THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

REGULAR COUNCIL MEETING AGENDA
Held on Wednesday, May 6, 2026, at 5:00 PM
In-Person Town Hall Council Chambers 2nd Floor

Teleconference Toll Free Number – 1-833-311-4101
Access Code: 2870 857 8553

Video Conference Link: Click Here
Access Code: 2870 857 8553

1.	**Call Meeting to Order**
2.	**Disclosure of Pecuniary Interest & General Nature Thereof**
3.	**Canadian National Anthem**
4.	**Land Acknowledgement Statement**
5.	**Public Question/Comment** (Only Addressing Motion(s) or Reports on the Agenda)
6.	**Disclosure Additional Items**
7.	**Delegations**
	1. Tom Haney – Cost of Garbage Collection
8.	**Presentations/Awards/Deputations** – None
9.	**Mayor's Declarations** – None
10.	**Unfinished Business**
	Penny Kelly, Clerk
	Council-CSC-2026-02 – Recording and Making Available Council Meetings
11.	**Motion #26-074 –** Approval of Minutes – Wednesday, April 22, 2026
12.	**Staff Reports**
	Brenda Guy, Manager of Planning and Development
	Council-PD-2026-05 – Castlegrove Subdivision (10664006 Canada Inc.) – Phase 2
	David Armstrong, Manager of Public Works
	Council-UTIL-2026-06 – Award of Contract – Lagoon Remediation Design Work

The Town invites and encourages people with disabilities to attend and voice their comments in relation to accessibility related reports. For those who are unable to attend, the Town encourages the use of the Customer Feedback Form found on the Accessibility Page on the Town's website.

	John Morrison, Treasurer
	Council-FIN-2026-10 – 2026 Operating and Capital Mayors Deemed Budget
	Council-FIN-2026-11 – 2025 Unaudited Financial Statement
	Council-FIN-2026-12 – 2025 Long-Term Debt Schedule
	Council-FIN-2026-13 – 2025 Reserve Schedule
	Council-FIN-2026-14 – 2025 Community Grants Program
	Jeff Johnston, Manager of Parks, Recreation and Facilities
	Council-REC-2026-06 – Seniors Community Grant Summary Report
13.	**Motions** (Council Direction to Staff)
	1. Public Information Centre (PIC) – Pedestrian Bridge Material – Direction to Staff – Councillor Anne-Marie Koiner
14.	**Correspondence**
	1. Thousand Islands Association (TIA) – Request for Community Grant
	2. Lynda Garrah – Animal Control By-law – Control of Cats
	3. Ontario Lottery Gaming (OLG) – Fourth (4th) Quarter Gaming Revenue Payment
	4. City of Peterborough – Guaranteed Basic Income (GBI) Resolution
	5. United Counties of Stormont, Dundas & Glengarry – Land Transfer Tax Resolution
	6. United Counties of Leeds & Grenville – Continue Ongoing Homelessness Support
	7. United Counties of Leeds & Grenville – New Francophone Child Care Spaces Now Open in North Grenville
15.	**Notice Required Under the Notice By-law** – None
16.	**Committee Updates** (Council Reps)
17.	**Discussion of Additional Items**
18.	**Questions from the Media**
19.	**Closed Session**
	☒ **Advice that is Subject to Solicitor-client Privilege, including Communications Necessary for that Purpose** • Judicial Review Update
20.	**Confirmation By-law**
	By-law No. 2026-038 – Confirm the proceedings of Council for the meeting held on Wednesday, April 22, 2026

21.	**Next Meetings:** 1. Special Council – Wednesday, May 13, 2026 at 4:00 PM – Strategic Plan Review 2. Regular Council – Wednesday, May 20, 2026 at 5:00 PM
22.	**Adjournment**

The Corporation of the Town of Gananoque

Land Acknowledgement Statement

We begin this meeting of Council by acknowledging that we are on traditional territory of the Haudenosaunee *(Hoe-den-oh-show-nee*) and Anishinabe (*A-nish-in-'a-bay)* and First Peoples. We do so respecting both the land and the Indigenous People who continue to walk with us through this world.

We are grateful for the opportunity to gather here.

In recognition of the contributions and importance of all Indigenous Peoples, we strongly support Truth and Reconciliation Calls to Action in our nation and commit to support local endeavors where possible.

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

Deputation Request to Appear Before Council

(This form is mandatory before any request is considered)

(*) Signifies required information.

***Name of person and/or associate or organization wishing to appear:**

Thomas Haney

***Topic of discussion (please be specific, provide details, and attach any additional information).**

Cost of garbage collection.

NOTE: All documents provided are open for public review to ensure transparency and openness of Council meetings. All information/documents are posted on the Town's website in advance of the meeting. If requesting a closed (in-camera) audience with Council the subject matter must meet the requirements under the *Municipal Act*, Section 239.

Additional Information attached:	Yes	☐	No ☑

***Purpose of Request: (**Please mark at least one**)**

	Information or Educational Purposes only	
	Requesting a Letter of Support	
	Requesting Funding – Amount of Request	$
	Other (provide details)	

***Economic Impact** (Please mark and supply details)

	Target Market:
	Partners:
	Budget Outline Attached: Yes ☐ No ☑

***Activities to date relevant to this matter:**

None

***Contact Person** (if different from above):

***Mailing Address:**

125 Arthur St, Gananoque K7G1B1

***Telephone Number:**	902 277-1724
***Email Address:**	haneytp@hotmail.com

***Council Date Requested:** 6 May

Council meetings are held on the 1st and 3rd Wednesday of each month and begin at 5:00 PM.

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

Council Report – CSC-2026-02

Date: May 6, 2026 ☐ **IN CAMERA**

Subject: Recording and Making Available Council Meetings

Author: Penny Kelly, Clerk ☒ **OPEN SESSION**

RECOMMENDATION:
BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE APPROVES OPTION #_____, AS PRESENTED IN COUNCIL REPORT CSC-2026-02.

STRATEGIC PLAN COMMENTS:
Sector 8 – Governance – Strategic Initiative #4 – Town Council will ensure openness and transparency in its operations.

BACKGROUND:
On November 7, 2023, Council passed Motion #23-224, being a Motion to direct the Clerk to investigate and recommend a means of recording and making publicly available recordings of Open Council Sessions / Meetings.

Subsequently, Report Council-2024-01, was presented to Council on March 19, 2024, and Council passed Motion #24-029, being a Motion to receive the "Recording and Making Available Council Meetings", for information.

During the Council meeting of March 18, 2026, Mayor Beddows brought forward, under Disclosure of Additional Items, "Recording of Minutes", and; subsequently under Discussion of Additional Items, the Mayor verbally requested that staff bring forward a Council report regarding this matter.

INFORMATION/DISCUSSION:
In March 2024, Staff noted concerns regarding the poor audio quality within Council Chambers for both in-person and virtual attendees with the system that was currently being used and advised that approval was granted in the 2024 Capital Budget for the procurement and installation of new microphone system.

Following the install of the system, the quality of sound remained hit and miss. After much research, staff procured the services of Kingston Sound Works who advised that an interface unit and passive direct injection box should be installed. The install to place in late-July 2025.

As the system is working Staff offer the following options for Council's consideration regarding the recording and making available Council meetings.

Option #1 – Maintain status quo.

The Clerk records the meetings and preserves the recording for a two (2) week period. The recording is subsequently deleted once Council has adopted the Minutes for that meeting.

During the two (2) week period, any member of Council, the public or the media may request a password protected link to the recording, via the Clerk. The link is only valid for a two (2) period, the recipient must download the file should they wish to keep it for future reference.

Of note, the above practice was enacted during COVID, as the meetings were held virtually only. Pre-COVID, members of Council and the public attended in-person only.

Option #2 – Bring Back a Council Report to Amend the Procedural By-law No. 2016-094 to include Video Recording of Meetings.

Should Council wish to amend the Procedural By-law a subsequent Report would be presented to Council for consideration.

APPLICABLE POLICY/LEGISLATION:

Procedural By-law No. 2016-094
Motion #23-224 – Recording and Making Available Council Meetings
Motion #24-029 – Recording and Making Available Council Meetings

FINANCIAL CONSIDERATIONS:

None.

CONSULTATIONS:

Melanie Kirkby, CAO

ATTACHMENTS:

None.

APPROVAL	
	_____ Penny Kelly, Clerk _____ John Morrison, Treasurer Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the *Municipal Act* and regulations. _____ Melanie Kirkby, CAO

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

REGULAR COUNCIL MEETING MINUTES

Held on Wednesday, April 22, 2026, at 5:00 PM

Held Virtually and In-Person

COUNCIL MEMBERS PRESENT		STAFF PRESENT
Mayor:	John Beddows	Melanie Kirkby, CAO
	Colin Brown	Penny Kelly, Clerk / CEMC
	Matt Harper	Lynsey Zufelt, Deputy Clerk
	Anne-Marie Koiner	David Armstrong, Manager of Public Works
	Vicky Leakey	Brenda Guy, Manager of Planning and Development
	David Osmond	John Morrison, Treasurer
		Jeff Johnston, Manager of Parks and Recreation
		Andrew Dickson, Fire Chief
Regrets:	Patrick Kirkby	

1.	**Call Meeting to Order**
	Mayor Beddows called the meeting to order at 5:03 PM.
2.	**Disclosure of Pecuniary Interest & General Nature Thereof**
	1. Councillor Osmond declared a Conflict of Interest regarding Report Council-CAO-2026-08, as he is employed by Keys Job Centre.
3.	**Canadian National Anthem**
	• The National Anthem was played.
4.	**Land Acknowledgement Statement**
	• Mayor Beddows read the Land Acknowledgement Statement.
5.	**Public Question / Comment** (Only Addressing Motion(s) or Reports on the Agenda)
	• A Member of the Public addressed Reports listed on the Agenda.
6.	**Disclosure of Additional Items** – None
7.	**Delegations** – None
8.	**Presentations/Awards/Deputations**
9.	**Mayor's Declaration** – None
*****At this point, Council considered Council-CAO-2026-07 titled "Amendments to Physician Recruitment Policy".**	
10.	**Unfinished Business**
Council-UTIL-2026-05.1 – 110 Kate Street – Maintenance and Renovations (Postponed from April 8, 2026)	
	Motion #26-070 – 110 Kate Street – Maintenance and Renovations – Budget Deviation **Moved By:** Deputy Mayor Leakey **Seconded By:** Councillor Koiner BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE APPROVES A BUDGET DEVIATION OF $37,726.00 (EXCLUDING THE TOWN'S SHARE OF HST), AS PRESENTED IN COUNCIL REPORT UTIL-2026-05.1. **CARRIED – *4 Ayes, 2 Nays***

By-law No. 2026-029 – Award of Contract – 110 Kate Street – Maintenance and Renovations

Moved By: Deputy Mayor Leakey **Seconded By:** Councillor Koiner

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2026-029, BEING A BY-LAW TO AUTHORIZE THE MAYOR AND CLERK TO SIGN AN AGREEMENT WITH PATTERSON CONSTRUCTION INC., FOR THE MAINTENANCE AND RENOVATIONS OF 110 KATE ST., TO AN UPSET LIMIT OF $37,726.00 (EXCLUDING THE TOWN'S SHARE OF HST), AS PRESCRIBED IN RFQ UTIL-2026-01 AND OUTLINED IN THEIR RFQ SUBMISSION DATED FEBRUARY 26, 2026, AS PRESENTED IN COUNCIL REPORT UTIL-2026-05.1.

CARRIED – *4 Ayes, 2 Nays*

Council-RDS-2026-08.1 – Award of Contract – Backhoe Loader Replacement (Postponed from April 8, 2026)

By-law No. 2026-028 – Award of Contract – Backhoe Loader Replacement

Moved By: Deputy Mayor Leakey **Seconded By:** Councillor Koiner

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2026-028, BEING A BY-LAW TO AUTHORIZE THE MAYOR AND CLERK TO SIGN AN AGREEMENT WITH BRANDT TRACTOR LTD., FOR THE PROCUREMENT OF A NEW BACKHOE TO AN UPSET LIMIT OF $298,600.00 (EXCLUSIVE OF TOWN SHARE OF HST), AS PRESCRIBED IN THE QUOTE DATED MARCH 19, 2026, AND AS PRESENTED IN COUNCIL REPORT RDS-2026-08.1.

CARRIED – *4 Ayes, 2 Nays*

Council-CAO-2026-06 – Ontario Bill 98 – *Building Homes and Improving Transportation Infrastructure Act* 2026

Motion #26-071 – Ontario Bill 98 – *Building Homes and Improving Transportation Infrastructure Act* 2026

Moved By: Deputy Mayor Leakey **Seconded By:** Councillor Koiner

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES FOR INFORMATION, THE STAFF SUMMARY OF THE PROPOSED ONTARIO BILL 98 – *BUILDING HOMES AND IMPROVING TRANSPORTATION INFRASTRUCTURE ACT* 2026, AS PRESENTED IN REPORT COUNCIL CAO-2026-06.

CARRIED – UNANIMOUS

Council-FIN-2026-09 – Ontario Lottery Gaming (OLG) – 2026 Funding Allotment

Motion #26-072 – Ontario Lottery Gaming (OLG) – 2026 Funding Allotment

Moved By: Councillor Koiner **Seconded By:** Councillor Brown

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE APPROVES THE 2026 ONTARIO LOTTERY GAMING (OLG) ALLOCATION OF EXPENSES AS PER OPTION #2, (REALIGN FUNDING SOURCES TO REFLECT REVENUE CONSTRAINTS AND PROGRAM PURPOSE AS FOLLOWS:

- $42,500 TO COMMUNITY GRANTS (CASINO);
- WATERFRONT CONCERTS:
  - $4,000 (CASINO)
  - $40,000 (MUNICIPAL ACCOMMODATION TAX (MAT), AS APPROVED BY THE TOURISM ADVISORY PANEL MOTION #2026-015, AS ATTACHED;

BALANCE FROM SPONSORSHIPS/ADVERTISING, AND; PHYSICIAN RECRUITMENT/LOCUM TO BE FUNDED FROM TAX RATE STABILIZATION RESERVE),

AS PRESENTED IN REPORT COUNCIL FIN-2026-09 AND AS AMENDED.

CARRIED – *5 Ayes, 1 Nay*

11.	**Approval of Minutes – Tuesday, April 7 and Wednesday, April 8, 2026**
	Motion #26-069 – Approval of Minutes – Tuesday, April 7 and Friday, April 8, 2026 **Moved By:** Deputy Mayor Leakey **Seconded By:** Councillor Koiner BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE HEREBY ADOPTS THE SPECIAL COUNCIL MINUTES OF TUESDAY, APRIL 7TH, 2026, AND ITS REGULAR MINUTES OF WEDNESDAY, APRIL 8TH, 2026. **CARRIED – UNANIMOUS**
12.	**Staff Reports**
Council-CAO-2026-07 – Amendments to Physician Recruitment Policy	
	Motion #26-073 – Amendments to Physician Recruitment Policy **Moved By:** Deputy Mayor Leakey **Seconded By:** Councillor Brown BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE APPROVES OPTION #4 (PASS A BY-LAW TO AMEND THE PHYSICIAN RECRUITMENT POLICY TO ADD SECTION 6.8 TO STATE: "PHYSICIANS COMMENCING A PRACTICE IN GANANOQUE WHO WILL NOT BE ROSTERING 1,100 PATIENTS MAY APPLY FOR A PRORATED GRANT BASED ON THEIR PATIENT ROSTER. FURTHER THE HEALTH BENEFIT PREMIUMS BE FULLY PAID BY THE TOWN."), AS PRESENT IN REPORT COUNCIL CAO-2026-07. **CARRIED – *5 Ayes, 1 Nay***
*****At this point, Councillor Osmond left the room.**	
Council-CAO-2026-08 – Invested in our Future: Business Retention, Expansion & Investment Attraction Project – Rural Ontario Development (ROD) Program – Community Development	
	By-law No. 2026-036 – Rural Ontario Development (ROD) Program Community Development Agreement **Moved By:** Deputy Mayor Leakey **Seconded By:** Councillor Brown BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2026-036, BEING A BY-LAW TO AUTHORIZE THE MAYOR AND CLERK TO SIGN THE RURAL ONTARIO DEVELOPMENT (ROD) FUNDING AGREEMENT WITH THE MINISTRY OF RURAL AFFAIRS FOR UP TO $40,000 IN FUNDING FOR THE INVESTED IN OUR FUTURE: BUSINESS RETENTION, EXPANSION AND INVESTMENT ATTRACTION PROJECT; AND FURTHER THAT THE TOWN'S CONTRIBUTION OF $20,000 BE DRAWN FROM THE ECONOMIC DEVELOPMENT RESERVE, AS PRESENTED IN COUNCIL REPORT CAO-2026-08. **CARRIED – UNANIMOUS, *by those present***
*****At this point, Councillor Osmond returned to the room.** *****At this point, the Chair called a recess at 6:48 PM.** *****The meeting resumed at 7:03 PM.**	
Council-RDS-2026-09 – Award of Contract – Black Snapper Bridge	
	By-law No. 2026-037 – Award of Contract – Black Snapper Bridge **Moved By:** Deputy Mayor Leakey **Seconded By:** Councillor Koiner BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2026-035, BEING A BY-LAW TO AUTHORIZE THE MAYOR AND CLERK TO SIGN AN AGREEMENT WITH WILLIS KERR CONTRACTING LTD., FOR THE REPAIRS AND MAINTENANCE OF THE BLACK SNAPPERS BRIDGE, TO AN UPSET LIMIT OF $98,479.00 (EXCLUDING THE TOWN'S SHARE OF HST), AS PRESCRIBED IN RFT RDS-2026-02, AND OUTLINED IN THEIR TENDER SUBMISSION RECEIVED ON APRIL 9, 2026 AND AS PRESENTED IN REPORT COUNCIL-RDS-2026-09. **CARRIED – UNANIMOUS**

13.	**Motions** (Council Direction to Staff) – None
14.	**Correspondence**
	1. Marian Burdsall – Revisit the Animal Control By-law to Include Cats
	2. Southeast Public Health – Media Release – Board of Health Update for March 2026
	3. Canadian Wildlife Federation – True North Wildlife Conservation Awards
	4. United Counties of Leeds & Grenville – Update on G. Tackaberry and Family Long-Term Care Home
15.	**Notice Required Under the Notice By-law** – None
16.	**Committee Updates (Council Reps)**
	• Members of Council provide their updates.
17.	**Discussion of Additional Items** – None
18.	**Questions from the Media** – None
19.	**Closed Session**
	• Moved by Deputy Mayor Leakey that the Council of the Town of Gananoque, in accordance with Section 239.2 of the *Municipal Act,* moves into Closed Session at 7:32 PM for the purpose of discussing two (2) items under A Position, Plan, Procedure, Criteria or Instruction to be Applied to any Negotiations Carried On or to be Carried on by or on Behalf of the Municipality or Local Board, and; one (1) item under Personal Matters Concerning an Identifiable Individual, Including Municipal or Board Employees. **CARRIED – UNANIMOUS**
20.	**Move Out of Closed Session at 8:29 PM.**
	Open Session resumed at 8:30 PM.
21.	**Reporting Out of Closed Session**
	• Mayor Beddows advised that a Closed Meeting was held. Council discussed one (1) item under A Position, Plan, Procedure, Criteria or Instruction to be Applied to any Negotiations Carried On or to be Carried on by or on Behalf of the Municipality or Local Board, and; one (1) item under Personal Matters Concerning an Identifiable Individual, Including Municipal or Board Employees. There was nothing to report out on these items. • Council considered the second matter regarding A Position, Plan, Procedure, Criteria or Instruction to be Applied to any Negotiations Carried On or to be Carried on by or on Behalf of the Municipality or Local Board.
	By-law No. 2026-037 – Joint Party Physician Recruitment Agreement – United Counties of Leeds and Grenville, Brockville and Prescott – Extension **Moved by**: Councillor Koiner **Seconded by:** Councillor Osmond BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY- LAW NO. 2026-037, BEING A BY-LAW TO AMEND BY-LAW NO. 2025-011, BEING A BY-LAW TO SIGN A JOINT PARTY AGREEMENT FOR HEALTHCARE RECRUITMENT BETWEEN THE UNITED COUNTIES OF LEEDS AND GRENVILLE (UCLG), CITY OF BROCKVILLE, AND THE TOWN OF PRESCOTT, TO EXTEND THE TERM TO JULY 31, 2026, AS PRESENTED IN COUNCIL SESSION. **CARRIED – UNANIMOUS**

22.	**Confirmation By-law**
	By-law No. 2026-036 – Confirming By-law – April 22, 2026 **Moved By:** Mayor Beddows **Seconded By:** Councillor Harper BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2026-034, BEING A BY-LAW TO CONFIRM THE PROCEEDINGS OF COUNCIL AT ITS REGULAR MEETING HELD ON WEDNESDAY, APRIL 22ND, 2026, BE READ THREE TIMES AND FINALLY PASSED THIS 22ND DAY OF APRIL 2026. **CARRIED – UNANIMOUS**
23.	**Next Meeting(s):** Regular Council – Wednesday, May 6, 2026, at 5:00 PM
24.	**Adjournment**
	Moved By: Deputy Mayor Leakey Be it resolved that Council hereby adjourns this regular meeting of Council at 8:31PM. **CARRIED – UNANIMOUS**

John S. Beddows, Mayor	Penny Kelly, Clerk

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

MOTION / RESOLUTION OF THE TOURISM ADVISORY PANEL

DATE: Monday, March 2, 2026	MOTION NO. 2026- 15
MOVED BY:	Jeff B.
SECONDED BY:	Dave O.
SUBJECT:	MATTAP Motion #2026- 15

BE IT RESOLVED THAT THE TOURISM ADVISORY PANEL (TAP) APPROVES THE REQUEST FOR FUDNING FROM THE Waterfront Concerts, IN THE AMOUNT OF 40,000. SUBJECT TO ALL REQUIRED DOCUMENTS RECEIVED UNDER THE MUNICIPAL SPECIAL EVENTS AND FACILITY BOOKING POLICY AND APPROVALS FROM THE TOWN. Find a recognizable Name mid-August 2026 and add a banner.

Yaes ✓ Nays _____

Carried: ✓

Defeated: _____

Tabled / Deferred: _____

Chair, Matt Harper

Matt
Dave
Jeff
Trisha
Ted
Peter.

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

Report Council PD-2026-05

Date: May 6, 2026 ☐ **IN CAMERA**

Subject: Castlegrove Subdivision (10664006 Canada Inc.) – Phase 2

Author: Brenda Guy, Manager of Planning and Development ☒ **OPEN SESSION**

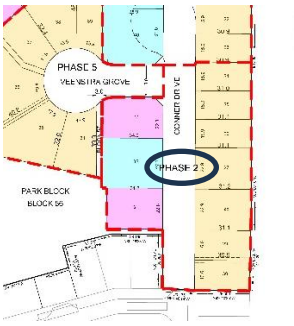
RECOMMENDATION:
BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2026-039, BEING A BY-LAW TO AUTHORIZE THE MAYOR AND CLERK TO SIGN A SUBDIVISION AGREEMENT WITH 10664006 CANADA INC. (CASTLEGROVE) FOR PHASE 2 PROVIDED ALL CONDITIONS AND SECURITIES IN THE AMOUNT OF ONE HUNDRED AND THIRTY-SIX THOUSAND ONE HUNDRED AND TWENTY-FIVE DOLLARS ($136,125) HAVE BEEN RECEIVED, AS PRESENTED IN COUNCIL REPORT-PD-2026-05.

AND FURTHER THAT DRAFT PLAN APPROVAL BE EXTENDED FOR AN ADDITIONAL THREE (3) YEARS FOR THE REMAINING PHASES 3-5.

STRATEGIC PLAN COMMENTS:
Sector #6: Governance – Strategic Initiative #4 - Town Council will ensure openness and transparency in its operations.

BACKGROUND:
10664006 Canada Inc. (Castlegrove Subdivision) has submitted documentation in support of registration of the Phase 2 Plan of Subdivision.

Phase 2 is north of Jean Drive and consists of eight (8) single family dwellings and two (2) triplex dwellings for a total of fourteen (14) residential units.



Draft plan approval was issued October 3, 2023

Pre-Servicing agreement	November 12, 2024
Model Home agreement	April 25, 2025 Lot 31 and Lot 32.

The developers are now in a position to register the agreement and proceed with construction.

The developer is additionally seeking extension of Draft Plan Approval for Phases 3-5. Draft approval is issued for a period of three (3) years and is set to expire in October.

INFORMATION/DISCUSSION:
When draft approval is issued, the applicant is required to meet the conditions. These conditions have to be met prior to the registration of the subdivision at which time building permits can be issued.

The Subdivision Agreement is the legal document that is Registered on Title. Upon registration of the agreement and 4M-Plan, the developer is permitted to proceed with the construction of lots (excluding those under model home agreement) and the sale of all lots and/or dwellings.

Council may recall that the Town entered into a Pre-servicing Agreement with 10664006 Canada Inc. which is commonly used in Ontario. This permits the developer to construct on-site works prior to the registration of the subdivision agreement. The works that are completed and approved by the Town at the subdivision registration stage, are then reflective of the security being requested. Resulting in less of a security deposit for the developer.

The estimate provided to undertake the remaining works is $136,125 which has been provided and stamped by an Engineer and approved by our Public Works Department. Public Works staff have additionally reviewed works completed to date.

Points of interest:

- Within the agreement, a temporary cul-de-sac is proposed to accommodate for vehicular traffic and snow removal purposes. References plans are prepared in this regard and will be incorporated into the next phase at the appropriate time or assumption by the Town with the road network.
- The original phasing plan include an access to Block 56 from Jean Drive. This is identified as Part 12 being a stormwater easement with catchbasin only adjacent Jean Drive.
- Parts 1-6,
- Parts 7-10, 12 on the Draft Reference Plan are for the purposes of stormwater
- Part
- A Park Plan was requested as part of Draft Approval to consider the lands being proposed as parkland. The Town maintains cash-in-lieu of parkland at this time for Phases 1-5.

- Buildings Plan and Landscape Plan identifies locations of driveway and where trees are to be located.
- Notice to Subsequent Purchasers identify easements on lands.

Note: With all developments, it is the intent that the Town does not incur costs for a development as the Town did not initiate the development and the taxpayers should not have the burden of the developers' project.

APPLICABLE POLICY/LEGISLATION:
Planning Act, Provincial Policy Statement, Official Plan, Development Permit By-law

FINANCIAL CONSIDERATIONS/GRANT OPPORTUNITIES:
n/a

CONSULTATIONS:
Public Works, Cunningham Swan

ATTACHMENTS:
Attachment 1 – By-law No. 2026-039
Attachment 2 – Subdivision Agreement
Attachment 3 – Draft Conditions of Approval
Attachment 4 – Draft 4M-Plan and Reference Plan
Attachment 5 – Extension of Draft Approval – Phase 3-5

APPROVAL	_____ Brenda Guy, Manager of Planning and Development _____ John Morrison, Treasurer Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the Municipal Act and regulations. _____ Melanie Kirkby, CAO

THE CORPORATION OF THE TOWN OF GANANOQUE
BY-LAW NO. 2026-039

BEING A BY-LAW TO AUTHORIZE THE MAYOR AND CLERK TO SIGN A SUBDIVISION AGREEMENT WITH 10664006 CANADA INC. (CASTLEGROVE)

WHEREAS by Section 5 of the *Municipal Act*, 2001, S.O. 2001, c. 25, the powers of a municipal corporation are to be exercised by its Council;

AND WHEREAS the *Municipal Act*, 2001, S.O. 2001, c. 25, provides that the powers of every Council are to be exercised by By-law;

AND WHEREAS the Council of the Town of Gananoque received Council Report PD-2026-05, and concurs with its recommendation to authorize the Mayor and Clerk to sign a Subdivision Agreement with 10664006 Canada Inc. (Castlegrove), provided all securities and conditions have met, which includes receipt of a Letter of Credit and Lot(s) in the amount of $136,125, as security;

AND WHEREAS the Council of the Corporation of the Town of Gananoque deems it appropriate to pass such a By-law.

NOW THEREFORE be it resolved that the Council of the Corporation of the Town of Gananoque enacts as follows:

1. AUTHORIZATION:

1.1. That the Mayor and Clerk are hereby authorized to sign a Subdivision Agreement with 10664006 Canada Inc. (Castlegrove), provided all securities and conditions have met, which includes receipt of a Letter of Credit or Cash in the amount of $136,125, as security.

2. SCHEDULE

2.1. Attached to and forming part of this By-law is the Agreement with 10664006 Canada Inc. (Castlegrove), marked as Schedule ‘A’.

3. EFFECTIVE DATE:

3.1. This By-law shall come into full force and effect on the date it is passed by Council.

Read a first, second and third time and finally passed this 6th day of May 2026

_____ _____

John S. Beddows, Mayor Penny Kelly, Clerk

(Seal)

DRAFT

SUBDIVISION AGREEMENT

THIS AGREEMENT made in **QUADRUPLICATE** on the _____ day of _____, 2026

BETWEEN:

10664006 Canada Inc.

the **"OWNER"**

OF THE FIRST PART

- and -

THE CORPORATION OF THE TOWN OF GANANOQUE

the **"MUNICIPALITY"**

OF THE SECOND PART

WHEREAS the Owner has received approval from the Municipality for a plan of subdivision (File No. SD2022-01) of those lands described in Schedule "A";

AND WHEREAS approval of the plan of subdivision has been given on the condition that the Owner enter into this agreement with the Municipality in accordance with section 51(26) of the *Planning Act*, RSO 1990, chapter P-13, as amended;

NOW THEREFORE THIS AGREEMENT WITNESSETH that in consideration of the mutual covenants herein contained and other good and valuable consideration, the parties agree with each other as follows:

TERMS DEFINED

1. In this agreement:
   (a) **"Council"** shall mean the elected Council of the Municipality;
   (b) **"Development Permit By-Law"** shall mean the Corporation of the Town of Gananoque By-Law 2010-65 or a successor by-law implementing or adopting a Development Permit System;
   (c) **"Final Certificate of Approval of the Works"** means the certificate to be issued by the Municipal Engineer not sooner than one (1) year and not later than sixteen (16) months, provided all known deficiencies and concerns have been addressed to the satisfaction of the Town, after the date of the Preliminary Certificate of Approval of the Works and after the Municipal Engineer has verified by a final inspection of the Works that they have been constructed and maintained by the Owner in accordance with this Agreement;
   (d) **"Lands"** shall mean those lands of the Owner described in Schedule "A";
   (e) **"Maintain"** includes repair;

(f) **"Municipal Engineer"** means the Manager of Public Works of the Municipality or such other person acting in that capacity, or the consulting engineer appointed for that purpose by Council, and any authority granted to the Municipal Engineer by this agreement shall be exercised in accordance with generally accepted engineering principles and without undue delay;

(g) **"Municipal Specifications"** shall mean the detailed description of construction, materials and workmanship of works to be carried out by the Owner as prescribed by the Municipality in accordance with the "Ontario Provincial Standards for Roads and Public Works" (OPS), as amended, and the Town of Gananoque Guidelines, as amended, in effect on the date of this agreement, or such other additional requirements which may be specified by the Municipality;

(h) **"Owner"** includes an individual, a partnership, a corporation, an association, a joint venture, a co-tenant, a trustee, or any agent or contractor carrying out any works for the Owner, and all subsequent owners of all or part of the Lands and wherever the singular is used it shall be construed to include the plural;

(i) **"Plan"** or **"Plan of Subdivision"** or **"Subdivision"** means the plan of subdivision approved by the Municipality for the Lands described in Schedule "A";

(j) **"Preliminary Certificate of Approval of Underground Services"** means the certificate to be issued by the Municipal Engineer after the Underground Services have been constructed in accordance with this agreement and have been inspected by the Municipal Engineer and approved for use by the Municipality;

(k) **"Preliminary Certificate of Approval of the Works"** means the certificate to be issued by the Municipal Engineer after all the Works have been constructed in accordance with this agreement and have been inspected by the Municipal Engineer and approved for use and assumption by the Municipality;

(l) **"Road"** shall mean those public roads or any part or parts thereof, any day lighting triangles, temporary turning circles, and any areas of road widening shown or laid out on the Plan of Subdivision, and the use of "Street" or "Public Highway" shall be synonymous with "Road";

(m) **"Underground Services"** means that portion of the Works consisting of the water, sanitary sewer and storm water management systems to be constructed by the Owner in accordance with this Agreement;

(n) **"Warranty Period"** means the period of time between the date of the Preliminary Certificate of Approval of the Works and the date of the Final Certificate of Approval of the Works, but in no event shall it be less than one (1) year; and

(o) **"Works"** means the whole works, services, materials, matters and things required to be done or supplied by the Owner in accordance with this agreement except for the final grading of lots for which lot grading certificates will be supplied by applicants for building permits.

ORDER OF PROCEDURE

2. **As a condition of this agreement and without which this agreement shall have no effect, the Owner shall**:

(a) execute and deliver this agreement to the Municipality;

(b) obtain a consent to registration of this agreement in a form satisfactory to the Municipality from the holder of any mortgage or other encumbrance of the Lands that will be outstanding on the date of registration of the Plan;

(c) deposit with the Municipality the security, lot grading deposit and proof of insurance required by this agreement;

(d) pay in full all outstanding taxes, drainage and outstanding fees or charges owed to the Municipality on the Lands;

(e) pay in full all outstanding invoices issued by the Municipality with respect to the Plan;

(f) pay to the Municipality the amount of cash to be given in lieu of parkland, or deposit with the Municipality the executed deeds for the parklands, whichever is applicable and prescribed by this agreement;

(g) deliver to the Municipality draft reference plans of survey illustrating all easements and 0.3 metre wide reserves not shown on the Plan, and all deeds and grants of easement executed in favour of the Municipality or any other public authority required by this Agreement in a form satisfactory to the Municipality;

(h) deliver to the Municipality four (4) draft copies of all reference plans and surveys and three (3) draft copies of the final M-Plan;

(i) Accompany any request for final approval from the Municipality with the following:

a) One (1) mylar and Four (4) paper prints of all final Plans including M-Plan

b) Two (2) copies of the reference plan and two (2) copies of all conveyance documents for all easements and lands being conveyed to the Town

c) Two (2) reduced 11” x 17” paper prints of all final Plans including M-Plan

d) Digital submission with all applicable drawings (Civil, Survey, every drawing) in both PDF and CAD (.dwg) format. A digital copy of the M-Plan and construction plans in a format approved by the Town.

3. **Prior to starting construction of the Works in the Plan, the Owner shall**:

(a) fulfill all of the conditions required by Clause 2 above unless otherwise approved in writing by the Municipal Engineer;

(b) in the event that the Owner requests a pre-servicing agreement, fulfill all conditions within the pre-servicing agreement, including any security requirements;

(c) notify the Municipal Engineer in writing at least seventy-two hours (72) hours prior to the start of construction; and

(d) provide written confirmation to the municipality that the tree preservation plan set out in Schedule "I", if applicable, has been complied with.

4. **Prior to the issue of any permits for construction of buildings within the Plan, the Owner shall have**:

(a) received final approval for the Plan from the Municipality or the Ontario Land Tribunal;

(b) received the required approvals from all applicable utility companies and regulatory agencies, and submit such approvals to the Municipality;

(c) registered the Plan and the reference plans of survey referred to in Clause 2(h) above;

(d) delivered four (4) paper and four (4) digital on a USB copies of the final Plan of Subdivision and any reference plans and engineering plans referred to in this Agreement in an electronic format acceptable to the Municipality; and

(e) complied with all requirements for issuing a building permit as set out in this agreement.

ATTACHED SCHEDULES

5. The following Schedules are attached to and form part of this agreement:

Schedule "A" -	Description of Lands
Schedule "B" -	Description and Cost of Works to be Constructed
Schedule "C" -	Description of Phases of Development
Schedule "D" -	Time Schedule for Construction of Works
Schedule "E" -	List of Approved Plans for Works to be Constructed, incorporated by reference into this Agreement
Schedule "F" -	Lot Grading and Drainage Plans
Schedule "G" -	Lands to be conveyed for Parkland or Cash in Lieu
Schedule "H" -	Grants of Easement and Other Public Lands
Schedule "I" -	Parkland, Fencing, Landscaping and Tree Preservation Requirements

Schedule "J" -	Special Conditions
Schedule "K" -	Notice to Subsequent Purchasers & Notice to all Offers of Purchase and Sale
Schedule “L” -	Studies and Reports

6. Any plans, studies or reports referred to in any of the Schedules are incorporated by reference into this Agreement. The originals of all plans, studies or reports incorporated by reference in this Agreement are on file in the offices of the Municipality and, in the event of any conflict, the originals on file shall govern.

GENERAL

7. The Owner agrees that this agreement shall be registered against the lands to which it applies after the Plan has been registered.

8. The Owner acknowledges and agrees that if final approval is not given to the Plan within three (3) years from the date of draft approval, being October 3, 2023 (the “Lapsing Date”), and no extensions have been granted, draft approval shall lapse.

9. If the Owner wishes to request an extension to draft approval, a written explanation must be received by the Municipality a minimum of two (2) months prior to the Lapsing Date. The request shall include the reasons why an extension is needed.

10. The Owner agrees that prior to registration of the Plan of Subdivision, the Owner shall ensure that the proposed Plan of Subdivision shall be in accordance with the Development Permit Bylaw with all possibility of appeal to the Ontario Land Tribunal exhausted.

11. The Owner hereby acknowledges Subsection 144 of the Land Titles Act, which requires that a plan of subdivision that is located in a land titles division be registered under the Land Titles Act, and the exceptions set out in Subsection 144(2).

12. The Owner hereby acknowledges Subsection 78 of the Registry Act that requires that a Plan of Subdivision of land that is located in a registry division cannot be registered under the Registry Act unless that title of the owner of the land has been certified under the Certification of Titles Act.

CONSTRUCTION OF WORKS

Scope of Work:

13. The Owner shall construct and maintain all of the Works described in Schedule "B" according to the plans and specifications in Schedules "E", "F" and "I" in a good and workmanlike manner, and to the satisfaction of the Municipal Engineer according to Municipal Specifications.

14. If, at any time during construction or maintenance of the Works, the Municipal Engineer determines that modifications to the Works are necessary to provide adequately any of the public services required by the Plan, the Owner shall, at their sole cost, construct such additional works to the satisfaction of the Municipal Engineer.

Permits

15. The Owner is responsible and agrees to obtain such permits as may be required from the Municipality and all other approval authorities prior to commencing the Works and will file copies of all such permits with the Municipality, to the satisfaction of the Municipality.

Studies and Reports

16. Prior to final approval of the Plan, the Owner shall submit the following reports to the Municipality, which shall be reviewed to the satisfaction of the Municipal Engineer and/or the Cataraqui Region Conservation Authority, as applicable:

(a) A Site Servicing Report, stamped, signed and dated by a professional engineer to determine that the site is serviceable;

(b) A final Stormwater Management Plan**,** prepared by a qualified Professional Engineer and approved to the satisfaction of the Municipality and the Cataraqui Region Conservation Authority;

(c) A Geotechnical Report stamped, signed and dated by a professional engineer, to the satisfaction of the Municipality; and

(d) A Traffic Brief, stamped, signed and dated by a professional engineer for subdivision.

17. The Owner agrees to implement any recommendations in the above studies and reports, to the satisfaction of the Municipality. The approved studies and reports shall be appended to this Agreement as Schedule “L” and shall be incorporated by reference to this agreement.

Plans

18. Prior to final approval of the Plan, the Owner shall submit the following plans to the Municipality which shall be reviewed to the satisfaction of the Municipal Engineer and/or the Cataraqui Region Conservation Authority, as applicable:

(a) A lot grading and drainage plan completed and approved to the satisfaction of the Municipality and the Cataraqui Region Conservation Authority;

(b) Plan and Profile Drawings, design, stamped and signed by a professional engineer and approved to the satisfaction of the Municipality and the Cataraqui Region Conservation Authority;

(c) A sediment and erosion control plan completed and approved to the satisfaction of the Municipality and the Cataraqui Region Conservation Authority, which shall address items such as, but not

limited to, mud tracking prevention, temporary storm water management (quantity and quality), sediment control, and erosion prevention and shall address all phases and stages of construction. The engineer responsible for creating the sediment and erosion control plan shall regularly inspect and document repairs or deficiencies. The said engineer shall also provide weekly inspection of the implemented design and, as required, recommend modifications of the plan to suit the site condition and time of year. Monitoring by the engineer shall continue through the home building stage of construction and shall only terminate once the site has been stabilized to the satisfaction of the Municipality. The Owner further agrees that the sediment and erosion control plan shall require that the Owner: stabilize all disturbed soil within 30 days of being disturbed, control all noxious weeds, and maintain ground cover, all to the satisfaction of the Municipality.

(d) A tree inventory and protection plan completed to the satisfaction of the Municipality and the Cataraqui Region Conservation Authority

(e) A Street Lighting Plan, including photometric design, stamped and signed by a Professional Engineer to ANSI RP-8-14 Standards to the satisfaction of the Municipality

(f) A Composite Utility Plan, stamped and signed by a Professional Engineer to the satisfaction of the Municipality.

19. The approved plans referenced above shall be listed in Schedule “E” and shall be incorporated by reference to this Agreement.

20. The Owner agrees that all Works shall accord with the plans listed in Schedule “E”.

Roads

21. The Owner shall ensure that the design and construction of all roads and intersections within the Plan shall be to the satisfaction of the Municipal Engineer

22. The Owner shall ensure that the design and construction of all future development of abutting lands roads and connections to Municipally-owned roads shall be to the satisfaction of the Municipal Engineer, if required.

23. The Owner agrees that all road allowances included in the plan shall be named to the satisfaction of the Town and emergency services and the 911 system.

24. The Owner shall construct the granular base course of all roads according to the plans and specifications in Schedule "E" and Municipal Specifications, and shall construct the sub base, base granulars and construct the first lift of asphalt as soon as possible in the first available paving season after the Preliminary

Certificate of Approval of Underground Services has been issued.

25. The final lift of asphalt on all roads shall be completed when directed by the Municipal Engineer and, in no event, shall it occur until a video examination of the sanitary and storm sewer systems and any repairs to them have been completed in accordance with this agreement.

26. The Owner shall not cut any roads assumed by the Municipality without the prior written consent of the Municipal Engineer, through the Municipality's consent process, and all roads shall be restored to the satisfaction of the Municipal Engineer as soon as possible after completion of the work.

27. All dead-ends and open sides of road allowances in the Subdivision shall be terminated in 0.3 metre reserves to be conveyed to the Municipality and held in trust by the Municipality until required for future road allowances or the development of adjacent lands.

28. Where work is performed on existing roads outside the Plan of Subdivision, they shall be reinstated to their original condition as determined by the Municipal Engineer.

29. If, in the opinion of the Municipal Engineer, it is necessary to change the grade of existing roads adjacent to or abutting the Subdivision because of the development of the Subdivision, the Owner shall grade to sub-grade and reconstruct the roads in the manner and within the time stipulated by the Municipal Engineer and according to Municipal Specifications

Sanitary Sewers

30. The Owner shall construct the sanitary sewer system to service the lands in the Subdivision according to the plans and specifications set out in Schedule "E" and Municipal Specifications and shall maintain the system until the Final Certificate of Approval of the Works has been issued.

Stormwater Management System

31. The Owner shall construct the stormwater management system to service the land in the Subdivision and adjacent road allowances according to the plans and specifications set out in Schedules "E" and "F" and Municipal Specifications and shall maintain the system until the Final Certificate of Approval of the Works has been issued.

Watermains

32. The Owner shall construct the watermain system to service the lands in the Subdivision according to the plans and specifications set out in Schedule "E" and Municipal Specifications and shall maintain the system until the Final Certificate of

Approval of the Works has been issued.

33. The Municipality, or its agents shall have the sole right to open or close valves for the watermains and no other person shall molest or interfere with them in any manner.

34. Hydrants may not be used by the Owner, contractors or builders for water needed during construction without the prior written approval of the Municipality and for which a fee may be payable as determined by the Municipality.

Service Connections

35. All lateral water and sewer connections from the water and sewer mains to the lot lines shall be installed according to the plans and specifications set out in Schedule "E" and Municipal Specifications. Any connections which involve the tunnelling or cutting of the travelled or graded portion of any road or through any drainage ditch shall be made in a manner that the road or ditch can be restored to the same condition as before.

Water Meters

36. Meters for each dwelling unit shall be supplied by the Municipality and installed by the Owner. For all other installations, meters shall be of a type approved by the Municipality and shall be supplied and installed by the Owner.

Sidewalks

37. The Owner shall construct sidewalks according to the plans and specifications set out in Schedule "E" and Municipal Specifications, and such sidewalks shall be designed and constructed to the satisfaction of the Municipal Engineer.

Curbs and Gutters

38. The Owner shall construct curbs according to the plans and specifications set out in Schedule "E" and Municipal Specifications.

Fences

39. The Owner shall install fences in accordance with the plans and specifications set-out in Schedule "I" and Municipal Specifications, if applicable.

Drainage & Grading, Landscaping and Parkland Development

40. The Owner shall not alter, remove or disturb any of the existing vegetation, or otherwise alter grades, unless the Municipal Engineer has issued approval under By-law No. 2016-050 (being a by-law to prohibit or regulate the placing or dumping of fill or the alteration of the grade of land) as amended, and any other applicable law.

41. The Owner shall, at their own expense, , construct, grade and surface the roads and provide drainage on this subdivision to a standard not less than the requirements approved by the Municipal Engineer. Grading shall provide a uniform surface, free of debris, to ensure a safe and maintainable surface.

42. The Owner shall prepare a site drainage and grading plan, satisfactory to the Municipal Engineer, prior to any grading or construction on the site. Such a plan will be used as the basis for a detailed lot grading plan to be submitted prior to the issuance of any building permit within the subdivision.

43. Before commencing any grading or construction on any lot and prior to the issuance of a building permit, the subject subdivision individual grading plan shall be submitted and approved by the Municipal Engineer.

44. The Owner shall be responsible for providing the Municipality with an as-built grading and drainage master plan, prior to the Municipality assuming the Works, to the satisfaction of the Municipal Engineer.

45. Upon substantial completion of any sidewalks, curbs and roads, the Owner shall lay sod of good quality in accordance with Municipal Specifications, if any, on all boulevards and other untravelled parts of the public highway as soon as possible during the first available planting season or such later date as may be authorized by the Municipal Engineer, and shall maintain the sod and replace any which does not survive until the Final Certificate of Approval of the Works has been issued.

46. The Owner shall rough grade to the satisfaction of the Municipal Engineer any lots or blocks for which a building permit has not been issued on the date the Preliminary Certificate of Approval of the Works is issued.

47. Any additional landscaping and parkland development shall be carried out, if applicable, in accordance with the plans and specifications set-out in Schedule "I" and Municipal Specifications.

Warning Signs

48. Prior to construction of the Works, signs satisfactory to the Municipal Engineer having dimensions of 1 metre by 0.6 metres (2 feet by 3 feet) shall be provided and erected by the Owner at each entrance to the Subdivision which shall read as follows:

"Road Not Assumed by Municipality - Use at Your Own Risk"

or such other wording as may be approved by the Municipality's solicitor. These signs shall be removed after the Preliminary Certificate of Approval of the Works has been issued.

Street Signs and Civic Address Numbers

49. The names of all streets within the Plan shall be as shown on the registered Plan of Subdivision.

50. The Owner shall, within fourteen (14) days from completion of the granular base course of a road, install to the satisfaction of the Municipal Engineer all street and traffic signs for the road of a size, shape and location satisfactory to the Municipality.

51. The Planning and Development Department shall allocate all civic numbers for use within the Plan of Subdivision. To obtain house numbers, the Owner shall furnish the Planning and Development Department with a copy of the registered Plan upon which the Department shall designate the proper house number or numbers for each lot. The Owner shall advise each purchaser of a subdivision lot of its correct house number.

Street Lighting

52. The Owner shall install street lighting according to the plans and specifications set out in Schedule "E", Municipal Specifications, and the requirements and standards of the authority providing electric power, all to the satisfaction of the Municipal Engineer. The Municipality shall arrange for Eastern Ontario Power to energize the system upon being notified by the Owner that the system has been installed, at the cost of the Owner. Any maintenance or repairs related to the streetlights, prior to the assumption of the Works, will be facilitated by the Municipality at the cost of the Owner, except for the energy costs that shall be paid by the Municipality.

53. The Owner further agrees that prior to assumption of the Works the Owner shall provide the Town the written 10-year warranty from the manufacturer for the luminaire and photocell. It is the responsibility of the Owner to ensure the warranty is transferable to the Town without risk or cost to the municipality.

Public Utilities

54. All utility lines shall be installed underground unless otherwise specified.

Model Homes

55. Where the Owner proposes to proceed with the construction of a model home prior to registration of the Plan, the Owner shall enter into an agreement with the Town, setting out the required conditions, and shall fulfill the relevant conditions of that agreement prior to issuance of a Building Permit.

PHASING OF DEVELOPMENT

56. Final approval of the Plan may be issued in phases as follows:

(a) Phasing shall be proposed in an orderly progression and in accordance with the approved phasing to the satisfaction of the Municipal Engineer;

(b) All applicable agencies shall agree to registration in phases and provide confirmation of clearance letters as required;

(c) Clearances for all applicable conditions will be required for each phase as proposed by the Owner; and,

(d) Such clearances may relate to lands not located within the phase sought for registration.

57. The Owner acknowledges and agrees that temporary turnarounds may be required to be constructed, depending on the phasing of the development. If required, the Owner shall comply with any direction of the Municipality with respect to the construction of temporary turnarounds, to the satisfaction of the Municipal Engineer.

58. The Owner acknowledges and agrees that, prior to final approval of each phase, the proposed M-plan for each phase of the subdivision, or a reference plan that is prepared based on the proposed M-Plan, shall identify temporary turning circles or hammer-head turnarounds to facilitate the safe turnaround of vehicles

59. Without limiting the generality of the foregoing, the Owner shall, before proceeding with construction of the Works in a phase unless otherwise approved in writing by the Municipal Engineer:

(a) obtain a release of the holding symbol "H" from the zoning of the lands in the phase, if applicable;

(b) deposit security prescribed by this agreement in an amount equal to the cost of the Works in the phase as estimated by the Municipal Engineer immediately prior to the start of construction;

(c) obtain the prior written consent of the Municipality; and

(d) comply with all other requirements of this Agreement as they relate to the land in the phase and any phase previously constructed.

UTILITY APPROVALS AND COSTS

60. Prior to registration of the Plan, the Owner shall submit to Hydro One, Bell Canada and any other applicable utility company all plans required for their approval; shall obtain the approval of all applicable provincial and federal regulatory authorities; and shall indemnify the Municipality against all related fees and other charges.

DRILLING AND BLASTING

61. Should blasting be required for the construction of roads or utilities (water

and sewer), permits shall be obtained from the Municipal Engineer.

62. The Owner shall not carry out or permit any blasting within or adjacent to the Lands without the prior written approval of the Municipality. Prior to any blasting, the Owner shall provide to the Municipality, to the satisfaction of the Municipal Engineer, all required permits, a blasting plan prepared by a qualified professional, proof of insurance specifically covering blasting operations, a pre-blast survey of any municipal infrastructure and other properties identified by the Municipality, and written notice of the proposed blasting schedule. The Owner shall be fully responsible for all monitoring, protection, and repair of any damage arising from blasting operations, and shall immediately cease blasting if directed by the Municipality where public safety, municipal infrastructure, or adjacent properties may be adversely affected.

63. Prior to any blasting for the installation of the Works, the Owner shall notify the Municipal Engineer in writing at least twenty-four (24) hours before the start of blasting and shall provide a certificate of insurance with the Municipality as a named insured and satisfactory to the Municipality for damage and liability resulting from the blasting.

64. If any blasting is to be carried out within 120 metres (393 feet) of an occupied building, the Owner shall give written notice of the period of blasting to the occupant at least two (2) days prior to the start of blasting.

65. All drilling shall be wet drilling.

USE AND MAINTENANCE OF ROADS

66. The Owner shall construct such access roads as per the approved plans to the Subdivision as may be required by the Municipal Engineer. The Owner shall also maintain and repair these roads and all other roads within or adjoining the Subdivision to the satisfaction of the Municipal Engineer. For greater certainty, such maintenance and repair shall include the placing of dust palliatives, the control of erosion and sedimentation runoff, and the removal of mud and other materials carried out onto adjacent and or paved streets, and the repair of any damage caused. If the roads are not maintained to the Municipality's satisfaction, the Municipality may take the necessary action to rectify the problem at the Owner's expense. The Owner shall not permit use by construction vehicles of any streets assumed by the Municipality adjacent to the Subdivision if alternate routes are available.

67. The Owner agrees to provide construction traffic routes for the subdivision prior to the commencement of any work under this agreement or pre-servicing,

upon request and to the satisfaction of the Manager of Public Works.

68. The Owner shall be required to enter into a Road Use Agreement to assume responsibility for any damage to any municipal roads during construction.

69. The Owner shall not restrict and shall ensure that no person working in the Subdivision restricts the normal flow of traffic in or outside the Subdivision without the prior written consent of the Municipality.

REPAIR AND RELOCATION OF EXISTING SERVICES

70. The Owner shall repair any damage caused by the Owner to any existing road, structure, services or works owned or operated by the Municipality and shall pay for all costs related to the relocation of any existing utilities or services in or outside the Subdivision as may be necessary to accommodate the Subdivision.

DRAINAGE

71. The drainage of surface water on the lots and blocks in the Plan is the sole responsibility of the Owner and all subsequent purchasers, who shall provide and maintain adequate drainage of surface water and shall comply with the Lot Grading and Drainage Plans as set out in Schedule "F".

72. The Lot Grading and Drainage Plans may be amended from time to time on conditions approved by the Municipal Engineer, such amendments not to take effect until executed by the Owner and Municipality and registered against title to the lands affected.

73. The Owner shall construct all Works in accordance with the Lot Grading and Drainage Plans and specifications set-out in Schedule "F", and Municipal Specifications, and the Owner shall maintain sufficient interim drainage and outlets to provide adequate drainage including the installation and removal of culverts when required by the Municipal Engineer, until the Final Certificate of Approval of the Works has been issued.

74. The Owner agrees that if the drainage works result in drainage or a change of drainage through private third party lands, all work shall be carried out with the approval of and to the satisfaction of the private owners affected and the Municipal Engineer. Any easements acquired by the Owner over third party lands for that purpose shall be conveyed to the Municipality.

75. The Owner shall not interfere with any existing drain or water course except in accordance with the Lot Grading and Drainage Plans or with the prior written permission of the Municipal Engineer, but any interference shall not relieve the Owner of responsibility for any damage caused by the interference and the Owner shall indemnify the Municipality against any claims against the Municipality relating

to the damage.

76. All contracts of sale by the Owner of any lot within the Subdivision shall contain the following provision, which shall be incorporated in all deeds from the Owner so that it shall be a covenant running with the land for the benefit of the remaining land in the Subdivision:

> The Transferees, for themselves, their heirs, executors, administrators, successors and assigns, covenant and agree that they will not alter the slope of the lands described herein nor interfere with any drains established on the lands, except in accordance with the approved Lot Grading and Drainage Plans, without the written consent of the Municipality and further that the Transferee will maintain any such alterations approved by the Municipality. This covenant is for the benefit of all other lands in the Subdivision and shall run with the title to these lands.

CONSTRUCTION REFUSE AND FILL

77. The Owner shall promptly dispose of all construction refuse and debris within the Subdivision according to the waste disposal and recycling by-laws of the Municipality in effect from time to time. If refuse is not removed within forty-eight (48) hours notice from the Municipality, the Municipality may remove the refuse and debris at the expense of the Owner in compliance with O. Reg. 406/19 (On-Site and Excess Soil Management) and the applicable Rules for Soil Management and Excess Soil Quality Standards.

78. The Owner shall neither deposit nor permit to be deposited surplus fill on public lands within the Subdivision. Furthermore, the Owner shall neither remove nor permit to be removed, any fill, top soil, trees or shrubs from public lands, other than roads, without the written consent of the Municipal Engineer.

COMMENCEMENT, PROGRESS AND COMPLETION OF WORK

79. The Owner shall not start construction of the Works until the Municipal Engineer has received at least seventy-two (72) hours prior written notice of the intention to commence work, and should for any reason there be a cessation or interruption of work, the Owner shall not resume work until at least forty-eight (48) hours written notice of the intention to resume is again given to the Municipal Engineer.

80. The construction of the Works shall be carried out with reasonable speed and, in any event, the Owner undertakes to complete the Works in time sufficient

to:

(a) obtain the Preliminary Certificate of Approval of the Underground Services within one (1) year from the date of registration of the Plan; and

(b) obtain the Preliminary Certificate of Approval of the Works within two (2) years from the date of registration of the Plan;

or by such later dates as the Owner and Municipality may mutually agree upon.

81. Notwithstanding the foregoing, the Owner agrees to carry out construction of the Works according to the detailed time schedule of works set out in Schedule "D", and if there is any conflict between the requirements set out above and Schedule "D", the provisions of Schedule "D" shall prevail.

82. A request for an extension of time or an amendment to the phasing sequence may be made and shall be submitted in writing to the Municipal Engineer no less than fourteen (14) days prior to the date of compliance stating the reasons why compliance is not possible and shall state when the requirements and obligations will be completed. The Municipal Engineer may approve, amend or reject the request for such extension or amendment on such terms as it considers reasonable.

83. If, in the opinion of the Municipal Engineer, the Owner is not prosecuting or causing to be prosecuted the work required by this agreement within the specified time, or so that it may be completed within the specified time, or is improperly performing the work, or should the Owner neglect or abandon any of the work before its completion, or unreasonably delay the work so that the conditions of this agreement are being violated or carelessly executed, or in bad faith, or should the Owner neglect or fail to renew or again perform work as may be rejected by the Municipal Engineer as being or having become defective or unsuitable, or should the Owner fail to carry out any maintenance required by this agreement, or should the Owner make, in the opinion of the Municipal Engineer, default in any manner in the performance of any of the terms of this agreement, then the Municipal Engineer shall, unless prevented by urgent circumstances, notify the Owner in writing of the default, failure, delay or neglect, and if such notification is without effect for fifteen (15) days after the notice, then the Municipal Engineer shall have full authority and power to immediately purchase any materials and to employ any tools, machinery and workers as in his opinion shall be required for the proper completion of the work at the cost and expense of the Owner together with a management fee of twenty per cent (20%) of the labour and material value.

84. Any entry upon the Lands by the Municipality or its agents prior to the date of the Preliminary Certificate of Approval of the Works shall be as agent for the Owner and shall not be construed for any purpose whatsoever as an acceptance or assumption of the Works by the Municipality.

INSPECTION AND TESTING OF WORKS

85. Prior to the approval of a final lot grading certificate for a lot or block in the Plan of Subdivision, the Municipal Engineer may enter onto the lot or block and inspect the Works and the lot grading of the lot or block at such times and with such duration and frequency as the Municipal Engineer considers advisable to ensure that the Works and the lot grading are being constructed and maintained in accordance with this agreement. If during inspections or testing the Municipal Engineer perceives that construction or maintenance, whether by method or otherwise, constitutes a potential danger to life or property, or construction maintenance does not conform to acceptable practice in order to meet Municipal Specifications, the Municipal Engineer shall have the authority to order stop work by verbal notice to the contractor and/or the Owner's consulting engineer, such notice to be confirmed in writing as soon as possible thereafter, and to order such remedial action as the Municipal Engineer considers advisable. Neither the Municipality nor the Municipal Engineer shall be liable for any damages resulting from a stop work order. The Owner shall deliver a copy of this clause to each, and every contractor engaged in construction of the Works.

Notwithstanding the foregoing, final lot grading inspections and approval of final lot grading certificates shall not be undertaken between December 1 and April 1, or at any other time when snow cover, frozen ground, or other site conditions, in the opinion of the Municipal Engineer, inhibit the proper inspection and assessment of finished grades and drainage patterns. In such circumstances, the inspection and any associated approval shall be deferred until site conditions are suitable for proper assessment.

86. Any work not examined to the satisfaction of the Municipal Engineer prior to backfilling shall be excavated at the Owner's cost.

EMERGENCY REPAIRS

87. Employees or agents of the Municipality may enter the Subdivision at any time or from time to time prior to the date of the Preliminary Certificate of Approval of the Works for the purpose of making emergency repairs to any of the Works, and such entry and repair shall not be deemed an acceptance of the Works by the Municipality or an assumption by the Municipality of any liability in connection therewith or a release of the Owner from any obligations under this agreement. The Owner shall pay all costs for emergency repairs.

USE OF WORKS BY MUNICIPALITY

88. The Works may be used by the Municipality or any other authorized persons prior to the date of the Preliminary Certificate of Approval of the Works for the purposes for which the Works were designed. Such use shall not be deemed an acceptance of the Works by the Municipality and shall not in any way relieve

the Owner of its obligations with respect to the construction and maintenance of the Works, but the Owner shall not be liable for any negligent conduct of the Municipality, its servants, agents or employees.

89. The Owner further acknowledges that the Municipality may inadvertently damage or interfere with the Works in the course of using them, and the Owner hereby waives all claims against the Municipality that it might have arising from normal and reasonable use, interference or damage.

WINTER ROAD MAINTENANCE

90. Prior to the date of the Preliminary Certificate of Approval of the Works, the Owner shall be responsible for all winter road maintenance within the Plan, but after the first lift of asphalt has been applied to the satisfaction of the Municipal Engineer, the Municipality will provide single-pass roadway and sidewalk snowplowing to the limit of the farthest occupied residence within the phase being constructed up to the assumption of the Works.

91. The removal of snow from roads within the Subdivision prior to the date of the Preliminary Certificate of Approval of the Works shall not be construed for any purpose whatsoever as an acceptance or assumption of the Works or roads by the Municipality. Any maintenance or repairs, prior to the Town assuming the full extent road, is the responsibility of the Owner and such maintenance or repairs will be completed to the satisfaction of the Municipal Engineer.

ASSUMPTION OF WORKS

92. Ownership of the Works shall vest in the Municipality upon the Preliminary Certificate of Approval of the Works being issued and, subject to the Owner's continuing obligations to maintain the Works in accordance with this agreement, the Owner shall have no further claims or rights to the Works.

WARRANTY OF WORKS

93. The Owner shall maintain the Works in the Plan other than hydro, telephone and other utility company facilities until the Final Certificate of Approval of the Works has been issued.

CLOSED CIRCUIT TELEVISION EXAMINATION OF SEWERS

94. Video examination throughout the entire length of the sanitary and storm sewers shall be carried out at the expense of the Owner as per the pre-servicing agreement, including the inspection of the sanitary and storm sewer mains by closed circuit television (CCTV) on two occasions. The first such inspection is to be carried out prior to the paving of any street. The second such inspection is to be carried out one year from the date of the first inspection, or immediately prior to surface coarse asphalt, whichever comes later. A fixed camera shall be used for pipelines less than 175 mm in diameter. For pipelines equal to or greater than 175

mm, a camera panning and swivel head shall be used. Prior to any video examination, the Owner shall remove all heavy silts, clays, sludges and other foreign material that may have become lodged within the sewers. The video survey shall be unedited and provided in DVD colour format. A written report shall accompany the video report and be comprised of the following components:

(a) Size of pipe;
(b) Type of pipe;
(c) Length of pipe;
(d) Municipality's manhole numbering system and where possible, a corresponding house number;
(e) Run length to be from manhole to next manhole;
(f) Condition of the manhole;
(g) Picture of all problem areas with meterage;
(h) A key map indicating manhole numbers; and
(i) Location of all services with distance to nearest manhole.

95. Upon receipt of the video and written report, the Municipal Engineer will determine the extent of repairs, if any, required of the Owner in order to bring the sewers up to Municipal Specifications. Repairs required to be carried out by the Owner shall be done under the supervision of the Municipal Engineer and a further video examination may be required by the Municipal Engineer.

PRELIMINARY CERTIFICATE OF APPROVAL OF WORKS

96. The Owner shall request a Preliminary Certificate of Approval of Underground Services after construction of all Underground Services is complete. The application for Preliminary Certificate of Approval of the Underground Services shall include the following:

(a) an Inspection Summary Report containing, at a minimum, the following information:
    (i) Consultant and Contractor information;
    (ii) water main testing certificates;
    (iii) sewer and manhole testing certificates;
    (iv) lot servicing detail sheets;
    (v) construction progress reports;
    (vi) construction photos;
    (vii) shop drawings;
    (viii) list of manufacturers and materials used during construction; and
    (ix) such other information as required by the Municipal Engineer;
(b) a complete set of "as constructed" drawings of all Underground Services, to the satisfaction of the Municipality; and
(c) a geo-referenced constructed asset plan or data file(s) with the location of all new or modified infrastructure, to the satisfaction of

the Municipality.

The Municipality shall not issue a Preliminary Certificate of Approval for Underground Works until all of the requirements of this section have been met, to the satisfaction of the Municipality.

97. The Owner acknowledges and agrees that the Municipality shall not provide any locate services until such time as the Preliminary Certificate of Approval for Underground Services has been issued. The Owner further acknowledges and agrees that all costs related to providing utility locates within the Plan prior to issuance of the Preliminary Certificate of Approval of Works incurred by the Municipality shall be borne by the Owner. The Municipality will provide locate services in accordance with Ontario One Call procedures only after the Preliminary Certificate of Underground Services has been issued by the Municipality.

98. The Owner shall request a Preliminary Certificate of Approval of Works after the construction of all Works are complete. The application for Preliminary Certificate of Approval of Works shall be accompanied by a report by the Owner's Engineer confirming that all Works have been constructed in accordance with this Agreement and all approved drawings.

FINAL ACCEPTANCE OF WORKS

99. After one (1) year from the date of the Preliminary Certificate of Approval of the Works, the Owner may apply to the Municipality for a Final Certificate of Approval of the Works. The application shall include "as constructed" engineering drawings, duly stamped by the Owner's engineer produced at the original scale on paper together with reproducible reductions measuring 8½" X 14" and an AutoCad reproducible electronic format suitable to the Municipality and be accompanied by a written request that the Municipal Engineer conduct a final inspection.

100. Upon receipt of the Owner's request, the Municipal Engineer shall again inspect the Works and, if satisfied, shall report to Council that the Works have been maintained satisfactorily and shall recommend that the Final Certificate of Approval of the Works be issued.

REPLACEMENT OF SURVEY BARS

101. Immediately prior to issuance of the Final Certificate of Approval of the Works, the Owner shall supply an up-to-date certificate from a qualified Ontario Land Surveyor stating that all survey monumentation for corners, bends, and beginnings and ends of curves for streets, easements to the municipality, parklands and other public lands shown on the Plan of Subdivision or any reference plan had been found and was in place on the date of the surveyor's certificate.

ENGINEERING SERVICES

102. The Owner shall employ an engineer licensed and in good standing with the Professional Engineers of Ontario to supervise all engineering functions including but not limited to:

(a) the preparation of calculations, contours, designs, plans and specifications;

(b) the preparation and furnishing of all required drawings;

(c) the preparation of the necessary contracts;

(d) the obtaining of all required federal, provincial and municipal approvals;

(e) the provision of the field layout, contract administration and construction supervision;

(f) the maintenance of all records of construction and upon completion to advise the Municipal Engineer of all construction changes and to prepare all final and "as constructed" plans and drawings as may be required by the Municipal Engineer;

(g) acting as the Owner's representative in all matters pertaining to the construction; and

(h) the co-ordinating and scheduling to comply with the timing provisions of this agreement and the requirements of the Municipal Engineer for the Works.

103. The Owner shall furnish all plans, specifications, designs, calculations, contours, or other information pertaining to the Works as the Municipal Engineer may require. No contract shall be awarded, and no work shall commence or be continued without the prior written approval of the design and supervision of the work by the Municipal Engineer.

104. All inspections of the Works shall be to the satisfaction of the Municipal Engineer whose determination of whether the Works have been constructed according to Municipal Specifications shall be final.

MATERIALS TESTING

105. The Municipal Engineer may require any qualitative or quantitative tests of any materials which have been or are proposed to be used in the construction of the Works, or may require soil tests to be carried out at the Owner's expense but this shall not relieve the Owner of its responsibility to carry out any tests required by good engineering practice and Ontario Provincial Specifications.

DEVELOPMENT PERMIT AND BUILDING RESTRICTIONS

106. Nothing in this agreement shall relieve the Owner of any obligation to comply with all applicable development permit and building by-laws in effect from time to time.

107. All construction within the subdivision shall be carried out in accordance with any noise by-law of the Municipality that may be in effect from time to time.

108. The Owner agrees to display in a conspicuous place in all sales offices established for the sale of buildings or lands within the Subdivision all of the following plans:

(a) A development permit map or schedule displaying current designation for all land in and adjacent to the Subdivision.

(b) A print of the registered Plan of Subdivision with the following information clearly labelled on it:

(i) the permitted uses for all blocks on the plan;

(ii) the location of all proposed non-residential uses; and

(iii) the location of all proposed medium and high-density residential uses.

(c) A print of the approved Lot Grading and Drainage Plans.

(d) A copy of the Notice to Subsequent Purchasers

109. The Owner shall also ensure that the foregoing information concerning permitted and proposed uses is communicated to all prospective purchasers by:

(a) posting signs of a size and type satisfactory to the Municipality on the lands in the Plan; and

(b) providing this information in writing to all prospective purchasers.

If a builder other than the Owner intends to construct and sell buildings on lots within the Plan, the Owner shall take such action as is necessary to ensure the foregoing requirements are met.

REQUIREMENTS FOR BUILDING PERMITS

110. The Owner agrees that it shall not apply for a building permit within the Subdivision and no building permit shall be issued for a lot or block within the Subdivision until:

(a) the Preliminary Certificate of Approval of Underground Services has been issued;

(b) a "Builders road" consisting of the grading, storm drainage and gravel road base is constructed. The first lift of asphalt shall be installed no later than October 31 of the calendar year for which a building permit has been issued to the satisfaction of the Municipal Engineer;

(c) any swale shown on the Lot Grading and Drainage Plans in Schedule "F" which, in the opinion of the Municipal Engineer should be constructed prior to the issue of a building permit, has been constructed;

(d) a non-interest bearing refundable deposit has been posted with the Municipality. The total of this security shall be three thousand

dollars ($3,000) for each lot or block in the Subdivision. The security is intended to secure the following:

(i) the grading of all yards, the sodding of the front yard between the front wall of the house and the front lot line, and the seeding or sodding of all other yards;

(ii) the paving of the driveway by the developer as required by this agreement;

(iii) delivery to the Municipality of a lot grading certificate in the form prescribed by the Municipality and signed by a qualified Ontario Land Surveyor and/or engineer on which is indicated:

(1) the lot or block and plan number to which the certificate applies;

(2) the designed grades and elevations prescribed by the Lot Grading and Drainage Plans for the lot or block corners and the building line;

(3) the actual grades and elevations for the lot or block corners, the building corners and any other locations as noted on the Subdivision Lot Grading Plan;

(4) a statement that the lot grades and elevations shown are correct; and

(5) arrows showing the direction of overland drainage flow;

sufficient for the Municipal Engineer to determine that the Lot Grading and Drainage Plans have been substantially complied with;

(e) all lot levies, development charges, water and sewer rates and other charges attributable to the lot or block have been paid in full; and

(f) all other normal requirements of the Municipality prescribed by the Ontario Building Code Act have been complied with.

111. If the Municipal Engineer rejects a lot grading certificate, the cost for any further review of it shall be deducted from the deposit.

112. If any repairs for damage to the Works, other than emergency repairs that shall be carried out immediately, are not carried out within fifteen (15) days of written notice to the permit applicant and registered owner of the land, the Municipality may without further notice, take such action as it deems necessary to carry out the repairs, complete the work or remedy any defective work, and the permit applicant and registered owner of the land shall be jointly and severally liable for all costs incurred by the Municipality, which the Municipality may deduct from the deposit in addition to any other remedies available to it, including adding such costs to the tax roll of the land and collecting them in like manner as municipal taxes in accordance with the Municipal Act, 2001, S.O. 2001, c. 25, as amended.

113. If any yards remain unseeded or ungraded, or if a lot grading certificate has not been delivered, or if a driveway has not been paved eighteen (18) months from the date on which the building permit was issued, the Municipality may, on at least thirty (30) days prior written notice to the applicant and the registered owner of the lot or block take such action as it deems necessary to complete the work or remedy any defective work, and the applicant and registered owner of the land shall be jointly and severally liable for all costs incurred by the Municipality which the Municipality may, in addition to any other remedies available to it, deduct all or a portion of said costs from the deposit provided for in section 109(d) above. Notwithstanding any provision of this Agreement to the contrary, the Municipality shall only release the deposit required by section 109(d) upon an approved lot grading certificate being obtained, to the satisfaction of the Municipal Engineer.

114. The Owner agrees that a building permit may be withheld upon any failure to fulfil any of the foregoing requirements.

SPECIAL CONDITIONS

115. In addition to all other provisions of this agreement, the Owner shall also comply with those special conditions related to development of the Subdivision set out in Schedule "J" attached hereto.

CONVEYANCE OF PARKLANDS OR CASH IN LIEU

116. The Owner shall grant to the Municipality lands in fee simple free of liens and encumbrances for municipal park or other recreational purposes other than roads or shall make a cash payment in lieu thereof as provided by the Planning Act in accordance with Schedule "G". The executed deeds for the lands together with any reference plans of survey necessary to describe them with the registered number of the plans left blank for later completion, shall be delivered to and approved by the Municipality before the Owner requests final approval of the Plan by the Municipality.

117. Any underground service deemed necessary for the future development of parklands shall be installed to the lot line at the Owner's expense.

GRANTS OF EASEMENT AND OTHER PUBLIC LANDS

118. The Owner shall obtain for and grant to the Municipality and any other required public authority or utility company, those lands, easements, and 0.3 metre wide reserves described in Schedule "H". The executed deeds for the lands and grants of easement together with any reference plans of survey necessary to describe them with the registered number of the plans left blank for later completion, shall be delivered to and approved by the Municipality before the Owner requests final approval of the Plan by the Municipality.

RESTRICTION ON TRANSFERS

119. The Owner shall not transfer title to any lots or blocks within the Plan until after this agreement, all deeds, grants of easement and 0.3 metre reserves in favour of the Municipality and any other applicable public authority and utility company, and related reference plans of survey have been registered.

OWNERS' LIABILITIES AND INDEMNITY

120. The Owner shall indemnify the Municipality against all actions, causes of action, suits, claims and demands whatsoever which may arise from the actions of the Owner and not caused by the negligent acts of the Municipality, its employees, servants and agents until the Preliminary Certificate of Approval of the Works has been issued, and thereafter for any reason arising from the Owner's maintenance of or failure to maintain the Works until the Final Certificate of Approval of the Works has been issued.

OWNER'S EXPENSE

121. It is the intent of this Agreement that the Municipality shall not incur any expense for the development of the Subdivision and every obligation of the Owner under this agreement shall be deemed to include the words "at the expense of the Owner", unless specifically stated otherwise.

MUNICIPALITY'S LEGAL, PLANNING, ENGINEERING AND ADMINISTRATIVE COSTS

122. The Owner agrees to pay the legal, engineering, landscape architectural, planning and administrative costs incurred by the Municipality to process the Plan including but not limited to the preparation of this agreement and all plans and specifications, and the supervision and inspection of the Works and the Municipality shall provide copies of any invoices for such costs.

123. At the discretion of the Town, the Owner shall reimburse the Municipality for any costs of any or all documents, studies and/or reports, legal fees, any or all modifications to plans, peer reviews above and beyond the fees collected with the Plan of Subdivision application.

124. The Owner shall be responsible for any engineering, inspection and review fees according to the Municipality’s Fees and Rates By-law, as amended.

125. The Owner shall bear the expense of all site works resulting from approved public works design where such works are not subsidized under the Policies and By-laws of the Municipality.

PAYMENT OF ACCOUNTS

126. All invoices, costs and expenses received or incurred by the Municipality and payable by the Owner shall be paid within thirty (30) days of the Municipality's invoice or demand for payment to the Owner, failing which the Owner shall be in

default under this agreement and shall continue in default until payment plus all accrued interest is made in full.

127. Interest shall be paid by the Owner on all overdue amounts at the same rate per annum and calculated in the same manner as the Municipality charges on overdue municipal taxes and any payments received shall be applied first on account of accumulated interest and then on the outstanding amount.

FINANCIAL REQUIREMENTS

128. Prior to final approval of the Plan, the Owner shall submit to the Municipality a breakdown of the construction costs for the works associated with the development of this plan. The construction costs shall be prepared and stamped by a professional engineer

129. As a condition of this agreement and without which this agreement shall have no effect, the Owner shall deposit with the Treasurer of the Municipality as security for the performance of the Owner's obligations under this agreement, an irrevocable security issued by a Canadian chartered bank or any other similar form of security issued by a financial institution acceptable to the Municipality in a form approved by the Municipality and in an amount equal to one hundred percent (100%) of the estimated cost of the Works as set out in Schedule "B".

130. The aforementioned security for site works shall be for works on both private and public property and shall include, but not be limited to, lot grading and drainage, landscaping, roads and road works, sidewalks and curbs, road drainage, clean-outs, underground infrastructure and services (storm, sanitary, watermains), streetlights, parkland, storm water management works. The amount secured by the Town shall be approved by the Municipal Engineer.

RELEASE OF SECURITIES

131. The Owner may, when not in default, apply to the Municipality as construction of the Works proceeds, for releases of its security at regular intervals (which shall not be more frequent than three month intervals) and each application shall include an up-to-date estimate of the cost to complete the Works verified by the Owner's engineer and the Municipal Engineer. Upon a complete application for security release, the Municipality will review the application within two (2) months from the application date. Once the review has been completed and the Town is satisfied, the Municipality with release security within the following thirty (30) days.

132. Upon receipt of an application, the Municipality may authorize the release of such portion of the security as the Municipality may, in all of the circumstances consider reasonable, but without limiting its generality, the following rules shall apply:

1. The amount of the security retained by the Municipality excluding

any amounts held for warranty or Construction Lien Act purposes, shall not, at any time, be less than the up-to-date estimated cost to complete the Works.

2. The Municipality shall deduct the following amounts from the security otherwise available for release:

   (a) ten percent (10%) of the value of the work performed since the date of the last release as determined by the Municipal Engineer, which the Municipality shall hold pursuant to Part IV of the Construction Lien Act, as amended. At no time would the Municipality hold less than 10% of the total security;

   (b) an amount sufficient to satisfy any construction liens of which the Municipality has notice in respect of any portion of the Works located on a public street or highway, or on any lands conveyed to the Municipality or any other public authority;

   (c) five percent (5%) of the value of the work performed since the date of the last release as determined by the Municipal Engineer, which the Municipality shall hold as security for the Owner's obligations during the Warranty Period; and

   (d) At no time shall the total amount of security be less than 100% of the estimated costs to complete the balance of the Works, such estimate to be to the satisfaction of the Municipality.

INSURANCE

133. As a condition of this agreement, the Owner shall keep in force until the Final Certificate of Approval of the Works has been issued, a comprehensive policy of public liability and property damage insurance acceptable to the Municipality, that provides insurance coverage in respect of any one occurrence to the limit of at least five million dollars ($5,000,000.00) exclusive of interest and costs, against loss or damage resulting from bodily injury to, or death of one or more persons and loss of or damage to property. The policy shall name the Municipality as a named insured.

134. The policy shall provide coverage against all claims for all damage or injury including death to any person or persons or damage to any property of the Municipality or any other public or private property resulting from or arising out of any act or omission on the part of the Owner or any of its servants or agents during the construction or maintenance of the Works. The policy shall include completed operations coverage liability, blanket written contractual liability with respect to non-owned licensed vehicles and shall have no exclusion pertaining to shoring, blasting (unless a separate certificate of insurance for blasting is provided prior to

the start of blasting), excavating, underpinning, demolition, pile driving, caisson work and work below ground surface including tunnelling and grading. The issuance of a policy of insurance shall not be construed as relieving the Owner from responsibility for other or larger claims, if any, for which the Municipality may be held responsible.

135. The Owner shall provide the Municipality with a Certificate of Insurance in a form satisfactory to the Municipality together with such proof as the Municipality may require that all premiums on the policies of insurance have been paid and that they are in full force and effect. If the Owner fails to pay premiums or otherwise keep the policies in force, the Municipality may pay premiums or take out additional policies as it considers necessary and the Owner shall pay all costs.

CONSTRUCTION LIENS

136. The Owner shall hold back from its payment to any persons who may supply services or materials in connection with the construction or maintenance of the Works, all amounts required by the Construction Lien Act, and shall indemnify the Municipality against any claims, actions or demands in connection with the Works and all costs reasonably incurred by the Municipality as a result thereof.

137. If any lien is claimed pursuant to the Construction Lien Act for the supply of services or material in connection with the construction or maintenance of any portion of the Works located on a public street or highway or any lands owned by the Municipality or any other public authority, the Owner shall be considered in default under this agreement and shall continue to be in default until all liens are discharged, and the Municipality may, in its absolute discretion, use the security deposited by the Owner to pay into court any amounts required to discharge all liens plus costs.

138. The Owner shall have the certificate or declaration of its engineer that construction of the Works has been substantially performed published in a construction trade newspaper in accordance with the Construction Lien Act and shall provide the Municipality with proof of publication, but neither the issue or publication of such certificate or declaration shall impose any obligation on either the Municipality or the Municipal Engineer to issue either a Preliminary Certificate of Approval of Underground Services, a Preliminary Certificate of Approval of the Works or a Final Certificate of Approval of the Works, as the case may be.

DEFAULT PROVISIONS

139. Whenever the Owner is deemed by the terms of this agreement to be in default, the Municipality will make best efforts, unless prevented by urgent circumstances, to give the Owner notice of the default including a brief description of the remedial action required and the date by which such remedial action shall be completed.

140. If the Owner fails or refuses to remedy the default within the time prescribed in the notice, the Municipality shall have the right, in addition to any other remedies available to it and without further notice to the Owner to use any security held by it, to remedy the default and recover all costs and damages incurred by and all amounts owing to the Municipality.

REGISTRATION

141. The Owner consents to the registration of this agreement by the Municipality against the title to the Lands.

142. The Municipality shall register this agreement and any deeds or grants of easement or rights-of-way in favour of the Municipality without undue delay after registration of the Plan.

NOTICE TO SUBSEQUENT OWNERS AND PURCHASERS

143. In accordance with s. 51(26) of the Planning Act, all of the terms and conditions of this agreement may be enforced against the Owner and any and all subsequent owners of any lot, block or part thereof in the Plan.

144. In addition, each and every subsequent owner of the Lands or a part thereof acknowledges notice of all of the provisions of this agreement and, in particular, those provisions set out in Schedule "K".

145. The Owner shall include in all Agreements for the purchase of sale of lands in the Plan, a Notice to all Offers of Purchase and Sale in a form substantially as set out in the Notice to all Offers of Purchase and Sale attached hereto in Schedule “K” and to the satisfaction of the Municipality

ARBITRATION

146. Any dispute between the parties with respect to this agreement shall, at the request of a party, be submitted to arbitration pursuant to the Arbitrations Act and the decision of the arbitrator or, if more than one, the decision of a majority shall be final and binding on the parties.

147. Each party shall pay its own costs of the arbitration and shall share equally the costs of the arbitrator(s).

CANCELLATION OF AGREEMENT

148. If the Plan of Subdivision is not registered within one (1) year from the date of this agreement, the Municipality may, at its option, declare this agreement to be null and void.

TIME OF THE ESSENCE

149. Time shall be of the essence of this agreement.

LEGAL NOTICE TO OWNER

150. Any notice required to be given by the parties to this agreement shall be given by registered mail at the address for service of the parties on the title page of this agreement, or at such other addresses as the parties may specify from time to time, (provided that in the event of a postal disruption, notice shall only be given by hand) and shall be deemed to have been delivered on the third day after the date of deposit in the post office.

FURTHER ASSURANCES

151. The parties shall, upon reasonable request of the other, execute any further documents as may be required for the more perfect and absolute performance of the terms and conditions of this agreement.

SUCCESSORS AND ASSIGNS

152. This agreement shall be binding upon and enure to the benefit of the parties hereto and their respective heirs, executors, administrators, successors and assigns.

153. The Owner acknowledges and agrees that all of its obligations contained in the pre servicing agreement dated November 12, 2024, continue to apply despite the registration of this Subdivision Agreement. In the event of any inconsistency between the two agreements, this Agreement shall prevail to the extent of the inconsistency.

IN WITNESS WHEREOF the parties hereto have executed this agreement as at the date first set out above.

SIGNED, SEALED AND DELIVERED
THE CORPORATION OF THE TOWN OF GANANOQUE

_____
John Beddows
MAYOR

_____
Penny Kelly
CLERK

We have the authority to bind the corporation

10664006 CANADA INC.
per:

_____
Evan Veenstra, Director

_____
Izaak Veenstra, Director

_____
Paul Veenstra, Director

I/We have the authority to bind the corporation

SCHEDULE "A" OF SUBDIVISION AGREEMENT
DESCRIPTION OF LANDS

This approval applies to Lots 1 – 8, inclusive, and Blocks 9 through 13, inclusive, on the Plan 28-M _____ prepared by Hopkins Chitty Land Surveyors dated January 30, 2026 for the lands legally described as Part of Lot 16, Concession 1, Geographic Township of Leeds, Town of Gananoque, County of Leeds, being part of PIN 44244-0322 (LT).

SCHEDULE "B" OF SUBDIVISION AGREEMENT

COST OF WORKS

Item	Initial Estimate Subtotal	Cost to Complete Subtotal
Removals, Clearing and Grubbing	$10,000	$2,500
Topsoil Stripping and Stockpiling (ROW)	$15,000	$0
Erosion Control	$3,000	$1,500
Granular Base Roads	$39,100	$0
Curb and Gutter	$21,330	$2,000
Base Asphalt	$28,080	$0
Surface Asphalt	$32,400	$32,400
Storm Sewer System	$286,001	$5,000
Water Distribution System	$119,765	$0
Sanitary Sewer System	$84,500	$5,000
Concrete Sidewalk	$22,800	$22,800
Utilities	$105,260	$0
Streetlight System	$21,090	$21,090
Topsoil, Seed, Sod	$15,450	$15,450
Boulevard Tree Planting	$8,800	$8,800
Signage	$1,000	$0
Offsite Works	$19,918	$5,000
TOTAL SERVICING COST	**$833,494**	**$121,540**
CONTINGENCIES (5% of Construction Cost)	$41,674.70	$6,077.00
ENGINEERING/INSPECTION/TESTING (7% of Construction Cost)	$58,344.58	$8,507.80
SUBTOTAL	**$933,513**	**$136,125**
TOTAL FOR SECURITY PURPOSES		**$136,125**

Security Obligations

Notwithstanding anything to the contrary in Sections 128 and 129 of this Agreement, the parties further agree that security for the Owners' obligations under this Agreement shall be governed by the following:

1. The Owner shall pay to the Municipality the amount of $136,125 (one hundred and thirty-six thousand one hundred and twenty-five dollars in cash or certified cheque prior to registration of this Agreement.
2. Security may be reduced, at the discretion of the Town, from time to time based on an estimated value of the works and services completed as certified by the Owner's Professional Engineer, to the satisfaction of the Town.
3. The Town reserves the right to rejection or modify any security reduction request to ensure that sufficient security has been retained.
4. The Town reserves the right to add items at any time to the security reduction calculation related to items of non-compliance.
5. The final release of security shall be subject to the submission of all certifications, as-built drawings and the fulfillment of all requirements of an Agreement between the Owner and the Town, to the satisfaction of the Town.
6. The Holdback is a guaranteed holdback for material and defects in workmanship equal to 5% of the value of the works & services completed by the Owner under the Subdivision Agreement (including any claimable works)
7. A security reduction at "Holdback" will only be processed after all outstanding deficiencies have been corrected and all requirements of the Subdivision Agreement have been met after a period of one (1) year.
8. The Holdback will not be released prior to the end of the one (1) year warranty period.

SCHEDULE "C" OF SUBDIVISION AGREEMENT
DESCRIPTION OF PHASES OF DEVELOPMENT

The Works shall proceed in one phase.

SCHEDULE "D" OF SUBDIVISION AGREEMENT
TIME SCHEDULE FOR CONSTRUCTION OF WORKS

Construction of the Subdivision shall commence forthwith upon registration of the Plan.

SCHEDULE "E" OF SUBDIVISION AGREEMENT
APPROVED PLANS FOR WORKS TO BE CONSTRUCTED

Dwgs	Type	Project Date	Revision No.	Revision Date
GEN	"General Plan", Lot Plan 2024/11/29 Prepared by Forefront Engineering Inc Stamped by K.M. Nielissen	March 2024	R1	
G2	Grading Plan East Prepared by Forefront Engineering Inc Stamped By K.M. Nielissen	March 2024		
PP03	"Conner Drive" 2024/11/29 Sta.1+440.00 to Sta. 1+775.00 Prepared by Forefront Engineering Inc Stamped by K.M. Nielissen	March 2024	R1	
PP04	"Veenstra Grove" 2024/11/29 Sta.2+000.00 to Sta.2+085.00 Prepared by Forefront Engineering Inc Stamped by K.M. Nielissen	March 2024	R1	
STM	Stormwater Catchment Areas Prepared by Forefront Engineering Inc Stamped By K.M. Nielissen	March 2024		
SAN	Sanitary Catchment Areas Prepared by Forefront Engineering Inc Stamped By K.M. Nielissen	March 2024		
ER	Erosion and Sediment Control Plan Prepared by Forefront Engineering Inc Stamped By K.M. Nielissen	March 2024		
U2	"Utilities Plan East" Prepared by Forefront Engineering Inc Stamped by K.M. Nielissen	March 2024	R1	2024/11/29
SL1	"Lighting Line Diagram" 2024/11/29 Prepared by Forefront Engineering Inc Stamped by K.M. Nielissen	March 2024	R1	
SL2	"Lighting Details" 2024/11/29 Prepared by Forefront Engineering Inc Stamped by K.M. Nielissen	March 2024	R1	
D1	"Water & Sewer Details" 2024/11/29 Prepared by Forefront Engineering Inc Stamped by K.M. Nielissen	March 2024	R1	
D2	"Water & Sewer Details" 2024/11/29 Prepared by Forefront Engineering Inc Stamped by K.M. Nielissen	March 2024	R1	
D3	"Road Typical Details" 2024/11/29 Prepared by Forefront Engineering Inc Stamped by K.M. Nielissen	March 2024	R1	
D4	"Typical Sections" 2024/11/29 Prepared by Forefront Engineering Inc Stamped by K.M. Nielissen	March 2024	R1	

D5	Temporary Turn-Around Details 2024/11/29 Prepared by Forefront Engineering Inc Stamped by K.M. Nielissen	March 2024	R1
B2	Builders Plan East Prepared by Forefront Engineering Inc Stamped By K.M. Nielissen	March 2024	
L2	Boulevard Tree Planning Plan East Prepared by Forefront Engineering Inc Stamped By K.M. Nielissen	March 2024	

THE ORIGINAL PLANS LISTED IN THIS SCHEDULE AND INCORPORATED BY REFERENCE INTO THIS AGREEMENT ARE NOW ON FILE IN THE MUNICIPAL OFFICES AND SHALL GOVERN IN THE EVENT OF ANY DISPUTE.

SCHEDULE "F" OF SUBDIVISION AGREEMENT
LOT GRADING AND DRAINAGE PLANS

See Plans Listed In Schedule "E"

SCHEDULE "G" OF SUBDIVISION AGREEMENT

LANDS TO BE CONVEYED FOR PARKLAND OR CASH IN LIEU

a) In accordance with the *Planning Act* and the Town of Gananoque Dedication of Park Land By-law No.1983-044, as amended, and the Recreational Master Plan, as received by the Municipality, the Owner covenants and agrees that lands in an amount of 5% are to be conveyed to the Town for the subject subdivision.

b) The lands conveyed shall be suitable for park or public recreation purposes and the Owner shall prepare a park development plan acceptable for the Town.

c) Under any scenario, the Owner shall be responsible for any costs associated with land appraisals.

SCHEDULE "H" OF SUBDIVISION AGREEMENT
CONVEYANCES, GRANTS OF EASEMENT AND RELATED MATTERS

0.3 METRE RESERVES

The Owner shall convey Block 11, 12, 13 on Plan 28M-_____ to the Municipality in fee simple, free and clear of all encumbrances, for the purpose of 0.3 metre reserves.

EASEMENTS

The Owner shall convey to the Municipality easements over the following:
Parts 1 to 7, 9, 11 inclusive, on Plan 28R-_____ servicing easements
Parts 7-10, 12 on Plan 28R- _____ for stormwater management
Part 13 on Plan 28R- _____ for a cul-de-sac
Part 14 of Plan 28R- _____ for cul-de-sac/future road

CANADA POST COMMUNITY MAIL BOX

The Owner shall convey a temporary easement in favour of Canada Post for a Community Mail Box at a location satisfactory to Canada Post. Upon confirmation by Canada Post of the final location, the Owner shall convey the permanent easement to the satisfaction of Canada Post.

SCHEDULE "I" OF SUBDIVISION AGREEMENT

PARKLAND, FENCING, LANDSCAPING AND TREE PRESERVATION REQUIREMENTS

See Plans Listed In Schedule "E"

In addition to the foregoing,

1. The Owner shall protect all trees within the Plan of Subdivision, including the installation of protective fencing, if necessary, in accordance with the relevant landscaping plans and OPS 565, but in the event of a conflict between them, the decision of the Municipal Engineer, made in consultation with the Municipal Planner, will be final.

2. The Owner shall replace all existing trees that are damaged or have died during construction of the Works with a tree of a type and size satisfactory to the Municipality.

SCHEDULE "J" OF SUBDIVISION AGREEMENT
SPECIAL CONDITIONS

UTM CO-ORDINATES AND GEODETIC SURVEY MONUMENT

1. The Owner shall establish, to the satisfaction of the Municipal Engineer, two geodetic coordinates by no later than two (2) years from registration of the subdivision or assumption of the subdivision whichever comes first and thereafter shall notify the Municipal Engineer of any changes to the geodetic monuments for the subdivision.

CONSTRUCTION OF DRAINAGE SWALES

2. The Owner shall construct and sod such rear yard swales and swales along the boundaries of the Subdivision on a phase by phase basis as part of the underground services as the Municipal Engineer considers advisable, and the Owner acknowledges that the Preliminary Certificate of Approval of Underground Services will not be issued until such work has been completed to the satisfaction of the Municipal Engineer.

FOUNDATION DRAINS

3. The Owner shall ensure that the foundation drain of every building is connected to a storm lateral via a gravity system, where available, in accordance with the Ontario Building Code.

STORMWATER MANAGEMENT

4. The Owner agrees to maintain and clean the storm water management system as required and at a minimum in accordance with the requirements of any Certificate of Approval issued by the Ministry of the Environment, and to the satisfaction of the Municipality in its sole discretion.

   For greater certainty, the Owner acknowledges that the stormwater management system includes an oil grit separator (OGS) unit. The Owner shall inspect, maintain, and clean the OGS unit as required, and at a minimum in accordance with the manufacturer's current operating and maintenance manual, all applicable approvals, and to the satisfaction of the Municipality.

MAIL DELIVERY / MAILBOXES

6. Canada Post will provide mail delivery service to the subdivision through centralized Community Mail Boxes (CMBs).
7. The Owner covenants and agrees to provide the Municipality with evidence that satisfactory arrangements, financial and otherwise, have been made with Canada Post Corporation for the installation of Community Mail Boxes (CMB) as required by Canada Post Corporation and as shown on the approved Utilities Plan, at the time of sidewalk and/or curb installation. The Owner further covenants and agrees to provide notice to prospective purchasers of

the locations of CMBs and that home/business mail delivery will be provided via CMB

8. The Owner agrees that the plan of subdivision drawings shall incorporate the proposed Community Mail Boxes on the side of Lot 40, 52 and Lot 11 Plan 28M-18.
9. The Owner shall communicate to Canada Post the excavation date for the first foundation (or first phase) as well as the expected date of first occupancy.
10. The Owner agrees, prior to offering any units for sale, to display a map on the wall of the sales office in a place readily accessible to potential homeowners that indicates the location of all Community Mail Boxes within the development, as approved by Canada Post.
11. The Owner will provide a suitable and safe temporary site for a Community Mail Box until curbs, sidewalks and final grading are completed at the permanent Community Mail Box locations. Canada Post will provide mail delivery to new residents as soon as the homes are occupied.
12. The Owner agrees to provide the following for each Community Mail Box site and to include these requirements on the appropriate servicing plans:
    i) Any required walkway across the boulevard, per municipal standards
    ii) Any required curb depressions for wheelchair access, with an opening of at least two metres (consult Canada Post for detailed specifications)

INSTALLATION OF NATURAL GAS

13. The Owner shall arrange with Enbridge Consumers Gas Company (Operating as Union Gas) for the installation of natural gas throughout the Plan. The Natural Gas distribution system shall be installed within the road allowances. In the event that this is not possible, easements will be provided at no cost to Enbridge Gas Distribution Inc.
14. The Owner shall provide to Enbridge the necessary easements and/or agreements required by Enbridge for the provision of gas services for this project, in a form satisfactory to Enbridge
15. The Owner shall grade all streets to final elevation prior to the installation of gas lines and shall provide the necessary field survey information required for the installation of the gas lines, all to the satisfaction of Enbridge Consumers Gas Company (Operating as Union Gas).

INSTALLATION OF CABLE

16. The Owner agrees that prior to final approval of the Plan, the Owner shall fulfill the requirements and/ or conditions of Cogeco Cable Canada Inc.
17. The Owner shall arrange with Cogeco Cable Canada Inc. for installation of cable throughout the PLAN. The cable distribution system shall be installed within the road allowances. In the event that this is not possible, easements will be provided at no cost to Cogeco Cable Canada Inc.

18. Cogeco Cable servicing shall be installed underground to meet all requirements of Cogeco Cable. The Cogeco Cable distribution system shall be installed within the road allowances.

19. The Owner shall be responsible to provide open trenches for service installation.

ELECTRICAL DISTRIBUTION SYSTEMS

20. The Owner agrees that prior to final approval of the Plan, the Owner shall fulfill the requirements and/ or conditions of Eastern Ontario Power (a FortisOntario Company).
21. The Municipality shall be advised, in writing, by Eastern Ontario Power (a FortisOntario Company) that the Owner has entered into an Agreement with Eastern Ontario Power (a FortisOntario Company) respecting the provision of an underground electrical distribution system.
22. The electrical distribution system or such portions thereof as may be specified shall be installed underground to meet all requirements of Eastern Ontario Power (a FortisOntario Company). The electrical distribution system shall be installed within the road allowance.
23. All street lighting systems and fixtures must be installed as the provisions of this Agreement and to the satisfaction of the Municipal Engineer.

BELL CANADA

24. The Municipality shall be advised, in writing, by the Owner that the Owner has entered into a Letter of Agreement with Bell Canada respecting the provision of underground servicing.
25. Bell Canada servicing shall be installed underground to meet all requirements of Bell Canada. The Bell Canada distribution system shall be installed within the road allowances.
26. The Owner shall be responsible to provide open trench for service installation.
27. The Owner agrees that should any conflict arise with existing Bell Canada facilities where a current and valid easement exists within the subject area, the Owner shall be responsible for the relocation of any such facilities or easements at their own cost.

SIDEWALKS

28. The sidewalks within the Plan shall be completed prior to the last building permit being issued in the plan. The Owner may construct the sidewalk in installments to coincide with home construction. All sidewalk installments must be constructed continuously, as not to lead to disconnected lengths of sidewalk. Should the Owner not install the sidewalk as required the Municipality shall undertake the work at the Owner’s expense and the Security may be drawn upon to reimburse the Municipality for all expenses.

CONSTRUCTION TRAILER

29. The Owner agrees not more than one (1) construction trailer shall be placed within the limits of the Plan, said construction trailer to be removed prior to the issuance of a building permit for the last undeveloped lot on the Plan, or within 30 days of receipt of written notice from the Municipality that the trailer must be removed.

STORAGE

30. No storage of building materials, including granular or topsoil, will be permitted on any abutting lands owned by the applicant unless approved by the Municipal Engineer.

ENVIRONMENTAL PROTECTION

31. The Owner agrees to install one tree per lot within the Road Section as per the approved drawings, which considers the approved Composite Utility Plan. The drawing shall identify any restrictions and the type and size of trees in proximity to these structures/buildings to the satisfaction of the Manager of Public Works.
32. The Owner agrees to install temporary construction fence along the perimeter of the development and any required tree protection prior to commencing any on-site works. The details and location of the temporary construction fencing and tree protection shall be clearly shown on the approved Erosion and Sediment Protection drawing submitted to the Town as part of the engineering submission and/or site alteration application
33. The Owner acknowledges that the St. Lawrence River is subject to regulations under the Cataraqui Region Conservation Authority (CRCA). The Owner agrees to obtain all relevant permits related to CRCA requirements and forward a copy such permit to the Town.

SCHEDULE "K" OF SUBDIVISION AGREEMENT

NOTICE TO SUBSEQUENT PURCHASERS

Each owner and subsequent owner of any lot, block or part thereof against the title of which this agreement has been registered is hereby given notice that the agreement to which this schedule forms a part may contain provisions and impose obligations that may affect the individual's ownership and use of such lot, block or part thereof, including, but not necessarily limited to, the following:

Item	Brief Description
Approved Plans	That the Owner agrees to make copies of the approved draft plan and conditions available to all purchasers and visibly post the approved draft plan for the public's viewing where units are offered for sale. Purchasers are advised that this Plan may not accurately reflect final locations of street trees, driveways, streetlights, sidewalks, infrastructure and utilities located within road right-of-ways. Purchasers and/or tenants are advised that any roads ending in a dead end or temporary turning circle may be extended in the future to facilitate development of adjacent lands, without further notice.
Canada Post	The Owner agrees to include in all offers of purchase and sale a statement which advises the purchaser that mail will be delivered via Community Mail Box. The Owner also agrees to note the locations of all Community Mail Boxes within the development, and to notify affected homeowners of any established easements granted to Canada Post to permit access to the Community Mail Box.
Construction Refuse and Fill	The Owner shall remove all construction refuse from the job site at its own expense and dispose of it in accordance with the municipal by-laws. No fill shall be deposited on or removed from public lands without the consent of the Municipal Engineer.
Commencement, Progress and Completion of Work	Subject to the detailed time schedule in Schedule "D", the Owner shall install all underground services within one (1) year and complete construction of the subdivision within five (5) years from the date on which the plan of subdivision is registered or such later date as may be agreed on.
Construction Disruption	Purchasers and/or tenants are advised that the development area and the individual building units may incur noise, dust, dirt, debris and construction traffic, from construction activities, that may be of concern and occasionally interfere with some activities of the dwelling occupants.
Development Permit and Building Restrictions	All construction shall comply with all applicable by-laws including the development permit, building and noise by-laws. The Owner and all builders must communicate information about proposed land uses in the subdivision to all prospective purchasers. Purchasers/tenants are advised that the Development Permit Bylaw establishes a maximum driveway and parking in the front or exterior side yard. There is a builders plan for this subdivision, which is approved by the municipality and shows all driveway locations for each lot in accordance with the Town approvals. Any relocation of driveways or widening of driveways requires written authorization from the municipality and must comply with all applicable by-laws. Purchasers and/or tenants are advised that the

	development potential for lots may be limited due constraints on the available developable area and it is recommended that potential purchasers obtain Development Permit information, including lot requirements, lot coverage prior to purchasing the lot. Purchasers are advised that any fencing installed inside the property line of the lot shall be maintained by the homeowner at the homeowner's expense.
Drilling and Blasting	No person shall drill or blast without first notifying the Municipal Engineer and delivering a certificate of insurance. Notice to adjoining properties may be required
Drainage and Grading	All grading and landscaping of lots must be carried out strictly in accordance with the Lot Grading and Drainage Plans Purchasers and/or tenants are advised that the proposed finished lot and/or block grading may not meet Town of Gananoque lot grading criteria in certain areas to facilitate preservation of existing vegetation and to maintain existing adjacent topographical conditions. That the Owner agrees to provide all purchasers with a copy of the individual lot grading and plot plans developed for each lot once approved by the Manager of Public Works, as it is available, and in any event, prior to the issuance of Building Permits. Each homeowner shall be provided a copy of the final approved lot grading plans for their lot, prior to assumption. All grading and landscaping of lots must be carried out strictly in accordance with the Lot Grading and Drainage Plans. Purchasers are advised that no obstruction of any kind is permitted so as to block or divert drainage within any designated swale or drainage route as shown on the approved Lot Grading Plan forming part of the Agreement. Purchasers are further advised that standing water may be experienced on the lot from time to time during significant storm events.
Easements	Schedule "H" sets out a list of those lots that will be subject to public and utility easements and reserves. Purchasers are advised that any fences placed on or adjacent to an easement may require removal should the Town require access for maintenance purposes. The Town is not responsible for any costs or works relating to the removal of fencing.
Installation of Water Meters	Water meters shall be installed at the owner's expense.
Inspection of Works	The Municipal Engineer has the authority to enter onto the property for the purpose of inspecting the Works and lot grading and may order stop work by verbal notice to any person where it is perceived that any construction constitutes a potential danger to life or property or is otherwise in contravention of the Subdivision Agreement.
Open Space/Parkland	Schedule "G" sets out those lands to be conveyed to the Municipality for parkland or other recreational purposes. Purchasers and/or tenants are advised that the adjacent open space, woodlot or storm water management facility may be left in a naturally vegetated condition and receive minimal maintenance. Purchasers and/or tenants of Lot 8 and Block 9 are advised that the lot abuts a proposed park, and that noise and lighting may be expected from the designed active use of the park.
Requirements for Building Permits	No building permits shall be issued until all of the requirements specified have been complied with including payment of a refundable deposit.
Restrictions on Transfers	The Owner shall not transfer title to any lots or blocks until the requirements in Schedules "G" and "H" have

	been fulfilled.
Special Conditions	Land in the subdivision may be subject to the Special Conditions set out in Schedule "J".
Trees	Purchasers and/or tenants are advised that the planting of trees on Municipal boulevards in front of residential units is a requirement of the Town and a Drawing as approved by the Town is included in the Subdivision Agreement. While every attempt will be made to plant trees as shown, the Town reserves the right to relocate or delete any tree without further notice.
Use of Hydrants	No one may use fire hydrants for water during construction without the prior permission of the Municipality and for which a fee may be charged.
Warranty of Works	It is the responsibility of the Owner to maintain all services installed in the subdivision until the Final Certificate of Approval of the Works is issued.
Winter Road Maintenance	Prior to the Municipality assuming the roads and services within the Plan, the Municipality will carry out snow removal only after the first lift of asphalt has been laid.

NOTICE TO ALL OFFERS OF PURCHASE AND SALE

1. Purchasers and/or tenants are advised that the development area and the individual building units may incur noise, dust, dirt, debris and construction traffic, from construction activities, that may be of concern and occasionally interfere with some activities of the dwelling occupants.
2. Purchasers and/or tenants are advised that the proposed finished lot and/or block grading may not meet Town of Gananoque lot grading criteria in certain areas to facilitate preservation of existing vegetation and to maintain existing adjacent topographical conditions.
3. Purchasers and/or tenants are advised that the planting of trees on Municipal boulevards in front of residential units is a requirement of the Town and a Typical Drawing is included in the Subdivision Agreement. While every attempt will be made to plant trees as shown, the Town reserves the right to relocate or delete any tree without further notice.
4. Purchasers and/or tenants are advised that any roads ending in a dead end or temporary turning circle may be extended in the future to facilitate development of adjacent lands, without further notice.
5. Purchasers and/or tenants are advised that the adjacent open space, woodlot or storm water management facility may be left in a naturally vegetated condition and receive minimal maintenance.
6. Purchasers and/or tenants are advised that the development potential for lots may be limited due constraints on the available developable area and it is recommended that potential purchasers obtain Development Permit information, including lot requirements, lot coverage prior to purchasing the lot.
7. That the Owner agrees to provide all purchasers with a copy of the individual lot grading and plot plans developed for each lot once approved by the Manager of Public Works, as it is available, and in any event, prior to the issuance of Building Permits. Each homeowner shall be provided a copy of the final approved lot grading plans for their lot, prior to assumption.
8. All grading and landscaping of lots must be carried out strictly in accordance with the Lot Grading and Drainage Plans. Purchasers are advised that no obstruction of any kind is permitted so as to block or divert drainage within any designated swale or drainage route as shown on the approved Lot Grading Plan forming part of the Agreement. Purchasers are further advised that standing water may be experienced on the lot from time to time during significant storm events.
9. That the Owner agrees to make copies of the approved draft plan and conditions available to all purchasers and visibly post the approved draft plan for the public's viewing where units are offered for sale.
10. Purchasers and/or tenants are advised that the Town’s Development Permit Bylaw establishes a maximum driveway and parking in the front or exterior side yard. There is a builders plan for this subdivision, which is approved by the municipality and shows all driveway locations for each lot in accordance with the Town approvals. Any relocation of driveways or widening of driveways requires written authorization from the municipality and must comply with all applicable by-laws.
11. Purchasers are advised that any fencing installed inside the property line of the lot shall be maintained by the homeowner at the homeowner’s expense.
12. Purchasers and/or tenants of Lots 1-7 are advised that there is a servicing easement along the frontage of the lands and no hard landscaping is to be placed on the easement.
13. Purchasers and/or tenants of Lots 6-8 are advised that there is a stormwater management easement along the property lines and no structures or fences are to be placed on the easement.
14. The developer agrees, prior to offering any units for sale, to display a map on the wall of the sales office in a place readily accessible to potential

homeowners that indicates the location of all Community Mail Boxes within the development, as approved by Canada Post.

15. The developer agrees to include in all offers of purchase and sale a statement which advises the purchaser that mail will be delivered via Community Mail Box. The developer also agrees to note the locations of all Community Mail Boxes within the development, and to notify affected homeowners of any established easements granted to Canada Post to permit access to the Community Mail Box.
16. The developer will provide a suitable and safe temporary site for a Community Mail Box until curbs, sidewalks and final grading are completed at the permanent Community Mail Box locations. Canada Post will provide mail delivery to new residents as soon as the homes are occupied.
17. Purchasers are advised that this Plan may not accurately reflect final locations of street trees, driveways, streetlights, sidewalks, infrastructure and utilities located within road right-of-ways.

SD2022-01 CASTLEGROVE PHASE 2 – 5 – THE SUBJECT SUBDIVISION RIVERTON HOMES **PHASE 2**

DATE: OCTOBER 3, 2023

CONDITIONS OF DRAFT SUBDIVISION APPROVAL

That this approval applies to the draft plan (Reference SD2022-01), prepared by Hopkins Chitty Land Surveyors dated January 5, 2021, which is identified as Part of Lot 16 Concession 1.	
The Owner agrees that the Subdivision Agreement between the Owner and the Town of Gananoque to be registered against the lands to which it applies once the plan of subdivision has been registered.	
The Owner agrees that any revisions or any modifications to the proposed draft plan that may be appropriate shall be incorporated in the Subdivision Agreement arising from technical reviews and/or subsequent phases.	
GENERAL	
1. The Owner agrees, prior to final approval of the subject Subdivision, to enter into a Subdivision Agreement, to be registered on title, to satisfy all requirements, financial, servicing and otherwise, of the Town, at the Owner's sole expense, including but not limited to, subdivision registration, the design and construction of roads, all water, wastewater and storm water systems, phasing and utilities in accordance with the Town's specification and standards, all to the satisfaction of the Town.	
2. The Owner agrees that no works shall occur on the site until the Owner has entered into a Subdivision Agreement, or as approved by the Town's Manager of Public Works.	Preservicing Agreement Nov.16, 2024
3. The Owner agrees to grant all easements or blocks as required, free and clear of any encumbrances, to the Town or other public authority, including utilities.	Block 11, 12, 13 reserve Part 13 Draft M-Plan cul-de-sac
4. It is the Owner's responsibility to fulfill the conditions of draft approval and to ensure that the required clearance letters are forwarded by the appropriate agencies to the Town Planning Department, quoting the application file number (SD2022-01).	Enbridge – Feb. 12, 2026 Bell Canada – Feb.172026 Cogeco – Feb.12/17, 2026 Canada Post – Feb.17, 2026 EOP – Email of Feb.13, 2026
5. The Owner agrees that prior to final approval, the Owner shall fulfill the requirements and/or conditions of: (a) Bell Canada "The Owner agrees that should any conflict arise with existing Bell Canada facilities where a current and valid easement exists	Clause 60

within the subject area, the Owner shall be responsible for the relocation of any such facilities or easements at their own cost." (b) Canada Post "That the plan of subdivision drawings incorporate the proposed Community Mail Boxes on the side of Lot 5 and Lot 33." "The owner/developer will communicate to Canada Post the excavation date for the first foundation (or first phase) as well as the expected date of first occupancy." (c) Cogeco (d) Eastern Ontario Power (e) Enbridge Gas (formerly Union Gas Ltd) "That the owner/developer provide to Enbridge the necessary easements and/or agreements required by Enbridge for the provision of gas services for this project, in a form satisfactory to Enbridge". (f) Cataraqui Region Conservation Authority Comments and conditions incorporated in the draft conditions were appropriate. (g) Other Utilities as required and forward clearance letters to the Town.	Schedule H Schedule J Clause 6-12 Schedule K Schedule J Clause 14
6. The Owner is responsible and agrees to obtain such permits as may be required from the Town and all other approval authorities and will file copies thereof with the Town. This must be to the satisfaction of the Town.	Clause 15
7. The Owner agrees to include a Notice to all Offers of Purchase and Sale in the Subdivision Agreement to the satisfaction of the Town and substantially as set out in the Notice attached to this Draft Plan Approval.	Schedule K
FEES AND SECURITIES	
8. At the discretion of the Town, the Owner shall reimburse the Town for any costs of any or all documents, studies and/or reports, legal fees, any or all modifications to plans, peer reviews above and beyond the fees collected with the Plan of Subdivision application.	Clause 123
9. Prior to final plan approval, the Owner shall submit to the Town a breakdown of the construction costs stamped by an Engineer, for the works associated with the development of this plan. The construction costs shall be prepared and stamped by a professional engineer and included in the Subdivision Agreement.	Clause 128
10. Prior to commencing construction, the Owner shall enter into a Subdivision Agreement with the Town. The Subdivision Agreement shall, among other matters, require the Owner to submit securities in the form of a Letter of Credit or Certified Cheque in an amount of 100% of the estimated cost of all site works. The aforementioned security for site works shall be for works on both private and public property and shall include, but not be limited to, lot	Schedule B

grading and drainage, landscaping, roads and road works, sidewalks and curbs, road drainage, clean-outs, underground infrastructure and services (storm, sanitary, watermains), streetlights, parkland, storm water management works. The amount secured by the Town shall be approved by the Manager of Public Works.	
11. The Owner shall be responsible for any engineering, inspection and review fees according to the Town's Fees and Rates By-law, as amended.	Clause 124
12. The Owner shall bear the expense of all site works resulting from approved public works design where such works are not subsidized under the Policies and By-laws of the Town.	Clause 125
PARKLAND	
13. In accordance with the *Planning Act* and the Town of Gananoque Dedication of Park Land By-law No.1983-044, as amended, and the Recreational Master Plan, as received, the Owner covenants and agrees that lands in an amount of 5% is to be conveyed to the Town for the subject subdivision. The value of land shall be obtained by an accredited appraiser as of the day before the day of the approval of the draft plan of subdivision. The lands conveyed shall be suitable for park or public recreation purposes and the Owner shall prepare a park development plan acceptable for the Town. The Subdivision Agreement shall set out the parkland provisions. Under any scenario, the Owner shall be responsible for any costs associated with land appraisals.	This is proposed Block 56 of the Phasing Plan
DEVELOPMENT PERMIT BYLAW (Zoning)	
14. The Owner agrees that prior to registration of the Plan of Subdivision, the Owner shall ensure that the proposed Plan of Subdivision shall be in accordance with the Development Permit Bylaw approved under the requirements of the *Planning Act*, with all possibility of appeal to the Ontario Land Tribunal exhausted.	DP2022-15 approved Oct. 16, 2023
STUDIES AND REPORTS	
15. Prior to final approval of the Plan, the following reports shall be submitted to the Town, shall be reviewed to the satisfaction of the Manager of Public Works and/or Cataraqui Region Conservation Authority.	CRCA Town Preservicing Agreement Nov.16, 2024
(a) Final Approval: Site Servicing Report, stamped, signed and dated by a professional engineer to determine that the site is serviceable.	Sanitary – May 2024

	Water Supply – May 2024
(b) Final Approval: That a final Stormwater Management Plan be prepared by a qualified Professional Engineer and approved to the satisfaction of the Town and the CRCA, and that appropriate text to implement its findings be included in the Subdivision Agreement;	May 2024
16. Final Approval: A Geotechnical Report stamped, signed and dated by a professional engineer, to the satisfaction of the Town. Should blasting be required for the construction of roads or utilities (water and sewer) permits shall be obtained from the Manager of Public Works.	Jan.29, 2019
17. Final Approval: A Traffic Brief, stamped, signed and dated by a professional engineer for The Subject Subdivision.	June 1, 2021
18. Final Approval: Phase I Environmental Site Assessment will be required on the lands, at the discretion of the Town. If warranted by the Phase I ESA, a Phase II ESA will be required.	n/a
PLANS	
19. Final Approval: That a lot grading and drainage plan be completed and approved to the satisfaction of the Town and the Cataraqui Region Conservation Authority, and be included in the Subdivision Agreement between the Owner and the Town	CRCA Town
20. Final Approval: Plan and Profile Drawings, design, stamped and signed by a Professional Engineer and approved to the satisfaction of the Town and the CRCA	Town
21. Final Approval: That a sediment and erosion control plan be completed and approved to the satisfaction of the Town and the Cataraqui Region Conservation Authority, and be included in the Subdivision Agreement between the Owner and the Town. This plan will address items such as, but not limited to, mud tracking prevention, temporary storm water management (quantity and quality), sediment control, and erosion prevention and shall address all phases and stages of construction. It is the Town's expectation that the Engineer shall regularly inspect and document repairs of deficiencies. The Engineer shall also provide weekly inspection of the implemented design and, as required, recommend modification to the plan to suit the site condition and time of year. Monitoring by the Engineer shall continue through the home building stage of construction and shall only terminate once the site has been stabilized to the Town's satisfaction. The Owner further agrees to stabilize all disturbed soil within 30 days of being disturbed, control all	CRCA Town

noxious weeds and maintain ground cover to the satisfaction of the Town.	
22. Final Approval: That a tree inventory and protection plan be completed to the satisfaction of the Town and CRCA, and that appropriate text to implement its findings be included in the Subdivision Agreement.	CRCA Town
23. Final Approval: Street Lighting Plan, including photometric design, stamped and signed by a Professional Engineer to ANSI RP-8-14 Standards to the satisfaction of the Town.	Town
24. Final Approval: Composite Utility Plan, stamped and signed by a Professional Engineer to the satisfaction of the Town.	Town
INFRASTRUCTURE – ROADS	
25. The design and construction of all on-site roads and intersections shall be to the satisfaction of the Manager of Public Works.	Schedule E
26. The design and construction of all future development of abutting lands roads and connections to Town owned shall be to the satisfaction of the Manager of Public Works, if required.	Draft reference plan
27. The Owner agrees that all road allowances included in the plan shall be named to the satisfaction of the Town and emergency services and the 911 system.	
28. Any dead ends and/or open sides of road allowances shall be terminated in 0.3 metre reserves to be conveyed to, and held in trust, by the Town.	Draft reference plan
29. The Owner agrees to provide construction traffic routes for the subdivision prior to the agreement or pre-servicing. Such plan shall be to the satisfaction of the Manager of Public Works, if required	Clause 67
30. The Owner shall be responsible for the installation of the streetlights. The Town will facilitate the commission of the streetlighting infrastructure at the cost of Owner. Any maintenance or repairs related to the streetlights, prior to the assumption of the subdivision, will be facilitated by the Town at the cost of the Owner.	Clause 52
31. The Owner acknowledges that the Town will provide single-pass roadway and sidewalk snowplowing per Phase, upon the first base course of asphalt and sidewalks being installed to the limit of the farthest occupied residence within the current Phase being constructed, and prior to the assumption of the subdivision. Any maintenance or repairs, prior to the Town assuming the full extent of the roadway, is the responsibility of the Owner. All to the satisfaction of the Manager of Public Works.	Clause 90
32. The Owner agrees that the sidewalks and street lighting system on all roadways be designed and constructed to the satisfaction of the Manager of Public Works. The Owner further agrees that prior to assumption of the Works the Owner shall provide the Town the written 10-year warranty from the manufacturer for the luminaire and photocell.	Clause 52/53

It is the responsibility of the Owner to ensure the warranty is transferable to the Town without risk or cost to the municipality.	
DRAINAGE AND GRADING	
33. The Owner shall not alter, remove or disturb any of the existing vegetation, or otherwise alter grades, unless the Manager of Public Works has issued approval under By-law No. 2016-050 being a by-law to prohibit or regulate the placing or dumping of fill or the alteration of the grade of land, and any subsequent amendments and by-laws.	Clause 40
34. The Owner shall, at their own expense, independent of the provisions of the Statue Labour Act, construct, grade and surface the road and provide drainage on this subdivision to a standard not less than the requirements, as approved by the Manager of Public Works. Grading shall provide a uniform surface, free of debris to ensure a safe and maintainable surface.	Grading Plan G2
35. The Developer shall prepare a site drainage and grading plan, satisfactory to the Manager of Public Works, prior to any grading or construction on the site. Such a plan will be used as the basis for a detailed lot grading plan to be submitted prior to the issuance of any building permit within the subdivision.	Clause 110(d), 113 Grading Plan G2
36. Before commencing any grading or construction on any lot and prior to the issuance of a building permit, the subject subdivision individual grading plan shall be submitted and approved by the Manager of Public Works.	Clause 110(d), 113
37. The Owner shall be responsible for providing the Town with an as-built grading and drainage master plan, prior to the Town assuming the phase of development, to the satisfaction of the Manager of Public Works.	Clause 44
ENVIRONMENTAL PROTECTION	
38. The Owner agrees to install one tree per lot within the Typical Road Section by providing a Typical Drawing, which considers the approved Composite Utility Plan. The drawing shall identify any restrictions and the type and size of trees in proximity to these structures/buildings to the satisfaction of the Manager of Public Works.	L2 Boulevard Tree
39. The Owner agrees to install temporary construction fence along the perimeter of the development and any required tree protection prior to commencing any on-site works. The details and location of the temporary construction fencing and tree protection shall be clearly shown on the approved Erosion and Sediment Protection drawing submitted to the Town as part of the engineering submission and/or site alteration application.	Clause 32
40. The Owner acknowledges that the St. Lawrence River is subject to regulations under the Cataraqui Region Conservation Authority (CRCA).	Clause 33

The Owner agrees to obtain all relevant permits related to CRCA requirements and forward a copy such permit to the Town.	
PHASING	
41. Final approval for registration may be issued in phases as follows: (a) Phasing is proposed in an orderly progression and in accordance with the approved phasing to the satisfaction of the Manager of Public Works; (b) All applicable agencies are to agree to registration in phases and provide clearances as required; (c) Clearances for all applicable conditions will be required for each phase as proposed by the Owner; and, (d) Furthermore, the clearances may relate to lands not located within the phase sought for registration. 42. This may require temporary turnarounds to be constructed depending on the phasing of the development. 43. That prior to final approval of each phase, the proposed M-plan for each phase of the subdivision, or a reference plan that is prepared based on the proposed M-Plan, shall identify temporary turning circles or hammer-head turnarounds to facilitate the safe turnaround of vehicles.	Schedule C

NOTES TO DRAFT APPROVAL:	
The conditions of an approval of Draft Plan of Subdivision may be changed at any time before Final Approval is given.	
1. If final approval is not given to this plan within three (3) years from the date of draft approval, being October 3, 2023, and no extensions have been granted, draft approval shall lapse.	
2. If the Owner wishes to request an extension to draft approval, a written explanation must be received by the Town a minimum of two (2) months prior to the lapsing date. The request should include the reasons why an extension is needed in support of the extension of the Town.	
3. The Owner agrees that the Subdivision Agreement between the Owner and the Town of Gananoque be registered against the lands to which it applies once the plan of subdivision has been registered.	
4. Prior to final approval, the Owner shall submit to the Town of Gananoque for review four (4) draft copies of all reference plans and surveys and three (3) draft copies of the final M-Plan.	
5. When requesting final approval, such request must be directed to the Town of Gananoque and be accompanied with scaled plans as follows:	
(a) One (1) mylar and Four (4) paper prints of all final Plans including M-Plan	
(b) Two (2) copies of the reference plan and two (2) copies of all conveyance documents for all easements and lands being conveyed to the Town,	

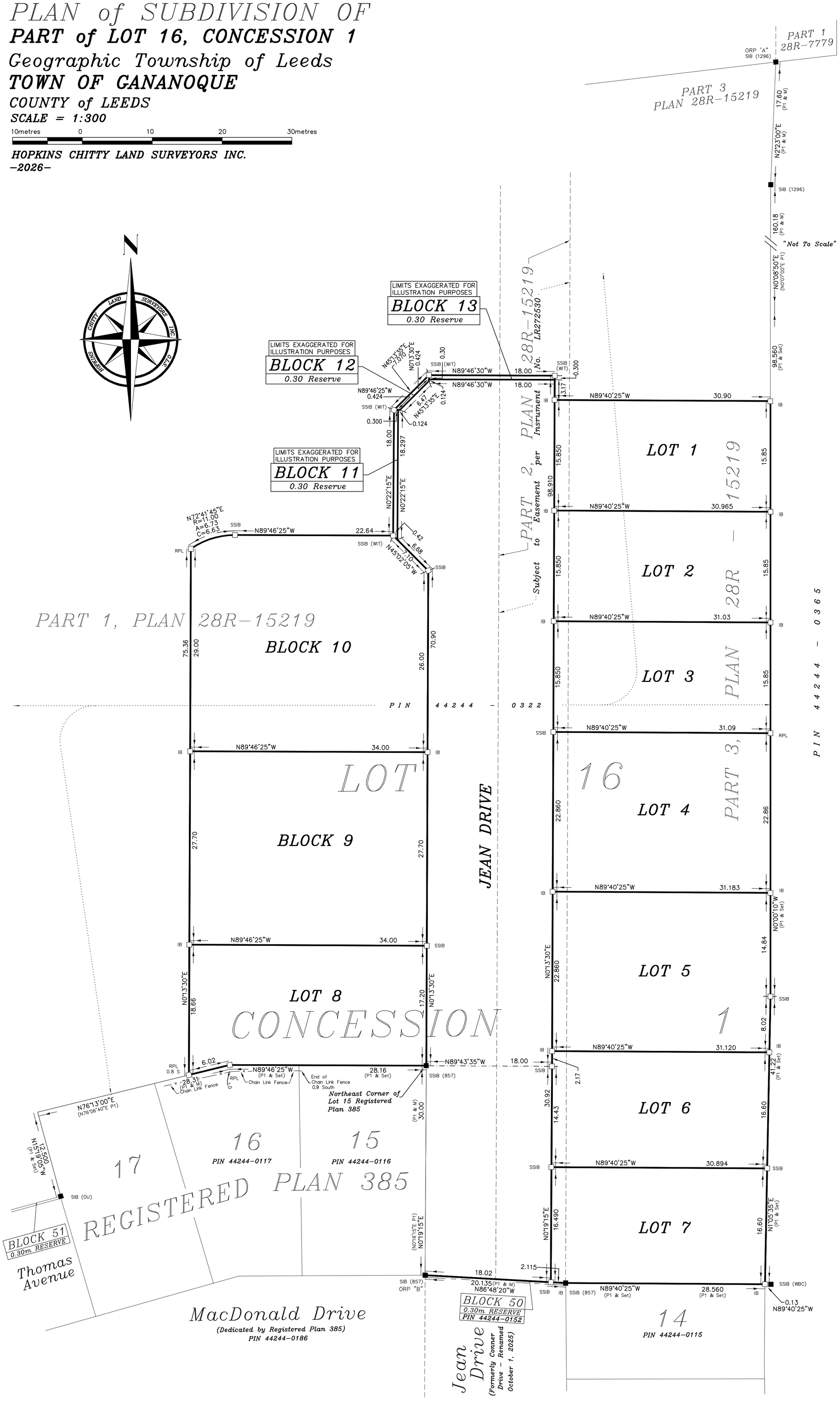
(c) Two (4) reduced 11” x 17” paper prints of all final Plans including M-Plan	
(d) Digital submission with all applicable drawings (Civil, Survey, every drawing) in both PDF and CAD (.dwg) format. A digital copy of the M-Plan and construction plans in a format approved by the Town.	
6. The Owner agrees to meet all standard conditions and any other conditions that may apply, subject to approval of a Development Permit Bylaw and any conditions.	
7. It is suggested that the Owner be aware of Subsection 144 of the Land Titles Act that requires that a plan of subdivision that is located in a land titles division be registered under the Land Titles Act. Exceptions to this provision are set out in Subsection 144(2).	
8. It is suggested that the Owner be aware of Subsection 78 of the Registry Act that requires that a Plan of Subdivision of land that is located in a registry division cannot be registered under the Registry Act unless that title of the owner of the land has been certified under the Certification of Titles Act.	
9. Should the developer request a Pre-Servicing Agreement, all conditions within the pre-servicing agreement shall be met prior to work commencing, including any security requirements.	
10. Where the Owner proposes to proceed with the construction of a model home prior to registration of the Plan, the Owner shall enter into an agreement with the Town, setting out the conditions, and shall fulfill relevant conditions of that agreement prior to issuance of a Building Permit.	

PLAN of SUBDIVISION OF
PART of LOT 16, CONCESSION 1
Geographic Township of Leeds
TOWN OF CANANOQUE
COUNTY of LEEDS

SCALE = 1:300

10metres 0 10 20 30metres

HOPKINS CHITTY LAND SURVEYORS INC.
–2026–



PLAN 28M–

I CERTIFY that this PLAN is REGISTERED in the LAND REGISTRY OFFICE for the LAND TITLES DIVISION of LEEDS (No. 28) at O'CLOCK on the day of , 2026 AND ENTERED IN THE PARCEL REGISTER FOR PROPERTY IDENTIFIER 44244–0322 AND THE REQUIRED CONSENTS ARE REGISTERED as PLAN DOCUMENT No. LR

REPRESENTATIVE FOR THE LAND REGISTRAR

THIS PLAN COMPRISES PART OF PIN 44244–0322 (LT)

PART OF LOTS 1, 2, 3, 4, 5, 6, 7, AND PART OF JEAN DRIVE ARE SUBJECT TO EASEMENT PER INSTRUMENT No. LR272530.

MUNICIPAL CERTIFICATE

APPROVED UNDER SECTION 51, OF THE PLANNING ACT BY THE COUNCIL OF THE CORPORATION OF THE TOWN OF CANANOQUE THIS THE _____ DAY OF _____ 2026.

MAYOR (JOHN BEDDOWS)

CLERK (PENNY KELLY)

OWNER'S CERTIFICATE

THIS IS TO CERTIFY THAT:

1. LOTS 1 TO 8, INCLUSIVE, BLOCKS 9 AND 10, RESERVES NAMELY BLOCKS 11, 12, 13 AND STREET NAMELY JEAN DRIVE, HAVE BEEN LAID OUT IN ACCORDANCE WITH OUR INSTRUCTIONS.

2. THE STREETS ARE DEDICATED TO THE CORPORATION OF THE TOWN OF CANANOQUE AS PUBLIC HIGHWAY. DATED THE DAY OF , 2026.

EVAN VEENSTRA, DIRECTOR
10664006 CANADA INC
(I HAVE THE AUTHORITY TO BIND THE CORPORATION)

OBSERVED REFERENCE POINTS (ORPs) UTM ZONE 18, NAD83 (CSRS) (2010) DERIVED FROM REAL–TIME NETWORK (RTN) GPS OBSERVATIONS COORDINATES TO URBAN ACCURACY PER SEC. 14 (2) OF O.REG. 216/10

POINT ID	NORTHING	EASTING
ORP 'A'	4909929.64	408537.40
ORP 'B'	4909613.53	408486.83

COORDINATES CANNOT, IN THEMSELVES BE USED TO RE–ESTABLISH CORNERS OR BOUNDARIES SHOWN ON THIS PLAN.

BEARINGS ARE UTM GRID, DERIVED FROM OBSERVED REFERENCE POINTS A AND B BY REAL TIME NETWORK (RTN) OBSERVATIONS, UTM ZONE 18, NAD83 (CSRS) (2010)

DISTANCES ARE GROUND AND CAN BE CONVERTED TO GRID BY MULTIPLYING BY THE COMBINED SCALE FACTOR OF 0.99969513

DISTANCES AND COORDINATES SHOWN ON THIS PLAN ARE IN METRES AND CAN BE CONVERTED TO FEET BY DIVIDING BY 0.3048

LEGEND:

SSIB'S PLANTED DUE TO INSUFFICIENT OVERBURDEN

⊡	denotes	Planted Survey Monument
■	"	Found Survey Monument
SIB	"	Standard Iron Bar
SSIB	"	Short Standard Iron Bar
IB	"	Iron Bar
IBø	"	Iron Bar (round)
RB	"	Rock Bar
RPL	"	Rock Plug
PB	"	Plastic Bar
(WIT)	"	Witness
(M)	"	Measured
HP	"	Hydro Pole
(1801)/(1886)	"	Hopkins Chitty Land Surveyors Inc.–O.L.S.
(WBC)	"	Collett Surveying Ltd – O.L.S.
(RFM)	"	Raymand F. Mucklestone – O.L.S.
(P1)	"	Reference Plan 28R–15219
(1296)	"	Ronald H. Smith Ltd. – O.L.S.

SURVEYOR'S CERTIFICATE:

I CERTIFY THAT:

1. This Survey and Plan are correct and in accordance with the SURVEYS ACT, the SURVEYORS ACT and the LAND TITLES ACT and the REGULATIONS made under them.

2. The SURVEY was completed on the 14th day of January, 2026.

DATE: APRIL 23, 2026

PHIL W. CHITTY–O.L.S.

THIS PLAN OF SURVEY RELATES TO AOLS PLAN SUBMISSION FORM NUMBER V–120938

Party Chief: TJ	Instrument: CM	Checked By: PWC	Plan By: RH

HCLS
HOPKINS CHITTY LAND SURVEYORS INC.
Ontario Land Surveyors
www.hopkinschitty.com
1224 CARDINERS ROAD, SUITE 102
KINGSTON, ONTARIO K7P–0G2
Tel (613) 384–9266
Fax (613) 384–3513

PROJECT No. 2024–0527
LOT 16, CONCESSION 1
TOWN OF CANANOQUE

PLAN of SURVEY of

PART of LOTS 1, 2, 3, 4, 5, 6, 7, and 8, REGISTERED PLAN 28M–
and PART of LOT 16, CONCESSION 1
Geographic Township of Leeds
TOWN OF GANANOQUE
COUNTY of LEEDS

SCALE = 1:300

10metres 0 10 20 30metres

HOPKINS CHITTY LAND SURVEYORS INC.
–2026–

I REQUIRE THIS PLAN TO BE DEPOSITED UNDER THE LAND TITLES ACT.

DATE: _____

PHIL W. CHITTY
ONTARIO LAND SURVEYOR

PLAN 28R–_____

RECEIVED AND DEPOSITED

DATE: _____

_____
SIGNATURE

REPRESENTATIVE FOR THE LAND REGISTRAR FOR THE LAND TITLES DIVISION OF LEEDS (No. 28)

SCHEDULE			
PART	LOT	PLAN/CON.	PIN No.
1	Part of 1	28M–	Part of 44244–0322 (LT)
2	Part of 2		
3	Part of 3		
4	Part of 4		
5	Part of 5		
6	Part of 6		
7			
8			
9	Part of 7		
10			
11			
12	Part of 8		
13	Part of 16	1	
14			

PARTS 1, 2, 3, 4, 5, 6, 7, 9, 11 AND 14 ARE SUBJECT TO EASEMENT PER INSTRUMENT No. LR272530.

OBSERVED REFERENCE POINTS (ORPs) UTM ZONE 18, NAD83 (CSRS) (2010) DERIVED FROM REAL–TIME NETWORK (RTN) GPS OBSERVATIONS COORDINATES TO URBAN ACCURACY PER SEC. 14 (2) OF O.REG. 216/10		
POINT ID	NORTHING	EASTING
ORP 'A'	4909929.64	408537.40
ORP 'B'	4909613.53	408486.83
COORDINATES CANNOT, IN THEMSELVES BE USED TO RE–ESTABLISH CORNERS OR BOUNDARIES SHOWN ON THIS PLAN.		

BEARINGS ARE UTM GRID, DERIVED FROM OBSERVED REFERENCE POINTS A AND B BY REAL TIME NETWORK (RTN) OBSERVATIONS, UTM ZONE 18, NAD83 (CSRS) (2010)

DISTANCES ARE GROUND AND CAN BE CONVERTED TO GRID BY MULTIPLYING BY THE COMBINED SCALE FACTOR OF 0.99969513

DISTANCES AND COORDINATES SHOWN ON THIS PLAN ARE IN METRES AND CAN BE CONVERTED TO FEET BY DIVIDING BY 0.3048

LEGEND:

SSIB'S PLANTED DUE TO INSUFFICIENT OVERBURDEN

–□–	denotes	Planted Survey Monument
–■–	"	Found Survey Monument
SIB	"	Standard Iron Bar
SSIB	"	Short Standard Iron Bar
IB	"	Iron Bar
IBø	"	Iron Bar (round)
RB	"	Rock Bar
RPL	"	Rock Plug
PB	"	Plastic Bar
(WIT)	"	Witness
(M)	"	Measured
HP	"	Hydro Pole
(OH)	"	Ontario Hydro
(WA)	"	Western Addition
(1801)/(1886)	"	Hopkins Chitty Land Surveyors Inc.–O.L.S.
(WBC)	"	Collett Surveying Ltd – O.L.S.
(P1)	"	Registered Plan 28M–
(1296)	"	Ronald H. Smith Ltd. – O.L.S.

SURVEYOR'S CERTIFICATE:

I CERTIFY THAT:

1. This Survey and Plan are correct and in accordance with the SURVEYS ACT, the SURVEYORS ACT and the LAND TITLES ACT and the REGULATIONS made under them.

2. The SURVEY was completed on the 14th day of January, 2026

DATE: APRIL 23, 2026

_____
PHIL W. CHITTY–O.L.S.

THIS PLAN OF SURVEY RELATES TO AOLS PLAN SUBMISSION FORM NUMBER V–120939

Party Chief: TJ/CM	Instrument: CM	Checked By: PWC	Plan By: RH

HOPKINS CHITTY LAND SURVEYORS INC.
Ontario Land Surveyors
www.hopkinschitty.com
1224 GARDINERS ROAD, SUITE 102
KINGSTON, ONTARIO K7P–0C2
Tel (613) 384–9266
Fax (613) 384–3513

PROJECT No. 2024–0527–1
LOT 16, CONCESSION 1
TOWN OF GANANOQUE

Brenda Guy

From: Evan Veenstra <evan@rivertonhomes.ca>
Sent: April 21, 2026 1:37 PM
To: Brenda Guy
Subject: Draft Plan Extension

Hi Brenda,

As per our phone conversation, could you please prepare to extend our draft plan, which is due to expire this fall?

Thanks,

Evan

--

Evan Veenstra
Director
Riverton Homes

613 803 7996
evan@rivertonhomes.ca
www.rivertonhomes.ca

RIVERTON HOMES

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

Council Report – UTIL-2026–06

Date: May 6, 2026 ☐ **IN CAMERA**

Subject: Award of Contract – Lagoon Remediation Design Work

Author: David Armstrong, Manager of Public Works ☒ **OPEN SESSION**

RECOMMENDATION:
BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE PASS BY-LAW NO. 2026-040, BEING A BY-LAW TO AUTHORIZE THE MAYOR AND CLERK TO SIGN AN AGREEMENT WITH J.L. RICHARDS & ASSOCIATES LTD., FOR THE PROFESSIONAL DESIGN SERVICES FOR THE LAGOON REMEDIATION PROJECT, TO AN UPSET LIMIT OF $685,802.00 (EXCLUDING THE TOWN'S SHARE OF HST), AS OUTLINED IN THEIR RFP SUBMISSION DATED APRIL 21, 2026, AND DESCRIBED IN COUNCIL REPORT UTIL-2026-06.

STRATEGIC PLAN COMMENTS:
Sector 2 – Infrastructure/Environment – Strategic Initiative #2 – Maintain an ongoing assessment of the Town's infrastructure to ensure sufficient capacity exists to support future growth.

Sector 6 – Governance – Strategic Initiative #4 – Town Council will ensure openness and transparency in its operations.

BACKGROUND:
The Town was successful in receiving a grant through the Ministry of Infrastructure's Health and Safety Water Stream (HSWS) for funding to undertake much-needed remediation work at the Lagoon. Part of this project requires professional design work to outline the necessary remediation and repairs needed at the site.

Staff discovered a breach on the berm of Cell 1 at the Lagoon in the spring of 2025, followed by the discovery of multiple breaches shortly after that. Staff have been working with Cambium Inc. to undertake geotechnical investigations and draft the RFP mentioned in this report. Upon review of the breaches and characterization of the berm material, it was determined that the most diligent course of action was to secure an engineering consultant to have them design the repair and remediation work required to ensure the lagoon continues to optimally function for many years to come.

Staff have also been actively discussing this project and the functional and operational impacts currently occurring at the Lagoon with our Ministry of Environment, Conservation and Parks (MECP) Inspectors and their support staff.

INFORMATION/DISCUSSION:
Public Works staff released RFP-UTIL-2026-03 on March 13, 2026, which subsequently closed on April 21, 2026. Thirty-one (31) companies took a copy of the RFP document, and staff replied to 22 questions/requests via two (2) issued Addenda throughout the posted dates. At the time of closing there was one (1) permissible submission received, as outlined below:

Company	Bid Amount (excl. HST)	Complete Submission
J.L. Richards & Associates Ltd.	$685,802.00	Y

The design and investigation work outlined in the RFP submission are anticipated to be completed over the next 10 months, with the construction portion of the project to be tendered in Q1 of 2027 and anticipated to be completed in Q3/Q4 of 2027. To meet the funding requirements, the project must be complete by March 31, 2029.

APPLICABLE POLICY/LEGISLATION:
Procurement By-law No. 2025-089
By-law No. 2026-001 – 2026 10-Year Capital and Operating Budget
By-law No. 2026-020 – Transfer Payment Agreement

FINANCIAL CONSIDERATIONS/GRANT OPPORTUNITIES:
This project will be mostly funded through the HSWS grant of $6,455,937.00, with the 2026 budget-approved $2,387,813.00 required for the Towns share. The design work being considered for this project is anticipated to expend approximately 8% of the total project costs. Town staff have a great deal of experience working with J.L. Richards & Associates Ltd. and have no concerns in their capabilities to assist and support this crucial project for the Town.

CONSULTATIONS:
Charles Fromentin, Technologist; Matt Hoult, Superintendent of Water & Wastewater; Public Works Operational Staff; Ben Mac Neil, Compliance Coordinator, and; Blasco Vijayabaskaran, Project Manager, Cambium Inc.

ATTACHMENTS:
Technical Report Appendix B – Bid Forms from RFP Submission
Geotechnical Design Input Letter from Cambium Inc. – dated January 26, 2026
Draft By-law No. 2026-040

APPROVAL	
	_____ David Armstrong, Manager of Public Works _____ John Morrison, Treasurer Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the *Municipal Act* and regulations. _____ Melanie Kirkby, CAO

Appendix B

Gananoque, ON (stock photo)

Forms

BIDDER INFORMATION SHEET	
Company Name	J.L. Richards & Associates Limited
Contact Name	Jen Hustler
Position	RFP Coordinator
Address	203-863 Princess Street
	Kingston ON K7L 5N4
Phone Number	226-780-7468
Email Address	rfp@jlrichards.ca
HST #	10266-3218 RT

BID FORM

Item	Description	Total Price
1	Professional Services for Lagoon Remediation Project	$ 685,802
2	Hourly Rate for Additional Services should they be required	Refer to TTM for hourly rates
	TOTAL PRICE (excluding HST)	$ 685,802

_____
Signature

Project Completion Date: Cell 1 Design/ Tender - June 2027
Remainder Studies - Early 2028
Refer to schedule in the proposal Initials: M.M.

It shall be a condition of the contract to be entered into, pursuant to this Tender process, that all applications under this contract shall be completed prior to the project completion date (above).

Notes

1. All work to conform to the Ontario Provincial Standard Specification (OPSS), Ontario Provincial Standard Drawings (OPSD) and Town of Gananoque Standards where applicable and to the manufacturer's instructions for proprietary products.
2. Quantities are estimated for tender purposes only. Payment will be based on actual quantities measured as approved by the Manager of Public Works or designated representative.

_____
Signature

BIDDER'S EXPERIENCE

As part of this Tender Package, the Town requires the Bidder to provide three examples of a similar nature of work experience to that being tendered, which was successfully completed.

Year	Description of Contract	Performed For	Bidder's Project Contract Admin	Approximate Value
2022	Upgrades to a municipal wastewater lagoon system.	Municipality of Casselman	Matthew Morkem, P.Eng. – Project Manager	$ 840,000 (Consultant Fees)
2026 (anticipated completion)	Class EA and detailed design for sewage treatment lagoon upgrades.	Township of North Dundas	Matthew Morkem, P.Eng. – Project Manager	$ 520,000 (Consultant Fees)
2025	Detailed design for municipal wastewater treatment system upgrades.	Municipality of Brighton	Matthew Morkem, P.Eng. – Project Manager	$ 1,200,000 (Consultant Fees)

BIDDER'S EQUIPMENT

As part of this Tender package, the Town requires the Bidder to provide the following information for all equipment to be used for the successful completion of this contract.

Type of Equipment	Year	Make	Model
Not Applicable			
Not Applicable			
Not Applicable			

Sub-Contractors

As required under Sub-section 16 of Section A, General Special Provisions, the following list of Sub-Contractors will be carrying out part of this Contract. *(if applicable)*

Name of Sub-Contractor	Address	List of Work to be Completed by Sub- Contractor
Malroz	308 Wellington St, Kingston, ON K7K 7A8	Geotechnical Engineering
Hopkins Chitty Land Surveyors Inc.	1224 Gardiners Road, Suite 102, Kingston, Ontario K7P 0G2	Land Surveyor
Pinchin Ltd.	2360 Meadowpine Blvd, Unit 2, Mississauga, ON, L5N 6S2	Wastewater Sampling and Analysis
Hydrasurvey Ltd.	4030 8 St. SE Calgary, AB T2G 3A7	Sludge Survey
Eric Blond	702 Davaar Outremont, Quebec, H2V 4T9	Geosynthetic Materials and Technologies

REFERENCES	**Contact Name**	**Phone Number**
Municipality of Casselman Wastewater System Upgrades	Pierre-Paul Beauchamp Director of Public Works	613-764-3139 ext. 242
Township of North Dundas Winchester Sewage Treatment Lagoon Upgrades	Danielle Ward, BES, MES Director of Environmental Services	613-774-2105 ext. 238
Municipality of Brighton Wastewater Treatment System Upgrades	Elana Arthurs, CAO	613-475-0670 ext 208

FAIRNESS IS A TWO-WAY STREET

I/we certify that neither the Bidder nor any proposed Sub-Contractor is a person who is resident in a Designated Jurisdiction in accordance with the criteria set out in Section A of the Tender documents.

Authorized Signing Officer Matthew Morkem, P.Eng.

The Bidder, by this Tender, offers to complete this Contract in accordance with the terms and conditions contained herein.

Authorized Signing Officer Matthew Morkem, P.Eng.

BIDDER DECLARATION FORM

I/We (enter name) Matthew Morkem, P.Eng.

Title/Position Director of Environmental Infrastructure

Organization or Business J.L. Richards & Associates Limited

(the undersigned) have carefully examined the Tender documents and specifications and am fully informed as to the Town's requirements. I/We hereby offer to supply the specified truck, complete with all equipment for the price listed in the Bid Form.

I /We declare that no person, firm or corporation other than the one who's signature or the signature of whose proper officers is attached below, has any interest in this Proposal or in the Contract proposed to be undertaken.

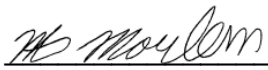
I/We further declare that this Proposal is made without any connection, knowledge, comparison of figures or arrangements with any other company, firm or person making a Proposal for the same work and is in all respects fair and without collusion or fraud.

I/We further declare that no Town employee, or Member of Council and their families is, or will become interested directly as a contracting party or otherwise or in the performance of the Contract or in the supplies, work or business to which it relates or in any portion of the profits thereof, or of any such supplies to be used therein or any of the monies to be derived therefrom.

I/We further declare that the several matters stated in the said Tender are in all respects true.

I/We further declare that I/We have examined the Request for Tender in detail and hereby propose and offer to enter into a Contract to provide all of the items mentioned and described or implied therein, including, in every case, freight, duty exchange, and to accept in full payment therefore, the sums calculated in accordance with the actual quantities provided, and Unit Prices attached to this Bid.

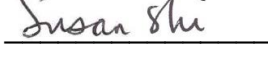
I/We agree that this offer is to continue open for acceptance until a formal contract is executed or a Purchase Order is issued to the successful Bidder.



April 21, 2026

Signature of Authorized Officer | Date | Seal (if applicable)

Name of Authorized Officer (please print) Matthew Morkem



April 21, 2026

Signature of Witness | Date

Name of Witness (please print) Susan Jingmiao Shi

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APGO

January 26, 2026

Town of Gananoque
Gananoque, United Counties of Leeds and Grenville

Attn: David Armstrong, CRS-I, Manager of Public Works

Re: Geotechnical Design Input for Lagoon Berm Remediation of Cell 1, Gananoque, Ontario
Cambium Reference: CAM23457.002

BACKGROUND

This letter report provides geotechnical recommendations in support of the remediation of the lagoon berms of the Gananoque water treatment lagoons located at the municipal address of 89 County Road 32 in Gananoque, Ontario. The recommendations provided in the report are specific to the berms of the Cell 1 lagoon, located on the eastern side of the site.

Cambium previously completed a subsurface investigation at the site, including a number of boreholes through the existing berms. The results of that investigation are provided in the report below and should be read in conjunction with this letter report.

- **Cambium Inc.** (2025, August 27). *Geotechnical investigation report – Lagoon berm seepage, 89 County Road 32, Gananoque, Ontario* (Cambium Reference No. 23457-001). Prepared for the Town of Gananoque.

In addition to the above report, the following documents were provided to Cambium for review.

- **EVB Engineering.** (2024, May 16). *Lagoon Cell #1 road rebuild – As-built drawings (north and south)* (Drawing Nos. C1.2–C1.3; Project No. 22122). Prepared for the Town of Gananoque.
- **Gananoque** (2025, May). *Gananoque sewage lagoon – Borehole location map* [Drawing]. Prepared for Cambium Inc.

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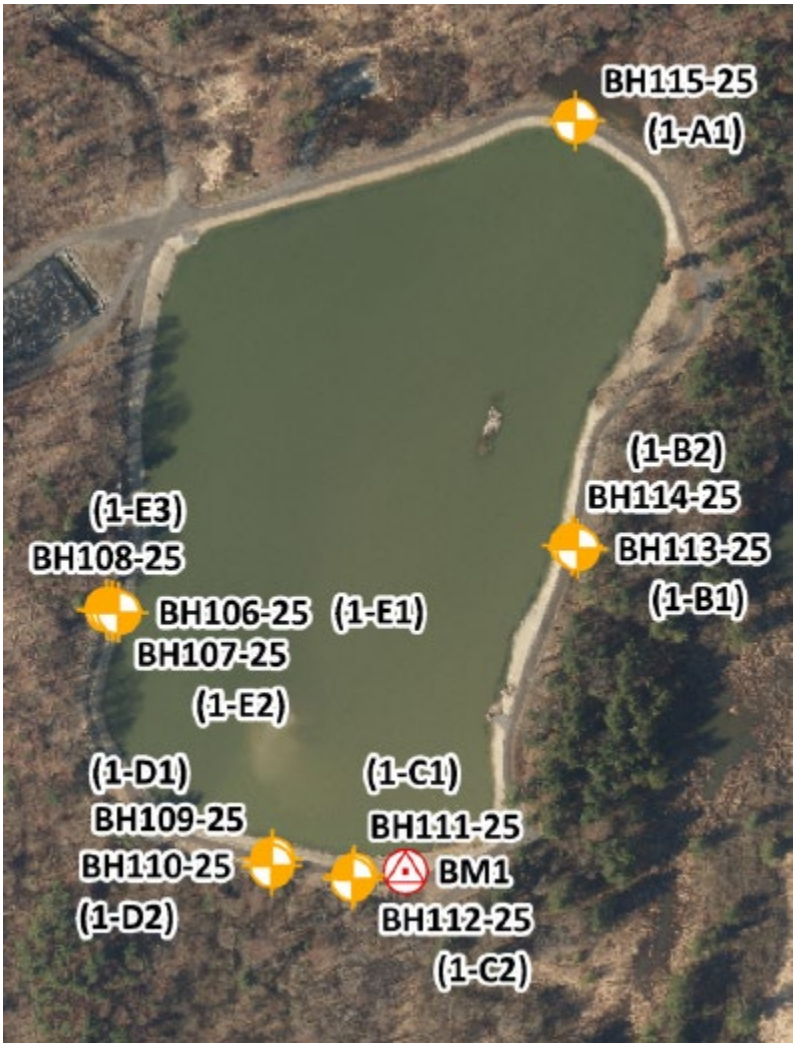
PROEJCT SCOPE

It is understood that Cell 1 of the water treatment lagoons has been taken offline due to concerns with confirmed leaks. The Town of Gananoque intends to complete repair work for the berms and have the lagoon functioning in early 2026. It has been requested that Cambium provide general geotechnical recommendations for the rehabilitation of the berms.

The subsurface investigation previously completed included advancing a total of 10 boreholes through the existing berms of Cell 1. Embedded Figure 1, extracted from the geotechnical report, shows locations of the boreholes relative to Cell 1.



Embedded Figure 1 Boreholes completed for Cell 1

The proposed remediation measures must be developed based on the recommendations provided in this letter. As such, Contractors bidding on or

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executing the proposed remediation works should be provided with this letter and the associated geotechnical report.

SUBSURFACE CONDITIONS

The subsurface investigation was completed by Cambium at the site. The boreholes advanced at the site included boreholes at leak sites and suspected leak sites. The boreholes were advanced through the existing berm and into the underlying native soils or to practical refusal on inferred bedrock.

The lagoon berm of Cell 1 is generally composed of sandy clayey silt to clay and silt and the underlying native soils, where encountered, were composed of clay and silt with rootlets and wood, organics, and/or a cohesionless deposits. Practical refusal was encountered in all boreholes at depths ranging from 1.3 to 4.7 mbgs, including 3 of the boreholes that terminated within the fill of the lagoon berm. Details can be seen in the respective borehole logs. Records of the borehole logs advanced within the berms of Cell 1 are attached following the text of this letter.

GEOTECHNICAL RECOMMENDATIONS

This section of the letter provides engineering information on, and recommendations for, the geotechnical design aspects of the project based on our interpretation of the subsurface conditions of the lagoon berms. The information in this portion of the letter is provided for planning and design purposes for the guidance of the design engineers and Contractors. Where comments are made on construction, they are provided only to highlight aspects of construction which could affect the design of the project. Contractors bidding on or undertaking any work at the Site should examine the factual results of the investigation, satisfy themselves as to the adequacy of the information for construction and make their own independent interpretation of the factual data as it affects their proposed construction techniques, schedule, equipment capabilities, costs, sequencing and the like. Cambium will not assume any responsibility for construction-related decisions made by Contractors on the basis of this report.

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BERM REHABILITATION

The geotechnical investigation report identified the presence of the cohesionless layers underlying the cohesive soils as likely the pathway for leaks. Additionally, there was no evidence of the use of geosynthetic liners in the construction of the berms. In general, reconstruction of the berms for Cell 1 will require subexcavation of the central key of the berm down to bedrock. The native soils underlying the fill deposits contain organics which can create additional pathways for leaks.

Design and Construction Recommendations

1. It is generally recommended to schedule construction during the seasons in which the water levels are expected to be low. The south and east sides of the lagoon will require the deepest excavations and bedrock depths range from 1.3 to 4.7 mbgs. Depending on groundwater levels, active dewatering will be required in order to complete excavations to the necessary depth. The cohesive deposits will preclude groundwater flow, however the underlying deeper cohesionless deposits can be a source of significant groundwater flow. Controlling the groundwater and maintaining a relatively dry excavation base for construction can be achieved using a combination of open cut excavations and/or shoring with sump pumps. Meter bags or sheet pile cutoff walls can be used to control the groundwater, in combination with trench boxes or other lateral bracing. An excavation contractor should consult with Cambium to determine the best approach for excavation and dewatering.
2. The locations of boreholes advanced during the geotechnical investigation conducted by Cambium should be included on drawings issued for construction. The anticipated subsurface profile, based on the borehole logs, should be indicated on section drawings for sections located near the advanced boreholes.
3. Following removal of the existing fill material and native materials down to the bedrock, the side slopes of the excavations should have an inclination of approximately 1H:1V, to allow for sufficient compaction of the re-placed or newly placed embankment fill material against the key-in excavation slopes.

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Further, it is recommended to ensure that the base of the key-in excavation has a width, measured perpendicular to the dyke alignment, of at least 0.5 m to allow for adequate compaction using a plate compactor or similar equipment. It is recommended to carefully separate the excavated silty clay embankment material and stockpile it for review. The stockpiled material must be sorted to remove materials containing organics and wood debris. The excavations should be shown on all section drawings and Cambium should be retained to review and provide commentary on the drawings prior to their issue for construction.

4. The subgrade exposed by the excavation should be inspected by Cambium immediately following excavation. Organics, and larger cobbles/boulders (if encountered) are to be removed from the exposed subgrade.
5. Following subgrade approval by Cambium, approved embankment fill material is to be placed in loose lifts not exceeding 200 mm in thickness and compacted to 98% of Standard Proctor Maximum Dry Density (SPMDD). Additional recommendations regarding specifications and testing for the embankment fill material are provided below, including requirements for geosynthetic liners.
6. The berms should maintain a slope of 3H:1V or flatter on each side.
7. Prior to placing granular material on the top of the berm for the future access road, a filtering geotextile such as a Terrafix 270R or equivalent should be placed on the final layer of embankment fill material, to mitigate the migration of fine soil particles used to raise the embankment crest into the overlying granular material.

Material Specifications

1. If the excavated embankment fill material and the underlying cohesive soils are separated with care from the material containing organics and stockpiled accordingly, they can likely be re-used as part of the reconstruction following visual inspection of the stockpile and approval by Cambium.

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2. Separately, the topsoil can also likely be re-used to resurfacing the slopes of the berms following remediation. Under no circumstances may topsoil be used as embankment fill material during reconstruction. If used for resurfacing, topsoil must be placed above the final desired elevation and should not exceed approximately 60 mm in thickness. Sod or seed will be required to complete final resurfacing.
3. It is noted that if any excavated material resulting from the proposed remediation works is to be exported from the Site for use/disposal elsewhere, chemical testing of a defined number of samples (depending on the volume of excess soils) will be required to satisfy excess soils management requirements according to O.Reg. 406/19. The samples submitted can be collected in-situ (prior to construction) or during construction from stockpiles, however it is noted that the sampling requirements vary depending on the sampling methodology, and it is therefore recommended to seek consultation in earlier design stages to confirm the applicable requirements, if any.
4. Given that the existing excavated embankment fill material deemed suitable for re-use will be recompacted in place and that some material will be removed due to organics, it will be necessary to import additional embankment fill material from offsite sources to complete the construction work. The source of the material should be of similar composition as the backfill material, to ensure homogeneity of the berm.
5. To confirm suitability for use in the remediation works, a representative number of samples should be obtained from the offsite stockpile/location by Cambium and subsequently submitted for laboratory testing. The sampling and testing should take place sufficiently prior to commencing construction works, in coordination with Cambium.
6. At minimum, the laboratory testing program should include a representative number of Atterberg Limits and particle size distribution (sieve and hydrometer) tests on samples obtained from the offsite stockpile.
7. Cambium should be retained to review the laboratory test results and confirm the suitability of the material for use in the remediation works. In general, the

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plasticity parameters and particle size distribution of the material proposed for import to the Site and use in the embankment restoration should be similar to that of the existing embankment fill material.

8. If Atterberg Limits and particle size distribution test results indicate that the material proposed for use as embankment fill is likely suitable, a Standard Proctor test should be completed on the material to determine compaction parameters, i.e., optimum moisture content and SPMDD. The optimum moisture content should be compared to the in-situ moisture content and liquid/plastic limits to provide final confirmation of the suitability of the material for compaction and use to raise the dyke crest.

Geosynthetic Liners

1. The geotechnical report provides preliminary recommendations for the installation of geosynthetic liners. The use of these liners is required in the reconstruction of the lagoon berms.
2. In consultation with Layfield Group Ltd., a liner system consisting of Enviro Liner 6060 Geomembrane, underlain with 6 oz Geovolt Conductive Composite (G6V) is typically used for this application. An approved equivalent may also be considered. A geosynthetic liner manufacturer must be consulted regarding the appropriate liner for this site.
3. Installation requirements should also be provided by the manufacturer in conjunction with the designer. Typical liner installation extends from side of the excavation wall of the key, and down the inside of the lagoon facing embankment to the bottom of the lagoon.
4. Liners should be protected by adding additional material on the liner. The manufacturer must be consulted regarding minimum cover requirements. The minimum cover should be placed on the liners **prior** to placing any topsoil or organic sod.

Erosion Protection

1. The placement of stone along the toe of the slopes facing the lagoon is recommended for toe erosion protection and helping with ice scour. The

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erosion protection can consist of OPSS.MUNI 1004 R-50 rip rap material. A filtering geotextile will be provided at the interface between the erosion protection material and the underlying soils. The thickness of the toe erosion will depend on final design.

2. In general, it is recommended to refer to relevant material specifications on all drawings and in all tender documents. The material specification for R-50 rip rap material is OPSS.MUNI 1004, with the construction specification provided as OPSS.MUNI 511. The construction specification provides construction-related requirements for the installation of rip rap material and should be adhered to as a minimum requirement.
3. The proposed works within the slope toe area should be completed under dry conditions.
4. Prior to placing rip rap erosion protection measures, a filtering geotextile should be placed at the interface between the embankment fill and/or native soil materials and the overlying rip rap, to mitigate the migration of finer soil particles into the coarse erosion protection material. The geotextile should be wrapped around the rip rap material and fixed in place. It is recommended to consult the geotextile manufacturer regarding appropriate measures to anchor/fix the geotextile in place. Geotextiles should be provided with sufficient overlap, according to manufacturer specifications.

INSPECTIONS AND TESTING

As detailed above, Cambium should be retained to conduct subgrade inspections prior to placement of fill material.

During placement of the fill material, Cambium should be retained to conduct full-time testing onsite to verify the success of compaction efforts. Compaction testing (i.e., using a nuclear densometer or other acceptable equipment) should be completed at a representative number of locations for every compacted layer of material. If the required densities are not attained, further compaction effort (possibly following adjustment of the moisture content of the utilized material)

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and subsequent additional compaction testing will be required, until the required densities are attained.

A final inspection should be conducted by Cambium following completion of the works, and prior to placing topsoil to restore and revegetate the berm slopes.

Cambium should be regularly involved in further planning stages, in particular with regards to scheduling the required materials testing and inspection works. Cambium should be retained as a part of the current scope to provide commentary on all design drawings prior to issue for construction, to ensure that the requirements detailed in this letter are satisfied by the proposed design.

ASSUMPTIONS AND LIMITATIONS

The following assumptions and limitations apply to the recommendations provided in this letter.

This letter does not confirm the adequacy of the design of the berms but provides an overview of conduction related requirements based on the geotechnical conditions at the site. The selection of the design is solely the responsibility of others.

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CLOSING

Cambium trusts that the inspections described in this letter satisfy the required scope and provide sufficient verification of construction quality for the remediation works conducted at the Site. For further details and clarifications, please do not hesitate to contact the undersigned.

Best regards,

Cambium Inc.

DocuSigned by:
Blasco Vijayabaskaran
6439A79ECBB1496...

Blasco Vijayabaskaran, P.Eng.
Geotechnical Engineer

SB/bv

Encl. *Cambium Qualifications & Limitations*
Relevant Record of Borehole Logs

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Site Assessments

A site assessment is created using data and information collected during the investigation of a site and based on conditions encountered at the time and particular locations at which fieldwork is conducted. The information, sample results and data collected represent the conditions only at the specific times at which and at those specific locations from which the information, samples and data were obtained and the information, sample results and data may vary at other locations and times. To the extent that Cambium's work or report considers any locations or times other than those from which information, sample results and data was specifically received, the work or report is based on a reasonable extrapolation from such information, sample results and data but the actual conditions encountered may vary from those extrapolations.

Only conditions at the site and locations chosen for study by the client are evaluated; no adjacent or other properties are evaluated unless specifically requested by the client. Any physical or other aspects of the site chosen for study by the client, or any other matter not specifically addressed in a report prepared by Cambium, are beyond the scope of the work performed by Cambium and such matters have not been investigated or addressed.

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Potential liability to the client arising out of the report is limited to the amount of Cambium's professional liability insurance coverage. Cambium shall only be liable for direct damages to the extent caused by Cambium's negligence and/or breach of contract. Cambium shall not be liable for consequential damages.

Personal Liability

The client expressly agrees that Cambium employees shall have no personal liability to the client with respect to a claim, whether in contract, tort and/or other cause of action in law. Furthermore, the client agrees that it will bring no proceedings nor take any action in any court of law against Cambium employees in their personal capacity.

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Client: Town of Gananoque
Contractor: Canadian Environmental Drilling
Project No.: 23457-001
Location: 89 County Road 32, Gananoque

Project Name: Lagoon Berm Seepage
Method: Track Mounted Solid Stem Auger
Elevation: 95.90 mASL
UTM: 18 T **N:** 4911108.00 **E:** 408176.30

Log of Borehole: BH106-25
Page: 1 of 1
Date Completed: June 3-4, 2025

Elevation (m)	Depth	Description	Number	Type	% Recovery	SPT (N)	% Moisture (25 50 75)	SPT (N) (20 40 60 80)
95.9	0	**(GP) sandy GRAVEL:** brown; non-cohesive; moist; loose [FILL]	1	SS	29	5	1.6%	5
95.4	0.5	95.14						
		0.76						
94.9	1	**(CH) CLAY and SILT:** some sand, some gravel; brown-grey; cohesive; w~PL; stiff [FILL]	2	SS	63	12	18.1 19.2 38.1 22.4%	12
94.4	1.5	some gravel, becomes firm	3	SS	21	5	13.9%	5
93.9	2	some gravel; with organics; becomes hard						
		93.46	4A	SS			22.2%	
93.4	2.5	2.44 **(OL) ORGANIC SILT:** some gravel, some sand; dark brown; non-cohesive; moist; dense 93.06	4B	SS	67	34	28.7%	34
92.9	3	2.84 Borehole terminated @ 2.8 mbgs due to practical auger refusal encountered.						
92.4	3.5							
91.9	4							
91.4	4.5							
90.9	5							
90.4	5.5							
89.9	6							
89.4	6.5							
88.9	7							
88.4								

Atterberg Limits (%): LL, PL, PI — 25 50 75
Shear Strength Cu, kPa: nat V., rem V. — 20 40 60 80

Well Installation

Log Notes: Borehole terminated at 2.9 mbgs due to practical auger refusal encountered. Borehole caved to 1.3 mbgs upon completion. No groundwater or standing water encountered.

GRAINSIZE DISTRIBUTION

SAMPLE	GRAVEL	SAND	SILT	CLAY
SS2	11	9	39	41

Logged By: SM
Input By: MA

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Client: Town of Gananoque
Contractor: Canadian Environmental Drilling
Project No.: 23457-001
Location: 89 County Road 32, Gananoque

Project Name: Lagoon Berm Seepage
Method: Sleeve Liner
Elevation: 96.17 mASL
UTM: 18 T **N:** 4911109.00 **E:** 408173.40

Log of Borehole: BH107-25
Page: 1 of 1
Date Completed: June 3-4, 2025

Elevation (m)	Depth	Description	Elevation / Depth	Number	Type	% Recovery	SPT (N)	Atterberg Limits (%) LL PL PI 25 50 75 / % Moisture 25 50 75	Shear Strength Cu, kPa nat V. rem V. 20 40 60 80 / SPT (N) 20 40 60 80	Well Installation	Log Notes
96.2	0	**(CH) CLAY and SILT:** some sand, trace gravel; grey-brown; with rootlets, organics and wood debris; cohesive; w< PL [FILL]		1	DT	30		33.4%			
95.7	0.5										
95.2	1										
94.7	1.5										
94.2	2	becomes grey-brown to grey		2A	DT	80		38%			
93.7	2.5		93.53								
93.2	3	**(OL) ORGANIC SILT:** dark brown; non-cohesive; wet	2.64 / 93.43	2B	DT			56.1%			
		(SM) SILTY SAND: some clay some gravel; brown; with rootlets; non-cohesive; wet	2.74 / 92.82	3	DT	100		27.6%			Borehole terminated at 3.4mbgs due to practical refusal encountered. Borehole caved to 2.7mbgs upon completion. Standing water encountered at 1.8mbgs upon completion.
92.7	3.5	Borehole terminated @ 3.4 mbgs due to practical auger and SPT refusal encountered.	3.35								
92.2	4										
91.7	4.5										
91.2	5										
90.7	5.5										
90.2	6										
89.7	6.5										
89.2	7										
88.7											

GRAINSIZE DISTRIBUTION

SAMPLE	GRAVEL	SAND	SILT	CLAY
DT3	11	47	32	10

Logged By: SM
Input By: MA

Docusign Envelope ID: 8E69399B-B9A0-4682-BC2C-C1C4006C87E9

CAMBIUM

Client: Town of Gananoque
Contractor: Canadian Environmental Drilling
Project No.: 23457-001
Location: 89 County Road 32, Gananoque

Project Name: Lagoon Berm Seepage
Method: Sleeve Liner
Elevation: 96.11 mASL
UTM: 18 T **N:** 4911110.00 **E:** 408171.00

Log of Borehole: BH108-25
Page: 1 of 1
Date Completed: June 3-4, 2025

Elevation (m)	Depth	Lithology	Description	Number	Type	% Recovery	SPT (N)	Atterberg Limits (%) LL PL PI 25 50 75 / % Moisture 25 50 75	Shear Strength Cu, kPa nat V. rem V. 20 40 60 80 / SPT (N) 20 40 60 80	Well Installation	Log Notes
96.1	0		**(ML) sandy CLAYEY SILT:** trace gravel; brown-grey; with rootlets and organics; cohesive; w>PL [FILL]	1	DT	40		19.5 22.6 42.1 26.2%			
95.6	0.5										
95.1	1										
94.6	1.5			2	DT	28		21.3%			
94.1	2		some gravel								
			93.85								
93.6	2.5		Borehole terminated @ 2.3 mbgs due to practical auger refusal encountered. 2.26								Borehole terminated at 2.3mbgs due to practical refusal encountered. Borehole caved to 2.0mbgs upon completion. No groundwater or standing water encountered.
93.1	3										
92.6	3.5										
92.1	4										
91.6	4.5										
91.1	5										
90.6	5.5										
90.1	6										
89.6	6.5										
89.1	7										
88.6											

GRAINSIZE DISTRIBUTION

SAMPLE	GRAVEL	SAND	SILT	CLAY
DT1	1	17	35	47

Logged By: SM
Input By: MA

Peterborough, Barrie, Whitby, Kingston, Ottawa

Docusign Envelope ID: 8E69399B-B9A0-4682-BC2C-C1C4006C87E9

Client: Town of Gananoque
Contractor: Canadian Environmental Drilling
Project No.: 23457-001
Location: 89 County Road 32, Gananoque

Project Name: Lagoon Berm Seepage
Method: Sleeve Liner
Elevation: 96.20 mASL
UTM: 18 T **N:** 4910997.00 **E:** 408245.90

Log of Borehole: BH109-25
Page: 1 of 1
Date Completed: June 3-4, 2025

Elevation (m)	Depth	Lithology	Description	Elevation / Depth	Number	Type	% Recovery	SPT (N)	Atterberg Limits (%) LL PL PI 25 50 75 / % Moisture 25 50 75	Shear Strength Cu, kPa nat V. rem V. 20 40 60 80 / SPT (N) 20 40 60 80	Well Installation	Log Notes
96.2	0		**(SM) gravelly SILTY SAND:** dark brown; non-cohesive; moist [FILL]	95.90 / 0.30	1A	DT			3.1%			
95.7	0.5		**(Cl) sandy SILTY CLAY:** trace gravel; brown-grey; cohesive; w>PL [FILL]						16.5 19.8 36.3			
95.2	1				1B	DT	50		23.6%			
94.7	1.5			94.68								
			Borehole terminated @ 1.5 mbgs due to practical auger refusal encountered.	1.52								Borehole terminated at 1.5mbgs due to practical refusal encountered. No borehole caving encountered upon completion. No groundwater or standing water encountered.
94.2	2											
93.7	2.5											
93.2	3											
92.7	3.5											
92.2	4											
91.7	4.5											
91.2	5											
90.7	5.5											
90.2	6											
89.7	6.5											
89.2	7											
88.7												

GRAINSIZE DISTRIBUTION

SAMPLE	GRAVEL	SAND	SILT	CLAY
DT1B	2	26	31	41

Logged By: SM
Input By: MA

Docusign Envelope ID: 8E69399B-B9A0-4682-BC2C-C1C4006C87E9

Client: Town of Gananoque
Contractor: Canadian Environmental Drilling
Project No.: 23457-001
Location: 89 County Road 32, Gananoque

Project Name: Lagoon Berm Seepage
Method: Track Mounted Solid Stem Auger
Elevation: 96.17 mASL
UTM: 18 T **N:** 4911109.00 **E:** 408173.40

Log of Borehole: BH110-25
Page: 1 of 1
Date Completed: June 3-4, 2025

Elevation (m)	Depth	Lithology	Description	Elevation / Depth	Number	Type	% Recovery	SPT (N)	Atterberg Limits (%) LL PL PI 25 50 75 / % Moisture 25 50 75	Shear Strength Cu, kPa nat V. rem V. 20 40 60 80 / SPT (N) 20 40 60 80	Well Installation	Log Notes
96.2	0		**(ML) gravelly CLAYEY SILT:** sandy; brown; with organics; cohesive; w< PL; soft [FILL]		1	SS	17	3	23.1%	3		
95.7	0.5											
95.2	1		some gravel; with rootlets; becomes firm	94.85	2	SS	38	4	16.6%	4		
94.7	1.5		Borehole terminated @ 1.3 mbgs due to practical auger and SPT refusal encountered.	1.32								Borehole terminated at 1.3mbgs due to practical refusal encountered. Borehole caved to 1.2mbgs upon completion. No groundwater or standing water encountered.
94.2	2											
93.7	2.5											
93.2	3											
92.7	3.5											
92.2	4											
91.7	4.5											
91.2	5											
90.7	5.5											
90.2	6											
89.7	6.5											
89.2	7											
88.7												

GRAINSIZE DISTRIBUTION

SAMPLE	GRAVEL	SAND	SILT	CLAY
SS2	25	15	31	29

Logged By: SM
Input By: MA

Peterborough, Barrie, Whitby, Kingston, Ottawa

Docusign Envelope ID: 8E69399B-B9A0-4682-BC2C-C1C4006C87E9

CAMBIUM

Client: Town of Gananoque **Project Name:** Lagoon Berm Seepage **Log of Borehole:** BH111-25

Contractor: Canadian Environmental Drilling **Method:** Sleeve Liner Page: 1 of 1

Project No.: 23457-001 **Elevation:** 96.17 mASL **Date Completed:** June 2-3, 2025

Location: 89 County Road 32, Gananoque **UTM:** 18 T **N:** 4910990.00 **E:** 408283.00

Elevation (m)	Depth	Description	Elevation / Depth	Number	Type	% Recovery	SPT (N)	Atterberg Limits (%) LL PL PI 25 50 75 / % Moisture 25 50 75	Shear Strength Cu, kPa nat V. rem V. 20 40 60 80 / SPT (N) 20 40 60 80	Well Installation	Log Notes
96.2	0	**(SM) gravelly SILTY SAND:** trace clay; dark brown; non-cohesive; moist [FILL]	95.94	1A	DT			5.5%			
95.7	0.5	**(CH) CLAY and SILT:** some sand, trace gravel; brown; cohesive; w< PL to w~PL [FILL]	0.23	1B	DT	60		25.5%			
95.2	1										
94.7	1.5	some gravel; brown-grey; with rootlets									
94.2	2			2	DT	68		19.3 21.1 40.4 30%			
93.7	2.5										
93.2	3		93.12								
92.7	3.5	**(CH) CLAY and SILT:** trace sand; grey; with rootlets; cohesive; w>PL	3.05	3	DT	85		26.6%			
92.2	4										
91.7	4.5		91.60								
			4.57	4	DT	100		24.4%			Borehole terminated at 4.7mbgs due to practical refusal encountered. Borehole caved to 2.1mbgs upon completion. Standing water encountered at 2.0mbgs upon completion.
91.2	5	**(ML) SILT and SAND:** some clay; grey-brown; non-cohesive; wet	91.50								
		Borehole terminated @ 4.7 mbgs due to practical auger refusal encountered.	4.67								
90.7	5.5										
90.2	6										
89.7	6.5										
89.2	7										
88.7											

GRAINSIZE DISTRIBUTION

SAMPLE	GRAVEL	SAND	SILT	CLAY
DT2	1	6	43	50
DT4	5	42	53	

Logged By: SM **Input By:** MA

Docusign Envelope ID: 8E69399B-B9A0-4682-BC2C-C1C4006C87E9

CAMBIUM

Client: Town of Gananoque
Contractor: Canadian Environmental Drilling
Project No.: 23457-001
Location: 89 County Road 32, Gananoque

Project Name: Lagoon Berm Seepage
Method: Track Mounted Solid Stem Auger
Elevation: 95.98 mASL
UTM: 18 T **N:** 4910988.00 **E:** 408282.10

Log of Borehole: BH112-25
Page: 1 of 1
Date Completed: June 3-4, 2025

Elevation (m)	Depth	Description	Number	Type	% Recovery	SPT (N)	% Moisture (25 50 75)	SPT (N) (20 40 60 80)
96	0	**(SM) gravelly SILTY SAND:** brown; non-cohesive; moist; very loose [FILL]	1A	SS			11.7%	
			1B	SS	17	1	30.6%	1
95.5	0.5	**(ML) CLAYEY SILT:** some sand; grey-brown; with rootlets; cohesive; W ~ PL; very soft [FILL]						
95	1	some gravel; becomes firm	2	SS	8	6	16.2%	6
94.5	1.5							
			3	SS	71	7	35.6%	7
94	2							
93.5	2.5	**(CH) CLAY and SILT:** some sand; grey; with rootlets and wood debris; cohesive; w>PL; stiff	4	SS	79	11	34.9%	11
93	3							
			5	SS	88	13	20.6 23.2 43.8 27.9%	13
92.5	3.5							
92	4	Borehole terminated @ 3.8 mbgs due to practical auger refusal encountered.						
91.5	4.5							
91	5							
90.5	5.5							
90	6							
89.5	6.5							
89	7							
88.5								

Elevation / Depth: 95.90 / 0.08; 93.69 / 2.29; 92.22 / 3.76

Shear Strength Cu, kPa (nat V., rem V.): 20 40 60 80

Well Installation

Log Notes: Borehole terminated at 3.8 mbgs due to practical refusal encountered. Borehole caved to 3.0 mbgs upon completion. Standing water encountered at 3.0 mbgs upon completion.

GRAINSIZE DISTRIBUTION

SAMPLE	GRAVEL	SAND	SILT	CLAY
SS5	0	6	42	52

Logged By: SM
Input By: MA

Docusign Envelope ID: 8E69399B-B9A0-4682-BC2C-C1C4006C87E9

Client: Town of Gananoque
Contractor: Canadian Environmental Drilling
Project No.: 23457-001
Location: 89 County Road 32, Gananoque

Project Name: Lagoon Berm Seepage
Method: Track Mounted Solid Stem Auger
Elevation: 96.03 mASL
UTM: 18 T **N:** 4911137.00 **E:** 408383.90

Log of Borehole: BH113-25
Page: 1 of 1
Date Completed: June 3-4, 2025

Elevation (m)	Depth	Description	Number	Type	% Recovery	SPT (N)	% Moisture (25 50 75)	SPT (N) (20 40 60 80)
96	0	**(CH) CLAY and SILT:** some sand, trace gravel; grey-brown; with rootlets, cohesive, w< PL to w~PL, soft to very stiff [FILL]	1	SS	58	2	28.5%	2
		some gravel						
95.5	0.5							
95	1		2	SS	47	20	18%	20
94.5	1.5							
		trace gravel	3	SS	42	4	35.6%	4
94	2	93.74						
		2.29 **(CH) CLAY and SILT:** some sand; grey; with rootlets, cohesive, w~PL to w>PL, stiff	4	SS	100	14	25 26.5 52.4 31%	14
93.5	2.5							
93	3	some sand 92.73	5A	SS	71	15	29.9%	15
		3.30 **(SW) SAND:** some silt, grey-brown; non-cohesive, wet, compact 92.37	5B	SS			19.6%	
92.5	3.5	3.66 Borehole terminated @ 3.7 mbgs due to practical auger refusal encountered.						
92	4							
91.5	4.5							
91	5							
90.5	5.5							
90	6							
89.5	6.5							
89	7							
88.5								

Well Installation

First groundwater encountered at 3.0 mbgs, depth of standing water at 2.4 mbgs and borehole caving encountered at 3.3 mbgs upon drilling completion.

GRAINSIZE DISTRIBUTION

SAMPLE	GRAVEL	SAND	SILT	CLAY
SS4	0	5	27	68
SS5B	0	90	10	

Logged By: SM
Input By: SM

Docusign Envelope ID: 8E69399B-B9A0-4682-BC2C-C1C4006C87E9

Client: Town of Gananoque
Project Name: Lagoon Berm Seepage
Log of Borehole: BH114-25
Contractor: Canadian Environmental Drilling
Method: Sleeve Liner
Page: 1 of 1
Project No.: 23457-001
Elevation: 96.15 mASL
Date Completed: June 3-4, 2025
Location: 89 County Road 32, Gananoque
UTM: 18 T **N:** 4911139.00 **E:** 408281.40

Elevation (m)	Depth	Description	Elevation / Depth	Number	Type	% Recovery	SPT (N)	Atterberg Limits (%) LL PL PI 25 50 75 / % Moisture 25 50 75	Shear Strength Cu, kPa nat V. rem V. 20 40 60 80 / SPT (N) 20 40 60 80	Well Installation	Log Notes
96.2	0	**(SM) gravelly SILTY SAND:** trace clay; dark brown; non-cohesive; moist [FILL]	95.79	1A	DT			4.2%			
95.6	0.5	**(CH) CLAY and SILT:** trace sand; grey-brown; cohesive; w>PL [FILL]	0.36					20.7 26.4 47			
95.2	1			1B	DT	75		27.7%			
94.6	1.5	some sand, trace gravel; with rootlets and organics; w~PL to w>PL									
94.2	2			2	DT	80		33.1%			
93.6	2.5										
93.2	3	increase in sand; w>PL									
92.6	3.5		92.39	3A	DT	71		29.6%			
92.2	4	**(SM) SILTY SAND:** trace gravel; grey; non-cohesive; wet	3.76 91.88	3B	DT			16.1%			
91.6	4.5	Borehole terminated @ 4.3 mbgs due to practical auger refusal encountered.	4.27								Borehole terminated at 4.3mbgs due to practical refusal encountered. Borehole caved to 4.0mbgs upon completion. Standing water encountered at 2.4mbgs upon completion.
91.2	5										
90.6	5.5										
90.2	6										
89.6	6.5										
89.2	7										
88.6											

GRAINSIZE DISTRIBUTION

SAMPLE	GRAVEL	SAND	SILT	CLAY
DT1B	0	3	36	61
DT3B	2	70	28	

Logged By: SM
Input By: MA

Docusign Envelope ID: 8E69399B-B9A0-4682-BC2C-C1C4006C87E9

CAMBIUM

Client: Town of Gananoque
Contractor: Canadian Environmental Drilling
Project No.: 23457-001
Location: 89 County Road 32, Gananoque

Project Name: Lagoon Berm Seepage
Method: Sleeve Liner
Elevation: 96.16 mASL
UTM: 18 T **N:** 4911330.00 **E:** 408382.80

Log of Borehole: BH115-25
Page: 1 of 1
Date Completed: June 3-4, 2025

Elevation (m)	Depth	Description	Number	Type	% Recovery	SPT (N)	Atterberg Limits (%) / % Moisture	Shear Strength Cu, kPa / SPT (N)	Well Installation	Log Notes
96.2	0	**(SM) gravelly SILTY SAND:** dark brown; non-cohesive; moist [FILL]	1A	DT			5.7%			
95.93	0.23									
95.7	0.5	**(CH) sandy CLAY and SILT:** grey-brown; cohesive; w>PL [FILL]								
			1B	DT	78		29.5%			
95.2	1									
94.7	1.5	with rootlets								
94.2	2						19 22 41			
			2	DT	100		31.1%			
93.7	2.5									
93.2	3									
93.11	3.05	**(ML) SILT and SAND:** brown; non-cohesive; wet								
			3	DT	92		21.9%			
92.7	3.5									
92.2	4									
91.7	4.5									
91.59	4.57	**(SP) SAND:** some silt, trace gravel; brown; non-cohesive; wet								
			4	DT	78		20.4%			
91.2	5									
90.7	5.5									
90.2	6									
			5	DT	80		28%			
89.7	6.5									
89.30	6.86	Borehole terminated @ 6.9 mbgs due to practical auger refusal encountered.								
89.2	7									
88.7										

Borehole terminated at 6.9 mbgs due to practical refusal encountered. Borehole caved to 4.3 mbgs upon completion. First groundwater encountered at 3.0 mbgs, standing water encountered at 2.4 mbgs upon completion.

GRAINSIZE DISTRIBUTION

SAMPLE	GRAVEL	SAND	SILT	CLAY
DT3	0	48	52	
DT4	3	87	10	
DT2	0	13	39	48

Logged By: SM **Input By:** MA

THE CORPORATION OF THE TOWN OF GANANOQUE

BY-LAW NO. 2026-040

BEING A BY-LAW TO AUTHORIZE THE MAYOR AND CLERK TO SIGN AN AGREEMENT WITH J.L. RICHARDS & ASSOCIATES LTD., FOR THE PROFESSIONAL DESIGN SERVICES FOR THE LAGOON REMEDIATION PROJECT

WHEREAS Section 5 of the *Municipal Act*, 2001, S.O. 2001, c. 25, the powers of a municipal corporation are to be exercised by its Council;

AND WHEREAS the *Municipal Act*, 2001, S.O. 2001, c. 25, provided that the powers of every Council are to be exercised by By-law;

AND WHEREAS the Council of the Town of Gananoque received Council Report UTIL-2026-06 and concurred with the recommendation to authorize the Mayor and Clerk to sign an Agreement with J.L. Richards & Associates Ltd., for the professional design services for the Lagoon Remediation Project, to an upset limit of $685,802.00 (excluding the Town's share of HST), as outlined in RFP Submission dated April 21, 2026;

AND WHEREAS the Council of the Corporation of the Town of Gananoque deems it appropriate to pass this By-law.

NOW THEREFORE the Council of the Corporation of the Town of Gananoque enacts as follows:

1. **AUTHORIZATION:**
   1.1 That the Mayor and Clerk are hereby authorized to sign an Agreement with J.L. Richards & Associates Ltd., for the professional design services for the Lagoon Remediation Project, to an upset limit of $685,802.00 (excluding the Town's share of HST), as outlined in RFP submission dated April 21, 2026.

2. **SCHEDULE:**
   2.1 Attached to and forming part of this By-law is the Agreement, marked as Schedule 'A'.

3. **EFFECTIVE DATE:**
   3.1 This By-law shall come into full force and effect on the date it is passed by Council.

Read a first, second and third time and finally passed this 6th day of May 2026.

_____
John S. Beddows, Mayor

_____
Penny Kelly, Clerk

(Seal)

DRAFT

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

Report Council – FIN-2026-10

Date: May 6, 2026 ☐ **IN CAMERA**

Subject: 2026 Operating and Capital Mayors Deemed Budget

Author: John Morrison, Treasurer ☒ **OPEN SESSION**

RECOMMENDATION:
BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES FOR INFORMATION, THE 2026 OPERATING AND CAPITAL MAYORS DEEMED BUDGET, AS PRESENTED IN REPORT COUNCIL FIN-2026-10.

STRATEGIC PLAN COMMENTS:
Sector 3 – Financial Sustainability – Strategic Initiative #1 – Ensure that Gananoque is and remains an affordable place to do business and raise a family.

BACKGROUND:
Under Ontario's *Municipal Act, 2001* (Part VI.1 – strong mayor powers), the Mayor is responsible for preparing and proposing the municipal budget. Council may consider and pass amendments to the Mayor's proposed budget; however, the Mayor may veto those amendments. Council can override a mayoral veto with a two-thirds majority vote.

The legislation also establishes timelines for adoption of the budget. If Council does not pass the budget within the prescribed timeframe of 30 days from the date that the budget was circulated to Council, the Mayor's proposed budget is deemed to be adopted.

INFORMATION/DISCUSSION:
In this context, a "deemed budget" refers to the automatic adoption of the Mayor's proposed budget by operation of legislation, rather than by a final affirmative vote of Council.

This ensures that:

- The municipality has a legally adopted budget in place within required timelines;
- Tax rates and municipal operations can proceed without delay; and
- The Mayor's statutory role in the budget process is maintained.

The deemed budget carries the same legal authority as a budget formally adopted by Council resolution.

APPLICABLE POLICY/LEGISLATION:
Ontario's *Municipal Act, 2001* (Part VI.1 – strong mayor powers)

FINANCIAL CONSIDERATIONS:
The Mayor's 2026 Deemed Budget is attached for Council's information. The 2026 tax levy totals $12,542,509**,** representing an 8.9% increase over the prior year. The 2026 capital budget is $77,852,456**,** reflecting planned investments in municipal infrastructure, assets, and strategic priorities.

The 2026 levy increase reflects a combination of operating pressures, including inflationary impacts, contractual obligations, and ongoing service delivery requirements, as well as the need to maintain the Municipality's financial sustainability.
The approved capital program of $77.9 million represents a significant investment in infrastructure renewal and growth-related projects and is expected to be funded through a combination of taxation, user fees, reserves and reserve funds, debt financing, and external sources such as grants.
The overall budget balances the need to maintain service levels and invest in priority projects while managing the impact on taxpayers.

CONSULTATIONS:
None

ATTACHMENTS:
2026 Mayor's Deemed Budget

APPROVAL	_____ John Morrison, Treasurer Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions follow Council's own policies and guidelines and the *Municipal Act* and regulations. _____ Melanie Kirkby, CAO

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

2026 Operating Budget & 10-Year Capital 2026-2035

TOWN OF GANANOQUE

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	A BUDGET 2025	B PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	(B-A) VARIANCE	%
Net Taxation							
Supplemental & omitted assessment	-21,466.22	-25,000.00	-25,000.00	-25,000.00	-25,000.00	0.00	0.00
PILs	-272,962.16	-259,397.00	-272,962.00	-290,573.00	-290,573.00	-17,611.00	0.06
MOS/357/358/ARB	28,672.74	47,500.00	47,500.00	47,500.00	47,500.00	0.00	0.00
Total Net Taxation	**-265,755.64**	**-236,897.00**	**-250,462.00**	**-268,073.00**	**-268,073.00**	**-17,611.00**	**0.07**
Unconditional Grants							
OMPF	-1,177,500.00	-1,177,500.00	-1,177,500.00	-1,281,900.00	-1,281,900.00	-104,400.00	0.09
Total Unconditional Grants	**-1,177,500.00**	**-1,177,500.00**	**-1,177,500.00**	**-1,281,900.00**	**-1,281,900.00**	**-104,400.00**	**0.09**
General government							
User fees and service charges	-57,341.84	-57,130.00	-52,500.00	-73,465.00	-55,779.00	-20,965.00	0.40
Casino Revenue	-961,005.00	-1,107,200.00	-1,200,000.00	-930,000.00	-930,000.00	270,000.00	-0.23
Investments	-658,210.24	-410,000.00	-500,000.00	-752,830.00	-767,887.00	-252,830.00	0.51
Penalities and interest on taxes	-128,540.92	-102,400.00	-120,000.00	-124,000.00	-124,000.00	-4,000.00	0.03
Rental & other income	-198,332.70	-224,115.00	-188,820.00	-215,137.00	-217,511.00	-26,317.00	0.14
Transfer from reserves & reserve funds	-141,145.00	-141,145.00	-141,145.00	-141,145.00	-141,145.00	0.00	0.00
Council expenditures	170,699.02	163,165.00	170,365.00	317,838.00	325,644.00	147,473.00	0.87
Corporate expenditures	3,642,043.53	3,817,529.00	4,088,422.00	4,080,328.00	4,172,711.00	-8,094.00	0.00
Elections expenditures	10,397.35	13,680.00	13,780.00	30,452.00	13,647.00	16,672.00	1.21
IT expenditures	254,006.81	208,145.00	208,145.00	220,000.00	224,280.00	11,855.00	0.06
Town Hall expenditures	281,049.24	217,805.00	231,252.00	225,407.00	227,087.00	-5,845.00	-0.03
Buildings & other properties	691,502.13	670,100.00	765,401.00	836,926.00	854,891.00	71,525.00	0.09
MPAC	71,390.80	73,380.00	73,380.00	74,850.00	76,347.00	1,470.00	0.02
Total General government	**2,976,513.18**	**3,121,814.00**	**3,348,280.00**	**3,549,224.00**	**3,658,285.00**	**200,944.00**	**0.06**
Protection to Persons & Property							
Fire Services revenues	-516,181.12	-15,000.00	-14,500.00	-30,000.00	-30,600.00	-15,500.00	1.07
Police Services revenues	-1,868,574.22	-1,295,278.00	-1,322,520.00	-1,289,429.00	-1,319,440.00	33,091.00	-0.03
Building permits & inspections	-242,279.58	-115,100.00	-175,000.00	-150,800.00	-153,816.00	24,200.00	-0.14
Animal Control revenues	-7,965.00	-6,850.00	-8,350.00	-7,500.00	-7,650.00	850.00	-0.10
By-Law enforcement revenues	0.00	-2,000.00	-2,000.00	-3,000.00	-3,060.00	-1,000.00	0.50
Transfer from reserves & reserve funds	-34,625.08	0.00	0.00	0.00	0.00	0.00	0.00
Fire Services expenditures	1,455,491.07	944,440.00	1,034,962.00	1,107,421.00	1,256,899.00	72,459.00	0.07
EMS Builiding expenditures	295,761.80	306,710.00	314,090.00	315,732.00	321,716.00	1,642.00	0.01
Police Services expenditures	4,531,819.39	4,319,938.00	4,562,826.00	4,695,808.00	4,798,087.00	132,982.00	0.03
Building Inspections	242,279.58	202,100.00	308,452.00	341,982.00	351,880.00	33,530.00	0.11
Animal Control expenditures	21,460.17	23,600.00	27,300.00	27,100.00	27,642.00	-200.00	-0.01
ByLaw Enforcement expenditures	67,921.91	69,855.00	72,259.00	78,725.00	80,683.00	6,466.00	0.09
Crossing Guards expenditiures	41,818.64	50,335.00	50,306.00	53,115.00	54,702.00	2,809.00	0.06
Emergency Prepardness expenses	1,907.06	3,500.00	3,500.00	3,500.00	3,500.00	0.00	0.00
Conservation Authority	52,264.94	52,265.00	55,085.00	59,113.00	61,714.00	4,028.00	0.07
Community Safety & Wellbeing	36,767.53	0.00	42,000.00	42,000.00	42,000.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	A BUDGET 2025	B PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	(B-A) VARIANCE	%
Total Protection to Persons & Property	**4,077,867.09**	**4,538,515.00**	**4,948,410.00**	**5,243,767.00**	**5,484,257.00**	**295,357.00**	**0.06**
Transportation services							
User fees & services charges	-13,382.78	0.00	0.00	0.00	0.00	0.00	0.00
Transfer from reserves & internal chrg	0.00	-57,000.00	-161,529.00	-176,313.00	-179,892.00	-14,784.00	0.09
Parking Fines & other revenues	-167,489.94	-145,280.00	-150,500.00	-145,000.00	-147,900.00	5,500.00	-0.04
Transportation	230,557.62	222,862.00	239,226.00	208,395.00	212,564.00	-30,831.00	-0.13
Fleet & Equipment	204,108.48	179,920.00	186,300.00	152,810.00	155,867.00	-33,490.00	-0.18
Roadways	684,879.48	622,000.00	872,232.00	1,044,986.00	1,071,849.00	172,754.00	0.20
Bridges & culverts	32,699.79	12,448.00	7,529.00	15,173.00	15,528.00	7,644.00	1.02
Roadside maintenance	236,620.25	233,210.00	229,932.00	319,314.00	372,930.00	89,382.00	0.39
Hardtop	266,342.62	99,760.00	112,531.00	134,318.00	137,723.00	21,787.00	0.19
Gravel roads	17,562.21	26,605.00	25,560.00	26,996.00	27,636.00	1,436.00	0.06
Traffic operations	130,510.52	108,265.00	117,699.00	127,199.00	130,115.00	9,500.00	0.08
Winter Control	170,429.63	306,905.00	227,970.00	240,093.00	246,245.00	12,123.00	0.05
Parking	167,489.94	68,500.00	69,100.00	83,600.00	85,272.00	14,500.00	0.21
Steet Lighting	190,699.38	230,705.00	231,566.00	235,408.00	202,922.00	3,842.00	0.02
Total Transportation services	**2,151,027.20**	**1,908,900.00**	**2,007,616.00**	**2,266,979.00**	**2,330,859.00**	**259,363.00**	**0.13**
Environmental services							
Waste collection revenues	-239,820.00	-248,600.00	-248,600.00	-236,500.00	-240,000.00	12,100.00	-0.05
Recycling revenues	-61,565.44	-50,700.00	-14,752.00	0.00	0.00	14,752.00	-1.00
Wastewater revenues	-2,985,635.93	-2,575,640.00	-2,748,583.00	-3,698,107.00	-3,989,814.00	-949,524.00	0.35
Water revenues	-3,599,602.29	-3,252,800.00	-3,390,255.00	-2,705,539.00	-2,742,244.00	684,716.00	-0.20
Waste collection	344,864.85	355,545.00	351,142.00	377,770.00	386,445.00	26,628.00	0.08
Recycling	105,837.73	111,000.00	84,750.00	46,000.00	46,920.00	-38,750.00	-0.46
Storm Water	3,562.87	0.00	60,144.00	189,614.00	195,163.00	129,470.00	2.15
Wastewater collection & treatment	2,944,616.90	2,534,718.00	2,717,740.00	3,479,361.00	3,776,923.00	761,621.00	0.28
Water distribution & treatment	3,526,424.68	3,163,315.00	3,290,191.00	2,803,285.00	2,832,683.00	-486,906.00	-0.15
Utility Fleet & Equipment	114,196.64	130,407.00	130,907.00	121,000.00	122,452.00	-9,907.00	-0.08
Total Environmental services	**152,880.01**	**167,245.00**	**232,684.00**	**376,884.00**	**388,528.00**	**144,200.00**	**0.62**
Health services							
Health Unit funding	-9,633.00	0.00	0.00	0.00	0.00	0.00	0.00
Physician recruitment funding	-54,858.29	-53,845.00	-136,500.00	-136,500.00	-137,630.00	0.00	0.00
Joint Services allocation	-37,673.91	-31,350.00	-3,515.00	-3,652.00	-3,725.00	-137.00	0.04
Health Unit	107,403.57	85,720.00	91,720.00	95,411.00	146,327.00	3,691.00	0.04
Ambulance Services	475,672.30	506,740.00	521,614.00	559,809.00	571,005.00	38,195.00	0.07
Physician recruitment	154,405.66	171,495.00	190,530.00	194,956.00	199,328.00	4,426.00	0.02
Total Health services	**635,316.33**	**678,760.00**	**663,849.00**	**710,024.00**	**775,305.00**	**46,175.00**	**0.07**
Social & family services							
St Lawerance Lodge revenues	-17,728.71	-15,150.00	-15,150.00	0.00	0.00	15,150.00	-1.00
Child Care	43,563.42	38,200.00	43,221.00	41,267.00	42,092.00	-1,954.00	-0.05

Budget 2026 by Services

For Period Ending 31-Dec-2026

			A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
St Lawerance Lodge	87,169.41	103,855.00	86,211.00	53,256.00	54,321.00	-32,955.00	-0.38
Social & family services	144,220.94	139,470.00	116,304.00	121,871.00	124,308.00	5,567.00	0.05
Total Social & family services	**257,225.06**	**266,375.00**	**230,586.00**	**216,394.00**	**220,721.00**	**-14,192.00**	**-0.06**
Social Housing							
Social Housing	329,576.77	271,040.00	277,315.00	292,318.00	298,164.00	15,003.00	0.05
Total Social Housing	**329,576.77**	**271,040.00**	**277,315.00**	**292,318.00**	**298,164.00**	**15,003.00**	**0.05**
Recreation & cultural services							
Donations, Rentals & other income	-28,826.18	-4,680.00	-13,180.00	-30,800.00	-31,416.00	-17,620.00	1.34
Park & playground income	-16,159.69	-17,000.00	-12,700.00	-20,000.00	-20,400.00	-7,300.00	0.57
Baseball & other field income	-7,493.57	-4,000.00	-4,400.00	-2,650.00	-2,703.00	1,750.00	-0.40
Arena Facility income	-464,156.25	-472,225.00	-477,495.00	-489,621.00	-499,414.00	-12,126.00	0.03
GBM Rink income	-3,650.00	-10,000.00	-6,000.00	-5,400.00	-5,508.00	600.00	-0.10
Marina Facility income	-1,170,990.18	-1,085,665.00	-1,180,238.00	-1,380,061.00	-1,402,224.00	-199,823.00	0.17
Cummunity Grant funding	-81,366.46	-85,000.00	-85,000.00	-46,500.00	-46,500.00	38,500.00	-0.45
Library funding	-273,113.93	-249,135.00	-278,518.00	-310,155.00	-318,427.00	-31,637.00	0.11
Recreation & Active Special Events	-30,383.43	-40,000.00	-40,000.00	-82,000.00	-82,240.00	-42,000.00	1.05
Recreation expenditures	58,914.65	54,200.00	67,084.00	118,429.00	121,469.00	51,345.00	0.77
Parks	497,683.97	456,590.00	507,121.00	541,794.00	556,306.00	34,673.00	0.07
Fleet & Equipment	41,197.61	31,000.00	42,500.00	42,500.00	43,350.00	0.00	0.00
Baseball Fields	11,029.22	11,590.00	7,665.00	5,128.00	5,231.00	-2,537.00	-0.33
Arena Facility	728,912.62	645,565.00	761,806.00	859,047.00	912,249.00	97,241.00	0.13
GBM Rink	43,708.06	62,535.00	47,195.00	48,636.00	49,783.00	1,441.00	0.03
Non Town Events	7,022.35	1,500.00	1,500.00	1,500.00	1,530.00	0.00	0.00
Recreation & Active Special Events	69,988.06	85,335.00	85,335.00	100,000.00	100,600.00	14,665.00	0.17
Trails	5,915.73	18,500.00	17,310.00	22,546.00	23,160.00	5,236.00	0.30
Marina	984,530.18	899,205.00	991,518.00	1,191,341.00	1,213,504.00	199,823.00	0.20
Library	273,113.93	249,135.00	278,518.00	310,155.00	318,427.00	31,637.00	0.11
Community Grants	81,366.46	85,000.00	85,000.00	46,500.00	46,500.00	-38,500.00	-0.45
Total Recreation & cultural services	**727,243.15**	**632,450.00**	**795,021.00**	**920,389.00**	**983,277.00**	**125,368.00**	**0.16**
Planning & development							
Planning & Zoning Fees	-62,064.38	-44,206.00	-44,056.00	-33,500.00	-34,170.00	10,556.00	-0.24
Committee of Adjustment funding	-1,000.00	-2,000.00	-2,000.00	-1,500.00	-1,530.00	500.00	-0.25
Economic development funding	-45,760.00	-42,140.00	-50,540.00	-50,045.00	-51,046.00	495.00	-0.01
Reforestation funding	0.00	-40,000.00	0.00	0.00	0.00	0.00	0.00
Municipal Accomodation Tax	-348,362.49	-415,000.00	-415,000.00	-400,000.00	-408,000.00	15,000.00	-0.04
Vistor Centre	-102,843.63	-170,875.00	-134,908.00	-132,675.00	-135,330.00	2,233.00	-0.02
Arts, Culture & Hertiage Special Event	-65,000.00	-40,000.00	-50,000.00	-58,000.00	-58,160.00	-8,000.00	0.16
Tourism funding	-5,000.00	-10,000.00	0.00	0.00	0.00	0.00	0.00
RED Project/TLTI funding	-24,665.75	-30,000.00	-30,000.00	-40,000.00	-40,800.00	-10,000.00	0.33
BIA Levy & other revenue	-62,186.25	-72,400.00	-77,070.00	-71,867.50	-71,867.50	5,202.50	-0.07
Planning & Zoning	178,799.41	183,089.00	191,440.00	216,927.00	223,129.00	25,487.00	0.13

Budget 2026 by Services

For Period Ending 31-Dec-2026

			A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
Committee of Adjustment	3,116.52	4,500.00	3,950.00	5,150.00	5,253.00	1,200.00	0.30
Economic Development	140,530.21	159,340.00	189,746.00	205,994.00	211,201.00	16,248.00	0.09
Rural Economic Development / TLTI	22,204.38	30,000.00	30,000.00	40,000.00	40,800.00	10,000.00	0.33
Vistor Centre	238,885.07	254,715.00	237,429.00	247,747.00	254,092.00	10,318.00	0.04
Tourism	14,171.82	27,315.00	0.00	0.00	0.00	0.00	0.00
MAT Admistration	348,362.49	415,000.00	415,000.00	400,000.00	408,000.00	-15,000.00	-0.04
Arts, Culture & Hertiage Special Event	79,490.39	74,760.00	96,350.00	116,405.00	119,717.00	20,055.00	0.21
Forestry progam	113,012.29	40,000.00	0.00	0.00	0.00	0.00	0.00
BIA	62,186.25	72,400.00	77,070.00	71,867.50	71,867.50	-5,202.50	-0.07
Total Planning & development	**483,876.33**	**394,498.00**	**437,411.00**	**516,503.00**	**533,156.00**	**79,092.00**	**0.18**
Total OPERATING	**10,348,269.48**	**10,565,200.00**	**11,513,210.00**	**12,542,509.00**	**13,122,579.00**	**1,029,299.00**	**0.09**

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

2026 Operating Budget - detail

TOWN OF GANANOQUE

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025 A	PROVISIONAL 2026 BUDGET B	PROVISIONAL 2027 BUDGET	VARIANCE (B-A)	%
Net Taxation							
Supplemental & omitted assessm							
Supplementaries - Municipal							
1-4-40420-9994 SUPPLEMENTARIES - MUNICIPAL	-21,466.22	-25,000.00	-25,000.00	-25,000.00	-25,000.00	0.00	0.00
Total Supplementaries - Municipal	**-21,466.22**	**-25,000.00**	**-25,000.00**	**-25,000.00**	**-25,000.00**	**0.00**	**0.00**
Total Supplemental & omitted assessmen	**-21,466.22**	**-25,000.00**	**-25,000.00**	**-25,000.00**	**-25,000.00**	**0.00**	**0.00**
PILs							
PIL - Hydro							
1-4-41440-4000 PIL - HYDRO	-14,531.76	-14,532.00	-14,532.00	-14,532.00	-14,532.00	0.00	0.00
Total PIL - Hydro	**-14,531.76**	**-14,532.00**	**-14,532.00**	**-14,532.00**	**-14,532.00**	**0.00**	**0.00**
PIL - Other Municipal							
1-4-41480-4000 PIL - OTHER MUNICIPAL	-176,695.00	-167,300.00	-176,695.00	-188,725.00	-188,725.00	-12,030.00	0.07
Total PIL - Other Municipal	**-176,695.00**	**-167,300.00**	**-176,695.00**	**-188,725.00**	**-188,725.00**	**-12,030.00**	**0.07**
PIL - Other							
1-4-41490-4000 PIL - OTHER	-81,735.40	-77,565.00	-81,735.00	-87,316.00	-87,316.00	-5,581.00	0.07
Total PIL - Other	**-81,735.40**	**-77,565.00**	**-81,735.00**	**-87,316.00**	**-87,316.00**	**-5,581.00**	**0.07**
Total PILs	**-272,962.16**	**-259,397.00**	**-272,962.00**	**-290,573.00**	**-290,573.00**	**-17,611.00**	**0.06**
MOS/357/358/ARB							
Other Tax Rebates - Municipal							
1-5-40450-5100 TAX REBATES OTHER - MUNCIPAL	28,672.74	47,500.00	47,500.00	47,500.00	47,500.00	0.00	0.00
Total Other Tax Rebates - Municipal	**28,672.74**	**47,500.00**	**47,500.00**	**47,500.00**	**47,500.00**	**0.00**	**0.00**
Total MOS/357/358/ARB	**28,672.74**	**47,500.00**	**47,500.00**	**47,500.00**	**47,500.00**	**0.00**	**0.00**
Total Net Taxation	**-265,755.64**	**-236,897.00**	**-250,462.00**	**-268,073.00**	**-268,073.00**	**-17,611.00**	**0.07**
Unconditional Grants							
OMPF							
Corporate Management							
1-4-02500-4001 OMPF	-1,177,500.00	-1,177,500.00	-1,177,500.00	-1,281,900.00	-1,281,900.00	-104,400.00	0.09
Total Corporate Management	**-1,177,500.00**	**-1,177,500.00**	**-1,177,500.00**	**-1,281,900.00**	**-1,281,900.00**	**-104,400.00**	**0.09**
Total OMPF	**-1,177,500.00**	**-1,177,500.00**	**-1,177,500.00**	**-1,281,900.00**	**-1,281,900.00**	**-104,400.00**	**0.09**
Total Unconditional Grants	**-1,177,500.00**	**-1,177,500.00**	**-1,177,500.00**	**-1,281,900.00**	**-1,281,900.00**	**-104,400.00**	**0.09**
General government							

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025 A	PROVISIONAL 2026 BUDGET B	PROVISIONAL 2027 BUDGET	VARIANCE (B-A)	%
User fees and service charges							
Election							
1-4-02401-5901 Transfer from Reserves	0.00	0.00	0.00	-18,250.00	0.00	-18,250.00	0.00
Total Election	**0.00**	**0.00**	**0.00**	**-18,250.00**	**0.00**	**-18,250.00**	**0.00**
Corporate Management							
1-4-02500-4011 Civil Ceremony Fees	-13,208.94	-8,500.00	-9,000.00	-14,000.00	-14,280.00	-5,000.00	0.56
1-4-02500-4042 MARRIAGE LICENCES	-8,640.00	-11,130.00	-7,500.00	-11,000.00	-11,220.00	-3,500.00	0.47
1-4-02500-4043 LOTTERY LICENCES	-3,127.90	-3,000.00	-2,500.00	-3,100.00	-3,162.00	-600.00	0.24
1-4-02500-4049 OTHER LICENCES & PERMITS	-5,615.00	-4,500.00	-3,500.00	-3,115.00	-3,117.00	385.00	-0.11
1-4-02500-4096 TAX CERTIFICATE	-26,750.00	-30,000.00	-30,000.00	-24,000.00	-24,000.00	6,000.00	-0.20
Total Corporate Management	**-57,341.84**	**-57,130.00**	**-52,500.00**	**-55,215.00**	**-55,779.00**	**-2,715.00**	**0.05**
Total User fees and service charges	**-57,341.84**	**-57,130.00**	**-52,500.00**	**-73,465.00**	**-55,779.00**	**-20,965.00**	**0.40**
Casino Revenue							
Corporate Management							
1-4-02500-4087 Casino Revenue	-961,005.00	-1,107,200.00	-1,200,000.00	-930,000.00	-930,000.00	270,000.00	-0.23
Total Corporate Management	**-961,005.00**	**-1,107,200.00**	**-1,200,000.00**	**-930,000.00**	**-930,000.00**	**270,000.00**	**-0.23**
Total Casino Revenue	**-961,005.00**	**-1,107,200.00**	**-1,200,000.00**	**-930,000.00**	**-930,000.00**	**270,000.00**	**-0.23**
Investments							
Corporate Management							
1-4-02500-4081 Interest income	-651,776.99	-410,000.00	-500,000.00	-752,830.00	-767,887.00	-252,830.00	0.51
Total Corporate Management	**-651,776.99**	**-410,000.00**	**-500,000.00**	**-752,830.00**	**-767,887.00**	**-252,830.00**	**0.51**
Residential Development							
1-4-18300-4081 Interest income	-6,433.25	0.00	0.00	0.00	0.00	0.00	0.00
Total Residential Development	**-6,433.25**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total Investments	**-658,210.24**	**-410,000.00**	**-500,000.00**	**-752,830.00**	**-767,887.00**	**-252,830.00**	**0.51**
Penalities and interest on tax							
Corporate Management							
1-4-02500-4062 PENALTIES & INTEREST ON TAXES	-128,540.92	-102,400.00	-120,000.00	-124,000.00	-124,000.00	-4,000.00	0.03
Total Corporate Management	**-128,540.92**	**-102,400.00**	**-120,000.00**	**-124,000.00**	**-124,000.00**	**-4,000.00**	**0.03**
Total Penalities and interest on taxes	**-128,540.92**	**-102,400.00**	**-120,000.00**	**-124,000.00**	**-124,000.00**	**-4,000.00**	**0.03**
Rental & other income							
Corporate Management							
1-4-02500-4048 Water Lot Leases	-52,983.81	-53,975.00	-54,575.00	-45,850.00	-45,850.00	8,725.00	-0.16

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-4-02500-4065 Property Leases	-23,543.41	-23,080.00	-30,600.00	-30,600.00	-30,600.00	0.00	0.00
1-4-02500-4066 Miscellaneous revenue	-17,550.11	-16,630.00	-2,000.00	-20,000.00	-20,000.00	-18,000.00	9.00
1-4-02500-4083 Donations	-12,240.00	-12,240.00	0.00	0.00	0.00	0.00	0.00
Total Corporate Management	**-106,317.33**	**-105,925.00**	**-87,175.00**	**-96,450.00**	**-96,450.00**	**-9,275.00**	**0.11**
125 Water St							
1-4-19015-4047 Rental income	-16.06	0.00	0.00	0.00	0.00	0.00	0.00
Total 125 Water St	**-16.06**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
110 Kate St Pump House							
1-4-19055-4046 BUILDING MAINTENANCE REVENUE	-18,557.67	0.00	-13,325.00	-16,500.00	-16,830.00	-3,175.00	0.24
1-4-19055-4047 Rental income	-44,993.84	-63,220.00	-38,913.00	-36,000.00	-36,720.00	2,913.00	-0.07
Total 110 Kate St Pump House	**-63,551.51**	**-63,220.00**	**-52,238.00**	**-52,500.00**	**-53,550.00**	**-262.00**	**0.01**
2 King St E Little Pump House							
1-4-19065-4047 Rental income	-6,169.28	-6,290.00	-5,757.00	-7,854.00	-8,011.00	-2,097.00	0.36
Total 2 King St E Little Pump House	**-6,169.28**	**-6,290.00**	**-5,757.00**	**-7,854.00**	**-8,011.00**	**-2,097.00**	**0.36**
400 Stone St N							
1-4-19085-4047 Rental income	-22,278.52	-48,680.00	-43,650.00	-58,333.00	-59,500.00	-14,683.00	0.34
Total 400 Stone St N	**-22,278.52**	**-48,680.00**	**-43,650.00**	**-58,333.00**	**-59,500.00**	**-14,683.00**	**0.34**
Total Rental & other income	**-198,332.70**	**-224,115.00**	**-188,820.00**	**-215,137.00**	**-217,511.00**	**-26,317.00**	**0.14**
Transfer from reserves & reser							
Town Hall							
1-4-02501-5903 Transfer from Reserve Funds	-141,145.00	-141,145.00	-141,145.00	-141,145.00	-141,145.00	0.00	0.00
Total Town Hall	**-141,145.00**	**-141,145.00**	**-141,145.00**	**-141,145.00**	**-141,145.00**	**0.00**	**0.00**
Total Transfer from reserves & reserve	**-141,145.00**	**-141,145.00**	**-141,145.00**	**-141,145.00**	**-141,145.00**	**0.00**	**0.00**
Council expenditures							
Governance							
1-5-02400-5101 FT Wages	129,442.62	127,925.00	135,245.00	137,337.00	141,457.00	2,092.00	0.02
1-5-02400-5115 EHT	2,524.24	2,585.00	2,635.00	2,678.00	2,758.00	43.00	0.02
1-5-02400-5116 Source Deductions	4,576.80	5,885.00	4,814.00	4,895.00	5,042.00	81.00	0.02
1-5-02400-5301 Ads,Publications & Subscriptions	7,243.67	8,000.00	8,000.00	8,000.00	8,160.00	0.00	0.00
1-5-02400-5302 Memberships	4,747.60	4,600.00	4,600.00	4,600.00	4,692.00	0.00	0.00
1-5-02400-5304 CONVENTIONS/KM/TRAVEL	8,339.92	7,500.00	8,500.00	8,500.00	8,670.00	0.00	0.00
1-5-02400-5318 Materials & Supplies	1,914.28	500.00	500.00	1,000.00	1,020.00	500.00	1.00
1-5-02400-5320 Software services - SaaS	31.16	0.00	0.00	0.00	0.00	0.00	0.00
1-5-02400-5327 Cellular services	290.70	300.00	300.00	300.00	306.00	0.00	0.00
1-5-02400-5402 Legal Services	10,862.27	5,000.00	5,000.00	150,000.00	153,000.00	145,000.00	29.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-5-02400-5405 Insurance	725.76	870.00	771.00	528.00	539.00	-243.00	-0.32
Total Governance	**170,699.02**	**163,165.00**	**170,365.00**	**317,838.00**	**325,644.00**	**147,473.00**	**0.87**
Total Council expenditures	**170,699.02**	**163,165.00**	**170,365.00**	**317,838.00**	**325,644.00**	**147,473.00**	**0.87**
Corporate expenditures							
Corporate Management							
1-5-02500-5101 FT Wages	556,985.97	628,156.00	732,421.00	828,981.00	853,850.00	96,560.00	0.13
1-5-02500-5102 PT Wages	49,032.90	59,810.00	0.00	0.00	0.00	0.00	0.00
1-5-02500-5103 OT Wages	11,119.45	0.00	0.00	0.00	0.00	0.00	0.00
1-5-02500-5115 EHT	11,939.82	11,380.00	14,380.00	16,285.00	16,774.00	1,905.00	0.13
1-5-02500-5116 Source Deductions	33,707.22	28,885.00	41,875.00	45,710.00	47,081.00	3,835.00	0.09
1-5-02500-5117 Other Benefits	1,420.56	5,075.00	5,000.00	0.00	0.00	-5,000.00	-1.00
1-5-02500-5118 WSIB	21,251.57	16,535.00	21,521.00	23,760.00	24,473.00	2,239.00	0.10
1-5-02500-5119 Manulife	47,799.34	49,275.00	72,500.00	97,401.00	100,323.00	24,901.00	0.34
1-5-02500-5121 OMERS	58,782.83	59,255.00	78,267.00	89,586.00	92,274.00	11,319.00	0.14
1-5-02500-5123 Employee Programs	510.33	900.00	925.00	925.00	943.00	0.00	0.00
1-5-02500-5135 PUBLIC RELATIONS	1,370.61	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-02500-5301 Ads,Publications & Subscriptions	2,227.58	1,000.00	3,500.00	2,500.00	2,550.00	-1,000.00	-0.29
1-5-02500-5302 Memberships	1,695.97	2,600.00	2,800.00	4,200.00	4,284.00	1,400.00	0.50
1-5-02500-5303 TRAINING OF STAFF	21,531.60	9,000.00	9,000.00	12,000.00	12,240.00	3,000.00	0.33
1-5-02500-5304 CONVENTIONS/KM/TRAVEL	4,973.24	6,000.00	6,000.00	9,000.00	9,180.00	3,000.00	0.50
1-5-02500-5306 POSTAGE/COURIER	8,833.09	9,000.00	12,500.00	5,000.00	5,100.00	-7,500.00	-0.60
1-5-02500-5310 Computer Purchases	0.00	0.00	0.00	5,000.00	5,100.00	5,000.00	0.00
1-5-02500-5317 Equipment repair & maintenance	1,362.62	0.00	800.00	1,000.00	1,020.00	200.00	0.25
1-5-02500-5318 Materials & Supplies	27,174.27	20,900.00	21,500.00	21,500.00	21,930.00	0.00	0.00
1-5-02500-5320 Software services - SaaS	11,232.94	525.00	0.00	11,800.00	12,036.00	11,800.00	0.00
1-5-02500-5327 Cellular services	4,383.09	2,650.00	4,000.00	4,500.00	4,590.00	500.00	0.13
1-5-02500-5400 Contracted Services	31,282.53	3,730.00	0.00	20,000.00	20,400.00	20,000.00	0.00
1-5-02500-5401 Audit Services	32,700.00	32,700.00	33,680.00	40,000.00	40,800.00	6,320.00	0.19
1-5-02500-5402 Legal Services	35,243.67	40,000.00	55,000.00	55,000.00	56,100.00	0.00	0.00
1-5-02500-5404 Other Professional services	0.00	2,000.00	2,000.00	500.00	510.00	-1,500.00	-0.75
1-5-02500-5405 Insurance	19,716.19	16,360.00	27,374.00	21,761.00	22,196.00	-5,613.00	-0.21
1-5-02500-5407 Insurance Deductables	3,664.82	25,000.00	30,250.00	50,000.00	51,000.00	19,750.00	0.65
1-5-02500-5409 CORP MGMT - IT CONTRACT COSTS	2,144.50	0.00	0.00	0.00	0.00	0.00	0.00
1-5-02500-5502 Lease payments	10,382.15	9,000.00	9,270.00	12,000.00	12,000.00	2,730.00	0.29
1-5-02500-5503 Bank service charges	8,767.12	8,470.00	8,860.00	9,200.00	9,384.00	340.00	0.04
1-5-02500-5504 CASH OVER SHORT	-0.45	0.00	0.00	0.00	0.00	0.00	0.00
1-5-02500-5901 Casino Transfer to Reserves	961,005.00	1,107,520.00	1,200,000.00	930,000.00	948,600.00	-270,000.00	-0.23
1-5-02500-5903 Transfer to Reserve funds	1,659,803.00	1,659,803.00	1,692,999.00	1,760,719.00	1,795,933.00	67,720.00	0.04
Total Corporate Management	**3,642,043.53**	**3,817,529.00**	**4,088,422.00**	**4,080,328.00**	**4,172,711.00**	**-8,094.00**	**0.00**
Total Corporate expenditures	**3,642,043.53**	**3,817,529.00**	**4,088,422.00**	**4,080,328.00**	**4,172,711.00**	**-8,094.00**	**0.00**
Elections expenditures							

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
Election							
1-5-02401-5301 Ads,Publications & Subscriptions	0.00	7,000.00	7,000.00	1,000.00	1,020.00	-6,000.00	-0.86
1-5-02401-5303 TRAINING	0.00	0.00	0.00	2,000.00	2,040.00	2,000.00	0.00
1-5-02401-5304 Travel	0.00	0.00	0.00	250.00	255.00	250.00	0.00
1-5-02401-5318 Materials & Supplies	3,718.31	0.00	0.00	3,000.00	3,060.00	3,000.00	0.00
1-5-02401-5400 Contracted Services	1,679.04	1,680.00	1,680.00	19,000.00	1,680.00	17,320.00	10.31
1-5-02401-5901 Transfer to Reserves	5,000.00	5,000.00	5,100.00	5,202.00	5,592.00	102.00	0.02
Total Election	**10,397.35**	**13,680.00**	**13,780.00**	**30,452.00**	**13,647.00**	**16,672.00**	**1.21**
Total Elections expenditures	**10,397.35**	**13,680.00**	**13,780.00**	**30,452.00**	**13,647.00**	**16,672.00**	**1.21**
IT expenditures							
Information Technology							
1-5-02600-5301 Ads,Publications & Subscriptions	37,311.48	122,800.00	122,800.00	2,000.00	2,040.00	-120,800.00	-0.98
1-5-02600-5310 Computer Purchases	8,275.32	12,000.00	12,000.00	6,000.00	6,000.00	-6,000.00	-0.50
1-5-02600-5318 Materials & Supplies	95.11	0.00	0.00	0.00	0.00	0.00	0.00
1-5-02600-5319 Small equipment purchases	26.45	0.00	0.00	0.00	0.00	0.00	0.00
1-5-02600-5320 Software services - SaaS	83,933.95	0.00	0.00	80,000.00	81,600.00	80,000.00	0.00
1-5-02600-5400 Contracted Services	26.45	0.00	0.00	0.00	0.00	0.00	0.00
1-5-02600-5409 IT Services	120,938.05	73,345.00	73,345.00	132,000.00	134,640.00	58,655.00	0.80
1-5-02600-5416 COMPUTER NON-CONTRACT ITEMS	3,400.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Information Technology	**254,006.81**	**208,145.00**	**208,145.00**	**220,000.00**	**224,280.00**	**11,855.00**	**0.06**
Total IT expenditures	**254,006.81**	**208,145.00**	**208,145.00**	**220,000.00**	**224,280.00**	**11,855.00**	**0.06**
Town Hall expenditures							
Town Hall - Bldg							
1-5-02501-5318 Materials & Supplies	2,805.69	1,800.00	2,000.00	2,200.00	2,244.00	200.00	0.10
1-5-02501-5324 Building repair & maintenance	35,770.61	2,500.00	3,000.00	3,500.00	3,570.00	500.00	0.17
1-5-02501-5330 Internet	5,677.31	5,800.00	6,000.00	0.00	0.00	-6,000.00	-1.00
1-5-02501-5331 Hydro	17,538.06	13,720.00	15,179.00	17,615.00	17,967.00	2,436.00	0.16
1-5-02501-5332 Natural Gas	2,204.35	4,390.00	3,472.00	3,578.00	3,650.00	106.00	0.03
1-5-02501-5333 Water / Wastewater	3,370.28	2,690.00	3,000.00	0.00	0.00	-3,000.00	-1.00
1-5-02501-5335 Telephony services	5,621.26	4,795.00	5,000.00	0.00	0.00	-5,000.00	-1.00
1-5-02501-5400 Contracted Services	56,369.70	27,235.00	40,000.00	45,000.00	45,900.00	5,000.00	0.13
1-5-02501-5405 Insurance	10,775.58	11,980.00	10,706.00	10,119.00	10,321.00	-587.00	-0.05
1-5-02501-5411 Electrical contracted services	0.00	1,500.00	1,500.00	2,000.00	2,040.00	500.00	0.33
1-5-02501-5800 Principal on long term debt	83,297.64	83,300.00	86,341.00	89,494.00	92,763.00	3,153.00	0.04
1-5-02501-5850 Interest on long term debt	57,618.76	58,095.00	55,054.00	51,901.00	48,632.00	-3,153.00	-0.06
Total Town Hall - Bldg	**281,049.24**	**217,805.00**	**231,252.00**	**225,407.00**	**227,087.00**	**-5,845.00**	**-0.03**
Total Town Hall expenditures	**281,049.24**	**217,805.00**	**231,252.00**	**225,407.00**	**227,087.00**	**-5,845.00**	**-0.03**
Buildings & other properties							

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025 A	PROVISIONAL 2026 BUDGET B	PROVISIONAL 2027 BUDGET	VARIANCE (B-A)	%
10 King St E							
1-5-19000-5324 Building repair & maintenance	1,241.57	20,000.00	25,000.00	25,000.00	25,500.00	0.00	0.00
1-5-19000-5334 Utilities - Water Heater	282.92	0.00	360.00	360.00	367.00	0.00	0.00
1-5-19000-5400 Contracted Services	20,211.06	600.00	1,400.00	4,000.00	4,080.00	2,600.00	1.86
1-5-19000-5600 EXTERNAL TRANSFERS	231,580.00	231,580.00	260,860.00	280,000.00	285,600.00	19,140.00	0.07
Total 10 King St E	**253,315.55**	**252,180.00**	**287,620.00**	**309,360.00**	**315,547.00**	**21,740.00**	**0.08**
125 Water St Hydro							
1-5-19005-5331 Hydro	1,296.60	0.00	0.00	0.00	0.00	0.00	0.00
Total 125 Water St Hydro	**1,296.60**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Chamber of Commerce							
1-5-19010-5102 PT Wages	174.96	0.00	0.00	0.00	0.00	0.00	0.00
1-5-19010-5115 EHT	3.43	0.00	0.00	0.00	0.00	0.00	0.00
1-5-19010-5116 Source Deductions	13.55	0.00	0.00	0.00	0.00	0.00	0.00
1-5-19010-5118 WSIB	6.65	0.00	0.00	0.00	0.00	0.00	0.00
1-5-19010-5121 OMERS	8.26	0.00	0.00	0.00	0.00	0.00	0.00
Total Chamber of Commerce	**206.85**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Visitor Centre							
1-5-19011-5400 Contracted Services	775.92	0.00	0.00	0.00	0.00	0.00	0.00
Total Visitor Centre	**775.92**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
125 Water St							
1-5-19015-5101 FT Wages	116.64	0.00	0.00	0.00	0.00	0.00	0.00
1-5-19015-5115 EHT	2.28	0.00	0.00	0.00	0.00	0.00	0.00
1-5-19015-5116 Source Deductions	9.01	0.00	0.00	0.00	0.00	0.00	0.00
1-5-19015-5118 WSIB	4.43	0.00	0.00	0.00	0.00	0.00	0.00
1-5-19015-5121 OMERS	5.51	0.00	0.00	0.00	0.00	0.00	0.00
1-5-19015-5324 Building repair & maintenance	26.44	1,000.00	3,500.00	3,500.00	3,570.00	0.00	0.00
1-5-19015-5333 Water / Wastewater	4,011.00	0.00	0.00	4,000.00	4,080.00	4,000.00	0.00
1-5-19015-5400 Contracted Services	9,442.90	10,000.00	10,300.00	10,000.00	10,200.00	-300.00	-0.03
1-5-19015-5405 Insurance	30,839.94	26,820.00	41,093.00	31,069.00	31,690.00	-10,024.00	-0.24
1-5-19015-5600 EXTERNAL TRANSFERS	77,591.00	77,190.00	82,000.00	84,050.00	85,731.00	2,050.00	0.03
Total 125 Water St	**122,049.15**	**115,010.00**	**136,893.00**	**132,619.00**	**135,271.00**	**-4,274.00**	**-0.03**
140 Stone St S CLock Towner							
1-5-19025-5324 Building repair & maintenance	0.00	500.00	500.00	500.00	510.00	0.00	0.00
1-5-19025-5331 Hydro	482.38	450.00	490.00	579.00	591.00	89.00	0.18
1-5-19025-5400 Contracted Services	0.00	3,000.00	3,000.00	3,000.00	3,060.00	0.00	0.00
1-5-19025-5411 Electrical contracted services	0.00	500.00	500.00	500.00	510.00	0.00	0.00
Total 140 Stone St S CLock Towner	**482.38**	**4,450.00**	**4,490.00**	**4,579.00**	**4,671.00**	**89.00**	**0.02**

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
Town Gates							
1-5-19030-5324 Building repair & maintenance	0.00	500.00	500.00	500.00	510.00	0.00	0.00
1-5-19030-5331 Hydro	2,181.21	2,125.00	2,518.00	2,065.00	2,106.00	-453.00	-0.18
1-5-19030-5400 Contracted Services	2,772.00	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
Total Town Gates	**4,953.21**	**3,625.00**	**4,018.00**	**3,565.00**	**3,636.00**	**-453.00**	**-0.11**
Other Buildings & Properties							
1-5-19035-5101 FT Wages	44,698.82	39,610.00	51,586.00	85,202.00	87,758.00	33,616.00	0.65
1-5-19035-5102 PT Wages	0.00	0.00	0.00	4,624.00	4,763.00	4,624.00	0.00
1-5-19035-5103 OT Wages	37.79	0.00	0.00	0.00	0.00	0.00	0.00
1-5-19035-5115 EHT	810.20	770.00	1,013.00	1,763.00	1,816.00	750.00	0.74
1-5-19035-5116 Source Deductions	2,392.21	1,715.00	2,900.00	4,396.00	4,528.00	1,496.00	0.52
1-5-19035-5118 WSIB	1,560.88	1,360.00	1,688.00	2,912.00	2,999.00	1,224.00	0.73
1-5-19035-5119 Manulife	4,146.25	4,000.00	5,460.00	8,037.00	8,278.00	2,577.00	0.47
1-5-19035-5121 OMERS	4,266.73	4,410.00	5,588.00	10,034.00	10,335.00	4,446.00	0.80
1-5-19035-5318 Materials & Supplies	1,170.65	1,500.00	1,750.00	1,750.00	1,785.00	0.00	0.00
1-5-19035-5320 Software services - SaaS	328.12	0.00	0.00	0.00	0.00	0.00	0.00
1-5-19035-5327 Cellular services	137.34	0.00	130.00	130.00	133.00	0.00	0.00
1-5-19035-5400 Contracted Services	2,463.86	3,000.00	3,250.00	3,250.00	3,315.00	0.00	0.00
1-5-19035-5501 Property rents & taxes	2,778.13	2,760.00	2,843.00	2,843.00	2,900.00	0.00	0.00
1-5-19035-5901 Transfer to Reserves	129,000.00	129,000.00	131,580.00	136,843.00	139,580.00	5,263.00	0.04
Total Other Buildings & Properties	**193,790.98**	**188,125.00**	**207,788.00**	**261,784.00**	**268,190.00**	**53,996.00**	**0.26**
135 Water St Cow & Gate							
1-5-19040-5850 Interest on long term debt	-1,232.97	0.00	0.00	0.00	0.00	0.00	0.00
Total 135 Water St Cow & Gate	**-1,232.97**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
115 Water St Customs Building / Dock							
1-5-19045-5324 Building repair & maintenance	0.00	1,500.00	3,500.00	3,500.00	3,570.00	0.00	0.00
1-5-19045-5331 Hydro	3,452.58	2,980.00	2,914.00	4,025.00	4,106.00	1,111.00	0.38
1-5-19045-5333 Water / Wastewater	1,295.14	1,290.00	1,300.00	1,300.00	1,326.00	0.00	0.00
1-5-19045-5400 Contracted Services	1,936.50	1,500.00	1,500.00	1,500.00	1,530.00	0.00	0.00
1-5-19045-5405 Insurance	5,494.19	4,260.00	8,044.00	6,291.00	6,417.00	-1,753.00	-0.22
1-5-19045-5501 Property rents & taxes	2,469.10	2,465.00	2,539.00	2,539.00	2,590.00	0.00	0.00
Total 115 Water St Customs Building /	**14,647.51**	**13,995.00**	**19,797.00**	**19,155.00**	**19,539.00**	**-642.00**	**-0.03**
110 Kate St Pump House							
1-5-19055-5324 Building repair & maintenance	0.00	0.00	5,000.00	5,000.00	5,100.00	0.00	0.00
1-5-19055-5331 Hydro	7,048.07	11,190.00	9,834.00	9,503.00	9,693.00	-331.00	-0.03
1-5-19055-5332 Natural Gas	855.01	2,210.00	2,395.00	2,300.00	2,346.00	-95.00	-0.04
1-5-19055-5333 Water / Wastewater	5,809.54	5,765.00	5,900.00	5,900.00	6,018.00	0.00	0.00
1-5-19055-5400 Contracted Services	16,836.40	2,000.00	2,000.00	3,000.00	3,060.00	1,000.00	0.50
1-5-19055-5405 Insurance	9,608.20	9,000.00	4,894.00	3,519.00	3,589.00	-1,375.00	-0.28
1-5-19055-5501 Property rents & taxes	6,080.01	5,800.00	5,974.00	5,974.00	6,093.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
Total 110 Kate St Pump House	**46,237.23**	**35,965.00**	**35,997.00**	**35,196.00**	**35,899.00**	**-801.00**	**-0.02**
2 King St E Little Pump House							
1-5-19065-5324 Building repair & maintenance	0.00	0.00	0.00	500.00	510.00	500.00	0.00
1-5-19065-5331 Hydro	3,430.74	5,180.00	4,859.00	4,726.00	4,821.00	-133.00	-0.03
1-5-19065-5333 Water / wastewater	1,421.10	1,640.00	1,230.00	1,230.00	1,255.00	0.00	0.00
1-5-19065-5400 Contracted Services	0.00	1,250.00	3,000.00	1,000.00	1,020.00	-2,000.00	-0.67
Total 2 King St E Little Pump House	**4,851.84**	**8,070.00**	**9,089.00**	**7,456.00**	**7,606.00**	**-1,633.00**	**-0.18**
400 Stone St N							
1-5-19085-5102 PT Wages	0.00	0.00	0.00	4,624.00	4,763.00	4,624.00	0.00
1-5-19085-5115 EHT	0.00	0.00	0.00	90.00	93.00	90.00	0.00
1-5-19085-5116 Source Deductions	0.00	0.00	0.00	163.00	168.00	163.00	0.00
1-5-19085-5118 WSIB	0.00	0.00	0.00	150.00	155.00	150.00	0.00
1-5-19085-5121 OMERS	0.00	0.00	0.00	416.00	428.00	416.00	0.00
1-5-19085-5324 Building repair & maintenance	3,766.95	4,000.00	7,500.00	7,500.00	7,650.00	0.00	0.00
1-5-19085-5331 Hydro	6,427.70	4,110.00	5,479.00	5,635.00	5,748.00	156.00	0.03
1-5-19085-5332 Natural Gas	5,007.95	10,000.00	7,300.00	6,909.00	7,047.00	-391.00	-0.05
1-5-19085-5333 Water / Wastewater	12,583.27	5,790.00	9,000.00	9,000.00	9,180.00	0.00	0.00
1-5-19085-5400 Contracted Services	8,741.96	4,000.00	6,000.00	6,000.00	6,120.00	0.00	0.00
1-5-19085-5405 Insurance	13,413.63	12,830.00	16,242.00	14,537.00	14,828.00	-1,705.00	-0.10
1-5-19085-5501 Property rents & taxes	186.42	7,950.00	8,188.00	8,188.00	8,352.00	0.00	0.00
Total 400 Stone St N	**50,127.88**	**48,680.00**	**59,709.00**	**63,212.00**	**64,532.00**	**3,503.00**	**0.06**
Total Buildings & other properties	**691,502.13**	**670,100.00**	**765,401.00**	**836,926.00**	**854,891.00**	**71,525.00**	**0.09**
MPAC							
MPAC Fees							
1-5-12300-5375 MPAC Fees	71,390.80	73,380.00	73,380.00	74,850.00	76,347.00	1,470.00	0.02
Total MPAC Fees	**71,390.80**	**73,380.00**	**73,380.00**	**74,850.00**	**76,347.00**	**1,470.00**	**0.02**
Total MPAC	**71,390.80**	**73,380.00**	**73,380.00**	**74,850.00**	**76,347.00**	**1,470.00**	**0.02**
Total General government	**2,976,513.18**	**3,121,814.00**	**3,348,280.00**	**3,549,224.00**	**3,658,285.00**	**200,944.00**	**0.06**
Protection to Persons & Property							
Fire Services revenues							
Fire Services							
1-4-04100-4000 GRANTS	0.00	0.00	0.00	-16,000.00	-16,320.00	-16,000.00	0.00
1-4-04100-4040 NG911 Grant	-497,614.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-04100-4066 Miscellaneous revenue	-3,767.57	-500.00	0.00	0.00	0.00	0.00	0.00
1-4-04100-4098 Work Recoverable Revenue	-10,629.55	-10,000.00	-10,000.00	-12,000.00	-12,240.00	-2,000.00	0.20
1-4-04100-5328 PREVENTION / INSPECTIONS	-4,170.00	-4,500.00	-4,500.00	-2,000.00	-2,040.00	2,500.00	-0.56

Budget 2026 by Services

For Period Ending 31-Dec-2026

				A	B		(B-A)	
OPERATING		ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
Total Fire Services		**-516,181.12**	**-15,000.00**	**-14,500.00**	**-30,000.00**	**-30,600.00**	**-15,500.00**	**1.07**
Total Fire Services revenues		**-516,181.12**	**-15,000.00**	**-14,500.00**	**-30,000.00**	**-30,600.00**	**-15,500.00**	**1.07**
Police Services revenues								
Police Services								
1-4-04200-4000	POLICE RECOVERIES	-12,740.30	-2,000.00	-2,000.00	-2,000.00	-2,040.00	0.00	0.00
1-4-04200-4012	CSP Local	-60,893.03	-60,893.00	-15,223.00	-60,893.00	-62,111.00	-45,670.00	3.00
1-4-04200-4013	RIDE GRANT	-7,482.00	-8,700.00	-8,700.00	-8,700.00	-8,874.00	0.00	0.00
1-4-04200-4030	Revenue from other Municipalities	-20,000.00	-40,000.00	-40,000.00	-40,000.00	-40,800.00	0.00	0.00
1-4-04200-4047	Rental income	-7,200.00	-7,200.00	-7,200.00	-7,200.00	-7,344.00	0.00	0.00
1-4-04200-4066	Miscellaneous revenue	-19,272.40	-8,000.00	-83,500.00	-8,000.00	-8,160.00	75,500.00	-0.90
Total Police Services		**-127,587.73**	**-126,793.00**	**-156,623.00**	**-126,793.00**	**-129,329.00**	**29,830.00**	**-0.19**
Police services - operations								
1-4-04210-4066	Miscellaneous revenue	-50,065.62	0.00	0.00	0.00	0.00	0.00	0.00
Total Police services - operations		**-50,065.62**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Police Investigative Services								
1-4-04211-4000	INVESTIGATIVE SERVICES REVENUE	-993,549.50	-685,000.00	-850,000.00	-900,000.00	-918,000.00	-50,000.00	0.06
Total Police Investigative Services		**-993,549.50**	**-685,000.00**	**-850,000.00**	**-900,000.00**	**-918,000.00**	**-50,000.00**	**0.06**
COURT SECURITY								
1-4-04214-4034	COURT SECURITY GRANT	-52,828.00	-71,638.00	-62,233.00	-75,964.00	-77,483.00	-13,731.00	0.22
Total COURT SECURITY		**-52,828.00**	**-71,638.00**	**-62,233.00**	**-75,964.00**	**-77,483.00**	**-13,731.00**	**0.22**
CSP Provincial								
1-4-04216-4034	CSP Provincial grant	-73,193.20	-71,254.00	-30,764.00	0.00	0.00	30,764.00	-1.00
Total CSP Provincial		**-73,193.20**	**-71,254.00**	**-30,764.00**	**0.00**	**0.00**	**30,764.00**	**-1.00**
YOUTH IN POLICING								
1-4-04219-4008	GRANT - YOUTH IN POLICING	-24,932.00	-21,172.00	-24,000.00	-23,464.00	-23,933.00	536.00	-0.02
Total YOUTH IN POLICING		**-24,932.00**	**-21,172.00**	**-24,000.00**	**-23,464.00**	**-23,933.00**	**536.00**	**-0.02**
VICTIM SUPPORT GRANT								
1-4-04245-4034	Grant	-34,254.74	-79,225.00	0.00	0.00	0.00	0.00	0.00
Total VICTIM SUPPORT GRANT		**-34,254.74**	**-79,225.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Proceeds of Crime Grant								
1-4-04265-4034	Provincial Grant	-69,324.66	0.00	0.00	0.00	0.00	0.00	0.00
Total Proceeds of Crime Grant		**-69,324.66**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Cisco Grant								

Budget 2026 by Services

For Period Ending 31-Dec-2026

			A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-4-04272-4034 Grant	-15,100.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Cisco Grant	**-15,100.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Mobile Crisis Response							
1-4-04275-4034 Grant	-160,537.77	-98,770.00	0.00	-113,483.00	-119,975.00	-113,483.00	0.00
Total Mobile Crisis Response	**-160,537.77**	**-98,770.00**	**0.00**	**-113,483.00**	**-119,975.00**	**-113,483.00**	**0.00**
Auto Theft Prevention							
1-4-04285-4034 Grant	-267,201.00	-141,426.00	-198,900.00	-49,725.00	-50,720.00	149,175.00	-0.75
Total Auto Theft Prevention	**-267,201.00**	**-141,426.00**	**-198,900.00**	**-49,725.00**	**-50,720.00**	**149,175.00**	**-0.75**
Total Police Services revenues	**-1,868,574.22**	**-1,295,278.00**	**-1,322,520.00**	**-1,289,429.00**	**-1,319,440.00**	**33,091.00**	**-0.03**
Building permits & inspections							
PI&C - CBO							
1-4-04400-4000 PROTECTIVE INSPECTION & CONTROL	-487.58	0.00	0.00	0.00	0.00	0.00	0.00
1-4-04400-4041 BUILDING PERMITS	-241,482.00	-115,000.00	-175,000.00	-150,000.00	-153,000.00	25,000.00	-0.14
1-4-04400-4043 SEPTIC PERMITS	0.00	0.00	0.00	-800.00	-816.00	-800.00	0.00
1-4-04400-4049 OTHER LICENSES & PERMITS	-310.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-04400-4098 WORK RECOVERABLE REVENUE	0.00	-100.00	0.00	0.00	0.00	0.00	0.00
Total PI&C - CBO	**-242,279.58**	**-115,100.00**	**-175,000.00**	**-150,800.00**	**-153,816.00**	**24,200.00**	**-0.14**
Total Building permits & inspections	**-242,279.58**	**-115,100.00**	**-175,000.00**	**-150,800.00**	**-153,816.00**	**24,200.00**	**-0.14**
Animal Control revenues							
PI&C - Animal Control							
1-4-04430-4045 DOG TAG LICENSES	-7,965.00	-6,000.00	-7,500.00	-7,500.00	-7,650.00	0.00	0.00
1-4-04430-4049 Urban Hen Permit Fees	0.00	-100.00	-100.00	0.00	0.00	100.00	-1.00
1-4-04430-4098 WORK RECOVERABLE REVENUE	0.00	-750.00	-750.00	0.00	0.00	750.00	-1.00
Total PI&C - Animal Control	**-7,965.00**	**-6,850.00**	**-8,350.00**	**-7,500.00**	**-7,650.00**	**850.00**	**-0.10**
Total Animal Control revenues	**-7,965.00**	**-6,850.00**	**-8,350.00**	**-7,500.00**	**-7,650.00**	**850.00**	**-0.10**
By-Law enforcement revenues							
PI&C - Bylaw Enforcement							
1-4-04440-4098 WORK RECOVERABLE REVENUE	0.00	-2,000.00	-2,000.00	-3,000.00	-3,060.00	-1,000.00	0.50
Total PI&C - Bylaw Enforcement	**0.00**	**-2,000.00**	**-2,000.00**	**-3,000.00**	**-3,060.00**	**-1,000.00**	**0.50**
Total By-Law enforcement revenues	**0.00**	**-2,000.00**	**-2,000.00**	**-3,000.00**	**-3,060.00**	**-1,000.00**	**0.50**
Transfer from reserves & reser							
Community Safety & Wellbeing							
1-4-04580-5901 Transfer from Reserves	-34,625.08	0.00	0.00	0.00	0.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

			A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
Total Community Safety & Wellbeing	**-34,625.08**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total Transfer from reserves & reserve	**-34,625.08**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Fire Services expenditures							
Fire Services							
1-5-04100-5101 FT Wages	307,783.32	308,055.00	330,073.00	341,145.00	351,379.00	11,072.00	0.03
1-5-04100-5102 PT Wages	4,541.06	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04100-5103 OT Wages	1,363.44	6,810.00	9,333.00	0.00	0.00	-9,333.00	-1.00
1-5-04100-5108 FIRE - VOLUNTEER TRAINING WAGES	79,636.53	71,870.00	84,435.00	94,444.00	97,277.00	10,009.00	0.12
1-5-04100-5109 PT FIRE CALLS	43,812.13	46,715.00	68,380.00	76,442.00	78,735.00	8,062.00	0.12
1-5-04100-5111 Honorariums	921.38	7,000.00	0.00	0.00	0.00	0.00	0.00
1-5-04100-5112 Uniforms/Clothing	4,456.72	3,500.00	4,000.00	5,000.00	5,100.00	1,000.00	0.25
1-5-04100-5114 Retiree Benefits	4,016.64	7,080.00	0.00	0.00	0.00	0.00	0.00
1-5-04100-5115 EHT	8,578.87	8,760.00	9,643.00	10,030.00	10,331.00	387.00	0.04
1-5-04100-5116 Source Deductions	21,603.79	21,600.00	27,321.00	29,488.00	30,373.00	2,167.00	0.08
1-5-04100-5117 Other Benefits	1,017.00	5,000.00	2,500.00	750.00	750.00	-1,750.00	-0.70
1-5-04100-5118 WSIB	21,001.06	17,870.00	14,902.00	15,712.00	16,183.00	810.00	0.05
1-5-04100-5119 Manulife	31,359.26	28,740.00	34,207.00	34,036.00	34,717.00	-171.00	0.00
1-5-04100-5121 OMERS	36,713.73	40,420.00	38,674.00	39,850.00	41,046.00	1,176.00	0.03
1-5-04100-5123 Employee Programs	287.24	500.00	4,242.00	0.00	0.00	-4,242.00	-1.00
1-5-04100-5301 Ads,Publications & Subscriptions	2,461.85	2,300.00	2,300.00	2,346.00	2,393.00	46.00	0.02
1-5-04100-5302 Memberships	974.25	260.00	1,065.00	1,086.00	1,108.00	21.00	0.02
1-5-04100-5303 TRAINING	38,989.16	26,000.00	40,000.00	40,000.00	40,800.00	0.00	0.00
1-5-04100-5304 MEETINGS & CONFERENCES	10,715.22	7,500.00	8,000.00	8,200.00	8,364.00	200.00	0.03
1-5-04100-5305 Mental Health Awareness Training	1,350.79	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-04100-5306 POSTAGE/COURIER	190.34	100.00	200.00	0.00	0.00	-200.00	-1.00
1-5-04100-5317 Equipment repair & maintenance	87,566.92	48,000.00	50,000.00	67,000.00	68,340.00	17,000.00	0.34
1-5-04100-5318 Materials & Supplies	500.00	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04100-5319 Small equipment purchases	702.00	1,000.00	1,000.00	1,400.00	1,428.00	400.00	0.40
1-5-04100-5320 Software services - SaaS	12,280.11	14,515.00	14,515.00	14,800.00	15,096.00	285.00	0.02
1-5-04100-5321 Vechicle operating expenses	67.54	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04100-5327 Cellular services	4,087.29	1,200.00	3,500.00	3,500.00	3,570.00	0.00	0.00
1-5-04100-5328 FIRE PREVENTION SUPPLIES	995.61	5,000.00	5,100.00	5,202.00	5,306.00	102.00	0.02
1-5-04100-5330 Internet	9,911.94	10,500.00	10,500.00	10,500.00	10,710.00	0.00	0.00
1-5-04100-5335 Telephony services	2,256.68	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-04100-5400 Contracted Services	1,548.31	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04100-5402 Legal Services	0.00	5,000.00	5,000.00	0.00	0.00	-5,000.00	-1.00
1-5-04100-5405 Insurance	26,986.38	25,145.00	33,612.00	33,944.00	34,623.00	332.00	0.01
1-5-04100-5409 IT Services	2,517.98	4,000.00	4,000.00	0.00	0.00	-4,000.00	-1.00
1-5-04100-5502 Lease payments	390.98	6,500.00	6,500.00	500.00	510.00	-6,000.00	-0.92
1-5-04100-5503 Bank service charges	25.00	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04100-5800 Principal on long term debt	0.00	0.00	0.00	15,997.00	65,880.00	15,997.00	0.00
1-5-04100-5850 Interest on long term debt	0.00	0.00	0.00	24,570.00	96,386.00	24,570.00	0.00
1-5-04100-5901 Transfer to Reserves	573,819.00	82,430.00	84,079.00	86,601.00	89,119.00	2,522.00	0.03

Budget 2026 by Services

For Period Ending 31-Dec-2026

			A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-5-04100-5903 Transfer to Reserve funds	20,000.00	20,000.00	20,400.00	20,808.00	21,224.00	408.00	0.02
Total Fire Services	**1,365,429.52**	**836,370.00**	**920,481.00**	**986,351.00**	**1,133,808.00**	**65,870.00**	**0.07**
DISPATCH - FIRE SERVICE							
1-5-04101-5410 PROJECT CONTRACTS	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	0.00	0.00
Total DISPATCH - FIRE SERVICE	**20,000.00**	**20,000.00**	**20,000.00**	**20,000.00**	**20,000.00**	**0.00**	**0.00**
HYDRANT CHARGE							
1-5-04102-5410 PROJECT CONTRACT	40,070.00	40,070.00	46,481.00	40,070.00	40,871.00	-6,411.00	-0.14
Total HYDRANT CHARGE	**40,070.00**	**40,070.00**	**46,481.00**	**40,070.00**	**40,871.00**	**-6,411.00**	**-0.14**
Fire Vehicles							
1-5-04150-5321 Vechicle operating expenses	7,774.65	6,000.00	6,000.00	9,000.00	9,180.00	3,000.00	0.50
1-5-04150-5322 Vehicle repair & maintenance	0.00	0.00	0.00	52,000.00	53,040.00	52,000.00	0.00
Total Fire Vehicles	**7,774.65**	**6,000.00**	**6,000.00**	**61,000.00**	**62,220.00**	**55,000.00**	**9.17**
Rescue Boat							
1-5-04151-5321 Vechicle operating expenses	3,108.56	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04151-5322 Vehicle repair & maintenance	305.63	0.00	0.00	0.00	0.00	0.00	0.00
Total Rescue Boat	**3,414.19**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Unit 2 / Aerial Truck							
1-5-04152-5321 Vechicle operating expenses	75.77	42,000.00	42,000.00	0.00	0.00	-42,000.00	-1.00
1-5-04152-5322 Vehicle repair & maintenance	8,201.23	0.00	0.00	0.00	0.00	0.00	0.00
Total Unit 2 / Aerial Truck	**8,277.00**	**42,000.00**	**42,000.00**	**0.00**	**0.00**	**-42,000.00**	**-1.00**
Unit 1 / Dodge							
1-5-04153-5321 Vechicle operating expenses	708.33	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04153-5322 Vehicle repair & maintenance	1,586.84	0.00	0.00	0.00	0.00	0.00	0.00
Total Unit 1 / Dodge	**2,295.17**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Unit 4 / 2001 Pumper							
1-5-04154-5321 Vechicle operating expenses	1,485.19	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04154-5322 Vehicle repair & maintenance	30.51	0.00	0.00	0.00	0.00	0.00	0.00
Total Unit 4 / 2001 Pumper	**1,515.70**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Unit 5 / 2013 Chev Silverado							
1-5-04155-5321 Vechicle operating expenses	1,163.73	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04155-5322 Vehicle repair & maintenance	1,356.51	0.00	0.00	0.00	0.00	0.00	0.00
Total Unit 5 / 2013 Chev Silverado	**2,520.24**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Squad 3							
1-5-04156-5322 Vehicle repair & maintenance	3,769.75	0.00	0.00	0.00	0.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025	A PROVISIONAL 2026 BUDGET	B PROVISIONAL 2027 BUDGET	(B-A) VARIANCE	%
Total Squad 3	**3,769.75**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Fire Prevention Trailer							
1-5-04180-5000 CAPITAL - OTHER (VEHICLE)	424.85	0.00	0.00	0.00	0.00	0.00	0.00
Total Fire Prevention Trailer	**424.85**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total Fire Services expenditures	**1,455,491.07**	**944,440.00**	**1,034,962.00**	**1,107,421.00**	**1,256,899.00**	**72,459.00**	**0.07**
EMS Builiding expenditures							
EMS Building Fire Share							
1-5-04199-5317 Equipment repair & maintenance	3,641.36	6,000.00	6,000.00	6,000.00	6,120.00	0.00	0.00
1-5-04199-5318 Materials & Supplies	3,086.77	3,500.00	3,500.00	3,500.00	3,570.00	0.00	0.00
1-5-04199-5324 Building repair & maintenance	7,003.38	7,000.00	7,000.00	7,000.00	7,140.00	0.00	0.00
1-5-04199-5331 Hydro	13,872.73	13,200.00	14,531.00	14,335.00	14,457.00	-196.00	-0.01
1-5-04199-5332 Natural Gas	4,071.48	7,750.00	6,667.00	6,260.00	6,385.00	-407.00	-0.06
1-5-04199-5333 Water / Wastewater	3,202.98	5,775.00	5,775.00	6,000.00	6,120.00	225.00	0.04
1-5-04199-5400 Contracted Services	20,324.73	17,700.00	17,700.00	17,700.00	18,054.00	0.00	0.00
1-5-04199-5405 Insurance	6,779.20	6,485.00	8,208.00	5,901.00	6,019.00	-2,307.00	-0.28
1-5-04199-5901 Transfer to Reserves	85,945.00	85,945.00	87,664.00	91,170.00	92,993.00	3,506.00	0.04
Total EMS Building Fire Share	**147,927.63**	**153,355.00**	**157,045.00**	**157,866.00**	**160,858.00**	**821.00**	**0.01**
EMS Building Police Share							
1-5-04299-5317 Equipment repair & maintenance	5,326.07	6,000.00	6,000.00	6,000.00	6,120.00	0.00	0.00
1-5-04299-5318 Materials & Supplies	5,479.89	3,500.00	3,500.00	3,500.00	3,570.00	0.00	0.00
1-5-04299-5324 Building repair & maintenance	3,873.12	7,000.00	7,000.00	7,000.00	7,140.00	0.00	0.00
1-5-04299-5331 Hydro	13,872.73	13,200.00	14,531.00	14,335.00	14,457.00	-196.00	-0.01
1-5-04299-5332 Natural Gas	4,083.47	7,750.00	6,667.00	6,260.00	6,385.00	-407.00	-0.06
1-5-04299-5333 Water / Wastewater	3,202.98	5,775.00	5,775.00	6,000.00	6,120.00	225.00	0.04
1-5-04299-5400 Contracted Services	19,271.29	17,700.00	17,700.00	17,700.00	18,054.00	0.00	0.00
1-5-04299-5405 Insurance	6,779.62	6,485.00	8,208.00	5,901.00	6,019.00	-2,307.00	-0.28
1-5-04299-5901 Transfer to Reserves	85,945.00	85,945.00	87,664.00	91,170.00	92,993.00	3,506.00	0.04
Total EMS Building Police Share	**147,834.17**	**153,355.00**	**157,045.00**	**157,866.00**	**160,858.00**	**821.00**	**0.01**
Total EMS Builiding expenditures	**295,761.80**	**306,710.00**	**314,090.00**	**315,732.00**	**321,716.00**	**1,642.00**	**0.01**
Police Services expenditures							
Police Services - Operations							
1-5-04210-5101 FT Wages	1,394,387.26	1,499,029.00	1,555,763.00	1,636,089.00	1,668,811.00	80,326.00	0.05
1-5-04210-5102 PT Wages	101,115.62	0.00	85,529.00	57,169.00	58,312.00	-28,360.00	-0.33
1-5-04210-5103 OT Wages	289,370.04	175,000.00	180,000.00	220,000.00	224,400.00	40,000.00	0.22
1-5-04210-5106 Special Allowances	4,299.92	5,160.00	5,590.00	5,590.00	5,702.00	0.00	0.00
1-5-04210-5107 Long service allowance	156.58	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-04210-5108 Special Allowance - Breath Tech	0.00	2,000.00	0.00	0.00	0.00	0.00	0.00
1-5-04210-5109 CIB Clothing	450.27	500.00	500.00	500.00	510.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-5-04210-5112 Uniforms/Clothing	18,297.29	12,000.00	12,000.00	15,000.00	15,300.00	3,000.00	0.25
1-5-04210-5113 Cleaning Allowance	0.00	500.00	500.00	500.00	510.00	0.00	0.00
1-5-04210-5114 Retiree Benefits	20,190.58	18,843.00	14,922.00	16,665.00	16,998.00	1,743.00	0.12
1-5-04210-5115 EHT	35,602.05	33,061.00	33,561.00	36,953.00	37,692.00	3,392.00	0.10
1-5-04210-5116 Source Deductions	75,016.23	55,700.00	77,993.00	87,804.00	89,560.00	9,811.00	0.13
1-5-04210-5117 Other Benefits	6,255.15	4,500.00	4,500.00	4,500.00	4,590.00	0.00	0.00
1-5-04210-5118 WSIB	55,226.44	44,850.00	53,940.00	54,426.00	55,515.00	486.00	0.01
1-5-04210-5119 Manulife	111,914.99	100,508.00	121,456.00	121,297.00	123,723.00	-159.00	0.00
1-5-04210-5121 OMERS	163,338.89	185,451.00	180,518.00	192,361.00	196,208.00	11,843.00	0.07
1-5-04210-5123 Employee Programs	759.32	1,500.00	1,500.00	1,500.00	1,530.00	0.00	0.00
1-5-04210-5131 Sick Fund Payout	0.00	12,000.00	12,000.00	12,000.00	12,240.00	0.00	0.00
1-5-04210-5132 Sick Leave expense	41,718.29	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04210-5301 Ads,Publications & Subscriptions	2,019.28	1,500.00	1,500.00	2,000.00	2,040.00	500.00	0.33
1-5-04210-5303 TRAINING	14,004.72	7,500.00	20,000.00	30,000.00	30,600.00	10,000.00	0.50
1-5-04210-5304 CONVENTIONS/KM/TRAVEL	9,636.33	8,000.00	8,000.00	10,000.00	10,200.00	2,000.00	0.25
1-5-04210-5311 INVESTIGATION SUPPLIES	393.50	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-04210-5316 Equipment supplies	14,548.45	6,000.00	6,000.00	6,000.00	6,120.00	0.00	0.00
1-5-04210-5317 Equipment repair & maintenance	12,717.75	12,000.00	12,000.00	12,000.00	12,240.00	0.00	0.00
1-5-04210-5318 Materials & Supplies	10,092.43	6,000.00	6,000.00	6,000.00	6,120.00	0.00	0.00
1-5-04210-5319 Small equipment purchases	21,493.22	18,000.00	24,000.00	24,000.00	24,480.00	0.00	0.00
1-5-04210-5320 Software services - SaaS	7,860.59	9,000.00	9,000.00	40,000.00	40,800.00	31,000.00	3.44
1-5-04210-5327 Cellular services	5,393.49	5,500.00	5,500.00	5,500.00	5,610.00	0.00	0.00
1-5-04210-5330 Internet	6,599.77	6,300.00	6,300.00	6,300.00	6,426.00	0.00	0.00
1-5-04210-5409 IT Services	105,918.72	115,000.00	125,000.00	129,000.00	131,580.00	4,000.00	0.03
1-5-04210-5502 Lease payments	3,442.43	5,000.00	5,000.00	5,000.00	5,100.00	0.00	0.00
1-5-04210-5503 Bank service charges	1,737.23	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04210-5901 Transfer to Reserves	93,750.00	93,750.00	104,750.00	105,000.00	107,100.00	250.00	0.00
Total Police Services - Operations	**2,627,706.83**	**2,447,152.00**	**2,676,322.00**	**2,846,154.00**	**2,903,077.00**	**169,832.00**	**0.06**
Police Investigative Services							
1-5-04211-5101 FT Wages	62,308.14	76,110.00	81,143.00	84,389.00	86,077.00	3,246.00	0.04
1-5-04211-5102 PT Wages	110,315.11	115,000.00	137,342.00	140,088.00	142,890.00	2,746.00	0.02
1-5-04211-5103 OT Wages	1,285.29	3,000.00	3,000.00	3,000.00	3,060.00	0.00	0.00
1-5-04211-5106 Special Allowances	0.00	3,500.00	2,820.00	2,820.00	2,876.00	0.00	0.00
1-5-04211-5115 EHT	3,704.24	3,950.00	4,360.00	4,437.00	4,526.00	77.00	0.02
1-5-04211-5116 Source Deductions	13,827.70	12,852.00	15,870.00	16,454.00	16,783.00	584.00	0.04
1-5-04211-5117 Other Benefits	0.00	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-04211-5118 WSIB	7,121.71	6,712.00	8,394.00	7,395.00	7,543.00	-999.00	-0.12
1-5-04211-5119 Manulife	8,720.88	7,931.00	9,216.00	9,726.00	9,921.00	510.00	0.06
1-5-04211-5121 OMERS	7,551.99	7,748.00	12,149.00	12,377.00	12,625.00	228.00	0.02
1-5-04211-5123 Employee Programs	54.06	400.00	400.00	400.00	408.00	0.00	0.00
1-5-04211-5132 Sick Leave expense	15,606.97	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04211-5318 Materials & Supplies	746.21	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
Total Police Investigative Services	**231,242.30**	**240,203.00**	**277,694.00**	**284,086.00**	**289,769.00**	**6,392.00**	**0.02**

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
DISPATCH/COMMUNICATIONS							
1-5-04212-5101 FT Wages	189,761.17	298,538.00	316,907.00	327,915.00	334,473.00	11,008.00	0.03
1-5-04212-5102 PT Wages	303,276.40	130,000.00	159,000.00	159,000.00	162,180.00	0.00	0.00
1-5-04212-5103 OT Wages	30,724.89	25,000.00	20,000.00	30,000.00	30,600.00	10,000.00	0.50
1-5-04212-5106 Special Allowances	0.00	20,353.00	7,632.00	2,000.00	2,040.00	-5,632.00	-0.74
1-5-04212-5112 Uniforms/Clothing	0.00	29,900.00	0.00	0.00	0.00	0.00	0.00
1-5-04212-5115 EHT	10,148.03	9,922.00	9,543.00	9,889.00	10,087.00	346.00	0.04
1-5-04212-5116 Source Deductions	36,631.81	29,991.00	34,152.00	35,696.00	36,410.00	1,544.00	0.05
1-5-04212-5117 Other Benefits	0.00	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-04212-5118 WSIB	18,520.89	16,028.00	18,500.00	16,482.00	16,812.00	-2,018.00	-0.11
1-5-04212-5119 Manulife	32,148.84	27,530.00	32,149.00	33,869.00	34,546.00	1,720.00	0.05
1-5-04212-5121 OMERS	26,891.51	38,113.00	36,607.00	38,197.00	38,961.00	1,590.00	0.04
1-5-04212-5123 Employee Programs	161.81	400.00	400.00	400.00	408.00	0.00	0.00
1-5-04212-5131 Sick Fund Payout	0.00	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-04212-5132 Sick Leave expense	19,746.55	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04212-5303 Training	0.00	50,400.00	16,800.00	24,000.00	24,480.00	7,200.00	0.43
Total DISPATCH/COMMUNICATIONS	**668,011.90**	**680,175.00**	**655,690.00**	**681,448.00**	**695,077.00**	**25,758.00**	**0.04**
PAID DUTY SERVICES							
1-5-04213-5103 OT Wages	10,965.08	8,700.00	8,700.00	8,700.00	8,874.00	0.00	0.00
1-5-04213-5115 EHT	214.90	175.00	175.00	0.00	0.00	-175.00	-1.00
1-5-04213-5116 Source Deductions	450.80	650.00	650.00	0.00	0.00	-650.00	-1.00
1-5-04213-5118 WSIB	267.07	350.00	350.00	0.00	0.00	-350.00	-1.00
Total PAID DUTY SERVICES	**11,897.85**	**9,875.00**	**9,875.00**	**8,700.00**	**8,874.00**	**-1,175.00**	**-0.12**
COURT							
1-5-04214-5400 Contracted Services	0.00	3,600.00	3,600.00	3,600.00	3,672.00	0.00	0.00
Total COURT	**0.00**	**3,600.00**	**3,600.00**	**3,600.00**	**3,672.00**	**0.00**	**0.00**
SPECIAL CONSTABLES							
1-5-04215-5102 PT Wages	62,026.27	40,000.00	80,304.00	74,521.00	76,011.00	-5,783.00	-0.07
1-5-04215-5112 Uniforms/Clothing	2,422.83	1,500.00	1,500.00	1,500.00	1,530.00	0.00	0.00
1-5-04215-5115 EHT	1,209.47	780.00	1,497.00	1,453.00	1,482.00	-44.00	-0.03
1-5-04215-5116 Source Deductions	4,639.79	2,800.00	5,553.00	5,354.00	5,461.00	-199.00	-0.04
1-5-04215-5118 WSIB	2,323.17	1,324.00	2,902.00	2,422.00	2,470.00	-480.00	-0.17
1-5-04215-5121 OMERS	0.00	2,000.00	4,606.00	4,425.00	4,514.00	-181.00	-0.04
Total SPECIAL CONSTABLES	**72,621.53**	**48,404.00**	**96,362.00**	**89,675.00**	**91,468.00**	**-6,687.00**	**-0.07**
Community Safety Plan - Provincial							
1-5-04217-5303 IC Training	0.00	8,000.00	4,000.00	0.00	0.00	-4,000.00	-1.00
1-5-04217-5305 VS Training	0.00	9,200.00	9,200.00	0.00	0.00	-9,200.00	-1.00
1-5-04217-5400 Contracted Services	1,424.64	1,400.00	1,400.00	0.00	0.00	-1,400.00	-1.00
Total Community Safety Plan - Provinci	**1,424.64**	**18,600.00**	**14,600.00**	**0.00**	**0.00**	**-14,600.00**	**-1.00**

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
Community Safety Policing - Local Stre							
1-5-04218-5317 Equipment repair & maintenance	31,070.00	24,865.00	6,214.00	0.00	0.00	-6,214.00	-1.00
1-5-04218-5319 Small equipment purchases	7,500.00	10,000.00	0.00	0.00	0.00	0.00	0.00
1-5-04218-5400 Contracted Services	1,424.64	1,400.00	1,400.00	18,864.00	19,241.00	17,464.00	12.47
Total Community Safety Policing - Loca	**39,994.64**	**36,265.00**	**7,614.00**	**18,864.00**	**19,241.00**	**11,250.00**	**1.48**
YIPI PROGRAM							
1-5-04219-5101 FT Wages	0.00	5,000.00	0.00	0.00	0.00	0.00	0.00
1-5-04219-5102 PT Wages	22,819.70	19,200.00	22,028.00	23,464.00	23,933.00	1,436.00	0.07
1-5-04219-5115 EHT	444.96	432.00	432.00	0.00	0.00	-432.00	-1.00
1-5-04219-5116 Source Deductions	530.23	500.00	500.00	0.00	0.00	-500.00	-1.00
1-5-04219-5118 WSIB	861.25	700.00	700.00	0.00	0.00	-700.00	-1.00
1-5-04219-5318 Materials & Supplies	1,005.04	340.00	340.00	340.00	347.00	0.00	0.00
Total YIPI PROGRAM	**25,661.18**	**26,172.00**	**24,000.00**	**23,804.00**	**24,280.00**	**-196.00**	**-0.01**
Police Services - Administration							
1-5-04220-5101 FT Wages	252,240.96	269,970.00	341,240.00	315,943.00	325,421.00	-25,297.00	-0.07
1-5-04220-5102 PT Wages	870.79	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04220-5103 OT Wages	975.41	2,200.00	2,200.00	2,200.00	2,266.00	0.00	0.00
1-5-04220-5106 Special Allowances	0.00	19,700.00	0.00	0.00	0.00	0.00	0.00
1-5-04220-5112 Uniforms/Clothing	631.88	500.00	500.00	500.00	510.00	0.00	0.00
1-5-04220-5113 Cleaning Allowance	375.71	500.00	500.00	500.00	510.00	0.00	0.00
1-5-04220-5115 EHT	5,794.43	5,302.00	6,738.00	6,385.00	6,577.00	-353.00	-0.05
1-5-04220-5116 Source Deductions	12,734.36	10,062.00	17,097.00	14,447.00	14,880.00	-2,650.00	-0.15
1-5-04220-5118 WSIB	8,489.77	6,752.00	10,505.00	8,033.00	8,274.00	-2,472.00	-0.24
1-5-04220-5119 Manulife	22,800.95	20,030.00	23,364.00	27,208.00	28,024.00	3,844.00	0.16
1-5-04220-5121 OMERS	35,850.98	32,970.00	40,347.00	39,724.00	40,916.00	-623.00	-0.02
1-5-04220-5122 Employee Mental Health & Wellness	2,509.91	17,000.00	10,000.00	2,000.00	2,040.00	-8,000.00	-0.80
1-5-04220-5123 Employee Programs	94.21	200.00	200.00	200.00	204.00	0.00	0.00
1-5-04220-5132 Sick Leave expense	2,055.35	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04220-5301 Ads,Publications & Subscriptions	654.73	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-04220-5302 Memberships	455.23	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-04220-5303 Vehicle Allowance	7,912.80	6,600.00	0.00	6,600.00	6,732.00	6,600.00	0.00
1-5-04220-5304 CONVENTIONS/KM/TRAVEL	13,735.76	4,800.00	4,800.00	4,800.00	4,896.00	0.00	0.00
1-5-04220-5305 Conventions / Training	0.00	10,000.00	10,000.00	10,000.00	10,200.00	0.00	0.00
1-5-04220-5306 POSTAGE / COURIER	608.71	400.00	400.00	600.00	612.00	200.00	0.50
1-5-04220-5316 Equipment supplies	4.88	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-04220-5317 Equipment repair & maintenance	0.00	750.00	750.00	750.00	765.00	0.00	0.00
1-5-04220-5327 Cellular services	1,027.94	1,200.00	1,200.00	1,200.00	1,224.00	0.00	0.00
1-5-04220-5401 Audit Services	4,500.00	4,500.00	4,500.00	4,500.00	4,590.00	0.00	0.00
1-5-04220-5405 Insurance	28,674.77	25,860.00	36,917.00	39,381.00	40,169.00	2,464.00	0.07
1-5-04220-5407 Insurance Deductables	0.00	2,500.00	2,500.00	2,500.00	2,550.00	0.00	0.00
Total Police Services - Administration	**402,999.53**	**445,796.00**	**517,758.00**	**491,471.00**	**505,440.00**	**-26,287.00**	**-0.05**

Budget 2026 by Services

For Period Ending 31-Dec-2026

			A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
Cell Monitors							
1-5-04225-5102 PT Wages	0.00	12,480.00	12,480.00	12,480.00	12,730.00	0.00	0.00
1-5-04225-5115 EHT	0.00	250.00	243.00	243.00	248.00	0.00	0.00
1-5-04225-5116 Source Deductions	0.00	750.00	737.00	737.00	752.00	0.00	0.00
1-5-04225-5118 WSIB	0.00	500.00	413.00	413.00	421.00	0.00	0.00
Total Cell Monitors	**0.00**	**13,980.00**	**13,873.00**	**13,873.00**	**14,151.00**	**0.00**	**0.00**
Police Auxilliary							
1-5-04240-5112 Uniforms/Clothing	0.00	1,000.00	1,000.00	2,000.00	2,040.00	1,000.00	1.00
1-5-04240-5318 Materials & Supplies	0.00	500.00	500.00	500.00	510.00	0.00	0.00
Total Police Auxilliary	**0.00**	**1,500.00**	**1,500.00**	**2,500.00**	**2,550.00**	**1,000.00**	**0.67**
VICTIM SUPPORT GRANT							
1-5-04245-5318 Materials & Supplies	7,881.05	79,255.00	0.00	0.00	0.00	0.00	0.00
Total VICTIM SUPPORT GRANT	**7,881.05**	**79,255.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Police Fleet							
1-5-04259-5321 Vechicle operating expenses	25,688.43	28,000.00	28,000.00	28,000.00	28,560.00	0.00	0.00
1-5-04259-5322 Vehicle repair & maintenance	17,179.56	18,000.00	18,000.00	18,000.00	18,360.00	0.00	0.00
1-5-04259-5327 Cellular services	3,080.86	8,000.00	8,000.00	8,000.00	8,160.00	0.00	0.00
1-5-04259-5502 Lease payments	6,476.03	13,000.00	13,000.00	13,000.00	13,260.00	0.00	0.00
Total Police Fleet	**52,424.88**	**67,000.00**	**67,000.00**	**67,000.00**	**68,340.00**	**0.00**	**0.00**
Proceeds of Crime Grant							
1-5-04265-5318 Materials & Supplies	38,925.31	0.00	0.00	0.00	0.00	0.00	0.00
Total Proceeds of Crime Grant	**38,925.31**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
CISO - Intel Grant							
1-5-04272-5318 Materials & Supplies	15,714.46	0.00	0.00	0.00	0.00	0.00	0.00
Total CISO - Intel Grant	**15,714.46**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Mobile Crisis Response							
1-5-04275-5318 Materials & Supplies	160,537.77	98,770.00	0.00	113,483.00	119,975.00	113,483.00	0.00
Total Mobile Crisis Response	**160,537.77**	**98,770.00**	**0.00**	**113,483.00**	**119,975.00**	**113,483.00**	**0.00**
Optic - Capital							
1-5-04281-5413 Contracted services - other	28,110.97	26,000.00	28,500.00	0.00	0.00	-28,500.00	-1.00
Total Optic - Capital	**28,110.97**	**26,000.00**	**28,500.00**	**0.00**	**0.00**	**-28,500.00**	**-1.00**
Auto Theft Prevention							
1-5-04285-5318 Materials & Supplies	114,596.62	55,676.00	121,288.00	4,350.00	4,437.00	-116,938.00	-0.96
Total Auto Theft Prevention	**114,596.62**	**55,676.00**	**121,288.00**	**4,350.00**	**4,437.00**	**-116,938.00**	**-0.96**

Budget 2026 by Services

For Period Ending 31-Dec-2026

			A	B		(B-A)	
		ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING								
Police Service Board								
1-5-04290-5101	FT Wages	0.00	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-04290-5111	Honorariums	11,721.97	5,500.00	15,500.00	15,500.00	15,810.00	0.00	0.00
1-5-04290-5115	EHT	0.00	115.00	350.00	0.00	0.00	-350.00	-1.00
1-5-04290-5302	Memberships	4,504.40	2,100.00	2,500.00	2,500.00	2,550.00	0.00	0.00
1-5-04290-5304	CONVENTIONS/KM/TRAVEL	5,327.69	3,000.00	8,000.00	8,000.00	8,160.00	0.00	0.00
1-5-04290-5318	Materials & Supplies	656.84	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-04290-5402	Legal Services	2,996.21	3,800.00	8,800.00	8,800.00	8,976.00	0.00	0.00
1-5-04290-5404	Other Professional services	6,860.82	5,000.00	10,000.00	10,000.00	10,200.00	0.00	0.00
Total Police Service Board		**32,067.93**	**21,515.00**	**47,150.00**	**46,800.00**	**47,736.00**	**-350.00**	**-0.01**
Total Police Services expenditures		**4,531,819.39**	**4,319,938.00**	**4,562,826.00**	**4,695,808.00**	**4,798,087.00**	**132,982.00**	**0.03**
Building Inspections								
PI&C - CBO								
1-5-04400-5101	FT Wages	139,549.29	118,970.00	136,676.00	158,148.00	162,892.00	21,472.00	0.16
1-5-04400-5102	PT Wages	780.75	12,965.00	72,221.00	83,491.00	85,996.00	11,270.00	0.16
1-5-04400-5103	OT Wages	1,376.17	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04400-5115	EHT	2,770.71	2,590.00	4,092.00	4,735.00	4,877.00	643.00	0.16
1-5-04400-5116	Source Deductions	8,670.01	7,200.00	13,991.00	10,803.00	11,127.00	-3,188.00	-0.23
1-5-04400-5117	Other Benefits	361.00	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04400-5118	WSIB	5,258.60	4,225.00	8,689.00	7,690.00	7,921.00	-999.00	-0.11
1-5-04400-5119	Manulife	14,144.08	12,730.00	14,948.00	15,982.00	16,461.00	1,034.00	0.07
1-5-04400-5121	OMERS	13,521.66	11,610.00	20,682.00	25,065.00	25,817.00	4,383.00	0.21
1-5-04400-5301	Ads,Publications & Subscriptions	147.19	0.00	0.00	500.00	510.00	500.00	0.00
1-5-04400-5302	Memberships	910.33	1,200.00	1,500.00	1,500.00	1,530.00	0.00	0.00
1-5-04400-5303	TRAINING	957.39	2,000.00	2,500.00	3,000.00	3,060.00	500.00	0.20
1-5-04400-5304	CONVENTIONS/KM/TRAVEL	1,221.66	1,500.00	2,000.00	2,500.00	2,550.00	500.00	0.25
1-5-04400-5318	Materials & Supplies	1,664.33	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-04400-5320	Software services - SaaS	66.54	0.00	0.00	200.00	204.00	200.00	0.00
1-5-04400-5327	Cellular services	1,620.87	750.00	750.00	750.00	765.00	0.00	0.00
1-5-04400-5400	Contracted Services	7,406.60	9,000.00	9,000.00	9,000.00	9,180.00	0.00	0.00
1-5-04400-5402	Legal Services	0.00	6,000.00	6,000.00	6,000.00	6,120.00	0.00	0.00
1-5-04400-5404	Other Professional services	0.00	2,000.00	2,000.00	2,500.00	2,550.00	500.00	0.25
1-5-04400-5405	insurance	9,389.53	7,360.00	11,403.00	9,118.00	9,300.00	-2,285.00	-0.20
1-5-04400-5409	IT Services	0.00	1,000.00	1,000.00	0.00	0.00	-1,000.00	-1.00
1-5-04400-5903	Transfer to Reserve funds	32,462.87	0.00	0.00	0.00	0.00	0.00	0.00
Total PI&C - CBO		**242,279.58**	**202,100.00**	**308,452.00**	**341,982.00**	**351,880.00**	**33,530.00**	**0.11**
Total Building Inspections		**242,279.58**	**202,100.00**	**308,452.00**	**341,982.00**	**351,880.00**	**33,530.00**	**0.11**
Animal Control expenditures								
PI&C - Animal Control								
1-5-04430-5306	postage	0.00	500.00	500.00	500.00	510.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
1-5-04430-5318 Materials & Supplies	291.33	500.00	600.00	500.00	510.00	-100.00	-0.17
1-5-04430-5400 Contracted Services	18,040.68	18,100.00	18,600.00	18,500.00	18,870.00	-100.00	-0.01
1-5-04430-5402 Legal Services	228.96	1,500.00	1,500.00	1,500.00	1,530.00	0.00	0.00
1-5-04430-5404 Other Professional services	2,899.20	3,000.00	6,100.00	6,100.00	6,222.00	0.00	0.00
Total PI&C - Animal Control	**21,460.17**	**23,600.00**	**27,300.00**	**27,100.00**	**27,642.00**	**-200.00**	**-0.01**
Total Animal Control expenditures	**21,460.17**	**23,600.00**	**27,300.00**	**27,100.00**	**27,642.00**	**-200.00**	**-0.01**
ByLaw Enforcement expenditures							
PI&C - By-law Enforcement							
1-5-04440-5101 FT Wages	24,654.31	24,450.00	25,706.00	30,316.00	31,225.00	4,610.00	0.18
1-5-04440-5115 EHT	484.04	480.00	505.00	596.00	614.00	91.00	0.18
1-5-04440-5116 Source Deductions	1,128.45	860.00	1,160.00	1,209.00	1,245.00	49.00	0.04
1-5-04440-5118 WSIB	851.73	645.00	761.00	791.00	815.00	30.00	0.04
1-5-04440-5119 Manulife	1,363.92	1,310.00	1,451.00	1,785.00	1,839.00	334.00	0.23
1-5-04440-5121 OMERS	2,851.38	2,910.00	2,976.00	3,628.00	3,737.00	652.00	0.22
1-5-04440-5302 Memberships	235.40	200.00	250.00	300.00	306.00	50.00	0.20
1-5-04440-5306 POSTAGE / COURIER	-307.55	0.00	0.00	500.00	510.00	500.00	0.00
1-5-04440-5317 Equipment repair & maintenance	307.55	0.00	0.00	0.00	0.00	0.00	0.00
1-5-04440-5318 Materials & Supplies	0.00	0.00	0.00	500.00	510.00	500.00	0.00
1-5-04440-5400 Contracted Services	36,352.68	37,000.00	37,450.00	37,100.00	37,842.00	-350.00	-0.01
1-5-04440-5404 Other Professional services	0.00	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
Total PI&C - By-law Enforcement	**67,921.91**	**69,855.00**	**72,259.00**	**78,725.00**	**80,683.00**	**6,466.00**	**0.09**
Total ByLaw Enforcement expenditures	**67,921.91**	**69,855.00**	**72,259.00**	**78,725.00**	**80,683.00**	**6,466.00**	**0.09**
Crossing Guards expenditiures							
PI&C - School Crossing Guards							
1-5-04450-5102 PT Wages	37,119.24	45,250.00	45,078.00	46,116.00	47,499.00	1,038.00	0.02
1-5-04450-5112 Uniforms/Clothing	0.00	0.00	0.00	500.00	510.00	500.00	0.00
1-5-04450-5115 EHT	723.46	880.00	879.00	899.00	926.00	20.00	0.02
1-5-04450-5116 Source Deductions	2,340.75	2,705.00	2,884.00	2,963.00	3,052.00	79.00	0.03
1-5-04450-5118 WSIB	1,396.26	1,500.00	1,465.00	1,499.00	1,544.00	34.00	0.02
1-5-04450-5121 OMERS	238.93	0.00	0.00	1,038.00	1,069.00	1,038.00	0.00
1-5-04450-5318 Materials & Supplies	0.00	0.00	0.00	100.00	102.00	100.00	0.00
Total PI&C - School Crossing Guards	**41,818.64**	**50,335.00**	**50,306.00**	**53,115.00**	**54,702.00**	**2,809.00**	**0.06**
Total Crossing Guards expenditiures	**41,818.64**	**50,335.00**	**50,306.00**	**53,115.00**	**54,702.00**	**2,809.00**	**0.06**
Emergency Prepardness expenses							
Emergency Preparedness							
1-5-04500-5301 Ads,Publications & Subscriptions	0.00	500.00	500.00	500.00	500.00	0.00	0.00
1-5-04500-5303 TRAINING OF STAFF	300.19	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.00
1-5-04500-5317 Equipment repair & maintenance	335.81	0.00	0.00	0.00	0.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-5-04500-5318 Materials & Supplies	406.10	2,000.00	2,000.00	2,000.00	2,000.00	0.00	0.00
1-5-04500-5400 Contracted Services	864.96	0.00	0.00	0.00	0.00	0.00	0.00
Total Emergency Preparedness	**1,907.06**	**3,500.00**	**3,500.00**	**3,500.00**	**3,500.00**	**0.00**	**0.00**
Total Emergency Prepardness expenses	**1,907.06**	**3,500.00**	**3,500.00**	**3,500.00**	**3,500.00**	**0.00**	**0.00**
Conservation Authority							
Conservation Authority							
1-5-04300-5600 Transfers to CRA	52,264.94	52,265.00	55,085.00	59,113.00	61,714.00	4,028.00	0.07
Total Conservation Authority	**52,264.94**	**52,265.00**	**55,085.00**	**59,113.00**	**61,714.00**	**4,028.00**	**0.07**
Total Conservation Authority	**52,264.94**	**52,265.00**	**55,085.00**	**59,113.00**	**61,714.00**	**4,028.00**	**0.07**
Community Safety & Wellbeing							
Community Safety & Wellbeing							
1-5-04580-5318 Materials & Supplies	36,767.53	0.00	42,000.00	42,000.00	42,000.00	0.00	0.00
Total Community Safety & Wellbeing	**36,767.53**	**0.00**	**42,000.00**	**42,000.00**	**42,000.00**	**0.00**	**0.00**
Total Community Safety & Wellbeing	**36,767.53**	**0.00**	**42,000.00**	**42,000.00**	**42,000.00**	**0.00**	**0.00**
Total Protection to Persons & Property	**4,077,867.09**	**4,538,515.00**	**4,948,410.00**	**5,243,767.00**	**5,484,257.00**	**295,357.00**	**0.06**
Transportation services							
User fees & services charges							
Roadways							
1-4-06100-4000 MISCELLANEOUS REVENUE	-12,186.78	0.00	0.00	0.00	0.00	0.00	0.00
1-4-06100-4098 PRIVATE WORK RECOVERABLE	-1,196.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Roadways	**-13,382.78**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total User fees & services charges	**-13,382.78**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Transfer from reserves & inter							
Roadways							
1-4-06100-5900 Internal Charges	0.00	0.00	-104,529.00	-119,313.00	-122,892.00	-14,784.00	0.14
Total Roadways	**0.00**	**0.00**	**-104,529.00**	**-119,313.00**	**-122,892.00**	**-14,784.00**	**0.14**
Winter Control							
1-4-06200-5901 Transfer from Reserves	0.00	-57,000.00	-57,000.00	-57,000.00	-57,000.00	0.00	0.00
Total Winter Control	**0.00**	**-57,000.00**	**-57,000.00**	**-57,000.00**	**-57,000.00**	**0.00**	**0.00**
Total Transfer from reserves & interna	**0.00**	**-57,000.00**	**-161,529.00**	**-176,313.00**	**-179,892.00**	**-14,784.00**	**0.09**
Parking Fines & other revenues							

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
Parking							
1-4-04410-4046 Mobile App	-34,171.49	-22,000.00	-35,000.00	-25,000.00	-25,500.00	10,000.00	-0.29
1-4-04410-4048 Parking Passes	-560.00	-2,280.00	-500.00	0.00	0.00	500.00	-1.00
1-4-04410-4049 Parking Lots	-17,318.55	-11,000.00	-15,000.00	-25,000.00	-25,500.00	-10,000.00	0.67
1-4-04410-4055 Parking Metre Revenue	-81,821.00	-75,000.00	-75,000.00	-75,000.00	-76,500.00	0.00	0.00
1-4-04410-4063 Parking Fines	-33,618.90	-35,000.00	-25,000.00	-20,000.00	-20,400.00	5,000.00	-0.20
Total Parking	**-167,489.94**	**-145,280.00**	**-150,500.00**	**-145,000.00**	**-147,900.00**	**5,500.00**	**-0.04**
Total Parking Fines & other revenues	**-167,489.94**	**-145,280.00**	**-150,500.00**	**-145,000.00**	**-147,900.00**	**5,500.00**	**-0.04**
Transportation							
Charles St. PW Office							
1-5-06001-5306 POSTAGE/COURIER	0.00	25.00	25.00	25.00	26.00	0.00	0.00
1-5-06001-5317 Equipment repair & maintenance	2,806.69	0.00	2,400.00	2,800.00	2,856.00	400.00	0.17
1-5-06001-5318 Materials & Supplies	1,760.06	3,200.00	2,400.00	3,200.00	3,264.00	800.00	0.33
1-5-06001-5319 Small equipment purchases	2,642.68	1,000.00	2,500.00	2,500.00	2,550.00	0.00	0.00
1-5-06001-5330 Internet	2,032.37	1,920.00	1,920.00	1,920.00	1,958.00	0.00	0.00
1-5-06001-5331 Hydro	2,651.11	3,000.00	2,896.00	2,764.00	2,819.00	-132.00	-0.05
1-5-06001-5332 Natural Gas	7,886.60	13,230.00	10,710.00	11,591.00	11,823.00	881.00	0.08
1-5-06001-5333 Water / Wastewater	1,348.02	1,330.00	1,330.00	1,330.00	1,357.00	0.00	0.00
1-5-06001-5335 Telephony services	2,406.38	3,300.00	3,300.00	0.00	0.00	-3,300.00	-1.00
1-5-06001-5400 Contracted Services	3,948.34	10,000.00	10,000.00	0.00	0.00	-10,000.00	-1.00
1-5-06001-5502 Lease payments	1,945.73	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
Total Charles St. PW Office	**29,427.98**	**38,005.00**	**38,481.00**	**27,130.00**	**27,673.00**	**-11,351.00**	**-0.29**
Charles St. PW Garage							
1-5-06002-5101 FT Wages	37,449.12	17,090.00	21,291.00	0.00	0.00	-21,291.00	-1.00
1-5-06002-5103 OT Wages	463.45	2,000.00	2,097.00	0.00	0.00	-2,097.00	-1.00
1-5-06002-5115 EHT	743.56	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06002-5116 Source Deductions	2,790.56	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06002-5118 WSIB	1,435.02	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06002-5121 OMERS	2,613.92	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06002-5318 Materials & Supplies	19,051.49	30,000.00	30,000.00	30,000.00	30,600.00	0.00	0.00
1-5-06002-5324 Building repair & maintenance	8,813.17	14,000.00	14,000.00	18,000.00	18,360.00	4,000.00	0.29
1-5-06002-5331 Hydro	11,094.81	11,290.00	10,722.00	10,898.00	11,116.00	176.00	0.02
1-5-06002-5332 Natural Gas	0.00	3,650.00	3,650.00	0.00	0.00	-3,650.00	-1.00
1-5-06002-5333 Water / Wastewater	18,050.12	16,435.00	16,435.00	16,435.00	16,764.00	0.00	0.00
1-5-06002-5400 Contracted Services	14,663.99	7,500.00	18,000.00	18,000.00	18,360.00	0.00	0.00
1-5-06002-5901 Transfer to Reserves	82,892.00	82,892.00	84,550.00	87,932.00	89,691.00	3,382.00	0.04
Total Charles St. PW Garage	**200,061.21**	**184,857.00**	**200,745.00**	**181,265.00**	**184,891.00**	**-19,480.00**	**-0.10**
Charles St PWorks Building							
1-5-06080-5501 Property rents & taxes	1,068.43	0.00	0.00	0.00	0.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025 A	PROVISIONAL 2026 BUDGET B	PROVISIONAL 2027 BUDGET	VARIANCE (B-A)	%
Total Charles St PWorks Building	**1,068.43**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total Transportation	**230,557.62**	**222,862.00**	**239,226.00**	**208,395.00**	**212,564.00**	**-30,831.00**	**-0.13**
Fleet & Equipment							
PW Fleet & Equipment							
1-5-06003-5101 FT Wages	871.01	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06003-5103 OT Wages	63.24	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06003-5115 EHT	18.35	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06003-5116 Source deductions	-44.63	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06003-5118 WSIB	30.91	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06003-5121 OMERS	87.92	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06003-5317 Equipment repair & maintenance	0.00	0.00	0.00	300.00	306.00	300.00	0.00
1-5-06003-5321 Vechicle operating expenses	0.00	0.00	11,900.00	14,830.00	15,127.00	2,930.00	0.25
1-5-06003-5322 Vehicle repair & maintenance	0.00	0.00	107,900.00	72,180.00	73,624.00	-35,720.00	-0.33
Total PW Fleet & Equipment	**1,026.80**	**0.00**	**119,800.00**	**87,310.00**	**89,057.00**	**-32,490.00**	**-0.27**
VEHICLE FUEL							
1-5-06045-5317 Equipment repair & maintenance	18,219.60	20,000.00	20,000.00	20,000.00	20,400.00	0.00	0.00
1-5-06045-5318 Materials & Supplies	19,763.84	22,000.00	22,000.00	22,000.00	22,440.00	0.00	0.00
1-5-06045-5321 Vechicle operating expenses	20,022.35	22,000.00	22,000.00	22,000.00	22,440.00	0.00	0.00
Total VEHICLE FUEL	**58,005.79**	**64,000.00**	**64,000.00**	**64,000.00**	**65,280.00**	**0.00**	**0.00**
Roads Small Equipment							
1-5-06050-5101 FT Wages	182.34	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06050-5115 EHT	3.58	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06050-5116 Source Deductions	14.14	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06050-5118 WSIB	6.94	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06050-5121 OMERS	16.52	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06050-5317 Equipment repair & maintenance	0.00	0.00	2,000.00	1,000.00	1,020.00	-1,000.00	-0.50
1-5-06050-5321 Vechicle operating expenses	0.00	500.00	500.00	500.00	510.00	0.00	0.00
Total Roads Small Equipment	**223.52**	**500.00**	**2,500.00**	**1,500.00**	**1,530.00**	**-1,000.00**	**-0.40**
131 2014 JD 310 Backhoe							
1-5-06051-5101 FT Wages	293.63	460.00	0.00	0.00	0.00	0.00	0.00
1-5-06051-5115 EHT	5.76	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06051-5116 Source Deductions	22.56	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06051-5118 WSIB	11.17	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06051-5121 OMERS	26.89	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06051-5322 Vehicle repair & maintenance	10,531.56	18,000.00	0.00	0.00	0.00	0.00	0.00
Total 131 2014 JD 310 Backhoe	**10,891.57**	**18,460.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
132 2008 JD 5425 Tractor							
1-5-06052-5101 FT Wages	1,112.06	0.00	0.00	0.00	0.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
1-5-06052-5115 EHT	21.83	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06052-5116 Source Deductions	86.57	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06052-5118 WSIB	42.33	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06052-5121 OMERS	102.71	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06052-5322 Vehicle repair & maintenance	2,017.49	4,500.00	0.00	0.00	0.00	0.00	0.00
Total 132 2008 JD 5425 Tractor	**3,382.99**	**4,500.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
135 2018 Bandit Chipper							
1-5-06053-5101 FT Wages	514.17	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06053-5115 EHT	10.09	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06053-5116 Source Deductions	39.86	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06053-5118 WSIB	19.58	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06053-5121 OMERS	41.68	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06053-5322 Vehicle repair & maintenance	376.63	1,200.00	0.00	0.00	0.00	0.00	0.00
Total 135 2018 Bandit Chipper	**1,002.01**	**1,200.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
2023 Western Star Plow Truck							
1-5-06054-5101 FT Wages	425.47	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06054-5115 EHT	8.35	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06054-5116 Source Deductions	32.99	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06054-5118 WSIB	16.19	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06054-5121 OMERS	38.56	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06054-5322 Vehicle repair & maintenance	9,995.48	0.00	0.00	0.00	0.00	0.00	0.00
Total 2023 Western Star Plow Truck	**10,517.04**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
136 2014 Thompson Culvert Steamer							
1-5-06056-5321 Vechicle operating expenses	0.00	500.00	0.00	0.00	0.00	0.00	0.00
Total 136 2014 Thompson Culvert Ste	**0.00**	**500.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
119 2009 Chev 1500 Pickup Truck							
1-5-06058-5101 FT Wages	0.00	2,060.00	0.00	0.00	0.00	0.00	0.00
1-5-06058-5322 Vehicle repair & maintenance	208.13	3,000.00	0.00	0.00	0.00	0.00	0.00
Total 119 2009 Chev 1500 Pickup Tru	**208.13**	**5,060.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
110 2011 GM Sierra Pickup Truck							
1-5-06060-5101 FT Wages	364.68	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06060-5115 EHT	7.16	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06060-5116 Source Deductions	28.32	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06060-5118 WSIB	13.88	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06060-5121 OMERS	33.05	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06060-5321 Vechicle operating expenses	0.00	500.00	0.00	0.00	0.00	0.00	0.00
1-5-06060-5322 Vehicle repair & maintenance	5,287.04	2,500.00	0.00	0.00	0.00	0.00	0.00
Total 110 2011 GM Sierra Pickup Tr	**5,734.13**	**3,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
	A		B			(B-A)	
112 1995 Ford L8000 Dump Truck							
1-5-06061-5101 FT Wages	1,661.18	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06061-5103 OT Wages	30.39	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06061-5115 EHT	33.22	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06061-5116 Source Deductions	131.32	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06061-5118 WSIB	64.39	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06061-5121 OMERS	153.59	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06061-5322 Vehicle repair & maintenance	6,228.77	2,000.00	0.00	0.00	0.00	0.00	0.00
Total 112 1995 Ford L8000 Dump Truc	**8,302.86**	**2,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
118 2012 Freightiner Sweeper Truck							
1-5-06062-5101 FT Wages	410.27	1,400.00	0.00	0.00	0.00	0.00	0.00
1-5-06062-5103 OT Wages	136.76	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06062-5115 EHT	10.75	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06062-5116 Source Deductions	42.44	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06062-5118 WSIB	20.83	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06062-5121 OMERS	49.58	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06062-5321 Vechicle operating expenses	1,662.99	2,000.00	0.00	0.00	0.00	0.00	0.00
1-5-06062-5322 Vehicle repair & maintenance	10,009.75	8,000.00	0.00	0.00	0.00	0.00	0.00
Total 118 2012 Freightiner Sweeper	**12,343.37**	**11,400.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
103 2012 Impala Car							
1-5-06063-5101 FT Wages	0.00	755.00	0.00	0.00	0.00	0.00	0.00
1-5-06063-5322 Vehicle repair & maintenance	2,446.71	1,500.00	0.00	0.00	0.00	0.00	0.00
Total 103 2012 Impala Car	**2,446.71**	**2,255.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
116 2019 International Dump Truck							
1-5-06064-5101 FT Wages	1,385.58	1,380.00	0.00	0.00	0.00	0.00	0.00
1-5-06064-5115 EHT	27.18	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06064-5116 Source Deductions	108.00	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06064-5118 WSIB	52.71	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06064-5121 OMERS	127.51	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06064-5322 Vehicle repair & maintenance	11,518.61	10,000.00	0.00	0.00	0.00	0.00	0.00
Total 116 2019 International Dump	**13,219.59**	**11,380.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
114 2009 Freightiner Boom Truck							
1-5-06065-5101 FT Wages	399.99	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06065-5115 EHT	7.85	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06065-5116 Source Deductions	31.12	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06065-5118 WSIB	15.23	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06065-5121 OMERS	36.53	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06065-5321 Vechicle operating expenses	0.00	1,000.00	0.00	0.00	0.00	0.00	0.00
1-5-06065-5322 Vehicle repair & maintenance	6,256.57	5,000.00	0.00	0.00	0.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
Total 114 2009 Freightiner Boom Tr	**6,747.29**	**6,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
113 2001 Sterling Dump Truck							
1-5-06066-5101 FT Wages	493.63	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06066-5115 EHT	9.70	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06066-5116 Source Deductions	38.36	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06066-5118 WSIB	18.80	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06066-5121 OMERS	45.16	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06066-5321 Vechicle operating expenses	53.42	700.00	0.00	0.00	0.00	0.00	0.00
1-5-06066-5322 Vehicle repair & maintenance	2,725.05	2,500.00	0.00	0.00	0.00	0.00	0.00
Total 113 2001 Sterling Dump Truck	**3,384.12**	**3,200.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
115 2016 International Dump Truck							
1-5-06067-5101 FT Wages	2,094.89	2,925.00	0.00	0.00	0.00	0.00	0.00
1-5-06067-5103 OT Wages	27.93	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06067-5115 EHT	41.67	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06067-5116 Source Deductions	164.68	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06067-5118 WSIB	80.76	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06067-5121 OMERS	164.94	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06067-5321 Vechicle operating expenses	853.26	1,200.00	0.00	0.00	0.00	0.00	0.00
1-5-06067-5322 Vehicle repair & maintenance	23,122.37	2,000.00	0.00	0.00	0.00	0.00	0.00
Total 115 2016 International Dump	**26,550.50**	**6,125.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
111 2019 Chev 3500 Pickup Truck							
1-5-06068-5101 FT Wages	729.37	605.00	0.00	0.00	0.00	0.00	0.00
1-5-06068-5103 OT Wages	75.98	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06068-5115 EHT	15.81	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06068-5116 Source Deductions	62.54	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06068-5118 WSIB	30.65	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06068-5121 OMERS	73.00	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06068-5322 Vehicle repair & maintenance	4,028.98	3,000.00	0.00	0.00	0.00	0.00	0.00
Total 111 2019 Chev 3500 Pickup Tr	**5,016.33**	**3,605.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
102 2016 Chev 2500 Pickup Truck							
1-5-06070-5101 FT Wages	91.18	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06070-5115 EHT	1.79	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06070-5116 Source Deductions	7.07	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06070-5118 WSIB	3.47	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06070-5121 OMERS	8.26	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06070-5321 Vechicle operating expenses	645.92	1,000.00	0.00	0.00	0.00	0.00	0.00
1-5-06070-5322 Vehicle repair & maintenance	4,828.54	3,200.00	0.00	0.00	0.00	0.00	0.00
Total 102 2016 Chev 2500 Pickup Tr	**5,586.23**	**4,200.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
130 2012 JD 544K Loader							

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-5-06071-5101 FT Wages	362.40	2,310.00	0.00	0.00	0.00	0.00	0.00
1-5-06071-5115 EHT	7.11	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06071-5116 Source Deductions	28.22	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06071-5118 WSIB	13.80	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06071-5121 OMERS	33.60	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06071-5321 Vechicle operating expenses	0.00	1,000.00	0.00	0.00	0.00	0.00	0.00
1-5-06071-5322 Vehicle repair & maintenance	4,988.94	6,400.00	0.00	0.00	0.00	0.00	0.00
Total 130 2012 JD 544K Loader	**5,434.07**	**9,710.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
101 2022 Ford F150							
1-5-06072-5322 Vehicle repair & maintenance	861.21	0.00	0.00	0.00	0.00	0.00	0.00
Total 101 2022 Ford F150	**861.21**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
133 2014 Trackless Sidewalk Machin							
1-5-06074-5101 FT Wages	468.37	3,975.00	0.00	0.00	0.00	0.00	0.00
1-5-06074-5115 EHT	9.20	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06074-5116 Source Deductions	36.39	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06074-5118 WSIB	17.83	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06074-5121 OMERS	42.74	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06074-5321 Vechicle operating expenses	0.00	2,500.00	0.00	0.00	0.00	0.00	0.00
1-5-06074-5322 Vehicle repair & maintenance	3,178.76	7,000.00	0.00	0.00	0.00	0.00	0.00
Total 133 2014 Trackless Sidewalk	**3,753.29**	**13,475.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
134 2016 Trackless Sidewalk Machin							
1-5-06075-5101 FT Wages	807.80	2,350.00	0.00	0.00	0.00	0.00	0.00
1-5-06075-5103 OT Wages	113.96	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06075-5115 EHT	18.09	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06075-5116 Source Deductions	71.53	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06075-5118 WSIB	35.07	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06075-5121 OMERS	83.68	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06075-5321 Vechicle operating expenses	0.00	1,500.00	0.00	0.00	0.00	0.00	0.00
1-5-06075-5322 Vehicle repair & maintenance	18,340.80	5,500.00	0.00	0.00	0.00	0.00	0.00
Total 134 2016 Trackless Sidewalk	**19,470.93**	**9,350.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total Fleet & Equipment	**204,108.48**	**179,920.00**	**186,300.00**	**152,810.00**	**155,867.00**	**-33,490.00**	**-0.18**
Roadways							
Roads - General Administration							
1-5-06100-5101 FT Wages	297,588.34	254,843.00	421,689.00	523,734.00	539,446.00	102,045.00	0.24
1-5-06100-5103 OT Wages	7,462.23	9,000.00	9,919.00	12,819.00	13,204.00	2,900.00	0.29
1-5-06100-5105 Standay Wages	10,480.00	10,400.00	10,400.00	16,380.00	16,871.00	5,980.00	0.58
1-5-06100-5112 Uniforms/Clothing	7,761.63	7,200.00	7,200.00	8,200.00	8,364.00	1,000.00	0.14
1-5-06100-5114 Retiree Benefits	1,689.88	1,490.00	1,490.00	0.00	0.00	-1,490.00	-1.00
1-5-06100-5115 EHT	7,491.57	5,000.00	9,642.00	11,872.00	12,228.00	2,230.00	0.23

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-5-06100-5116 Source Deductions	22,065.37	12,355.00	33,568.00	37,056.00	38,168.00	3,488.00	0.10
1-5-06100-5117 Other Benefits	1,054.70	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06100-5118 WSIB	12,597.66	7,825.00	15,904.00	19,711.00	20,302.00	3,807.00	0.24
1-5-06100-5119 Manulife	77,044.44	72,500.00	88,087.00	103,314.00	106,413.00	15,227.00	0.17
1-5-06100-5121 OMERS	25,744.10	26,290.00	41,783.00	52,199.00	53,765.00	10,416.00	0.25
1-5-06100-5123 Employee Programs	357.02	500.00	500.00	0.00	0.00	-500.00	-1.00
1-5-06100-5301 Ads,Publications & Subscriptions	19,557.34	25,000.00	25,000.00	25,000.00	25,500.00	0.00	0.00
1-5-06100-5302 Memberships	1,262.39	2,200.00	2,200.00	2,200.00	2,244.00	0.00	0.00
1-5-06100-5303 TRAINING OF STAFF	15,789.36	15,000.00	15,000.00	24,000.00	24,480.00	9,000.00	0.60
1-5-06100-5304 CONVENTIONS/KM/TRAVEL	2,851.22	2,000.00	2,000.00	3,500.00	3,570.00	1,500.00	0.75
1-5-06100-5310 Computer Purchases	0.00	0.00	0.00	4,000.00	4,080.00	4,000.00	0.00
1-5-06100-5318 Materials & Supplies	546.09	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-06100-5320 Software services - SaaS	9,353.65	4,500.00	8,000.00	8,000.00	8,160.00	0.00	0.00
1-5-06100-5321 Vechicle operating expenses	5,592.72	7,000.00	7,000.00	7,000.00	7,140.00	0.00	0.00
1-5-06100-5327 Cellular services	7,553.43	7,000.00	7,000.00	7,000.00	7,140.00	0.00	0.00
1-5-06100-5330 Internet	2,797.85	2,800.00	2,800.00	2,800.00	2,856.00	0.00	0.00
1-5-06100-5335 Telephony services	478.18	0.00	0.00	500.00	510.00	500.00	0.00
1-5-06100-5400 Contracted Services	1,894.75	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06100-5403 Engineering Services	15,779.73	16,000.00	16,000.00	16,000.00	16,320.00	0.00	0.00
1-5-06100-5405 Insurance	40,735.82	36,670.00	50,623.00	64,355.00	65,642.00	13,732.00	0.27
1-5-06100-5409 IT Services	0.00	3,000.00	3,000.00	3,000.00	3,060.00	0.00	0.00
1-5-06100-5501 Property rents & taxes	0.00	1,080.00	1,080.00	0.00	0.00	-1,080.00	-1.00
1-5-06100-5800 Principal on long term debt	52,352.85	52,122.00	53,788.00	55,498.00	57,268.00	1,710.00	0.03
1-5-06100-5850 Interest on long term debt	36,997.16	38,225.00	36,559.00	34,848.00	33,078.00	-1,711.00	-0.05
Total Roads - General Administration	**684,879.48**	**622,000.00**	**872,232.00**	**1,044,986.00**	**1,071,849.00**	**172,754.00**	**0.20**
Total Roadways	**684,879.48**	**622,000.00**	**872,232.00**	**1,044,986.00**	**1,071,849.00**	**172,754.00**	**0.20**
Bridges & culverts							
Bridges & Culverts							
1-5-06110-5101 FT Wages	2,656.95	6,740.00	2,183.00	3,842.00	3,957.00	1,659.00	0.76
1-5-06110-5103 OT Wages	342.29	1,208.00	364.00	485.00	500.00	121.00	0.33
1-5-06110-5115 EHT	56.18	0.00	43.00	79.00	81.00	36.00	0.84
1-5-06110-5116 Source Deductions	223.15	0.00	173.00	272.00	280.00	99.00	0.57
1-5-06110-5118 WSIB	108.89	0.00	78.00	138.00	142.00	60.00	0.77
1-5-06110-5121 OMERS	250.50	0.00	188.00	357.00	368.00	169.00	0.90
1-5-06110-5318 Materials & Supplies	989.37	4,000.00	4,000.00	4,000.00	4,080.00	0.00	0.00
1-5-06110-5400 Contracted Services	700.11	500.00	500.00	6,000.00	6,120.00	5,500.00	11.00
Total Bridges & Culverts	**5,327.44**	**12,448.00**	**7,529.00**	**15,173.00**	**15,528.00**	**7,644.00**	**1.02**
Sidewalk Repair & Maintenance							
1-5-06114-5400 Contracted Services	27,372.35	0.00	0.00	0.00	0.00	0.00	0.00
Total Sidewalk Repair & Maintenance	**27,372.35**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025 A	PROVISIONAL 2026 BUDGET B	PROVISIONAL 2027 BUDGET	VARIANCE (B-A)	%
Total Bridges & culverts	**32,699.79**	**12,448.00**	**7,529.00**	**15,173.00**	**15,528.00**	**7,644.00**	**1.02**
Roadside maintenance							
Roadside Maintenance							
1-5-06120-5101 FT Wages	88,853.08	107,465.00	94,946.00	119,862.00	123,458.00	24,916.00	0.26
1-5-06120-5102 PT Wages	0.00	0.00	244.00	176.00	181.00	-68.00	-0.28
1-5-06120-5103 OT Wages	1,534.70	2,160.00	2,715.00	2,710.00	2,791.00	-5.00	0.00
1-5-06120-5115 EHT	1,766.87	0.00	1,853.00	2,396.00	2,468.00	543.00	0.29
1-5-06120-5116 Source Deductions	6,982.01	0.00	6,947.00	8,150.00	8,395.00	1,203.00	0.17
1-5-06120-5118 WSIB	3,422.68	0.00	3,191.00	4,126.00	4,250.00	935.00	0.29
1-5-06120-5121 OMERS	7,858.20	0.00	7,709.00	11,647.00	11,996.00	3,938.00	0.51
1-5-06120-5318 Materials & Supplies	10,735.14	15,000.00	15,000.00	22,000.00	22,440.00	7,000.00	0.47
1-5-06120-5400 Contracted Services	49,501.76	53,500.00	53,500.00	53,500.00	54,570.00	0.00	0.00
Total Roadside Maintenance	**170,654.44**	**178,125.00**	**186,105.00**	**224,567.00**	**230,549.00**	**38,462.00**	**0.21**
Brushing, Tree Trimming & Removal							
1-5-06122-5318 Materials & Supplies	65.88	0.00	0.00	0.00	0.00	0.00	0.00
Total Brushing, Tree Trimming & Remova	**65.88**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Catch Basin,Curb & Gutter							
1-5-06124-5101 FT Wages	0.00	0.00	319.00	0.00	0.00	-319.00	-1.00
1-5-06124-5115 EHT	0.00	0.00	6.00	0.00	0.00	-6.00	-1.00
1-5-06124-5116 Source Deductions	0.00	0.00	25.00	0.00	0.00	-25.00	-1.00
1-5-06124-5118 WSIB	0.00	0.00	12.00	0.00	0.00	-12.00	-1.00
1-5-06124-5121 OMERS	0.00	0.00	28.00	0.00	0.00	-28.00	-1.00
Total Catch Basin,Curb & Gutter	**0.00**	**0.00**	**390.00**	**0.00**	**0.00**	**-390.00**	**-1.00**
Locates							
1-5-06128-5101 FT Wages	1,291.58	23,085.00	17,421.00	35,963.00	74,084.00	18,542.00	1.06
1-5-06128-5102 PT Wages	0.00	0.00	230.00	0.00	0.00	-230.00	-1.00
1-5-06128-5103 OT Wages	75.98	0.00	108.00	0.00	0.00	-108.00	-1.00
1-5-06128-5115 EHT	26.86	0.00	341.00	701.00	1,453.00	360.00	1.06
1-5-06128-5116 Source Deductions	106.06	0.00	1,309.00	2,677.00	5,692.00	1,368.00	1.05
1-5-06128-5118 WSIB	50.76	0.00	543.00	1,169.00	2,423.00	626.00	1.15
1-5-06128-5121 OMERS	123.97	0.00	1,485.00	3,237.00	6,709.00	1,752.00	1.18
1-5-06128-5318 Materials & Supplies	0.00	2,000.00	2,000.00	1,000.00	1,020.00	-1,000.00	-0.50
1-5-06128-5400 Contracted Services	64,224.72	30,000.00	20,000.00	50,000.00	51,000.00	30,000.00	1.50
Total Locates	**65,899.93**	**55,085.00**	**43,437.00**	**94,747.00**	**142,381.00**	**51,310.00**	**1.18**
Total Roadside maintenance	**236,620.25**	**233,210.00**	**229,932.00**	**319,314.00**	**372,930.00**	**89,382.00**	**0.39**
Hardtop							
Hard Top Maintenance							

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-5-06130-5101 FT Wages	48,998.57	47,260.00	48,311.00	58,089.00	59,832.00	9,778.00	0.20
1-5-06130-5102 PT Wages	0.00	0.00	247.00	0.00	0.00	-247.00	-1.00
1-5-06130-5103 OT Wages	499.71	0.00	1,279.00	1,068.00	1,100.00	-211.00	-0.16
1-5-06130-5115 EHT	964.96	0.00	946.00	1,150.00	1,185.00	204.00	0.22
1-5-06130-5116 Source Deductions	3,821.90	0.00	3,669.00	3,935.00	4,053.00	266.00	0.07
1-5-06130-5118 WSIB	1,866.73	0.00	1,640.00	2,013.00	2,073.00	373.00	0.23
1-5-06130-5121 OMERS	4,305.44	0.00	3,939.00	5,563.00	5,730.00	1,624.00	0.41
1-5-06130-5318 Materials & Supplies	7,395.59	7,500.00	7,500.00	7,500.00	7,650.00	0.00	0.00
1-5-06130-5400 Contracted Services	37,758.16	45,000.00	45,000.00	55,000.00	56,100.00	10,000.00	0.22
Total Hard Top Maintenance	**105,611.06**	**99,760.00**	**112,531.00**	**134,318.00**	**137,723.00**	**21,787.00**	**0.19**
Asphalt Patching							
1-5-06131-5400 Contracted Services	160,731.56	0.00	0.00	0.00	0.00	0.00	0.00
Total Asphalt Patching	**160,731.56**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total Hardtop	**266,342.62**	**99,760.00**	**112,531.00**	**134,318.00**	**137,723.00**	**21,787.00**	**0.19**
Gravel roads							
Loosetop Maintenance (unpaved)							
1-5-06140-5101 FT Wages	6,877.13	12,105.00	8,117.00	7,802.00	8,036.00	-315.00	-0.04
1-5-06140-5102 PT Wages	607.80	0.00	235.00	453.00	467.00	218.00	0.93
1-5-06140-5103 OT Wages	0.00	0.00	898.00	0.00	0.00	-898.00	-1.00
1-5-06140-5115 EHT	146.98	0.00	172.00	158.00	163.00	-14.00	-0.08
1-5-06140-5116 Source Deductions	580.70	0.00	641.00	526.00	542.00	-115.00	-0.18
1-5-06140-5118 WSIB	283.68	0.00	287.00	274.00	282.00	-13.00	-0.05
1-5-06140-5121 OMERS	680.82	0.00	710.00	783.00	806.00	73.00	0.10
1-5-06140-5318 Materials & Supplies	0.00	1,500.00	1,500.00	4,000.00	4,080.00	2,500.00	1.67
1-5-06140-5400 Contracted Services	8,385.10	13,000.00	13,000.00	13,000.00	13,260.00	0.00	0.00
Total Loosetop Maintenance (unpaved)	**17,562.21**	**26,605.00**	**25,560.00**	**26,996.00**	**27,636.00**	**1,436.00**	**0.06**
Total Gravel roads	**17,562.21**	**26,605.00**	**25,560.00**	**26,996.00**	**27,636.00**	**1,436.00**	**0.06**
Traffic operations							
Traffic Operations							
1-5-06150-5101 FT Wages	19,148.01	30,265.00	21,194.00	29,756.00	30,649.00	8,562.00	0.40
1-5-06150-5102 PT Wages	243.12	0.00	152.00	181.00	186.00	29.00	0.19
1-5-06150-5103 OT Wages	449.27	0.00	2,349.00	1,735.00	1,787.00	-614.00	-0.26
1-5-06150-5115 EHT	382.01	0.00	426.00	594.00	612.00	168.00	0.39
1-5-06150-5116 Source Deductions	1,486.76	0.00	1,640.00	2,042.00	2,103.00	402.00	0.25
1-5-06150-5118 WSIB	735.32	0.00	722.00	1,019.00	1,050.00	297.00	0.41
1-5-06150-5121 OMERS	1,092.48	0.00	1,216.00	1,872.00	1,928.00	656.00	0.54
1-5-06150-5318 Materials & Supplies	29,787.87	8,000.00	20,000.00	20,000.00	20,400.00	0.00	0.00
1-5-06150-5400 Contracted Services	77,185.68	70,000.00	70,000.00	70,000.00	71,400.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025 A	PROVISIONAL 2026 BUDGET B	PROVISIONAL 2027 BUDGET	VARIANCE (B-A)	%
Total Traffic Operations	**130,510.52**	**108,265.00**	**117,699.00**	**127,199.00**	**130,115.00**	**9,500.00**	**0.08**
Total Traffic operations	**130,510.52**	**108,265.00**	**117,699.00**	**127,199.00**	**130,115.00**	**9,500.00**	**0.08**
Winter Control							
Winter Control							
1-5-06200-5101 FT Wages	45,357.92	149,705.00	62,411.00	64,564.00	66,501.00	2,153.00	0.03
1-5-06200-5102 PT Wages	1,836.38	0.00	869.00	7,168.00	7,383.00	6,299.00	7.25
1-5-06200-5103 OT Wages	29,012.10	52,200.00	46,113.00	48,022.00	49,463.00	1,909.00	0.04
1-5-06200-5104 FT WINTER CONTROL - REST PERIOD	968.43	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06200-5115 EHT	1,105.84	0.00	1,418.00	1,678.00	1,728.00	260.00	0.18
1-5-06200-5116 Source Deductions	4,124.41	0.00	5,354.00	5,772.00	5,945.00	418.00	0.08
1-5-06200-5118 WSIB	2,130.20	0.00	2,337.00	2,511.00	2,586.00	174.00	0.07
1-5-06200-5121 OMERS	3,487.52	0.00	4,468.00	5,378.00	5,539.00	910.00	0.20
1-5-06200-5318 Materials & Supplies	82,025.23	90,000.00	90,000.00	90,000.00	91,800.00	0.00	0.00
1-5-06200-5400 Contracted Services	381.60	15,000.00	15,000.00	15,000.00	15,300.00	0.00	0.00
Total Winter Control	**170,429.63**	**306,905.00**	**227,970.00**	**240,093.00**	**246,245.00**	**12,123.00**	**0.05**
Total Winter Control	**170,429.63**	**306,905.00**	**227,970.00**	**240,093.00**	**246,245.00**	**12,123.00**	**0.05**
Parking							
Parking							
1-5-04410-5317 Equipment repair & maintenance	459.84	2,500.00	2,500.00	4,000.00	4,080.00	1,500.00	0.60
1-5-04410-5318 Materials & Supplies	4,011.38	3,500.00	4,000.00	4,000.00	4,080.00	0.00	0.00
1-5-04410-5320 Software services - SaaS	748.12	1,500.00	1,500.00	1,500.00	1,530.00	0.00	0.00
1-5-04410-5400 Contracted Services	45,341.57	52,000.00	52,100.00	52,100.00	53,142.00	0.00	0.00
1-5-04410-5404 Other Professional Services	6,605.55	7,000.00	7,000.00	20,000.00	20,400.00	13,000.00	1.86
1-5-04410-5503 Bank service charges	2,314.84	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-04410-5903 Transfer to Reserve funds	108,008.64	0.00	0.00	0.00	0.00	0.00	0.00
Total Parking	**167,489.94**	**68,500.00**	**69,100.00**	**83,600.00**	**85,272.00**	**14,500.00**	**0.21**
Total Parking	**167,489.94**	**68,500.00**	**69,100.00**	**83,600.00**	**85,272.00**	**14,500.00**	**0.21**
Steet Lighting							
Street Lighting							
1-5-06500-5318 Materials & Supplies	402.98	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-06500-5331 Hydro	59,381.47	78,185.00	79,046.00	72,886.00	74,344.00	-6,160.00	-0.08
1-5-06500-5400 Contracted Services	60,503.96	80,000.00	80,000.00	90,000.00	91,800.00	10,000.00	0.13
1-5-06500-5800 Principal on long term debt	65,679.40	65,680.00	67,423.00	69,217.00	35,295.00	1,794.00	0.03
1-5-06500-5850 Interest on long term debt	4,731.57	5,840.00	4,097.00	2,305.00	463.00	-1,792.00	-0.44
Total Street Lighting	**190,699.38**	**230,705.00**	**231,566.00**	**235,408.00**	**202,922.00**	**3,842.00**	**0.02**
Total Steet Lighting	**190,699.38**	**230,705.00**	**231,566.00**	**235,408.00**	**202,922.00**	**3,842.00**	**0.02**

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	A BUDGET 2025	B PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	(B-A) VARIANCE	%
Total Transportation services	**2,151,027.20**	**1,908,900.00**	**2,007,616.00**	**2,266,979.00**	**2,330,859.00**	**259,363.00**	**0.13**
Environmental services							
Waste collection revenues							
Waste Collection							
1-4-06600-4057 BAG TAGS	-237,850.00	-246,600.00	-246,600.00	-236,500.00	-240,000.00	10,100.00	-0.04
Total Waste Collection	**-237,850.00**	**-246,600.00**	**-246,600.00**	**-236,500.00**	**-240,000.00**	**10,100.00**	**-0.04**
Special Collection							
1-4-06620-4098 DUMP DAY RECOVERABLE	-1,970.00	-2,000.00	-2,000.00	0.00	0.00	2,000.00	-1.00
Total Special Collection	**-1,970.00**	**-2,000.00**	**-2,000.00**	**0.00**	**0.00**	**2,000.00**	**-1.00**
Total Waste collection revenues	**-239,820.00**	**-248,600.00**	**-248,600.00**	**-236,500.00**	**-240,000.00**	**12,100.00**	**-0.05**
Recycling revenues							
Recycling							
1-4-06700-4058 RECYCLE/GARBAGE	-2,557.08	0.00	0.00	0.00	0.00	0.00	0.00
1-4-06700-4089 RECYCLING BLUE BOX GRANTS	-59,008.36	-50,700.00	-14,752.00	0.00	0.00	14,752.00	-1.00
Total Recycling	**-61,565.44**	**-50,700.00**	**-14,752.00**	**0.00**	**0.00**	**14,752.00**	**-1.00**
Total Recycling revenues	**-61,565.44**	**-50,700.00**	**-14,752.00**	**0.00**	**0.00**	**14,752.00**	**-1.00**
Wastewater revenues							
SANITARY SEWER							
1-4-08100-4081 Interest income	-392,061.73	-140,525.00	-140,525.00	-140,525.00	-160,525.00	0.00	0.00
1-4-08100-4098 WORK RECOVERABLE REVENUE	-4,341.51	-760.00	-760.00	-760.00	-760.00	0.00	0.00
Total SANITARY SEWER	**-396,403.24**	**-141,285.00**	**-141,285.00**	**-141,285.00**	**-161,285.00**	**0.00**	**0.00**
User Fees - Sanitary Sewer							
1-4-08140-4034 Student Grant	0.00	-3,245.00	-3,245.00	-3,245.00	-3,245.00	0.00	0.00
1-4-08140-4119 Wastewater Consumption Fees	-921,406.11	-978,310.00	-1,104,998.00	-1,176,987.00	-1,447,694.00	-71,989.00	0.07
1-4-08140-4910 Manual Meter Reads	0.00	-8,750.00	-8,750.00	-8,750.00	-9,750.00	0.00	0.00
1-4-08140-4916 RURAL SEWER FEE	-4,896.32	0.00	0.00	0.00	0.00	0.00	0.00
1-4-08140-4935 CONNECTION FEES	-2,050.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-08140-4936 Occupancy Charge	0.00	-600.00	-600.00	-600.00	-600.00	0.00	0.00
1-4-08140-4980 Wastewater Penalty	-43,066.17	-17,440.00	-17,440.00	-17,440.00	-17,440.00	0.00	0.00
1-4-08140-4982 Capital Replacement	-1,617,814.09	-1,426,010.00	-1,472,265.00	-2,349,800.00	-2,349,800.00	-877,535.00	0.60
Total User Fees - Sanitary Sewer	**-2,589,232.69**	**-2,434,355.00**	**-2,607,298.00**	**-3,556,822.00**	**-3,828,529.00**	**-949,524.00**	**0.36**
Total Wastewater revenues	**-2,985,635.93**	**-2,575,640.00**	**-2,748,583.00**	**-3,698,107.00**	**-3,989,814.00**	**-949,524.00**	**0.35**
Water revenues							
Water Works							

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-4-08300-4000 MISCELLANEOUS REVENUE	-6,501.60	-4,000.00	-4,000.00	-4,000.00	-4,080.00	0.00	0.00
1-4-08300-4081 Interest income	-176,602.97	-45,005.00	-45,005.00	-48,314.00	-83,129.00	-3,309.00	0.07
1-4-08300-4098 WORK RECOVERABLE REVENUE	-14,362.45	0.00	0.00	0.00	0.00	0.00	0.00
1-4-08300-4102 HYDRANT CHARGES	-40,070.00	-40,070.00	-40,070.00	-40,070.00	-40,871.00	0.00	0.00
1-4-08300-4936 OCCUPANCY CHARGE	-5,100.00	-600.00	-600.00	-600.00	-612.00	0.00	0.00
Total Water Works	**-242,637.02**	**-89,675.00**	**-89,675.00**	**-92,984.00**	**-128,692.00**	**-3,309.00**	**0.04**
Water Storage Tower							
1-4-08302-4047 Rental income	-4,403.89	-4,275.00	-4,275.00	-4,275.00	-4,361.00	0.00	0.00
Total Water Storage Tower	**-4,403.89**	**-4,275.00**	**-4,275.00**	**-4,275.00**	**-4,361.00**	**0.00**	**0.00**
Water Service Lateral							
1-4-08303-4098 SPRINKLER FEES	-30,995.60	-32,545.00	-32,545.00	-32,545.00	-33,196.00	0.00	0.00
Total Water Service Lateral	**-30,995.60**	**-32,545.00**	**-32,545.00**	**-32,545.00**	**-33,196.00**	**0.00**	**0.00**
User Fees - Water							
1-4-08340-4034 Student Grant	0.00	-3,245.00	-3,245.00	-3,245.00	-3,245.00	0.00	0.00
1-4-08340-4134 Water Consumption Fees	-956,974.14	-1,026,355.00	-1,161,880.00	-926,300.00	-926,300.00	235,580.00	-0.20
1-4-08340-4910 Manual Meter Reads	0.00	-8,750.00	-8,750.00	-8,750.00	-8,750.00	0.00	0.00
1-4-08340-4931 RURAL WATER FEES	-7,109.28	0.00	0.00	0.00	0.00	0.00	0.00
1-4-08340-4934 RURAL WATER METERED RATE	-6,891.92	0.00	0.00	0.00	0.00	0.00	0.00
1-4-08340-4935 CONNECTION FEES	-750.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-08340-4980 Water Penalty	0.00	-17,440.00	-17,440.00	-17,440.00	-17,700.00	0.00	0.00
1-4-08340-4982 Capital Replacement	-2,349,840.44	-2,070,515.00	-2,072,445.00	-1,620,000.00	-1,620,000.00	452,445.00	-0.22
Total User Fees - Water	**-3,321,565.78**	**-3,126,305.00**	**-3,263,760.00**	**-2,575,735.00**	**-2,575,995.00**	**688,025.00**	**-0.21**
Total Water revenues	**-3,599,602.29**	**-3,252,800.00**	**-3,390,255.00**	**-2,705,539.00**	**-2,742,244.00**	**684,716.00**	**-0.20**
Waste collection							
Town Receptacle Collection							
1-5-06600-5101 FT Wages	17,776.55	42,825.00	18,775.00	22,058.00	22,720.00	3,283.00	0.17
1-5-06600-5102 PT Wages	11,957.64	0.00	12,587.00	27,932.00	28,770.00	15,345.00	1.22
1-5-06600-5103 OT Wages	2,229.97	3,000.00	4,601.00	5,447.00	5,610.00	846.00	0.18
1-5-06600-5115 EHT	602.99	0.00	652.00	824.00	849.00	172.00	0.26
1-5-06600-5116 Source Deductions	2,304.68	0.00	2,497.00	2,725.00	2,807.00	228.00	0.09
1-5-06600-5118 WSIB	1,161.55	0.00	1,087.00	1,388.00	1,430.00	301.00	0.28
1-5-06600-5121 OMERS	2,005.74	0.00	1,743.00	2,652.00	2,732.00	909.00	0.52
1-5-06600-5318 Materials & Supplies	12,603.10	11,000.00	11,330.00	13,000.00	13,260.00	1,670.00	0.15
1-5-06600-5400 Contracted Services	21,114.85	19,000.00	19,570.00	24,000.00	24,480.00	4,430.00	0.23
Total Town Receptacle Collection	**71,757.07**	**75,825.00**	**72,842.00**	**100,026.00**	**102,658.00**	**27,184.00**	**0.37**
Curbside Waste Pick Up							
1-5-06610-5400 Contracted Services	225,569.44	220,000.00	220,000.00	220,000.00	224,400.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
	A		B			(B-A)	
Total Curbside Waste Pick Up	**225,569.44**	**220,000.00**	**220,000.00**	**220,000.00**	**224,400.00**	**0.00**	**0.00**
Spring / Fall Clean Up							
1-5-06620-5101 FT Wages	28,426.26	50,720.00	37,960.00	37,720.00	38,852.00	-240.00	-0.01
1-5-06620-5102 PT Wages	3,375.11	0.00	2,232.00	2,509.00	2,584.00	277.00	0.12
1-5-06620-5103 OT Wages	0.00	0.00	1,454.00	906.00	933.00	-548.00	-0.38
1-5-06620-5115 EHT	623.35	0.00	793.00	782.00	805.00	-11.00	-0.01
1-5-06620-5116 Source Deductions	2,398.08	0.00	2,819.00	2,518.00	2,594.00	-301.00	-0.11
1-5-06620-5118 WSIB	1,205.29	0.00	1,305.00	1,317.00	1,357.00	12.00	0.01
1-5-06620-5121 OMERS	2,038.79	0.00	2,737.00	2,992.00	3,082.00	255.00	0.09
1-5-06620-5400 Contracted Services	9,471.46	9,000.00	9,000.00	9,000.00	9,180.00	0.00	0.00
Total Spring / Fall Clean Up	**47,538.34**	**59,720.00**	**58,300.00**	**57,744.00**	**59,387.00**	**-556.00**	**-0.01**
Total Waste collection	**344,864.85**	**355,545.00**	**351,142.00**	**377,770.00**	**386,445.00**	**26,628.00**	**0.08**
Recycling							
Recycling							
1-5-06700-5301 Ads,Publications & Subscriptions	4,443.10	8,000.00	8,000.00	8,000.00	8,160.00	0.00	0.00
1-5-06700-5318 Materials & Supplies	0.00	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-06700-5400 Contracted Services	101,394.63	95,000.00	68,750.00	30,000.00	30,600.00	-38,750.00	-0.56
Total Recycling	**105,837.73**	**104,000.00**	**77,750.00**	**39,000.00**	**39,780.00**	**-38,750.00**	**-0.50**
Hazardous Waste							
1-5-06720-5400 Contracted Services	0.00	7,000.00	7,000.00	7,000.00	7,140.00	0.00	0.00
Total Hazardous Waste	**0.00**	**7,000.00**	**7,000.00**	**7,000.00**	**7,140.00**	**0.00**	**0.00**
Total Recycling	**105,837.73**	**111,000.00**	**84,750.00**	**46,000.00**	**46,920.00**	**-38,750.00**	**-0.46**
Storm Water							
Storm Water							
1-5-06900-5101 FT Wages	0.00	0.00	45,692.00	128,866.00	132,732.00	83,174.00	1.82
1-5-06900-5115 EHT	0.00	0.00	897.00	2,531.00	2,607.00	1,634.00	1.82
1-5-06900-5116 Source Deductions	0.00	0.00	3,162.00	8,891.00	9,158.00	5,729.00	1.81
1-5-06900-5118 WSIB	0.00	0.00	1,495.00	4,219.00	4,346.00	2,724.00	1.82
1-5-06900-5119 Manulife	0.00	0.00	4,381.00	18,545.00	19,101.00	14,164.00	3.23
1-5-06900-5121 OMERS	0.00	0.00	4,517.00	12,562.00	12,939.00	8,045.00	1.78
1-5-06900-5318 Materials & Supplies	0.00	0.00	0.00	4,000.00	4,080.00	4,000.00	0.00
1-5-06900-5400 Contracted Services	3,562.87	0.00	0.00	10,000.00	10,200.00	10,000.00	0.00
Total Storm Water	**3,562.87**	**0.00**	**60,144.00**	**189,614.00**	**195,163.00**	**129,470.00**	**2.15**
Total Storm Water	**3,562.87**	**0.00**	**60,144.00**	**189,614.00**	**195,163.00**	**129,470.00**	**2.15**
Wastewater collection & treatm							
Wastewater Treatment Non Union Wages							

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-5-08100-5101 FT Wages	92,003.23	96,545.00	95,463.00	103,711.00	106,822.00	8,248.00	0.09
1-5-08100-5103 OT Wages	1,950.66	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08100-5114 Retiree Benefits	1,805.17	0.00	1,974.00	1,918.00	1,976.00	-56.00	-0.03
1-5-08100-5115 EHT	1,836.25	1,895.00	1,874.00	2,037.00	2,098.00	163.00	0.09
1-5-08100-5116 Source Deductions	5,559.80	4,650.00	5,917.00	6,359.00	6,550.00	442.00	0.07
1-5-08100-5117 Other Benefits	13.25	0.00	450.00	0.00	0.00	-450.00	-1.00
1-5-08100-5118 WSIB	3,493.00	2,820.00	3,031.00	3,349.00	3,449.00	318.00	0.10
1-5-08100-5119 Manulife	9,999.57	9,020.00	9,095.00	12,667.00	13,047.00	3,572.00	0.39
1-5-08100-5121 OMERS	8,179.23	10,475.00	9,871.00	10,782.00	11,105.00	911.00	0.09
1-5-08100-5123 Employee Programs	160.04	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08100-5318 Materials & Supplies	677.23	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08100-5402 Legal Services	0.00	0.00	0.00	2,000.00	2,040.00	2,000.00	0.00
1-5-08100-5503 Bank service charges	31.04	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08100-5505 Bad Debt Expense	28,795.32	0.00	0.00	0.00	0.00	0.00	0.00
Total Wastewater Treatment Non Union W	**154,503.79**	**125,405.00**	**127,675.00**	**142,823.00**	**147,087.00**	**15,148.00**	**0.12**
Sanitary Sewer Pumping Stations							
1-5-08101-5501 Property rents & taxes	514.95	0.00	0.00	1,000.00	1,020.00	1,000.00	0.00
Total Sanitary Sewer Pumping Stations	**514.95**	**0.00**	**0.00**	**1,000.00**	**1,020.00**	**1,000.00**	**0.00**
Lagoon							
1-5-08102-5326 Treatment Chemicals	62,900.53	0.00	0.00	70,000.00	71,400.00	70,000.00	0.00
1-5-08102-5404 Other Professional services	9,390.23	0.00	0.00	0.00	0.00	0.00	0.00
Total Lagoon	**72,290.76**	**0.00**	**0.00**	**70,000.00**	**71,400.00**	**70,000.00**	**0.00**
Sewer Service Lateral							
1-5-08104-5318 Materials & Supplies	4,124.85	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08104-5319 Small equipment purchases	0.00	0.00	0.00	500.00	510.00	500.00	0.00
1-5-08104-5400 Contracted Services	0.00	0.00	0.00	20,000.00	20,400.00	20,000.00	0.00
Total Sewer Service Lateral	**4,124.85**	**0.00**	**0.00**	**20,500.00**	**20,910.00**	**20,500.00**	**0.00**
Wastewater Treatment Union Wages							
1-5-08110-5101 FT Wages	89,048.43	100,090.00	104,916.00	116,377.00	119,868.00	11,461.00	0.11
1-5-08110-5102 PT Wages	1,432.00	1,625.00	1,610.00	2,411.00	2,483.00	801.00	0.50
1-5-08110-5103 OT Wages	14,730.00	12,575.00	15,000.00	15,297.00	15,756.00	297.00	0.02
1-5-08110-5105 Standay Wages	9,135.39	9,070.00	9,067.00	9,068.00	9,340.00	1.00	0.00
1-5-08110-5115 EHT	2,205.75	2,455.00	2,560.00	2,830.00	2,915.00	270.00	0.11
1-5-08110-5116 Source Deductions	7,053.30	6,695.00	8,578.00	9,165.00	9,440.00	587.00	0.07
1-5-08110-5117 Other Benefits	197.48	450.00	450.00	0.00	0.00	-450.00	-1.00
1-5-08110-5118 WSIB	4,372.14	4,165.00	4,267.00	4,717.00	4,859.00	450.00	0.11
1-5-08110-5119 Manulife	8,630.27	8,715.00	12,572.00	13,363.00	13,764.00	791.00	0.06
1-5-08110-5121 OMERS	9,988.64	10,875.00	10,574.00	12,147.00	12,511.00	1,573.00	0.15
Total Wastewater Treatment Union Wages	**146,793.40**	**156,715.00**	**169,594.00**	**185,375.00**	**190,936.00**	**15,781.00**	**0.09**

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
HR Management							
1-5-08120-5112 Uniforms/Clothing	3,550.28	3,200.00	3,500.00	4,500.00	4,635.00	1,000.00	0.29
1-5-08120-5302 Memberships	187.38	500.00	500.00	500.00	510.00	0.00	0.00
1-5-08120-5303 Training of Staff	10,199.08	5,600.00	7,500.00	12,000.00	12,240.00	4,500.00	0.60
Total HR Management	**13,936.74**	**9,300.00**	**11,500.00**	**17,000.00**	**17,385.00**	**5,500.00**	**0.48**
Office Expenses							
1-5-08130-5301 Ads,Publications & Subscriptions	67.93	400.00	400.00	500.00	510.00	100.00	0.25
1-5-08130-5306 Postage / Courier	4,604.82	5,000.00	5,000.00	5,000.00	5,100.00	0.00	0.00
1-5-08130-5310 Computers Purchases	2,665.47	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-08130-5318 Materials & Supplies	842.58	500.00	500.00	750.00	765.00	250.00	0.50
1-5-08130-5327 Cellular services	1,549.25	1,930.00	1,930.00	1,930.00	1,969.00	0.00	0.00
1-5-08130-5330 Internet	0.00	0.00	2,100.00	2,100.00	2,142.00	0.00	0.00
1-5-08130-5400 Contracted Services	43,380.98	13,500.00	13,500.00	13,500.00	13,770.00	0.00	0.00
1-5-08130-5401 Audit Services	2,000.00	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-08130-5405 Insurance	46,121.84	47,033.00	51,765.00	43,074.00	43,935.00	-8,691.00	-0.17
1-5-08130-5409 IT Services	807.21	2,285.00	8,285.00	8,285.00	8,451.00	0.00	0.00
Total Office Expenses	**102,040.08**	**74,648.00**	**87,480.00**	**79,139.00**	**80,722.00**	**-8,341.00**	**-0.10**
Facility Maintenance							
1-5-08140-2530 Diesel Fuel	1,521.26	2,000.00	2,000.00	0.00	0.00	-2,000.00	-1.00
1-5-08140-5317 Equipment repair & maintenance	748.51	500.00	500.00	0.00	0.00	-500.00	-1.00
1-5-08140-5318 Materials & Supplies	678.42	300.00	500.00	0.00	0.00	-500.00	-1.00
1-5-08140-5325 Lab Analysis	7,819.32	10,600.00	10,600.00	0.00	0.00	-10,600.00	-1.00
1-5-08140-5326 Treatment Chemicals	74,655.88	94,100.00	94,100.00	0.00	0.00	-94,100.00	-1.00
1-5-08140-5330 Internet	2,403.97	7,800.00	9,500.00	9,500.00	9,690.00	0.00	0.00
1-5-08140-5331 Hydro	48,609.76	60,630.00	59,211.00	53,794.00	54,870.00	-5,417.00	-0.09
1-5-08140-5332 Nature Gas	0.00	0.00	3,500.00	0.00	0.00	-3,500.00	-1.00
1-5-08140-5333 Water / Wastewater	1,414.57	1,320.00	1,320.00	1,320.00	1,346.00	0.00	0.00
1-5-08140-5400 Contracted Services	2,683.69	5,500.00	15,550.00	5,000.00	5,000.00	-10,550.00	-0.68
1-5-08140-5501 Property rents & taxes	31,317.08	22,000.00	31,241.00	31,241.00	31,866.00	0.00	0.00
Total Facility Maintenance	**171,852.46**	**204,750.00**	**228,022.00**	**100,855.00**	**102,772.00**	**-127,167.00**	**-0.56**
Wastewater long term debt							
1-5-08190-5800 Principal on long term debt	29,784.86	29,553.00	30,570.00	112,435.00	200,025.00	81,865.00	2.68
1-5-08190-5850 Interest on long term debt	15,850.85	16,702.00	15,685.00	187,794.00	354,178.00	172,109.00	10.97
Total Wastewater long term debt	**45,635.71**	**46,255.00**	**46,255.00**	**300,229.00**	**554,203.00**	**253,974.00**	**5.49**
Wastewater transfers to reserve fund							
1-5-08195-5903 Transfer to Reserve funds	1,868,703.88	1,566,010.00	1,597,330.00	2,160,250.00	2,176,983.00	562,920.00	0.35
Total Wastewater transfers to reserve	**1,868,703.88**	**1,566,010.00**	**1,597,330.00**	**2,160,250.00**	**2,176,983.00**	**562,920.00**	**0.35**
Wastewater Collection Non Union Wages							
1-5-08200-5101 FT Wages	89,936.87	96,545.00	95,463.00	103,711.00	106,822.00	8,248.00	0.09

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-5-08200-5103 OT Wages	1,950.66	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08200-5114 Retiree Benefits	1,805.17	0.00	1,974.00	1,918.00	1,976.00	-56.00	-0.03
1-5-08200-5115 EHT	1,806.01	1,895.00	1,874.00	2,037.00	2,098.00	163.00	0.09
1-5-08200-5116 Source Deductions	5,873.77	4,650.00	5,917.00	6,359.00	6,550.00	442.00	0.07
1-5-08200-5117 Other Benefits	13.25	0.00	450.00	450.00	464.00	0.00	0.00
1-5-08200-5118 WSIB	3,434.53	2,820.00	3,031.00	3,349.00	3,449.00	318.00	0.10
1-5-08200-5119 Manulife	9,963.25	9,020.00	9,095.00	12,667.00	13,047.00	3,572.00	0.39
1-5-08200-5121 OMERS	8,122.63	10,475.00	9,871.00	10,782.00	11,105.00	911.00	0.09
Total Wastewater Collection Non Union	**122,906.14**	**125,405.00**	**127,675.00**	**141,273.00**	**145,511.00**	**13,598.00**	**0.11**
Wastewater Collection Union Wages							
1-5-08210-5101 FT Wages	90,371.77	100,090.00	104,916.00	116,377.00	119,868.00	11,461.00	0.11
1-5-08210-5102 PT Wages	1,432.00	1,625.00	1,610.00	2,411.00	2,483.00	801.00	0.50
1-5-08210-5103 OT Wages	14,730.00	12,575.00	15,000.00	15,297.00	15,756.00	297.00	0.02
1-5-08210-5105 Standay Wages	9,135.39	9,070.00	9,067.00	9,068.00	9,340.00	1.00	0.00
1-5-08210-5115 EHT	2,205.60	2,455.00	2,560.00	2,830.00	2,915.00	270.00	0.11
1-5-08210-5116 Source Deductions	8,003.92	6,695.00	8,578.00	9,165.00	9,440.00	587.00	0.07
1-5-08210-5117 Other Benefits	623.76	450.00	450.00	450.00	464.00	0.00	0.00
1-5-08210-5118 WSIB	4,372.46	4,165.00	4,267.00	4,717.00	4,859.00	450.00	0.11
1-5-08210-5119 Manulife	8,630.27	8,715.00	12,572.00	13,363.00	13,764.00	791.00	0.06
1-5-08210-5121 OMERS	9,992.00	10,875.00	10,574.00	12,147.00	12,511.00	1,573.00	0.15
Total Wastewater Collection Union Wage	**149,497.17**	**156,715.00**	**169,594.00**	**185,825.00**	**191,400.00**	**16,231.00**	**0.10**
Distributed Wages							
1-5-08215-5101 FT Wages	7,938.76	3,555.00	12,000.00	0.00	0.00	-12,000.00	-1.00
1-5-08215-5103 OT Wages	229.78	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08215-5115 EHT	155.76	70.00	70.00	0.00	0.00	-70.00	-1.00
1-5-08215-5116 Source Deductions	616.49	275.00	275.00	0.00	0.00	-275.00	-1.00
1-5-08215-5118 WSIB	301.96	110.00	110.00	0.00	0.00	-110.00	-1.00
1-5-08215-5121 OMERS	702.05	330.00	330.00	0.00	0.00	-330.00	-1.00
Total Distributed Wages	**9,944.80**	**4,340.00**	**12,785.00**	**0.00**	**0.00**	**-12,785.00**	**-1.00**
Facility Maintenance							
1-5-08240-2530 Diesel Fuel	177.43	850.00	850.00	2,200.00	2,244.00	1,350.00	1.59
1-5-08240-5330 Internet	7,323.11	9,800.00	9,800.00	10,000.00	10,200.00	200.00	0.02
1-5-08240-5331 Hydro	4,706.11	5,335.00	4,990.00	5,202.00	5,306.00	212.00	0.04
1-5-08240-5333 Water / Wastewater	0.00	5,500.00	5,500.00	5,500.00	5,610.00	0.00	0.00
Total Facility Maintenance	**12,206.65**	**21,485.00**	**21,140.00**	**22,902.00**	**23,360.00**	**1,762.00**	**0.08**
Wastewater Service Laterals							
1-5-08245-5318 Materials & Supplies	2,070.71	2,500.00	2,500.00	2,500.00	2,550.00	0.00	0.00
1-5-08245-5319 Small equipment purchases	50.75	500.00	500.00	500.00	510.00	0.00	0.00
1-5-08245-5400 Contracted Services	2,747.52	3,000.00	3,000.00	4,000.00	4,080.00	1,000.00	0.33

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING		ACTUAL 2024	BUDGET 2024	BUDGET 2025 A	PROVISIONAL 2026 BUDGET B	PROVISIONAL 2027 BUDGET	VARIANCE (B-A)	%
Total Wastewater Service Laterals		**4,868.98**	**6,000.00**	**6,000.00**	**7,000.00**	**7,140.00**	**1,000.00**	**0.17**
Pumping Stations								
1-5-08250-5317	Equipment repair & maintenance	11,995.68	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-08250-5318	Materials & Supplies	1,295.97	1,750.00	1,750.00	1,750.00	1,785.00	0.00	0.00
1-5-08250-5400	Contracted Services	27,392.06	11,250.00	11,250.00	11,250.00	11,475.00	0.00	0.00
1-5-08250-5411	Electrical contracted services	1,865.83	2,500.00	2,500.00	2,500.00	2,550.00	0.00	0.00
1-5-08250-5501	Property rents & taxes	711.82	1,190.00	1,190.00	1,190.00	1,214.00	0.00	0.00
Total Pumping Stations		**43,261.36**	**18,690.00**	**18,690.00**	**18,690.00**	**19,064.00**	**0.00**	**0.00**
Wastewater Collection Mains								
1-5-08260-5318	Materials & Supplies	60.01	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08260-5319	Small equipment purchases	939.99	1,500.00	1,500.00	1,500.00	1,530.00	0.00	0.00
1-5-08260-5400	Contracted Services	20,535.18	17,500.00	92,500.00	25,000.00	25,500.00	-67,500.00	-0.73
Total Wastewater Collection Mains		**21,535.18**	**19,000.00**	**94,000.00**	**26,500.00**	**27,030.00**	**-67,500.00**	**-0.72**
Total Wastewater collection & treatmen		**2,944,616.90**	**2,534,718.00**	**2,717,740.00**	**3,479,361.00**	**3,776,923.00**	**761,621.00**	**0.28**
Water distribution & treatment								
Water Treatment Non Union Wages								
1-5-08300-5101	FT Wages	91,486.29	96,545.00	95,463.00	103,711.00	106,822.00	8,248.00	0.09
1-5-08300-5103	OT Wages	1,950.66	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08300-5114	Retiree Benefits	1,805.17	0.00	1,974.00	1,918.00	1,976.00	-56.00	-0.03
1-5-08300-5115	EHT	1,836.35	1,895.00	1,874.00	2,037.00	2,098.00	163.00	0.09
1-5-08300-5116	Source Deductions	5,935.88	4,650.00	5,917.00	6,359.00	6,550.00	442.00	0.07
1-5-08300-5117	Other Benefits	13.25	450.00	450.00	450.00	464.00	0.00	0.00
1-5-08300-5118	WSIB	3,492.99	2,820.00	3,031.00	3,349.00	3,449.00	318.00	0.10
1-5-08300-5119	Manulife	9,999.57	9,020.00	9,095.00	12,667.00	13,047.00	3,572.00	0.39
1-5-08300-5121	OMERS	8,309.64	10,475.00	9,871.00	10,782.00	11,105.00	911.00	0.09
1-5-08300-5123	Employee Programs	160.04	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08300-5318	Materials & Supplies	638.90	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08300-5505	Bad Debt Expense	28,795.34	0.00	0.00	0.00	0.00	0.00	0.00
Total Water Treatment Non Union Wages		**154,424.08**	**125,855.00**	**127,675.00**	**141,273.00**	**145,511.00**	**13,598.00**	**0.11**
Water Treatment Plant								
1-5-08301-5320	Software services - SaaS	378.43	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08301-5403	Engineering Services	5,005.58	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08301-5404	Other Professional services	3,174.00	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08301-5502	Lease payments	0.00	0.00	0.00	1,000.00	1,020.00	1,000.00	0.00
Total Water Treatment Plant		**8,558.01**	**0.00**	**0.00**	**1,000.00**	**1,020.00**	**1,000.00**	**0.00**
Water Storage Tower								
1-5-08302-5318	Materials & Supplies	4,508.99	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08302-5400	Contracted Services	1,581.00	0.00	0.00	0.00	0.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025 A	PROVISIONAL 2026 BUDGET B	PROVISIONAL 2027 BUDGET	VARIANCE (B-A)	%
Total Water Storage Tower	**6,089.99**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Water Hydrants							
1-5-08305-5101 FT Wages	52.66	0.00	0.00	0.00	0.00	0.00	0.00
Total Water Hydrants	**52.66**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Water Treatment Union Wages							
1-5-08310-5101 FT Wages	90,371.77	100,090.00	104,916.00	116,377.00	119,868.00	11,461.00	0.11
1-5-08310-5102 PT Wages	1,432.00	1,625.00	1,610.00	2,411.00	2,483.00	801.00	0.50
1-5-08310-5103 OT Wages	14,730.00	12,575.00	15,000.00	15,297.00	15,756.00	297.00	0.02
1-5-08310-5105 Standay Wages	16,545.39	9,070.00	9,067.00	9,068.00	9,340.00	1.00	0.00
1-5-08310-5115 EHT	2,350.65	2,455.00	2,560.00	2,830.00	2,915.00	270.00	0.11
1-5-08310-5116 Source Deductions	8,589.39	6,695.00	8,578.00	9,165.00	9,440.00	587.00	0.07
1-5-08310-5117 Other Benefits	518.44	450.00	450.00	450.00	464.00	0.00	0.00
1-5-08310-5118 WSIB	4,653.68	4,165.00	4,267.00	4,717.00	4,859.00	450.00	0.11
1-5-08310-5119 Manulife	8,630.27	8,715.00	12,572.00	13,363.00	13,764.00	791.00	0.06
1-5-08310-5121 OMERS	10,819.80	10,875.00	10,574.00	12,147.00	12,511.00	1,573.00	0.15
Total Water Treatment Union Wages	**158,641.39**	**156,715.00**	**169,594.00**	**185,825.00**	**191,400.00**	**16,231.00**	**0.10**
HR Management							
1-5-08320-5112 Uniforms/Clothing	3,587.26	3,200.00	3,500.00	4,500.00	4,635.00	1,000.00	0.29
1-5-08320-5302 Memberships	765.58	1,000.00	10,000.00	10,000.00	10,200.00	0.00	0.00
1-5-08320-5303 Training	11,914.75	9,000.00	600.00	12,000.00	12,240.00	11,400.00	19.00
1-5-08320-5304 Conferences	331.99	600.00	2,500.00	2,500.00	2,550.00	0.00	0.00
Total HR Management	**16,599.58**	**13,800.00**	**16,600.00**	**29,000.00**	**29,625.00**	**12,400.00**	**0.75**
Office Expenses							
1-5-08330-5301 Ads,Publications & Subscriptions	144.25	180.00	180.00	500.00	510.00	320.00	1.78
1-5-08330-5306 Postage / Courier	4,738.41	5,000.00	5,000.00	5,000.00	5,100.00	0.00	0.00
1-5-08330-5310 Computers Purchases	2,789.73	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-08330-5318 Materials & Supplies	1,675.29	2,600.00	2,600.00	2,600.00	2,652.00	0.00	0.00
1-5-08330-5327 Cellular services	3,719.63	3,150.00	3,150.00	3,150.00	3,213.00	0.00	0.00
1-5-08330-5330 Internet	1,143.02	1,340.00	1,340.00	1,340.00	1,367.00	0.00	0.00
1-5-08330-5335 Telephony services	7,667.31	400.00	400.00	6,000.00	6,120.00	5,600.00	14.00
1-5-08330-5400 Contracted Services	16,596.24	22,500.00	22,500.00	22,500.00	22,950.00	0.00	0.00
1-5-08330-5401 Audit Services	4,831.68	3,000.00	3,000.00	7,000.00	7,140.00	4,000.00	1.33
1-5-08330-5404 Source Water Protection	4,930.27	1,000.00	5,000.00	5,000.00	5,100.00	0.00	0.00
1-5-08330-5405 Insurance	38,432.81	47,035.00	51,765.00	43,074.00	43,935.00	-8,691.00	-0.17
1-5-08330-5409 IT Services	3,551.29	1,400.00	12,000.00	12,000.00	12,240.00	0.00	0.00
1-5-08330-5502 Lease payments	1,210.40	900.00	900.00	900.00	918.00	0.00	0.00
Total Office Expenses	**91,430.33**	**90,505.00**	**109,835.00**	**111,064.00**	**113,285.00**	**1,229.00**	**0.01**
Facility Maintenance							
1-5-08340-2530 Diesel Fuel	696.50	3,000.00	3,000.00	3,000.00	3,060.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
		ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING								
1-5-08340-5324	Building repair & maintenance	11,308.25	2,700.00	2,700.00	4,000.00	4,080.00	1,300.00	0.48
1-5-08340-5325	Lab Analysis	28,435.67	35,000.00	35,000.00	35,000.00	35,700.00	0.00	0.00
1-5-08340-5326	Treatment Chemicals	28,692.61	31,010.00	31,630.00	32,000.00	32,640.00	370.00	0.01
1-5-08340-5330	Internet	550.00	7,800.00	9,500.00	9,500.00	9,690.00	0.00	0.00
1-5-08340-5331	Hydro	79,865.74	85,365.00	87,049.00	83,090.00	84,752.00	-3,959.00	-0.05
1-5-08340-5332	Natural Gas	7,077.80	17,500.00	14,356.00	13,354.00	13,621.00	-1,002.00	-0.07
1-5-08340-5400	Contracted Services	109.39	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08340-5411	Electrical contracted services	3,157.10	6,000.00	6,000.00	6,000.00	6,120.00	0.00	0.00
1-5-08340-5501	Property rents & taxes	31,920.12	30,575.00	30,575.00	30,575.00	31,187.00	0.00	0.00
Total Facility Maintenance		**191,813.18**	**218,950.00**	**219,810.00**	**216,519.00**	**220,850.00**	**-3,291.00**	**-0.01**
Water long term debt								
1-5-08390-5800	Principal on long term debt	44,830.19	44,598.00	46,049.00	47,539.00	49,062.00	1,490.00	0.03
1-5-08390-5850	Interest on long term debt	29,948.41	31,052.00	29,601.00	28,110.00	26,567.00	-1,491.00	-0.05
Total Water long term debt		**74,778.60**	**75,650.00**	**75,650.00**	**75,649.00**	**75,629.00**	**-1.00**	**0.00**
Water transfers to reserve fund								
1-5-08395-5903	Transfer to Reserve funds	2,472,082.52	2,110,515.00	2,152,725.00	1,619,694.00	1,620,366.00	-533,031.00	-0.25
Total Water transfers to reserve fund		**2,472,082.52**	**2,110,515.00**	**2,152,725.00**	**1,619,694.00**	**1,620,366.00**	**-533,031.00**	**-0.25**
Water Distribution Non Union Wages								
1-5-08400-5101	FT Wages	89,929.14	96,545.00	95,463.00	103,711.00	106,822.00	8,248.00	0.09
1-5-08400-5103	OT Wages	1,936.86	0.00	0.00	0.00	0.00	0.00	0.00
1-5-08400-5114	Retiree Benefits	1,805.17	0.00	1,974.00	1,918.00	1,976.00	-56.00	-0.03
1-5-08400-5115	EHT	1,805.85	1,895.00	1,874.00	2,037.00	2,098.00	163.00	0.09
1-5-08400-5116	Source Deductions	5,873.18	4,650.00	5,917.00	6,359.00	6,550.00	442.00	0.07
1-5-08400-5117	Other Benefits	13.25	450.00	450.00	450.00	464.00	0.00	0.00
1-5-08400-5118	WSIB	3,434.27	2,820.00	3,031.00	3,349.00	3,449.00	318.00	0.10
1-5-08400-5119	Manulife	9,963.25	9,020.00	9,095.00	12,667.00	13,047.00	3,572.00	0.39
1-5-08400-5121	OMERS	8,122.10	10,475.00	9,871.00	10,782.00	11,105.00	911.00	0.09
Total Water Distribution Non Union Wag		**122,883.07**	**125,855.00**	**127,675.00**	**141,273.00**	**145,511.00**	**13,598.00**	**0.11**
Water Distribution Union Wages								
1-5-08410-5101	FT Wages	90,370.16	100,090.00	104,916.00	116,377.00	119,868.00	11,461.00	0.11
1-5-08410-5102	PT wages	1,431.99	1,625.00	1,610.00	2,411.00	2,483.00	801.00	0.50
1-5-08410-5103	OT wages	14,933.56	12,575.00	15,000.00	15,297.00	15,756.00	297.00	0.02
1-5-08410-5105	Standby Wages	9,135.39	9,070.00	9,068.00	9,068.00	9,340.00	0.00	0.00
1-5-08410-5115	EHT	2,209.57	2,455.00	2,560.00	2,830.00	2,915.00	270.00	0.11
1-5-08410-5116	Source Deductions	8,020.05	6,695.00	8,578.00	9,165.00	9,440.00	587.00	0.07
1-5-08410-5117	Other Benefits	200.97	450.00	450.00	450.00	464.00	0.00	0.00
1-5-08410-5118	WSIB	4,380.18	4,165.00	4,267.00	4,717.00	4,859.00	450.00	0.11
1-5-08410-5119	Manulife	8,630.27	8,715.00	12,572.00	13,363.00	13,764.00	791.00	0.06
1-5-08410-5121	OMERS	9,991.90	10,875.00	10,574.00	12,147.00	12,511.00	1,573.00	0.15

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	A BUDGET 2025	B PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	(B-A) VARIANCE	%
Total Water Distribution Union Wages	**149,304.04**	**156,715.00**	**169,595.00**	**185,825.00**	**191,400.00**	**16,230.00**	**0.10**
Distributed wages							
1-5-08415-5101 FT Wages	10,776.56	12,280.00	17,500.00	0.00	0.00	-17,500.00	-1.00
1-5-08415-5103 OT Wages	3,718.52	2,140.00	2,140.00	0.00	0.00	-2,140.00	-1.00
1-5-08415-5115 EHT	248.81	265.00	265.00	0.00	0.00	-265.00	-1.00
1-5-08415-5116 Source Deductions	983.00	1,040.00	1,040.00	0.00	0.00	-1,040.00	-1.00
1-5-08415-5118 WSIB	482.28	345.00	345.00	0.00	0.00	-345.00	-1.00
1-5-08415-5121 OMERS	843.74	900.00	900.00	0.00	0.00	-900.00	-1.00
Total Distributed wages	**17,052.91**	**16,970.00**	**22,190.00**	**0.00**	**0.00**	**-22,190.00**	**-1.00**
Water Tower							
1-5-08440-5318 Materials & Supplies	84.44	500.00	500.00	500.00	510.00	0.00	0.00
1-5-08440-5330 Internet	8,306.83	7,800.00	9,180.00	9,180.00	9,364.00	0.00	0.00
1-5-08440-5331 Hydro	1,664.82	2,215.00	2,084.00	2,113.00	2,155.00	29.00	0.01
1-5-08440-5400 Contracted Services	863.64	0.00	0.00	0.00	0.00	0.00	0.00
Total Water Tower	**10,919.73**	**10,515.00**	**11,764.00**	**11,793.00**	**12,029.00**	**29.00**	**0.00**
Water Service Laterals							
1-5-08445-5318 Materials & Supplies	388.46	2,500.00	2,500.00	2,500.00	2,550.00	0.00	0.00
1-5-08445-5400 Contracted Services	8,140.81	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
Total Water Service Laterals	**8,529.27**	**3,500.00**	**3,500.00**	**3,500.00**	**3,570.00**	**0.00**	**0.00**
Water Metre Maintenance							
1-5-08450-5318 Materials & Supplies	561.21	500.00	500.00	500.00	510.00	0.00	0.00
Total Water Metre Maintenance	**561.21**	**500.00**	**500.00**	**500.00**	**510.00**	**0.00**	**0.00**
Hydrants							
1-5-08455-5318 Materials & Supplies	6,848.69	13,670.00	13,670.00	13,670.00	13,943.00	0.00	0.00
1-5-08455-5400 Contracted Services	539.32	7,700.00	7,700.00	7,700.00	7,854.00	0.00	0.00
Total Hydrants	**7,388.01**	**21,370.00**	**21,370.00**	**21,370.00**	**21,797.00**	**0.00**	**0.00**
Watermain Repairs							
1-5-08460-5318 Materials & Supplies	8,389.42	18,400.00	18,400.00	19,000.00	19,380.00	600.00	0.03
1-5-08460-5319 Small equipment purchases	298.94	5,000.00	5,000.00	5,000.00	5,100.00	0.00	0.00
1-5-08460-5400 Contracted Services	19,848.25	12,500.00	18,000.00	35,000.00	35,700.00	17,000.00	0.94
Total Watermain Repairs	**28,536.61**	**35,900.00**	**41,400.00**	**59,000.00**	**60,180.00**	**17,600.00**	**0.43**
Backflow Prevention							
1-5-08465-5102 PT Wages	5,977.96	0.00	20,000.00	0.00	0.00	-20,000.00	-1.00
1-5-08465-5115 EHT	116.58	0.00	45.00	0.00	0.00	-45.00	-1.00
1-5-08465-5116 Source Deductions	458.99	0.00	176.00	0.00	0.00	-176.00	-1.00
1-5-08465-5118 WSIB	225.96	0.00	87.00	0.00	0.00	-87.00	-1.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	A BUDGET 2025	B PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	(B-A) VARIANCE	%
Total Backflow Prevention	**6,779.49**	**0.00**	**20,308.00**	**0.00**	**0.00**	**-20,308.00**	**-1.00**
Total Water distribution & treatment	**3,526,424.68**	**3,163,315.00**	**3,290,191.00**	**2,803,285.00**	**2,832,683.00**	**-486,906.00**	**-0.15**
Utility Fleet & Equipment							
Machine & Equipment Maintenance							
1-5-08170-5317 Equipment repair & maintenance	3,233.77	3,700.00	3,700.00	3,700.00	3,774.00	0.00	0.00
1-5-08170-5318 Materials & Supplies	224.65	1,500.00	1,500.00	3,000.00	3,060.00	1,500.00	1.00
1-5-08170-5319 Small equipment purchases	135.68	0.00	500.00	500.00	510.00	0.00	0.00
1-5-08170-5400 Contracted Services	19,362.22	18,412.00	18,412.00	19,000.00	18,412.00	588.00	0.03
Total Machine & Equipment Maintenance	**22,956.32**	**23,612.00**	**24,112.00**	**26,200.00**	**25,756.00**	**2,088.00**	**0.09**
Fleet Maintenance							
1-5-08180-5321 Vechicle operating expenses	7,368.87	10,810.00	0.00	150.00	153.00	150.00	0.00
1-5-08180-5322 Vehicle repair & maintenance	3,219.45	6,500.00	0.00	1,500.00	1,530.00	1,500.00	0.00
Total Fleet Maintenance	**10,588.32**	**17,310.00**	**0.00**	**1,650.00**	**1,683.00**	**1,650.00**	**0.00**
Utility Fleet & Equipment							
1-5-08299-5321 Vechicle operating expenses	0.00	0.00	18,845.00	8,000.00	8,160.00	-10,845.00	-0.58
1-5-08299-5322 Vehicle repair & maintenance	0.00	0.00	15,450.00	9,000.00	9,180.00	-6,450.00	-0.42
Total Utility Fleet & Equipment	**0.00**	**0.00**	**34,295.00**	**17,000.00**	**17,340.00**	**-17,295.00**	**-0.50**
Machine & Equipment Maintenance							
1-5-08370-5317 Equipment repair & maintenance	13,532.23	25,000.00	25,000.00	25,000.00	25,500.00	0.00	0.00
1-5-08370-5318 Materials & Supplies	3,522.08	5,000.00	5,000.00	5,000.00	5,100.00	0.00	0.00
1-5-08370-5319 Small equipment purchases	630.69	1,500.00	1,500.00	1,500.00	1,530.00	0.00	0.00
1-5-08370-5400 Contracted Services	52,378.71	40,000.00	40,000.00	42,000.00	42,840.00	2,000.00	0.05
1-5-08370-5404 Other Professional services	0.00	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
Total Machine & Equipment Maintenance	**70,063.71**	**72,500.00**	**72,500.00**	**74,500.00**	**75,990.00**	**2,000.00**	**0.03**
Fleet Maintenance							
1-5-08380-5321 Vechicle operating expenses	7,368.87	8,035.00	0.00	150.00	153.00	150.00	0.00
1-5-08380-5322 Vehicle repair & maintenance	3,219.42	8,950.00	0.00	1,500.00	1,530.00	1,500.00	0.00
Total Fleet Maintenance	**10,588.29**	**16,985.00**	**0.00**	**1,650.00**	**1,683.00**	**1,650.00**	**0.00**
Total Utility Fleet & Equipment	**114,196.64**	**130,407.00**	**130,907.00**	**121,000.00**	**122,452.00**	**-9,907.00**	**-0.08**
Total Environmental services	**152,880.01**	**167,245.00**	**232,684.00**	**376,884.00**	**388,528.00**	**144,200.00**	**0.62**
Health services							
Health Unit funding							
Health Unit							
1-4-10100-4066 Miscellaneous revenue	-9,633.00	0.00	0.00	0.00	0.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025 A	PROVISIONAL 2026 BUDGET B	PROVISIONAL 2027 BUDGET	VARIANCE (B-A)	%
Total Health Unit	**-9,633.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total Health Unit funding	**-9,633.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Physician recruitment funding							
Doctor Recruitment							
1-4-16880-4047 Rental income	-54,858.29	-53,845.00	-56,500.00	-56,500.00	-57,630.00	0.00	0.00
1-4-16880-5901 Transfer from Reserves	0.00	0.00	-80,000.00	-80,000.00	-80,000.00	0.00	0.00
Total Doctor Recruitment	**-54,858.29**	**-53,845.00**	**-136,500.00**	**-136,500.00**	**-137,630.00**	**0.00**	**0.00**
Total Physician recruitment funding	**-54,858.29**	**-53,845.00**	**-136,500.00**	**-136,500.00**	**-137,630.00**	**0.00**	**0.00**
Joint Services allocation							
POA Revenue							
1-4-12140-5600 POA REVENUE	-51,784.36	-44,300.00	-16,317.00	-17,127.00	-17,469.00	-810.00	0.05
Total POA Revenue	**-51,784.36**	**-44,300.00**	**-16,317.00**	**-17,127.00**	**-17,469.00**	**-810.00**	**0.05**
Joint Services Admin							
1-5-12100-5600 Transfers to JSC Admin	14,110.45	12,950.00	12,802.00	13,475.00	13,744.00	673.00	0.05
Total Joint Services Admin	**14,110.45**	**12,950.00**	**12,802.00**	**13,475.00**	**13,744.00**	**673.00**	**0.05**
Total Joint Services allocation	**-37,673.91**	**-31,350.00**	**-3,515.00**	**-3,652.00**	**-3,725.00**	**-137.00**	**0.04**
Health Unit							
Health Unit							
1-5-10100-5304 Travel / Honorariums	490.41	1,000.00	1,070.00	1,070.00	1,070.00	0.00	0.00
1-5-10100-5600 Transfers to Health Unit	106,913.16	84,720.00	90,650.00	94,341.00	145,257.00	3,691.00	0.04
Total Health Unit	**107,403.57**	**85,720.00**	**91,720.00**	**95,411.00**	**146,327.00**	**3,691.00**	**0.04**
Total Health Unit	**107,403.57**	**85,720.00**	**91,720.00**	**95,411.00**	**146,327.00**	**3,691.00**	**0.04**
Ambulance Services							
Paramedic							
1-5-12110-5600 Transfers to Paramedic Service	475,672.30	506,740.00	521,614.00	559,809.00	571,005.00	38,195.00	0.07
Total Paramedic	**475,672.30**	**506,740.00**	**521,614.00**	**559,809.00**	**571,005.00**	**38,195.00**	**0.07**
Total Ambulance Services	**475,672.30**	**506,740.00**	**521,614.00**	**559,809.00**	**571,005.00**	**38,195.00**	**0.07**
Physician recruitment							
Doctor Recruitment & Retention							
1-5-16880-4047 BUILDING RENT	56,862.73	52,810.00	57,530.00	59,706.00	60,900.00	2,176.00	0.04
1-5-16880-5117 Other Benefits	40,010.34	35,685.00	45,000.00	47,250.00	48,668.00	2,250.00	0.05
1-5-16880-5301 Ads,Publications & Subscriptions	0.00	0.00	5,000.00	5,000.00	5,100.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-5-16880-5400 Contracted Services	56,616.50	80,000.00	80,000.00	80,000.00	80,000.00	0.00	0.00
1-5-16880-5402 Legal Services	916.09	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16880-5605 REPAIRS & MAINTENANCE	0.00	3,000.00	3,000.00	3,000.00	4,660.00	0.00	0.00
Total Doctor Recruitment & Retention	**154,405.66**	**171,495.00**	**190,530.00**	**194,956.00**	**199,328.00**	**4,426.00**	**0.02**
Total Physician recruitment	**154,405.66**	**171,495.00**	**190,530.00**	**194,956.00**	**199,328.00**	**4,426.00**	**0.02**
Total Health services	**635,316.33**	**678,760.00**	**663,849.00**	**710,024.00**	**775,305.00**	**46,175.00**	**0.07**
Social & family services							
St Lawerance Lodge revenues							
St Lawrence Lodge							
1-4-12200-5614 SLL CAPITAL SUBSIDY MHLTC	-17,728.71	-15,150.00	-15,150.00	0.00	0.00	15,150.00	-1.00
Total St Lawrence Lodge	**-17,728.71**	**-15,150.00**	**-15,150.00**	**0.00**	**0.00**	**15,150.00**	**-1.00**
Total St Lawerance Lodge revenues	**-17,728.71**	**-15,150.00**	**-15,150.00**	**0.00**	**0.00**	**15,150.00**	**-1.00**
Child Care							
Children's Services							
1-5-12120-5600 Transfers to Child Care	43,563.42	38,200.00	43,221.00	41,267.00	42,092.00	-1,954.00	-0.05
Total Children's Services	**43,563.42**	**38,200.00**	**43,221.00**	**41,267.00**	**42,092.00**	**-1,954.00**	**-0.05**
Total Child Care	**43,563.42**	**38,200.00**	**43,221.00**	**41,267.00**	**42,092.00**	**-1,954.00**	**-0.05**
St Lawerance Lodge							
St Lawrence Lodge							
1-5-12200-5600 Transfers to St. Lawrence Lodge	42,388.00	58,010.00	50,866.00	53,256.00	54,321.00	2,390.00	0.05
1-5-12200-5800 Principal on long term debt	42,655.14	42,655.00	34,134.00	0.00	0.00	-34,134.00	-1.00
1-5-12200-5850 Interest on long term debt	2,126.27	3,190.00	1,211.00	0.00	0.00	-1,211.00	-1.00
Total St Lawrence Lodge	**87,169.41**	**103,855.00**	**86,211.00**	**53,256.00**	**54,321.00**	**-32,955.00**	**-0.38**
Total St Lawerance Lodge	**87,169.41**	**103,855.00**	**86,211.00**	**53,256.00**	**54,321.00**	**-32,955.00**	**-0.38**
Social & family services							
Social & Family Services							
1-5-12000-5600 Transfers to Ontario Works	144,220.94	139,470.00	116,304.00	121,871.00	124,308.00	5,567.00	0.05
Total Social & Family Services	**144,220.94**	**139,470.00**	**116,304.00**	**121,871.00**	**124,308.00**	**5,567.00**	**0.05**
Total Social & family services	**144,220.94**	**139,470.00**	**116,304.00**	**121,871.00**	**124,308.00**	**5,567.00**	**0.05**
Total Social & family services	**257,225.06**	**266,375.00**	**230,586.00**	**216,394.00**	**220,721.00**	**-14,192.00**	**-0.06**
Social Housing							

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025 A	PROVISIONAL 2026 BUDGET B	PROVISIONAL 2027 BUDGET	VARIANCE (B-A)	%
Social Housing							
Community Housing							
1-5-12130-5600 Transfers to Community Housing	329,576.77	271,040.00	277,315.00	292,318.00	298,164.00	15,003.00	0.05
Total Community Housing	**329,576.77**	**271,040.00**	**277,315.00**	**292,318.00**	**298,164.00**	**15,003.00**	**0.05**
Total Social Housing	**329,576.77**	**271,040.00**	**277,315.00**	**292,318.00**	**298,164.00**	**15,003.00**	**0.05**
Total Social Housing	**329,576.77**	**271,040.00**	**277,315.00**	**292,318.00**	**298,164.00**	**15,003.00**	**0.05**
Recreation & cultural services							
Donations, Rentals & other inc							
Recreation & Cultural Services							
1-4-16000-4066 Miscellaneous revenue	-8,826.18	0.00	-8,300.00	-3,000.00	-3,060.00	5,300.00	-0.64
1-4-16000-4083 Donations	0.00	-4,300.00	-4,500.00	-2,500.00	-2,550.00	2,000.00	-0.44
1-4-16000-5506 FACILITIES EQUIPMENT RENTALS	0.00	-360.00	-360.00	-300.00	-306.00	60.00	-0.17
1-4-16000-5507 FACILITY USER INSURANCE RECOVER	0.00	-20.00	-20.00	0.00	0.00	20.00	-1.00
Total Recreation & Cultural Services	**-8,826.18**	**-4,680.00**	**-13,180.00**	**-5,800.00**	**-5,916.00**	**7,380.00**	**-0.56**
Age Friendly Community Plan							
1-4-16050-4089 Grant	0.00	0.00	0.00	-25,000.00	-25,500.00	-25,000.00	0.00
Total Age Friendly Community Plan	**0.00**	**0.00**	**0.00**	**-25,000.00**	**-25,500.00**	**-25,000.00**	**0.00**
Downtown Beautification							
1-4-16120-4034 Main Street Revitalization Grant	-20,000.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Downtown Beautification	**-20,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total Donations, Rentals & other incom	**-28,826.18**	**-4,680.00**	**-13,180.00**	**-30,800.00**	**-31,416.00**	**-17,620.00**	**1.34**
Park & playground income							
Parks & Playgrounds							
1-4-16110-4070 SPECIAL EVENTS	-6,145.15	-12,000.00	-5,000.00	-7,000.00	-7,140.00	-2,000.00	0.40
1-4-16110-4083 Donations	-8,615.50	-5,000.00	-7,000.00	-7,000.00	-7,140.00	0.00	0.00
1-4-16110-5503 Credit Card Fee Recovery	-12.04	0.00	0.00	0.00	0.00	0.00	0.00
Total Parks & Playgrounds	**-14,772.69**	**-17,000.00**	**-12,000.00**	**-14,000.00**	**-14,280.00**	**-2,000.00**	**0.17**
Recreation Programs							
1-4-16200-4000 Recreational Program revenues	-1,387.00	0.00	0.00	-6,000.00	-6,120.00	-6,000.00	0.00
Total Recreation Programs	**-1,387.00**	**0.00**	**0.00**	**-6,000.00**	**-6,120.00**	**-6,000.00**	**0.00**
Sports Courts							
1-4-16301-4066 Miscellaneous revenue	0.00	0.00	-700.00	0.00	0.00	700.00	-1.00
Total Sports Courts	**0.00**	**0.00**	**-700.00**	**0.00**	**0.00**	**700.00**	**-1.00**

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING		ACTUAL 2024	BUDGET 2024	A BUDGET 2025	B PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	(B-A) VARIANCE	%
Total Park & playground income		**-16,159.69**	**-17,000.00**	**-12,700.00**	**-20,000.00**	**-20,400.00**	**-7,300.00**	**0.57**
Baseball & other field income								
Soccer Fields								
1-4-16310-4000	Rentals	-472.57	-500.00	-550.00	-500.00	-510.00	50.00	-0.09
Total Soccer Fields		**-472.57**	**-500.00**	**-550.00**	**-500.00**	**-510.00**	**50.00**	**-0.09**
Ball Fields								
1-4-16320-4000	BALL DIAMOND RENT	-4,021.00	-500.00	-550.00	-550.00	-561.00	0.00	0.00
1-4-16320-4077	Advertising Revenue	-3,000.00	-3,000.00	-3,300.00	-1,600.00	-1,632.00	1,700.00	-0.52
Total Ball Fields		**-7,021.00**	**-3,500.00**	**-3,850.00**	**-2,150.00**	**-2,193.00**	**1,700.00**	**-0.44**
Total Baseball & other field income		**-7,493.57**	**-4,000.00**	**-4,400.00**	**-2,650.00**	**-2,703.00**	**1,750.00**	**-0.40**
Arena Facility income								
Arena Facility								
1-4-16340-4066	Miscellaneous revenue	-794.50	0.00	0.00	0.00	0.00	0.00	0.00
1-4-16340-4071	ICE RENTAL	-267,195.17	-265,700.00	-269,100.00	-279,800.00	-285,396.00	-10,700.00	0.04
1-4-16340-4072	PUBLIC SKATING	-2,495.00	-1,600.00	-2,000.00	-3,000.00	-3,060.00	-1,000.00	0.50
1-4-16340-4073	SUMMER ICE PAD RENT	-925.00	-3,000.00	-1,500.00	-2,000.00	-2,040.00	-500.00	0.33
1-4-16340-4074	ARENA HALL RENTAL	-6,899.75	-11,000.00	-9,000.00	-10,000.00	-10,200.00	-1,000.00	0.11
1-4-16340-4075	ARENA VENDING REVENUE	0.00	0.00	-1,500.00	-500.00	-510.00	1,000.00	-0.67
1-4-16340-4076	Public Skating Sponsorship	-1,943.80	-5,000.00	-3,570.00	-2,856.00	-2,913.00	714.00	-0.20
1-4-16340-4077	ARENA ADVERTISING REVENUE	-22,965.00	-25,000.00	-27,000.00	-25,000.00	-25,500.00	2,000.00	-0.07
1-4-16340-4079	TLTI contribution	-158,500.00	-158,500.00	-161,500.00	-164,585.00	-167,877.00	-3,085.00	0.02
1-4-16340-5503	Credit Card Fee Recovery	-1,263.03	0.00	0.00	-200.00	-204.00	-200.00	0.00
Total Arena Facility		**-462,981.25**	**-469,800.00**	**-475,170.00**	**-487,941.00**	**-497,700.00**	**-12,771.00**	**0.03**
Arena Canteen								
1-4-16342-4047	Rental income	-1,175.00	-1,125.00	-1,125.00	-1,680.00	-1,714.00	-555.00	0.49
1-4-16342-4076	VENDING MACHINE REVENUE	0.00	-1,300.00	-1,200.00	0.00	0.00	1,200.00	-1.00
Total Arena Canteen		**-1,175.00**	**-2,425.00**	**-2,325.00**	**-1,680.00**	**-1,714.00**	**645.00**	**-0.28**
Total Arena Facility income		**-464,156.25**	**-472,225.00**	**-477,495.00**	**-489,621.00**	**-499,414.00**	**-12,126.00**	**0.03**
GBM Rink income								
GBM Rink								
1-4-16380-4000	Revenues	-290.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-16380-4071	Ice Rental	0.00	-3,000.00	-2,000.00	-1,400.00	-1,428.00	600.00	-0.30
1-4-16380-4073	Summer Ice Pad	0.00	-3,000.00	-1,000.00	-1,000.00	-1,020.00	0.00	0.00
1-4-16380-4077	Advertising Revenue	-3,350.00	-4,000.00	-3,000.00	-3,000.00	-3,060.00	0.00	0.00
1-4-16380-5503	Credit Card Fee Recovery	-10.00	0.00	0.00	0.00	0.00	0.00	0.00
Total GBM Rink		**-3,650.00**	**-10,000.00**	**-6,000.00**	**-5,400.00**	**-5,508.00**	**600.00**	**-0.10**

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING		ACTUAL 2024	BUDGET 2024	BUDGET 2025 A	PROVISIONAL 2026 BUDGET B	PROVISIONAL 2027 BUDGET	VARIANCE (B-A)	%
Total GBM Rink income		**-3,650.00**	**-10,000.00**	**-6,000.00**	**-5,400.00**	**-5,508.00**	**600.00**	**-0.10**
Marina Facility income								
Marina Facility								
1-4-16700-4050	OTHER DOCKAGE	-1,577.94	-2,100.00	-2,100.00	-2,500.00	-2,550.00	-400.00	0.19
1-4-16700-4051	DOCKAGE - SEASONAL	-725,976.88	-741,290.00	-807,965.00	-921,120.00	-937,547.00	-113,155.00	0.14
1-4-16700-4052	DOCKAGE - TRANSIENT	-156,811.96	-145,760.00	-146,000.00	-153,300.00	-156,366.00	-7,300.00	0.05
1-4-16700-4053	LAUNDRY REVENUE	-927.00	-1,000.00	-800.00	0.00	0.00	800.00	-1.00
1-4-16700-4054	ICE REVENUE	-16,900.69	-18,020.00	-18,000.00	-18,000.00	-18,360.00	0.00	0.00
1-4-16700-4055	Dingy / Seadoo Ramps	-8,827.14	-13,345.00	-13,349.00	-14,016.00	-14,296.00	-667.00	0.05
1-4-16700-4056	Seasonal Parking on Contract	-69,993.70	-63,465.00	-85,500.00	-88,000.00	-89,760.00	-2,500.00	0.03
1-4-16700-4058	Seasonal Parking POS	0.00	-600.00	-600.00	0.00	0.00	600.00	-1.00
1-4-16700-4059	PUMP OUT REVENUE	-32,076.13	-30,000.00	-31,000.00	-31,000.00	-31,620.00	0.00	0.00
1-4-16700-4060	SHOWER REVENUE	-340.00	-180.00	-330.00	-300.00	-306.00	30.00	-0.09
1-4-16700-4064	MARINA - HATS T-SHIRTS	-5,001.94	-4,000.00	-5,000.00	-6,200.00	-6,324.00	-1,200.00	0.24
1-4-16700-4075	VENDING REVENUE	-191.99	-800.00	-1,000.00	-500.00	-510.00	500.00	-0.50
1-4-16700-4077	ADVERTISING REVENUE	-5,400.00	-2,000.00	-9,000.00	-9,000.00	-9,180.00	0.00	0.00
1-4-16700-4081	Interest income	-12,211.94	0.00	0.00	0.00	0.00	0.00	0.00
1-4-16700-4982	Capital Replacement	-26,599.25	-26,500.00	-29,594.00	-114,825.00	-113,678.00	-85,231.00	2.88
1-4-16700-5503	BANK FEES RECOVERY	-15,322.88	-26,925.00	-22,000.00	-13,000.00	-13,260.00	9,000.00	-0.41
1-4-16700-5613	STUDENT GRANT	0.00	-4,000.00	-2,000.00	-2,000.00	-2,040.00	0.00	0.00
1-4-16700-5699	Transient Hydro 50 amp	-338.49	-750.00	-500.00	-525.00	-536.00	-25.00	0.05
1-4-16700-5700	Seasonal Hydro 50 amp	-4,979.28	-4,930.00	-5,500.00	-5,775.00	-5,891.00	-275.00	0.05
1-4-16700-5901	Transfer from Reserves	-87,511.97	0.00	0.00	0.00	0.00	0.00	0.00
1-4-16700-9997	MISCELLANEOUS REVENUE	-1.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Marina Facility		**-1,170,990.18**	**-1,085,665.00**	**-1,180,238.00**	**-1,380,061.00**	**-1,402,224.00**	**-199,823.00**	**0.17**
Total Marina Facility income		**-1,170,990.18**	**-1,085,665.00**	**-1,180,238.00**	**-1,380,061.00**	**-1,402,224.00**	**-199,823.00**	**0.17**
Cummunity Grant funding								
Community Grants								
1-4-16840-5901	Transfer from Reserves	-81,366.46	-85,000.00	-85,000.00	-46,500.00	-46,500.00	38,500.00	-0.45
Total Community Grants		**-81,366.46**	**-85,000.00**	**-85,000.00**	**-46,500.00**	**-46,500.00**	**38,500.00**	**-0.45**
Total Cummunity Grant funding		**-81,366.46**	**-85,000.00**	**-85,000.00**	**-46,500.00**	**-46,500.00**	**38,500.00**	**-0.45**
Library funding								
Gananoque Public Library								
1-4-16940-4034	Grant - province	-13,700.00	-13,700.00	-13,700.00	-13,700.00	-13,700.00	0.00	0.00
1-4-16940-4035	Seniors Grant	-15,000.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-16940-4037	TD Summer Reading Grant	-7,009.03	0.00	-1,000.00	0.00	0.00	1,000.00	-1.00
1-4-16940-4066	Miscellaneous revenue	-545.10	-1,605.00	-1,000.00	-1,000.00	-1,020.00	0.00	0.00
1-4-16940-4069	On Library Service Postage Grant	-755.95	-750.00	-758.00	-900.00	-918.00	-142.00	0.19
1-4-16940-4083	Donations	-4,523.85	-1,500.00	-1,200.00	-1,600.00	-3,975.00	-400.00	0.33

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
1-4-16940-5600 Town contribution Library	-231,580.00	-231,580.00	-260,860.00	-280,000.00	-285,600.00	-19,140.00	0.07
1-4-16940-5901 Transfer from Reserves	0.00	0.00	0.00	-12,955.00	-13,214.00	-12,955.00	0.00
Total Gananoque Public Library	**-273,113.93**	**-249,135.00**	**-278,518.00**	**-310,155.00**	**-318,427.00**	**-31,637.00**	**0.11**
Total Library funding	**-273,113.93**	**-249,135.00**	**-278,518.00**	**-310,155.00**	**-318,427.00**	**-31,637.00**	**0.11**
Recreation & Active Special Ev							
Waterfront Concerts							
1-4-16530-5901 Transfer from Reserves	-30,383.43	-40,000.00	-40,000.00	-70,000.00	-70,000.00	-30,000.00	0.75
Total Waterfront Concerts	**-30,383.43**	**-40,000.00**	**-40,000.00**	**-70,000.00**	**-70,000.00**	**-30,000.00**	**0.75**
Recreation & Active Special Events							
1-4-16550-4020 CCG - SPECIAL EVENTS	0.00	0.00	0.00	-12,000.00	-12,240.00	-12,000.00	0.00
Total Recreation & Active Special Even	**0.00**	**0.00**	**0.00**	**-12,000.00**	**-12,240.00**	**-12,000.00**	**0.00**
Total Recreation & Active Special Even	**-30,383.43**	**-40,000.00**	**-40,000.00**	**-82,000.00**	**-82,240.00**	**-42,000.00**	**1.05**
Recreation expenditures							
Recreation & Cultural Services							
1-5-16000-5101 FT Wages	33,189.05	30,270.00	34,575.00	51,602.00	53,150.00	17,027.00	0.49
1-5-16000-5103 OT Wages	1,268.51	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16000-5115 EHT	608.64	600.00	679.00	1,013.00	1,043.00	334.00	0.49
1-5-16000-5116 Source Deductions	1,447.91	1,970.00	1,740.00	2,419.00	2,492.00	679.00	0.39
1-5-16000-5117 Other Benefits	43.50	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16000-5118 WSIB	1,171.93	1,025.00	1,132.00	1,582.00	1,629.00	450.00	0.40
1-5-16000-5119 Manulife	2,871.75	3,275.00	3,386.00	4,681.00	4,821.00	1,295.00	0.38
1-5-16000-5121 OMERS	3,405.52	3,435.00	3,886.00	5,925.00	6,103.00	2,039.00	0.52
1-5-16000-5301 Ads,Publications & Subscriptions	0.00	0.00	500.00	0.00	0.00	-500.00	-1.00
1-5-16000-5302 Memberships	1,296.80	1,250.00	1,500.00	600.00	612.00	-900.00	-0.60
1-5-16000-5303 TRAINING OF STAFF	450.00	1,000.00	3,000.00	4,000.00	4,080.00	1,000.00	0.33
1-5-16000-5304 CONVENTIONS/KM/TRAVEL	1,916.47	1,000.00	2,000.00	2,500.00	2,550.00	500.00	0.25
1-5-16000-5318 Materials & Supplies	812.79	500.00	500.00	1,200.00	1,224.00	700.00	1.40
1-5-16000-5327 Cellular services	581.27	1,000.00	1,000.00	700.00	714.00	-300.00	-0.30
1-5-16000-5400 Contracted Services	0.00	0.00	500.00	1,000.00	1,020.00	500.00	1.00
1-5-16000-5405 Insurance	8,513.71	7,875.00	10,686.00	14,207.00	14,491.00	3,521.00	0.33
1-5-16000-5409 IT Services	1,336.80	1,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
Total Recreation & Cultural Services	**58,914.65**	**54,200.00**	**67,084.00**	**93,429.00**	**95,969.00**	**26,345.00**	**0.39**
Age Friendly Community Plan							
1-5-16050-5317 Equipment repair & maintenance	0.00	0.00	0.00	5,000.00	5,100.00	5,000.00	0.00
1-5-16050-5318 Materials & Supplies	0.00	0.00	0.00	2,000.00	2,040.00	2,000.00	0.00
1-5-16050-5400 Contracted Services	0.00	0.00	0.00	15,000.00	15,300.00	15,000.00	0.00
1-5-16050-5409 IT Services	0.00	0.00	0.00	3,000.00	3,060.00	3,000.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
Total Age Friendly Community Plan	**0.00**	**0.00**	**0.00**	**25,000.00**	**25,500.00**	**25,000.00**	**0.00**
Total Recreation expenditures	**58,914.65**	**54,200.00**	**67,084.00**	**118,429.00**	**121,469.00**	**51,345.00**	**0.77**
Parks							
Parks & Playgrounds							
1-5-16110-5101 FT Wages	126,326.03	161,415.00	119,282.00	134,485.00	138,520.00	15,203.00	0.13
1-5-16110-5102 PT Wages	92,901.17	92,170.00	143,911.00	153,948.00	158,566.00	10,037.00	0.07
1-5-16110-5103 OT Wages	4,918.20	1,710.00	9,091.00	10,826.00	11,151.00	1,735.00	0.19
1-5-16110-5112 Uniforms/Clothing	3,857.84	2,000.00	3,000.00	4,000.00	4,120.00	1,000.00	0.33
1-5-16110-5115 EHT	4,383.35	4,200.00	5,348.00	5,876.00	6,052.00	528.00	0.10
1-5-16110-5116 Source Deductions	16,021.75	11,350.00	17,999.00	20,865.00	21,491.00	2,866.00	0.16
1-5-16110-5117 Other Benefits	47.28	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16110-5118 WSIB	8,481.41	7,480.00	8,970.00	9,977.00	10,276.00	1,007.00	0.11
1-5-16110-5119 Manulife	12,617.37	9,115.00	10,116.00	9,755.00	10,048.00	-361.00	-0.04
1-5-16110-5121 OMERS	15,340.23	11,390.00	16,100.00	17,892.00	18,429.00	1,792.00	0.11
1-5-16110-5301 Ads,Publications & Subscriptions	696.04	700.00	700.00	500.00	510.00	-200.00	-0.29
1-5-16110-5302 Memberships	275.77	700.00	500.00	600.00	612.00	100.00	0.20
1-5-16110-5303 PARKS - TRAINING	3,071.68	1,800.00	3,000.00	4,000.00	4,080.00	1,000.00	0.33
1-5-16110-5304 CONVENTIONS/KM/TRAVEL	449.37	250.00	500.00	500.00	510.00	0.00	0.00
1-5-16110-5317 Equipment repair & maintenance	20,160.54	10,000.00	10,000.00	10,000.00	10,200.00	0.00	0.00
1-5-16110-5318 Materials & Supplies	41,546.79	22,000.00	28,000.00	30,000.00	30,600.00	2,000.00	0.07
1-5-16110-5319 Small equipment purchases	3,704.41	4,000.00	5,000.00	6,000.00	6,120.00	1,000.00	0.20
1-5-16110-5320 Software services - SaaS	537.42	0.00	300.00	300.00	306.00	0.00	0.00
1-5-16110-5321 Vechicle operating expenses	732.84	1,000.00	1,500.00	1,000.00	1,020.00	-500.00	-0.33
1-5-16110-5327 Cellular services	1,317.25	1,600.00	1,600.00	1,600.00	1,632.00	0.00	0.00
1-5-16110-5331 Hydro	1,703.55	3,550.00	2,719.00	2,858.00	2,915.00	139.00	0.05
1-5-16110-5333 Water / Wastewater	3,564.56	4,840.00	5,000.00	5,000.00	5,100.00	0.00	0.00
1-5-16110-5400 Contracted Services	23,791.24	15,000.00	17,000.00	15,000.00	15,300.00	-2,000.00	-0.12
1-5-16110-5405 Insurance	8,513.71	7,875.00	10,686.00	14,207.00	14,491.00	3,521.00	0.33
1-5-16110-5411 Electrical contracted services	5,125.45	0.00	5,000.00	5,000.00	5,100.00	0.00	0.00
Total Parks & Playgrounds	**400,085.25**	**374,145.00**	**425,322.00**	**464,189.00**	**477,149.00**	**38,867.00**	**0.09**
Downtown Beautification							
1-5-16120-5101 FT Wages	2,129.91	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16120-5115 EHT	41.53	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16120-5116 Source Deductions	161.45	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16120-5118 WSIB	80.72	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16120-5121 OMERS	105.67	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16120-5318 Materials & Supplies	11,057.35	12,520.00	12,520.00	12,520.00	12,770.00	0.00	0.00
1-5-16120-5400 Contracted Services	33.91	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16120-8501 Main Street Revitilization Grant exp	20,000.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Downtown Beautification	**33,610.54**	**12,520.00**	**12,520.00**	**12,520.00**	**12,770.00**	**0.00**	**0.00**

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
Swan Care							
1-5-16130-5101 FT Wages	0.00	500.00	500.00	0.00	0.00	-500.00	-1.00
1-5-16130-5102 PT Wages	0.00	200.00	200.00	0.00	0.00	-200.00	-1.00
1-5-16130-5115 EHT	0.00	20.00	25.00	0.00	0.00	-25.00	-1.00
1-5-16130-5116 Source Deductions	0.00	40.00	50.00	0.00	0.00	-50.00	-1.00
1-5-16130-5118 WSIB	0.00	20.00	0.00	0.00	0.00	0.00	0.00
1-5-16130-5121 OMERS	0.00	40.00	45.00	0.00	0.00	-45.00	-1.00
1-5-16130-5318 Materials & Supplies	267.15	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-16130-5400 Contracted Services	0.00	2,500.00	2,500.00	2,500.00	2,550.00	0.00	0.00
Total Swan Care	**267.15**	**4,320.00**	**4,320.00**	**3,500.00**	**3,570.00**	**-820.00**	**-0.19**
Sculpture Park							
1-5-16140-5103 OT Wages	24.31	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16140-5317 Equipment repair & maintenance	2,689.05	1,000.00	2,000.00	4,000.00	4,080.00	2,000.00	1.00
1-5-16140-5318 Materials & Supplies	2,771.93	1,500.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-16140-5331 Hydro	5,726.07	3,550.00	5,749.00	5,085.00	5,187.00	-664.00	-0.12
1-5-16140-5400 Contracted Services	4,842.97	5,000.00	7,000.00	6,000.00	6,120.00	-1,000.00	-0.14
1-5-16140-5411 Electrical contracted services	723.30	2,000.00	2,000.00	1,000.00	1,020.00	-1,000.00	-0.50
Total Sculpture Park	**16,777.63**	**13,050.00**	**18,749.00**	**18,085.00**	**18,447.00**	**-664.00**	**-0.04**
Joel Stone Beach							
1-5-16150-5101 FT Wages	111.72	750.00	500.00	0.00	0.00	-500.00	-1.00
1-5-16150-5102 PT Wages	488.13	500.00	500.00	0.00	0.00	-500.00	-1.00
1-5-16150-5103 OT Wages	181.46	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16150-5115 EHT	15.24	40.00	40.00	0.00	0.00	-40.00	-1.00
1-5-16150-5116 Source Deductions	45.54	80.00	80.00	0.00	0.00	-80.00	-1.00
1-5-16150-5118 WSIB	29.56	40.00	40.00	0.00	0.00	-40.00	-1.00
1-5-16150-5121 OMERS	35.68	50.00	50.00	0.00	0.00	-50.00	-1.00
1-5-16150-5317 Equipment repair & maintenance	2,187.84	0.00	0.00	0.00	0.00	0.00	0.00
Total Joel Stone Beach	**3,095.17**	**1,460.00**	**1,210.00**	**0.00**	**0.00**	**-1,210.00**	**-1.00**
Recreation Programs							
1-5-16200-5510 POP SUBSIDY	0.00	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
Total Recreation Programs	**0.00**	**2,000.00**	**2,000.00**	**2,000.00**	**2,040.00**	**0.00**	**0.00**
Splash Pad							
1-5-16260-5318 Materials & Supplies	1,267.50	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-16260-5333 Water / Wastewater	34,388.71	38,605.00	35,000.00	35,000.00	35,700.00	0.00	0.00
1-5-16260-5400 Contracted Services	150.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Splash Pad	**35,806.21**	**39,605.00**	**36,000.00**	**36,000.00**	**36,720.00**	**0.00**	**0.00**
Splash Pad Washrooms							
1-5-16300-5400 Contracted Services	4,223.00	500.00	500.00	500.00	510.00	0.00	0.00
1-5-16300-5404 Other Professional services	924.00	0.00	0.00	0.00	0.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025 A	PROVISIONAL 2026 BUDGET B	PROVISIONAL 2027 BUDGET	VARIANCE (B-A)	%
Total Splash Pad Washrooms	**5,147.00**	**500.00**	**500.00**	**500.00**	**510.00**	**0.00**	**0.00**
Tennis Courts							
1-5-16301-5101 FT Wages	1,941.14	1,495.00	1,000.00	0.00	0.00	-1,000.00	-1.00
1-5-16301-5102 PT Wages	0.00	1,495.00	500.00	0.00	0.00	-500.00	-1.00
1-5-16301-5103 OT Wages	460.85	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16301-5115 EHT	47.00	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16301-5116 Source Deductions	186.29	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16301-5118 WSIB	81.15	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16301-5121 OMERS	178.59	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16301-5317 Equipment repair & maintenance	0.00	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-16301-5318 Materials & Supplies	0.00	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
Total Tennis Courts	**2,895.02**	**6,990.00**	**5,500.00**	**4,000.00**	**4,080.00**	**-1,500.00**	**-0.27**
Soccer Fields							
1-5-16310-5317 Equipment repair & maintenance	0.00	2,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
Total Soccer Fields	**0.00**	**2,000.00**	**1,000.00**	**1,000.00**	**1,020.00**	**0.00**	**0.00**
Total Parks	**497,683.97**	**456,590.00**	**507,121.00**	**541,794.00**	**556,306.00**	**34,673.00**	**0.07**
Fleet & Equipment							
Parks & Rec Fleet & Equipment							
1-5-16003-5101 FT Wages	1,536.15	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16003-5115 EHT	30.17	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16003-5116 Source Deductions	118.36	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16003-5118 WSIB	50.29	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16003-5121 OMERS	139.25	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16003-5321 Vechicle operation expenses	0.00	0.00	18,500.00	18,500.00	18,870.00	0.00	0.00
1-5-16003-5322 Vehicle repair & maintenance	0.00	0.00	24,000.00	24,000.00	24,480.00	0.00	0.00
Total Parks & Rec Fleet & Equipment	**1,874.22**	**0.00**	**42,500.00**	**42,500.00**	**43,350.00**	**0.00**	**0.00**
310/ 311 Zero Turns							
1-5-16111-5321 Vechicle operating expenses	240.65	1,000.00	0.00	0.00	0.00	0.00	0.00
1-5-16111-5322 Vehicle repair & maintenance	1,058.11	1,000.00	0.00	0.00	0.00	0.00	0.00
Total 310/ 311 Zero Turns	**1,298.76**	**2,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
312 / 313 Mower Tractors							
1-5-16112-5321 Vechicle operating expenses	146.70	1,000.00	0.00	0.00	0.00	0.00	0.00
1-5-16112-5322 Vehicle repair & maintenance	5,533.68	1,000.00	0.00	0.00	0.00	0.00	0.00
Total 312 / 313 Mower Tractors	**5,680.38**	**2,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
316 2017 Polaris Ranger UTV							
1-5-16113-5321 Vechicle operating expenses	402.97	1,000.00	0.00	0.00	0.00	0.00	0.00
1-5-16113-5322 Vehicle repair & maintenance	59.61	1,000.00	0.00	0.00	0.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

			A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
Total 316 2017 Polaris Ranger UTV	**462.58**	**2,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
301 2006 Silverado Pickup Truck							
1-5-16114-5321 Vechicle operating expenses	1,275.96	0.00	0.00	0.00	0.00	0.00	0.00
Total 301 2006 Silverado Pickup Tru	**1,275.96**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
302 2009 Silverado Pickup Truck							
1-5-16115-5321 Vechicle operating expenses	1,718.78	2,000.00	0.00	0.00	0.00	0.00	0.00
1-5-16115-5322 Vehicle repair & maintenance	1,354.56	4,000.00	0.00	0.00	0.00	0.00	0.00
Total 302 2009 Silverado Pickup Tru	**3,073.34**	**6,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
303 2018 GMC Sierra Pickup Truck							
1-5-16118-5318 Materials & Supplies	280.47	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16118-5321 Vechicle operating expenses	2,656.98	3,000.00	0.00	0.00	0.00	0.00	0.00
1-5-16118-5322 Vehicle repair & maintenance	2,768.83	2,000.00	0.00	0.00	0.00	0.00	0.00
Total 303 2018 GMC Sierra Pickup Tru	**5,706.28**	**5,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
ZAMBONI							
1-5-16341-5321 Vechicle operating expenses	7,924.18	9,000.00	0.00	0.00	0.00	0.00	0.00
1-5-16341-5322 Vehicle repair & maintenance	13,901.91	5,000.00	0.00	0.00	0.00	0.00	0.00
Total ZAMBONI	**21,826.09**	**14,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total Fleet & Equipment	**41,197.61**	**31,000.00**	**42,500.00**	**42,500.00**	**43,350.00**	**0.00**	**0.00**
Baseball Fields							
Ball Fields							
1-5-16320-5101 FT Wages	307.23	1,495.00	1,000.00	0.00	0.00	-1,000.00	-1.00
1-5-16320-5102 PT Wages	408.36	1,495.00	1,000.00	0.00	0.00	-1,000.00	-1.00
1-5-16320-5115 EHT	13.99	35.00	20.00	0.00	0.00	-20.00	-1.00
1-5-16320-5116 Source Deductions	55.81	35.00	40.00	0.00	0.00	-40.00	-1.00
1-5-16320-5118 WSIB	27.19	50.00	50.00	0.00	0.00	-50.00	-1.00
1-5-16320-5121 OMERS	44.28	40.00	50.00	0.00	0.00	-50.00	-1.00
1-5-16320-5317 Equipment repair & maintenance	1,063.06	2,000.00	1,250.00	1,000.00	1,020.00	-250.00	-0.20
1-5-16320-5318 Materials & Supplies	3,853.44	2,000.00	1,250.00	1,000.00	1,020.00	-250.00	-0.20
1-5-16320-5331 Hydro	1,726.60	1,235.00	1,505.00	1,628.00	1,661.00	123.00	0.08
1-5-16320-5334 Utilities - Water Heater	0.00	1,205.00	0.00	0.00	0.00	0.00	0.00
1-5-16320-5400 Contracted Services	3,529.26	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-16320-5414 BALL FIELDS - EQUIPMENT RENTALS	0.00	1,000.00	500.00	500.00	510.00	0.00	0.00
Total Ball Fields	**11,029.22**	**11,590.00**	**7,665.00**	**5,128.00**	**5,231.00**	**-2,537.00**	**-0.33**
Total Baseball Fields	**11,029.22**	**11,590.00**	**7,665.00**	**5,128.00**	**5,231.00**	**-2,537.00**	**-0.33**
Arena Facility							

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
Arena Facility							
1-5-16340-5101 FT Wages	184,607.22	190,870.00	221,834.00	242,422.00	249,695.00	20,588.00	0.09
1-5-16340-5102 PT Wages	62,141.03	35,680.00	53,754.00	62,846.00	64,731.00	9,092.00	0.17
1-5-16340-5103 OT Wages	13,837.22	10,000.00	13,344.00	16,240.00	16,727.00	2,896.00	0.22
1-5-16340-5112 Uniforms/Clothing	1,662.19	3,500.00	3,700.00	3,700.00	3,811.00	0.00	0.00
1-5-16340-5115 EHT	5,151.70	4,915.00	5,691.00	6,343.00	6,533.00	652.00	0.11
1-5-16340-5116 Source Deductions	18,237.37	16,155.00	18,935.00	22,892.00	23,579.00	3,957.00	0.21
1-5-16340-5117 Other Benefits	47.28	0.00	0.00	200.00	206.00	200.00	0.00
1-5-16340-5118 WSIB	9,956.86	7,760.00	9,585.00	10,772.00	11,095.00	1,187.00	0.12
1-5-16340-5119 Manulife	12,099.08	20,070.00	20,041.00	17,782.00	18,315.00	-2,259.00	-0.11
1-5-16340-5121 OMERS	18,977.76	20,565.00	22,770.00	25,121.00	25,875.00	2,351.00	0.10
1-5-16340-5301 Ads,Publications & Subscriptions	0.00	1,000.00	1,000.00	800.00	816.00	-200.00	-0.20
1-5-16340-5302 Memberships	1,134.40	850.00	1,100.00	1,100.00	1,122.00	0.00	0.00
1-5-16340-5303 ARENA - TRAINING	1,856.34	2,500.00	2,500.00	2,500.00	2,550.00	0.00	0.00
1-5-16340-5306 POSTAGE/COURIER	50.95	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16340-5317 Equipment repair & maintenance	34,258.24	12,000.00	14,000.00	16,000.00	16,320.00	2,000.00	0.14
1-5-16340-5318 Materials & Supplies	21,616.14	12,000.00	14,000.00	14,000.00	14,280.00	0.00	0.00
1-5-16340-5320 Software services - SaaS	5,328.12	0.00	5,000.00	5,000.00	5,100.00	0.00	0.00
1-5-16340-5321 Vechicle operating expenses	312.21	800.00	800.00	800.00	816.00	0.00	0.00
1-5-16340-5327 Cellular services	1,312.72	1,000.00	1,100.00	1,100.00	1,122.00	0.00	0.00
1-5-16340-5330 Internet	2,616.79	3,500.00	3,500.00	3,500.00	3,570.00	0.00	0.00
1-5-16340-5331 Hydro	87,468.95	67,760.00	88,298.00	85,870.00	87,587.00	-2,428.00	-0.03
1-5-16340-5332 Natural Gas	13,196.28	21,000.00	19,451.00	18,161.00	18,524.00	-1,290.00	-0.07
1-5-16340-5333 Water / Wastewater	31,294.81	22,950.00	25,000.00	25,000.00	25,500.00	0.00	0.00
1-5-16340-5335 Telephony services	475.46	500.00	500.00	500.00	510.00	0.00	0.00
1-5-16340-5400 Contracted Services	24,787.22	20,000.00	32,000.00	35,000.00	35,700.00	3,000.00	0.09
1-5-16340-5403 Engineering Services	4,128.44	2,500.00	3,000.00	3,500.00	3,570.00	500.00	0.17
1-5-16340-5404 Other Professional services	924.00	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16340-5405 Insurance	36,220.68	32,120.00	47,403.00	36,599.00	37,331.00	-10,804.00	-0.23
1-5-16340-5407 Inspections & Licenses	1,290.13	1,250.00	1,500.00	1,500.00	1,530.00	0.00	0.00
1-5-16340-5409 IT Services	5,185.61	3,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-16340-5411 Electrical contracted services	3,487.06	7,000.00	6,000.00	5,000.00	5,100.00	-1,000.00	-0.17
1-5-16340-5502 Lease payments	838.06	1,500.00	1,500.00	1,500.00	1,530.00	0.00	0.00
1-5-16340-5503 Bank service charges	3,726.61	3,000.00	3,000.00	3,000.00	3,060.00	0.00	0.00
1-5-16340-5800 Principal on long term debt	0.00	0.00	0.00	11,967.00	24,770.00	11,967.00	0.00
1-5-16340-5850 Interest on long term debt	0.00	0.00	0.00	6,832.00	12,824.00	6,832.00	0.00
1-5-16340-5901 Transfer to Reserves	119,320.00	119,320.00	119,000.00	169,000.00	185,900.00	50,000.00	0.42
Total Arena Facility	**727,546.93**	**645,065.00**	**761,306.00**	**858,547.00**	**911,739.00**	**97,241.00**	**0.13**
Arena Washrooms							
1-5-16392-5318 Materials & Supplies	1,365.69	500.00	500.00	500.00	510.00	0.00	0.00
Total Arena Washrooms	**1,365.69**	**500.00**	**500.00**	**500.00**	**510.00**	**0.00**	**0.00**
Total Arena Facility	**728,912.62**	**645,565.00**	**761,806.00**	**859,047.00**	**912,249.00**	**97,241.00**	**0.13**

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
GBM Rink							
GBM Rink							
1-5-16380-5101 FT Wages	8,724.36	17,665.00	10,921.00	12,475.00	12,849.00	1,554.00	0.14
1-5-16380-5102 PT Wages	2,127.88	1,745.00	1,154.00	1,205.00	1,241.00	51.00	0.04
1-5-16380-5103 OT Wages	767.90	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16380-5115 EHT	201.85	130.00	237.00	268.00	276.00	31.00	0.13
1-5-16380-5116 Source Deductions	684.86	135.00	259.00	287.00	296.00	28.00	0.11
1-5-16380-5118 WSIB	377.79	235.00	395.00	434.00	447.00	39.00	0.10
1-5-16380-5119 Manulife	518.28	0.00	1,110.00	1,157.00	1,192.00	47.00	0.04
1-5-16380-5121 OMERS	783.16	2,350.00	1,310.00	1,527.00	1,573.00	217.00	0.17
1-5-16380-5317 Equipment repair & maintenance	44.99	2,000.00	2,000.00	4,000.00	4,080.00	2,000.00	1.00
1-5-16380-5318 Materials & Supplies	5,530.40	3,000.00	3,000.00	2,500.00	2,550.00	-500.00	-0.17
1-5-16380-5321 Vechicle operating expenses	812.38	1,500.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-16380-5322 Vehicle repair & maintenance	1,108.62	2,375.00	2,300.00	1,500.00	1,530.00	-800.00	-0.35
1-5-16380-5331 Hydro	9,853.75	27,000.00	19,109.00	17,083.00	17,425.00	-2,026.00	-0.11
1-5-16380-5333 Water / Wastewater	776.17	2,400.00	2,400.00	2,200.00	2,244.00	-200.00	-0.08
1-5-16380-5400 Contracted Services	11,395.67	2,000.00	2,000.00	3,000.00	3,060.00	1,000.00	0.50
Total GBM Rink	**43,708.06**	**62,535.00**	**47,195.00**	**48,636.00**	**49,783.00**	**1,441.00**	**0.03**
Total GBM Rink	**43,708.06**	**62,535.00**	**47,195.00**	**48,636.00**	**49,783.00**	**1,441.00**	**0.03**
Non Town Events							
Non Town Events							
1-5-16670-5101 FT Wages	139.65	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16670-5102 PT Wages	3,651.95	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16670-5103 OT Wages	2,013.17	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16670-5115 EHT	92.58	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16670-5116 Source Deductions	243.20	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16670-5118 WSIB	32.97	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16670-5121 OMERS	12.66	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16670-5318 Materials & Supplies	686.17	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16670-5400 Contracted Services	150.00	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16670-5418 Waste Tipping Fees	0.00	1,500.00	1,500.00	1,500.00	1,530.00	0.00	0.00
Total Non Town Events	**7,022.35**	**1,500.00**	**1,500.00**	**1,500.00**	**1,530.00**	**0.00**	**0.00**
Total Non Town Events	**7,022.35**	**1,500.00**	**1,500.00**	**1,500.00**	**1,530.00**	**0.00**	**0.00**
Recreation & Active Special Ev							
Waterfront Concerts							
1-5-16530-5404 Other Professional services	30,383.43	40,000.00	40,000.00	70,000.00	70,000.00	30,000.00	0.75
Total Waterfront Concerts	**30,383.43**	**40,000.00**	**40,000.00**	**70,000.00**	**70,000.00**	**30,000.00**	**0.75**
Recreation & Active Special Events							
1-5-16550-5101 FT Wages	10,136.94	15,635.00	15,635.00	0.00	0.00	-15,635.00	-1.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-5-16550-5103 OT Wages	417.88	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16550-5115 EHT	216.07	245.00	245.00	0.00	0.00	-245.00	-1.00
1-5-16550-5116 Source Deductions	845.23	890.00	890.00	0.00	0.00	-890.00	-1.00
1-5-16550-5118 WSIB	418.67	420.00	420.00	0.00	0.00	-420.00	-1.00
1-5-16550-5119 Manulife	964.11	2,010.00	2,010.00	0.00	0.00	-2,010.00	-1.00
1-5-16550-5121 OMERS	997.03	1,135.00	1,135.00	0.00	0.00	-1,135.00	-1.00
1-5-16550-5318 Materials & Supplies	25,608.70	25,000.00	25,000.00	30,000.00	30,600.00	5,000.00	0.20
Total Recreation & Active Special Even	**39,604.63**	**45,335.00**	**45,335.00**	**30,000.00**	**30,600.00**	**-15,335.00**	**-0.34**
Total Recreation & Active Special Even	**69,988.06**	**85,335.00**	**85,335.00**	**100,000.00**	**100,600.00**	**14,665.00**	**0.17**
Trails							
Trails							
1-5-16860-5101 FT Wages	614.46	2,000.00	5,762.00	12,475.00	12,849.00	6,713.00	1.17
1-5-16860-5102 PT Wages	456.83	840.00	2,486.00	0.00	0.00	-2,486.00	-1.00
1-5-16860-5115 EHT	20.98	35.00	192.00	245.00	252.00	53.00	0.28
1-5-16860-5116 Source Deductions	76.39	35.00	826.00	605.00	623.00	-221.00	-0.27
1-5-16860-5118 WSIB	40.66	50.00	379.00	395.00	407.00	16.00	0.04
1-5-16860-5119 Manulife	0.00	0.00	746.00	1,157.00	1,192.00	411.00	0.55
1-5-16860-5121 OMERS	85.18	40.00	669.00	1,419.00	1,462.00	750.00	1.12
1-5-16860-5317 Equipment repair & maintenance	0.00	500.00	500.00	500.00	510.00	0.00	0.00
1-5-16860-5318 Materials & Supplies	1,626.13	4,000.00	2,500.00	2,500.00	2,550.00	0.00	0.00
1-5-16860-5400 Contracted Services	2,747.52	7,500.00	2,500.00	2,500.00	2,550.00	0.00	0.00
1-5-16860-5501 Property rents & taxes	247.58	0.00	250.00	250.00	255.00	0.00	0.00
1-5-16860-5600 TRAILS FUNDING	0.00	3,500.00	500.00	500.00	510.00	0.00	0.00
Total Trails	**5,915.73**	**18,500.00**	**17,310.00**	**22,546.00**	**23,160.00**	**5,236.00**	**0.30**
Total Trails	**5,915.73**	**18,500.00**	**17,310.00**	**22,546.00**	**23,160.00**	**5,236.00**	**0.30**
Marina							
Marina Facility							
1-5-16700-5101 FT Wages	128,700.66	124,815.00	86,146.00	100,435.00	103,448.00	14,289.00	0.17
1-5-16700-5102 PT Wages	106,667.23	90,000.00	127,066.00	131,831.00	135,786.00	4,765.00	0.04
1-5-16700-5103 OT Wages	8,503.48	6,600.00	0.00	0.00	0.00	0.00	0.00
1-5-16700-5112 Uniforms/Clothing	1,607.85	1,300.00	2,400.00	1,800.00	1,854.00	-600.00	-0.25
1-5-16700-5115 EHT	4,780.43	5,175.00	4,169.00	4,543.00	4,679.00	374.00	0.09
1-5-16700-5116 Source Deductions	14,255.11	14,600.00	14,843.00	15,809.00	16,283.00	966.00	0.07
1-5-16700-5117 Other Benefits	38.80	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16700-5118 WSIB	9,259.40	8,980.00	6,949.00	7,680.00	7,910.00	731.00	0.11
1-5-16700-5119 Manulife	13,431.60	12,620.00	10,183.00	10,838.00	11,163.00	655.00	0.06
1-5-16700-5121 OMERS	13,296.73	11,665.00	11,639.00	13,548.00	13,954.00	1,909.00	0.16
1-5-16700-5301 Ads,Publications & Subscriptions	947.17	0.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-16700-5303 MARINA TRAINING	1,306.00	1,500.00	2,000.00	4,000.00	4,080.00	2,000.00	1.00
1-5-16700-5304 CONVENTIONS/KM/TRAVEL	0.00	0.00	0.00	2,200.00	2,244.00	2,200.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
		ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING								
1-5-16700-5308	CANTEEN VENDING	63.76	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16700-5309	ICE	7,144.48	6,575.00	7,200.00	7,200.00	7,344.00	0.00	0.00
1-5-16700-5317	Equipment repair & maintenance	20,097.28	20,000.00	22,000.00	27,000.00	27,540.00	5,000.00	0.23
1-5-16700-5318	Materials & Supplies	21,494.71	15,000.00	20,000.00	23,000.00	23,460.00	3,000.00	0.15
1-5-16700-5319	Small equipment purchases	4,732.84	2,750.00	3,000.00	5,000.00	5,100.00	2,000.00	0.67
1-5-16700-5320	Software services - SaaS	328.12	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16700-5327	Cellular services	546.50	360.00	500.00	500.00	510.00	0.00	0.00
1-5-16700-5330	Internet	5,429.95	4,800.00	4,900.00	4,900.00	4,998.00	0.00	0.00
1-5-16700-5331	Hydro	27,880.12	34,000.00	22,688.00	26,614.00	27,146.00	3,926.00	0.17
1-5-16700-5333	Water / Wastewater	17,091.27	14,450.00	15,000.00	15,000.00	15,300.00	0.00	0.00
1-5-16700-5335	Telephony services	619.37	700.00	700.00	700.00	714.00	0.00	0.00
1-5-16700-5400	Contracted Services	60,245.12	45,000.00	47,500.00	54,500.00	55,590.00	7,000.00	0.15
1-5-16700-5401	Audit Services	1,060.00	1,060.00	1,100.00	1,100.00	1,122.00	0.00	0.00
1-5-16700-5403	Waste Disposal	10,550.00	15,000.00	12,000.00	10,000.00	10,200.00	-2,000.00	-0.17
1-5-16700-5405	Insurance	42,042.87	39,320.00	52,162.00	40,265.00	41,070.00	-11,897.00	-0.23
1-5-16700-5409	IT Services	2,898.50	4,000.00	2,500.00	2,500.00	2,550.00	0.00	0.00
1-5-16700-5411	Electrical contracted services	45,027.59	6,000.00	8,000.00	8,000.00	8,160.00	0.00	0.00
1-5-16700-5501	Property rents & taxes	345.44	330.00	330.00	330.00	337.00	0.00	0.00
1-5-16700-5502	Lease payments	832.04	720.00	720.00	720.00	734.00	0.00	0.00
1-5-16700-5503	Bank service charges	17,382.90	15,000.00	16,000.00	16,000.00	16,320.00	0.00	0.00
1-5-16700-5504	CASH OVER/SHORT	-30.63	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16700-5800	Principal on long term debt	44,356.18	44,330.00	97,700.00	156,390.00	162,232.00	58,690.00	0.60
1-5-16700-5850	Interest on long term debt	24,097.31	25,055.00	53,623.00	69,937.00	64,095.00	16,314.00	0.30
1-5-16700-5901	Transfer to Reserves	327,500.00	327,500.00	337,500.00	428,001.00	436,561.00	90,501.00	0.27
Total Marina Facility		**984,530.18**	**899,205.00**	**991,518.00**	**1,191,341.00**	**1,213,504.00**	**199,823.00**	**0.20**
Total Marina		**984,530.18**	**899,205.00**	**991,518.00**	**1,191,341.00**	**1,213,504.00**	**199,823.00**	**0.20**
Library								
Gananoque Public Library								
1-5-16940-4067	Seniors Grant	10,730.77	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16940-5101	FT Wages	81,057.97	78,090.00	83,561.00	86,873.00	89,479.00	3,312.00	0.04
1-5-16940-5102	PT Wages	51,161.97	47,415.00	58,786.00	73,524.00	75,730.00	14,738.00	0.25
1-5-16940-5103	OT Wages	659.39	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16940-5115	EHT	2,600.28	2,435.00	2,781.00	3,150.00	3,245.00	369.00	0.13
1-5-16940-5116	Source Deductions	9,237.21	9,065.00	10,278.00	11,708.00	12,059.00	1,430.00	0.14
1-5-16940-5118	WSIB	5,002.47	4,200.00	4,636.00	5,346.00	5,506.00	710.00	0.15
1-5-16940-5119	Manulife	3,519.81	5,830.00	3,679.00	11,674.00	12,024.00	7,995.00	2.17
1-5-16940-5121	OMERS	11,755.70	11,150.00	13,367.00	15,217.00	15,674.00	1,850.00	0.14
1-5-16940-5301	Ads,Publications & Subscriptions	80.50	210.00	210.00	200.00	204.00	-10.00	-0.05
1-5-16940-5302	Memberships	60.00	200.00	200.00	325.00	325.00	125.00	0.63
1-5-16940-5303	Training	0.00	200.00	200.00	1,000.00	1,020.00	800.00	4.00
1-5-16940-5304	Conventions and travel	0.00	0.00	0.00	800.00	816.00	800.00	0.00
1-5-16940-5310	Computer Purchases	1,017.60	1,055.00	1,048.00	500.00	510.00	-548.00	-0.52
1-5-16940-5312	Interlibrary Loans	909.96	925.00	951.00	900.00	918.00	-51.00	-0.05

Budget 2026 by Services

For Period Ending 31-Dec-2026

				A	B		(B-A)	
		ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING								
1-5-16940-5316	Equipment supplies (furniture)	0.00	0.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-16940-5317	Equipment repair & maintenance	0.00	3,100.00	0.00	0.00	0.00	0.00	0.00
1-5-16940-5318	Materials & Supplies	2,292.31	1,240.00	1,500.00	2,500.00	2,550.00	1,000.00	0.67
1-5-16940-5319	Small equipment purchases	609.74	1,135.00	1,000.00	4,800.00	4,896.00	3,800.00	3.80
1-5-16940-5320	Software services (E-Resources)	3,513.19	700.00	2,608.00	5,000.00	5,100.00	2,392.00	0.92
1-5-16940-5323	Library books and materials	23,374.77	19,625.00	23,000.00	23,460.00	23,929.00	460.00	0.02
1-5-16940-5324	Building repair & maintenance	12,479.92	10,330.00	10,640.00	2,000.00	2,040.00	-8,640.00	-0.81
1-5-16940-5330	Internet	2,258.40	2,250.00	2,326.00	2,392.00	2,440.00	66.00	0.03
1-5-16940-5331	Hydro	5,448.91	7,550.00	7,009.00	7,722.00	7,876.00	713.00	0.10
1-5-16940-5332	Natural Gas	3,384.61	6,850.00	5,073.00	4,539.00	4,630.00	-534.00	-0.11
1-5-16940-5333	Water / Wastewater	1,434.62	1,300.00	1,300.00	1,400.00	1,428.00	100.00	0.08
1-5-16940-5335	Telephony services	1,335.13	1,860.00	1,860.00	1,600.00	1,632.00	-260.00	-0.14
1-5-16940-5400	Contracted Services	0.00	0.00	500.00	9,200.00	9,384.00	8,700.00	17.40
1-5-16940-5401	Audit Services	1,200.00	1,200.00	1,236.00	1,260.00	1,285.00	24.00	0.02
1-5-16940-5405	Insurance	23,826.06	22,170.00	29,716.00	22,985.00	23,445.00	-6,731.00	-0.23
1-5-16940-5409	IT Services	5,997.42	7,750.00	7,750.00	7,750.00	7,905.00	0.00	0.00
1-5-16940-5411	Electrical contracted services	0.00	1,300.00	0.00	0.00	0.00	0.00	0.00
1-5-16940-5901	Transfer to Reserves	6,932.67	0.00	0.00	0.00	0.00	0.00	0.00
1-5-16940-8318	Miscellaneous expenditures	1,232.55	0.00	1,303.00	1,330.00	1,357.00	27.00	0.02
1-5-16940-8501	TD Summer Reading Grant	0.00	0.00	1,000.00	0.00	0.00	-1,000.00	-1.00
Total Gananoque Public Library		**273,113.93**	**249,135.00**	**278,518.00**	**310,155.00**	**318,427.00**	**31,637.00**	**0.11**
Total Library		**273,113.93**	**249,135.00**	**278,518.00**	**310,155.00**	**318,427.00**	**31,637.00**	**0.11**
Community Grants								
Community Grants								
1-5-16840-5613	COMMUNITY GRANTS	81,366.46	85,000.00	85,000.00	46,500.00	46,500.00	-38,500.00	-0.45
Total Community Grants		**81,366.46**	**85,000.00**	**85,000.00**	**46,500.00**	**46,500.00**	**-38,500.00**	**-0.45**
Total Community Grants		**81,366.46**	**85,000.00**	**85,000.00**	**46,500.00**	**46,500.00**	**-38,500.00**	**-0.45**
Total Recreation & cultural services		**727,243.15**	**632,450.00**	**795,021.00**	**920,389.00**	**983,277.00**	**125,368.00**	**0.16**
Planning & development								
Planning & Zoning Fees								
Planning								
1-4-18100-4040	SUBDIVISION FEES	0.00	-1,000.00	-1,000.00	-1,000.00	-1,020.00	0.00	0.00
1-4-18100-4044	MOBILE CANTEEN LICENSES	-10,634.50	-9,500.00	-10,500.00	-8,000.00	-8,160.00	2,500.00	-0.24
1-4-18100-4056	Patio Licenses	-1,712.00	0.00	0.00	-1,000.00	-1,020.00	-1,000.00	0.00
1-4-18100-4066	Miscellaneous revenue	-100.00	-3,150.00	0.00	0.00	0.00	0.00	0.00
1-4-18100-4089	CASH IN LIEU OF PARKING	-1,056.00	-1,056.00	-1,056.00	-1,000.00	-1,020.00	56.00	-0.05
1-4-18100-4091	Accomodate License Fees	-3,500.00	-4,000.00	-3,000.00	-5,000.00	-5,100.00	-2,000.00	0.67
1-4-18100-4092	OFFICIAL PLAN AMENDMENT	-3,065.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-18100-4093	DPS - ZONING/MV/SP FEES	-39,202.00	-20,000.00	-25,000.00	-15,000.00	-15,300.00	10,000.00	-0.40

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-4-18100-4094 Part Lot Fees	-250.00	-1,500.00	-1,000.00	0.00	0.00	1,000.00	-1.00
1-4-18100-4097 WORK ORDER LETTERS	-1,365.00	-1,000.00	-1,500.00	-1,500.00	-1,530.00	0.00	0.00
1-4-18100-4098 WORK RECOVERABLE REVENUE	-1,179.88	-3,000.00	-1,000.00	-1,000.00	-1,020.00	0.00	0.00
Total Planning	**-62,064.38**	**-44,206.00**	**-44,056.00**	**-33,500.00**	**-34,170.00**	**10,556.00**	**-0.24**
Total Planning & Zoning Fees	**-62,064.38**	**-44,206.00**	**-44,056.00**	**-33,500.00**	**-34,170.00**	**10,556.00**	**-0.24**
Committee of Adjustment fundin							
Committee of Adjustments							
1-4-18250-4094 COMMITTEE OF ADJUSTMENT FEES	-1,000.00	-2,000.00	-2,000.00	-1,500.00	-1,530.00	500.00	-0.25
Total Committee of Adjustments	**-1,000.00**	**-2,000.00**	**-2,000.00**	**-1,500.00**	**-1,530.00**	**500.00**	**-0.25**
Total Committee of Adjustment funding	**-1,000.00**	**-2,000.00**	**-2,000.00**	**-1,500.00**	**-1,530.00**	**500.00**	**-0.25**
Economic development funding							
Economic Development							
1-4-18600-4049 BUSKERS LICENSES	-40.00	-140.00	-40.00	-45.00	-46.00	-5.00	0.13
1-4-18600-4067 SPECIAL PROJECTS	-5,720.00	-2,000.00	-500.00	0.00	0.00	500.00	-1.00
1-4-18600-5901 Transfer from Reserves	-40,000.00	-40,000.00	-50,000.00	-50,000.00	-51,000.00	0.00	0.00
Total Economic Development	**-45,760.00**	**-42,140.00**	**-50,540.00**	**-50,045.00**	**-51,046.00**	**495.00**	**-0.01**
Total Economic development funding	**-45,760.00**	**-42,140.00**	**-50,540.00**	**-50,045.00**	**-51,046.00**	**495.00**	**-0.01**
Reforestation funding							
Forestry Program							
1-4-06800-4034 Federal Grant	0.00	-40,000.00	0.00	0.00	0.00	0.00	0.00
Total Forestry Program	**0.00**	**-40,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total Reforestation funding	**0.00**	**-40,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Municipal Accomodation Tax							
Municipal Accomodation Tax							
1-4-17000-4000 MAT Levy	-348,362.49	-415,000.00	-415,000.00	-400,000.00	-408,000.00	15,000.00	-0.04
Total Municipal Accomodation Tax	**-348,362.49**	**-415,000.00**	**-415,000.00**	**-400,000.00**	**-408,000.00**	**15,000.00**	**-0.04**
Total Municipal Accomodation Tax	**-348,362.49**	**-415,000.00**	**-415,000.00**	**-400,000.00**	**-408,000.00**	**15,000.00**	**-0.04**
Vistor Centre							
Visitor Centre							
1-4-17500-4024 Visitors Guide	-17,601.30	-75,000.00	-25,000.00	-25,000.00	-25,500.00	0.00	0.00
1-4-17500-4047 Rental income	-4,887.08	-6,020.00	-4,755.00	-4,900.00	-4,998.00	-145.00	0.03
1-4-17500-4064 Merchandise	-8,545.31	-8,000.00	-8,000.00	-12,000.00	-12,240.00	-4,000.00	0.50
1-4-17500-4066 Miscellaneous revenue	107.81	0.00	0.00	0.00	0.00	0.00	0.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-4-17500-4067 Brochure Rack Fees	-7,414.00	-6,500.00	-6,500.00	-6,500.00	-6,630.00	0.00	0.00
1-4-17500-4072 Digital Marketing	-1,235.00	-1,500.00	-1,500.00	-1,625.00	-1,658.00	-125.00	0.08
1-4-17500-4084 Commision Sales	-38,558.40	-55,000.00	-55,000.00	-50,000.00	-51,000.00	5,000.00	-0.09
1-4-17500-4089 Grants	-11,566.10	-4,000.00	-4,000.00	-5,000.00	-5,100.00	-1,000.00	0.25
1-4-17500-4098 TLTI Cost Sharing	-13,144.25	-14,855.00	-14,853.00	-13,825.00	-14,102.00	1,028.00	-0.07
1-4-17500-5901 Transfer from Reserves	0.00	0.00	-15,300.00	-13,825.00	-14,102.00	1,475.00	-0.10
Total Visitor Centre	**-102,843.63**	**-170,875.00**	**-134,908.00**	**-132,675.00**	**-135,330.00**	**2,233.00**	**-0.02**
Total Vistor Centre	**-102,843.63**	**-170,875.00**	**-134,908.00**	**-132,675.00**	**-135,330.00**	**2,233.00**	**-0.02**
Arts, Culture & Hertiage Speci							
Arts, Culture & Hertiage Special Event							
1-4-17250-4034 Provincial Grant	-25,000.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-17250-4036 TAP Grant	-40,000.00	-40,000.00	-50,000.00	-50,000.00	-50,000.00	0.00	0.00
1-4-17250-4083 Donations	0.00	0.00	0.00	-8,000.00	-8,160.00	-8,000.00	0.00
Total Arts, Culture & Hertiage Special	**-65,000.00**	**-40,000.00**	**-50,000.00**	**-58,000.00**	**-58,160.00**	**-8,000.00**	**0.16**
Total Arts, Culture & Hertiage Special	**-65,000.00**	**-40,000.00**	**-50,000.00**	**-58,000.00**	**-58,160.00**	**-8,000.00**	**0.16**
Tourism funding							
Tourism Ec Dev Recovery							
1-4-18650-4089 Grant	0.00	-5,000.00	0.00	0.00	0.00	0.00	0.00
1-4-18650-5901 Transfer from Reserves	-5,000.00	-5,000.00	0.00	0.00	0.00	0.00	0.00
Total Tourism Ec Dev Recovery	**-5,000.00**	**-10,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total Tourism funding	**-5,000.00**	**-10,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
RED Project/TLTI funding							
RED Project / TLTI							
1-4-18680-4030 Revenue from other Municipalities	0.00	-7,500.00	-7,500.00	0.00	0.00	7,500.00	-1.00
1-4-18680-4089 Grants	-17,165.75	-15,000.00	-15,000.00	-20,000.00	-20,400.00	-5,000.00	0.33
1-4-18680-5901 Transfer from Reserves	-7,500.00	-7,500.00	-7,500.00	-20,000.00	-20,400.00	-12,500.00	1.67
Total RED Project / TLTI	**-24,665.75**	**-30,000.00**	**-30,000.00**	**-40,000.00**	**-40,800.00**	**-10,000.00**	**0.33**
Total RED Project/TLTI funding	**-24,665.75**	**-30,000.00**	**-30,000.00**	**-40,000.00**	**-40,800.00**	**-10,000.00**	**0.33**
BIA Levy & other revenue							
BIA							
1-4-70000-4000 BIA Levy	-47,686.25	-47,610.00	-50,070.00	-50,070.00	-67,867.50	0.00	0.00
1-4-70000-4034 Grants	-14,500.00	-20,000.00	-19,000.00	0.00	0.00	19,000.00	-1.00
1-4-70000-4066 Miscellaneous revenue	0.00	-2,500.00	-2,000.00	-4,000.00	-4,000.00	-2,000.00	1.00
1-4-70000-5901 Transfer from Reserves	0.00	-2,290.00	-6,000.00	-17,797.50	0.00	-11,797.50	1.97
Total BIA	**-62,186.25**	**-72,400.00**	**-77,070.00**	**-71,867.50**	**-71,867.50**	**5,202.50**	**-0.07**

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
Total BIA Levy & other revenue	**-62,186.25**	**-72,400.00**	**-77,070.00**	**-71,867.50**	**-71,867.50**	**5,202.50**	**-0.07**
Planning & Zoning							
Planning							
1-5-18100-5101 FT Wages	119,419.12	121,453.00	125,421.00	145,708.00	150,079.00	20,287.00	0.16
1-5-18100-5103 OT Wages	3,133.63	750.00	0.00	0.00	0.00	0.00	0.00
1-5-18100-5115 EHT	2,358.99	2,385.00	2,463.00	2,863.00	2,949.00	400.00	0.16
1-5-18100-5116 Source Deductions	6,937.72	5,570.00	7,188.00	7,702.00	7,933.00	514.00	0.07
1-5-18100-5117 Other Benefits	119.00	0.00	0.00	0.00	0.00	0.00	0.00
1-5-18100-5118 WSIB	4,301.82	3,530.00	3,862.00	4,166.00	4,291.00	304.00	0.08
1-5-18100-5119 Manulife	10,676.41	9,875.00	11,275.00	9,857.00	10,153.00	-1,418.00	-0.13
1-5-18100-5121 OMERS	12,740.03	13,370.00	13,304.00	16,032.00	16,513.00	2,728.00	0.21
1-5-18100-5123 Employee Programs	107.84	0.00	0.00	0.00	0.00	0.00	0.00
1-5-18100-5301 Ads,Publications & Subscriptions	0.00	1,500.00	1,500.00	1,500.00	1,530.00	0.00	0.00
1-5-18100-5302 Memberships	1,209.34	1,500.00	1,500.00	1,400.00	1,428.00	-100.00	-0.07
1-5-18100-5303 PLANNING - TRAINING	1,032.86	1,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-18100-5304 CONVENTIONS/KM/TRAVEL	1,117.28	1,500.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-18100-5306 POSTAGE/COURIER	115.40	600.00	600.00	600.00	612.00	0.00	0.00
1-5-18100-5318 Materials & Supplies	930.82	750.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-18100-5320 Software services - SaaS	378.42	0.00	0.00	500.00	510.00	500.00	0.00
1-5-18100-5327 Cellular services	1,329.32	750.00	750.00	500.00	510.00	-250.00	-0.33
1-5-18100-5400 Contracted Services	7,012.51	8,500.00	8,500.00	8,500.00	8,670.00	0.00	0.00
1-5-18100-5402 Legal Services	3,388.08	7,000.00	7,000.00	7,000.00	7,140.00	0.00	0.00
1-5-18100-5404 Other Professional services	0.00	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
1-5-18100-5409 IT costs	1,434.82	0.00	0.00	0.00	0.00	0.00	0.00
1-5-18100-5430 PLANNING ADVISORY COMMITTEE	0.00	0.00	0.00	2,500.00	2,550.00	2,500.00	0.00
1-5-18100-5901 Transfer to Reserves	1,056.00	1,056.00	1,077.00	1,099.00	1,121.00	22.00	0.02
Total Planning	**178,799.41**	**183,089.00**	**191,440.00**	**216,927.00**	**223,129.00**	**25,487.00**	**0.13**
Total Planning & Zoning	**178,799.41**	**183,089.00**	**191,440.00**	**216,927.00**	**223,129.00**	**25,487.00**	**0.13**
Committee of Adjustment							
Committee of Adjustments							
1-5-18250-5301 Ads,Publications & Subscriptions	0.00	0.00	0.00	500.00	510.00	500.00	0.00
1-5-18250-5302 Memberships	650.00	0.00	300.00	350.00	357.00	50.00	0.17
1-5-18250-5304 MEETINGS & CONFERENCES	2,466.52	2,500.00	2,500.00	2,500.00	2,550.00	0.00	0.00
1-5-18250-5306 POSTAGE/COURIER	0.00	0.00	0.00	100.00	102.00	100.00	0.00
1-5-18250-5318 Materials & Supplies	0.00	0.00	0.00	500.00	510.00	500.00	0.00
1-5-18250-5400 Contracted Services	0.00	2,000.00	1,150.00	1,200.00	1,224.00	50.00	0.04
Total Committee of Adjustments	**3,116.52**	**4,500.00**	**3,950.00**	**5,150.00**	**5,253.00**	**1,200.00**	**0.30**
Total Committee of Adjustment	**3,116.52**	**4,500.00**	**3,950.00**	**5,150.00**	**5,253.00**	**1,200.00**	**0.30**
Economic Development							

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
Economic Development							
1-5-18600-4067 SPECIAL PROJECTS	28,308.06	20,000.00	25,000.00	25,000.00	25,500.00	0.00	0.00
1-5-18600-5101 FT Wages	62,638.24	61,105.00	68,029.00	80,465.00	82,879.00	12,436.00	0.18
1-5-18600-5103 OT Wages	1,256.11	0.00	0.00	0.00	0.00	0.00	0.00
1-5-18600-5115 EHT	1,342.14	1,200.00	1,336.00	1,580.00	1,627.00	244.00	0.18
1-5-18600-5116 Source Deductions	5,231.13	4,285.00	5,038.00	5,442.00	5,605.00	404.00	0.08
1-5-18600-5117 Other Benefits	126.00	0.00	0.00	0.00	0.00	0.00	0.00
1-5-18600-5118 WSIB	2,585.01	2,040.00	2,226.00	2,633.00	2,712.00	407.00	0.18
1-5-18600-5119 Manulife	9,389.76	8,440.00	9,078.00	10,534.00	10,850.00	1,456.00	0.16
1-5-18600-5121 OMERS	6,420.74	5,540.00	6,409.00	8,090.00	8,333.00	1,681.00	0.26
1-5-18600-5123 Employee Programs	54.06	100.00	0.00	0.00	0.00	0.00	0.00
1-5-18600-5301 Ads,Publications & Subscriptions	3,243.19	1,000.00	3,000.00	3,000.00	3,060.00	0.00	0.00
1-5-18600-5302 Memberships	2,491.40	1,500.00	2,500.00	2,500.00	2,550.00	0.00	0.00
1-5-18600-5303 TRAINING	0.00	500.00	500.00	500.00	510.00	0.00	0.00
1-5-18600-5304 CONVENTIONS/KM/TRAVEL	1,845.92	2,500.00	2,500.00	2,500.00	2,550.00	0.00	0.00
1-5-18600-5318 Materials & Supplies	3,071.70	3,000.00	3,000.00	2,500.00	2,550.00	-500.00	-0.17
1-5-18600-5320 Software services - SaaS	0.00	0.00	0.00	150.00	153.00	150.00	0.00
1-5-18600-5327 Cellular services	522.30	700.00	700.00	700.00	714.00	0.00	0.00
1-5-18600-5404 Other Professional services	3,816.00	0.00	0.00	0.00	0.00	0.00	0.00
1-5-18600-5409 IT Services	0.00	0.00	3,000.00	3,000.00	3,060.00	0.00	0.00
1-5-18600-5431 HERITAGE COMMITTEE	1,560.00	7,000.00	7,000.00	7,000.00	7,140.00	0.00	0.00
1-5-18600-5502 Lease payments	387.46	430.00	430.00	400.00	408.00	-30.00	-0.07
1-5-18600-5615 CIP grant program costs	6,240.99	40,000.00	50,000.00	50,000.00	51,000.00	0.00	0.00
Total Economic Development	**140,530.21**	**159,340.00**	**189,746.00**	**205,994.00**	**211,201.00**	**16,248.00**	**0.09**
Total Economic Development	**140,530.21**	**159,340.00**	**189,746.00**	**205,994.00**	**211,201.00**	**16,248.00**	**0.09**
Rural Economic Development / T							
RED Project / TLTI							
1-5-18680-5301 Ads,Publications & Subscriptions	121.09	0.00	0.00	0.00	0.00	0.00	0.00
1-5-18680-5400 Contracted Services	22,083.29	30,000.00	30,000.00	40,000.00	40,800.00	10,000.00	0.33
Total RED Project / TLTI	**22,204.38**	**30,000.00**	**30,000.00**	**40,000.00**	**40,800.00**	**10,000.00**	**0.33**
Total Rural Economic Development / TLT	**22,204.38**	**30,000.00**	**30,000.00**	**40,000.00**	**40,800.00**	**10,000.00**	**0.33**
Vistor Centre							
Visitor Centre							
1-5-17500-5101 FT Wages	56,168.40	54,515.00	55,381.00	63,983.00	65,902.00	8,602.00	0.16
1-5-17500-5102 PT Wages	57,452.52	57,000.00	49,156.00	50,299.00	51,808.00	1,143.00	0.02
1-5-17500-5103 OT Wages	1,864.27	0.00	0.00	0.00	0.00	0.00	0.00
1-5-17500-5115 EHT	2,213.54	635.00	2,046.00	2,237.00	2,304.00	191.00	0.09
1-5-17500-5116 Source Deductions	7,841.38	2,235.00	6,682.00	7,406.00	7,628.00	724.00	0.11
1-5-17500-5118 WSIB	4,273.54	1,080.00	3,410.00	3,729.00	3,841.00	319.00	0.09
1-5-17500-5119 Manulife	8,543.24	0.00	8,696.00	5,531.00	5,697.00	-3,165.00	-0.36

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B			(B-A)	
		ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING								
1-5-17500-5121	OMERS	5,428.42	0.00	5,019.00	5,798.00	5,972.00	779.00	0.16
1-5-17500-5301	Ads,Publications & Subscriptions	3,583.94	5,000.00	5,000.00	4,000.00	4,080.00	-1,000.00	-0.20
1-5-17500-5302	Memberships	483.36	500.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-17500-5303	Training	201.48	1,000.00	1,500.00	2,000.00	2,040.00	500.00	0.33
1-5-17500-5304	Conferences / Mileage	3,267.65	2,000.00	2,000.00	3,000.00	3,060.00	1,000.00	0.50
1-5-17500-5306	Postage	95.04	100.00	100.00	750.00	765.00	650.00	6.50
1-5-17500-5309	Goods for Resale	46,348.80	56,000.00	56,000.00	56,000.00	57,120.00	0.00	0.00
1-5-17500-5317	Equipment repair & maintenance	2,305.60	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
1-5-17500-5318	Materials & Supplies	5,280.53	3,000.00	3,000.00	3,500.00	3,570.00	500.00	0.17
1-5-17500-5319	Small equipment purchases	1,370.80	1,500.00	1,500.00	1,500.00	1,530.00	0.00	0.00
1-5-17500-5320	Software services - SaaS	0.00	0.00	0.00	520.00	530.00	520.00	0.00
1-5-17500-5327	Cellular services	433.90	700.00	1,400.00	480.00	490.00	-920.00	-0.66
1-5-17500-5330	Internet	2,569.80	2,600.00	2,600.00	2,600.00	2,652.00	0.00	0.00
1-5-17500-5331	Hydro	4,907.14	4,500.00	5,077.00	6,076.00	6,198.00	999.00	0.20
1-5-17500-5332	Natural Gas	1,871.21	2,900.00	2,812.00	2,758.00	2,813.00	-54.00	-0.02
1-5-17500-5333	Water / Wastewater	1,661.78	1,000.00	1,600.00	700.00	714.00	-900.00	-0.56
1-5-17500-5400	Contracted Services	13,145.62	53,000.00	18,000.00	18,000.00	18,360.00	0.00	0.00
1-5-17500-5409	IT Services	3,705.11	1,100.00	1,100.00	1,180.00	1,204.00	80.00	0.07
1-5-17500-5502	Lease payments	1,684.23	850.00	850.00	1,200.00	1,224.00	350.00	0.41
1-5-17500-5503	Bank service charges	2,183.77	2,500.00	2,500.00	2,500.00	2,550.00	0.00	0.00
Total Visitor Centre		**238,885.07**	**254,715.00**	**237,429.00**	**247,747.00**	**254,092.00**	**10,318.00**	**0.04**
Total Vistor Centre		**238,885.07**	**254,715.00**	**237,429.00**	**247,747.00**	**254,092.00**	**10,318.00**	**0.04**
Tourism								
Tourism Ec Dev Recovery Fund								
1-5-18650-5101	FT Wages	10,556.06	12,615.00	0.00	0.00	0.00	0.00	0.00
1-5-18650-5115	EHT	216.07	245.00	0.00	0.00	0.00	0.00	0.00
1-5-18650-5116	Source Deductions	845.25	890.00	0.00	0.00	0.00	0.00	0.00
1-5-18650-5118	WSIB	418.69	420.00	0.00	0.00	0.00	0.00	0.00
1-5-18650-5119	Manulife	964.11	2,010.00	0.00	0.00	0.00	0.00	0.00
1-5-18650-5121	OMERS	997.04	1,135.00	0.00	0.00	0.00	0.00	0.00
1-5-18650-5400	Contracted Services	0.00	10,000.00	0.00	0.00	0.00	0.00	0.00
Total Tourism Ec Dev Recovery Fund		**13,997.22**	**27,315.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Digital Service Squad								
1-5-18685-5318	Materials & Supplies	174.60	0.00	0.00	0.00	0.00	0.00	0.00
Total Digital Service Squad		**174.60**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total Tourism		**14,171.82**	**27,315.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
MAT Admistration								
Municipal Accomodation Tax								
1-5-17000-5400	Contracted Services	15,000.00	15,000.00	15,000.00	13,825.00	14,402.00	-1,175.00	-0.08

Budget 2026 by Services

For Period Ending 31-Dec-2026

		A	B		(B-A)	
	ACTUAL 2024	BUDGET 2024	BUDGET 2025	PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	VARIANCE	%
OPERATING							
1-5-17000-5410 Events transfer	40,000.00	40,000.00	40,000.00	50,000.00	50,000.00	10,000.00	0.25
1-5-17000-5431 Tourism Advisory Panel	101,924.98	190,000.00	190,000.00	166,175.00	173,598.00	-23,825.00	-0.13
1-5-17000-5600 Transfer to TIAP	170,000.00	170,000.00	170,000.00	170,000.00	170,000.00	0.00	0.00
1-5-17000-5901 Transfer to Reserves	21,437.51	0.00	0.00	0.00	0.00	0.00	0.00
Total Municipal Accomodation Tax	**348,362.49**	**415,000.00**	**415,000.00**	**400,000.00**	**408,000.00**	**-15,000.00**	**-0.04**
Total MAT Admistration	**348,362.49**	**415,000.00**	**415,000.00**	**400,000.00**	**408,000.00**	**-15,000.00**	**-0.04**
Arts, Culture & Hertiage Speci							
Arts, Culture & Hertiage Special Event							
1-5-17250-5101 FT Wages	40,461.00	34,760.00	65,118.00	74,491.00	76,726.00	9,373.00	0.14
1-5-17250-5102 PT Wages	0.00	40,000.00	0.00	0.00	0.00	0.00	0.00
1-5-17250-5115 EHT	792.71	0.00	1,279.00	1,463.00	1,507.00	184.00	0.14
1-5-17250-5116 Source Deductions	3,045.79	0.00	4,989.00	5,666.00	5,836.00	677.00	0.14
1-5-17250-5117 Other Benefits	14.00	0.00	0.00	0.00	0.00	0.00	0.00
1-5-17250-5118 WSIB	1,521.07	0.00	2,131.00	2,438.00	2,511.00	307.00	0.14
1-5-17250-5119 Manulife	2,806.54	0.00	6,904.00	7,508.00	7,733.00	604.00	0.09
1-5-17250-5121 OMERS	3,675.66	0.00	5,929.00	6,839.00	7,044.00	910.00	0.15
1-5-17250-5318 Materials & Supplies	18,469.53	0.00	10,000.00	18,000.00	18,360.00	8,000.00	0.80
1-5-17250-5319 Small equipment purchases	3,464.11	0.00	0.00	0.00	0.00	0.00	0.00
1-5-17250-5327 Cell Phone	237.53	0.00	0.00	0.00	0.00	0.00	0.00
1-5-17250-5400 Contracted Services	5,002.45	0.00	0.00	0.00	0.00	0.00	0.00
Total Arts, Culture & Hertiage Special	**79,490.39**	**74,760.00**	**96,350.00**	**116,405.00**	**119,717.00**	**20,055.00**	**0.21**
Total Arts, Culture & Hertiage Special	**79,490.39**	**74,760.00**	**96,350.00**	**116,405.00**	**119,717.00**	**20,055.00**	**0.21**
Forestry progam							
Forestry Program							
1-5-06800-5101 FT Wages	31,210.54	40,000.00	0.00	0.00	0.00	0.00	0.00
1-5-06800-5115 EHT	608.61	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06800-5116 Source Deductions	2,414.24	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06800-5118 WSIB	1,179.81	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06800-5121 OMERS	6,251.52	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06800-5301 Ads,Publications & Subscriptions	337.82	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06800-5317 Equipment repair & maintenance	2,289.60	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06800-5318 Materials & Supplies	19,934.85	0.00	0.00	0.00	0.00	0.00	0.00
1-5-06800-5400 Contracted Services	48,785.30	0.00	0.00	0.00	0.00	0.00	0.00
Total Forestry Program	**113,012.29**	**40,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
Total Forestry progam	**113,012.29**	**40,000.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
BIA							
BIA							
1-5-70000-4067 Special Projects	12,240.00	12,240.00	8,000.00	0.00	0.00	-8,000.00	-1.00

Budget 2026 by Services

For Period Ending 31-Dec-2026

				A	B		(B-A)	
OPERATING		**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
1-5-70000-5301	Ads,Publications & Subscriptions	0.00	6,000.00	4,500.00	800.00	800.00	-3,700.00	-0.82
1-5-70000-5302	Memberships	253.06	250.00	260.00	260.00	260.00	0.00	0.00
1-5-70000-5304	Conventions / KM / Travel	86.70	1,785.00	2,000.00	0.00	0.00	-2,000.00	-1.00
1-5-70000-5318	Materials & Supplies	1,124.50	0.00	0.00	480.00	480.00	480.00	0.00
1-5-70000-5319	Small equipment purchases	0.00	1,500.00	1,500.00	8,340.00	8,340.00	6,840.00	4.56
1-5-70000-5400	Contracted Services	3,561.60	4,500.00	12,000.00	23,200.00	23,200.00	11,200.00	0.93
1-5-70000-5401	Audit Services	1,200.00	1,200.00	1,200.00	1,800.00	1,800.00	600.00	0.50
1-5-70000-5431	Beautification	12,540.23	16,425.00	16,425.00	15,000.00	15,000.00	-1,425.00	-0.09
1-5-70000-5432	Events	26,064.07	28,500.00	31,185.00	16,987.50	16,987.50	-14,197.50	-0.46
1-5-70000-5504	Payment to Town	0.00	0.00	0.00	5,000.00	5,000.00	5,000.00	0.00
1-5-70000-5901	Transfer to Reserves	5,116.09	0.00	0.00	0.00	0.00	0.00	0.00
Total BIA		**62,186.25**	**72,400.00**	**77,070.00**	**71,867.50**	**71,867.50**	**-5,202.50**	**-0.07**
Total BIA		**62,186.25**	**72,400.00**	**77,070.00**	**71,867.50**	**71,867.50**	**-5,202.50**	**-0.07**
Total Planning & development		**483,876.33**	**394,498.00**	**437,411.00**	**516,503.00**	**533,156.00**	**79,092.00**	**0.18**
Total OPERATING		**10,348,269.48**	**10,565,200.00**	**11,513,210.00**	**12,542,509.00**	**13,122,579.00**	**1,029,299.00**	**0.09**

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

2026 Operating Budget by Category

TOWN OF GANANOQUE

Budget 2026 by Category

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	A BUDGET 2025	B PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	(B-A) VARIANCE	%
REVENUE							
Taxation							
Supplemental & ommitted assessment	-21,466.22	-25,000.00	-25,000.00	-25,000.00	-25,000.00	0.00	0.00
PILs	-272,962.16	-259,397.00	-272,962.00	-290,573.00	-290,573.00	-17,611.00	0.06
Total Taxation	**-294,428.38**	**-284,397.00**	**-297,962.00**	**-315,573.00**	**-315,573.00**	**-17,611.00**	**0.06**
Grants							
OMFP	-1,177,500.00	-1,177,500.00	-1,177,500.00	-1,281,900.00	-1,281,900.00	-104,400.00	0.09
Other Ontario grants	-1,386,472.61	-648,131.00	-399,595.00	-358,526.00	-369,515.00	41,069.00	-0.10
Other Federal grants	-755.95	-750.00	-758.00	-900.00	-918.00	-142.00	0.19
Total Grants	**-2,564,728.56**	**-1,826,381.00**	**-1,577,853.00**	**-1,641,326.00**	**-1,652,333.00**	**-63,473.00**	**0.04**
From other municipalities							
Other municipalities	-191,644.25	-220,855.00	-223,853.00	-218,410.00	-222,779.00	5,443.00	-0.02
Total From other municipalities	**-191,644.25**	**-220,855.00**	**-223,853.00**	**-218,410.00**	**-222,779.00**	**5,443.00**	**-0.02**
Casino revenues							
Casino Revenue	-961,005.00	-1,107,200.00	-1,200,000.00	-930,000.00	-930,000.00	270,000.00	-0.23
Total Casino revenues	**-961,005.00**	**-1,107,200.00**	**-1,200,000.00**	**-930,000.00**	**-930,000.00**	**270,000.00**	**-0.23**
Investment Income							
Investment income	-1,239,086.88	-595,530.00	-685,530.00	-941,669.00	-1,011,541.00	-256,139.00	0.37
Total Investment Income	**-1,239,086.88**	**-595,530.00**	**-685,530.00**	**-941,669.00**	**-1,011,541.00**	**-256,139.00**	**0.37**
User fees & other revenues							
General government	-81,052.46	-78,210.00	-71,600.00	-88,600.00	-88,880.00	-17,000.00	0.24
Protection to Persons & Property	-1,397,057.55	-888,743.00	-1,142,973.00	-1,137,893.00	-1,160,651.00	5,080.00	0.00
Transportation services	-128,822.68	-110,000.00	-100,000.00	-95,000.00	-96,900.00	5,000.00	-0.05
Environmental services	-242,377.08	-248,600.00	-248,600.00	-236,500.00	-240,000.00	12,100.00	-0.05
Water & Sewer services	-6,007,069.63	-5,630,945.00	-5,941,343.00	-6,202,842.00	-6,476,341.00	-261,499.00	0.04
Health services	-61,417.36	-44,300.00	-16,317.00	-17,127.00	-17,469.00	-810.00	0.05
Social & family services	-17,728.71	-15,150.00	-15,150.00	0.00	0.00	15,150.00	-1.00
Receation & Cultural Services	-751,019.78	-768,680.00	-825,683.00	-943,847.00	-959,281.00	-118,164.00	0.14
Planning & Development	-527,830.42	-633,760.00	-593,070.00	-575,195.00	-602,415.50	17,875.00	-0.03
Total User fees & other revenues	**-9,214,375.67**	**-8,418,388.00**	**-8,954,736.00**	**-9,297,004.00**	**-9,641,937.50**	**-342,268.00**	**0.04**
Licenses & permits							
Licences	-83,096.56	-51,630.00	-76,325.00	-71,900.00	-73,338.00	4,425.00	-0.06
Permits	-966,294.14	-962,345.00	-1,030,980.00	-1,152,130.00	-1,172,188.00	-121,150.00	0.12
Total Licenses & permits	**-1,049,390.70**	**-1,013,975.00**	**-1,107,305.00**	**-1,224,030.00**	**-1,245,526.00**	**-116,725.00**	**0.11**
Penalties and interest							
Penalities & interest on taxes	-128,540.92	-102,400.00	-120,000.00	-124,000.00	-124,000.00	-4,000.00	0.03

Budget 2026 by Category

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	A BUDGET 2025	B PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	(B-A) VARIANCE	%
Total Penalties and interest	**-128,540.92**	**-102,400.00**	**-120,000.00**	**-124,000.00**	**-124,000.00**	**-4,000.00**	**0.03**
Rental. donations & other incomes							
Rental income	-145,981.96	-190,655.00	-162,175.00	-176,742.00	-180,278.00	-14,567.00	0.09
Donations	-25,379.35	-23,040.00	-12,700.00	-19,100.00	-21,825.00	-6,400.00	0.50
Other income	-38,558.40	-55,000.00	-55,000.00	-50,000.00	-51,000.00	5,000.00	-0.09
Total Rental. donations & other incom	**-209,919.71**	**-268,695.00**	**-229,875.00**	**-245,842.00**	**-253,103.00**	**-15,967.00**	**0.07**
Transfers from other funds							
Reserves	-286,386.94	-236,790.00	-340,800.00	-386,327.50	-352,216.00	-45,527.50	0.13
Reserve Funds	-141,145.00	-141,145.00	-141,145.00	-141,145.00	-141,145.00	0.00	0.00
Total Transfers from other funds	**-427,531.94**	**-377,935.00**	**-481,945.00**	**-527,472.50**	**-493,361.00**	**-45,527.50**	**0.09**
Internal Charges							
Transporation services	0.00	0.00	-104,529.00	-119,313.00	-122,892.00	-14,784.00	0.14
Total Internal Charges	**0.00**	**0.00**	**-104,529.00**	**-119,313.00**	**-122,892.00**	**-14,784.00**	**0.14**
Total REVENUE	**-16,280,652.01**	**-14,215,756.00**	**-14,983,588.00**	**-15,584,639.50**	**-16,013,045.50**	**-601,051.50**	**0.04**
EXPENDITURE							
Salaries wages & benefits							
FT Salaries & Wages	5,351,281.52	5,908,959.00	6,233,750.00	6,864,487.00	7,086,966.00	630,737.00	0.10
PT Salaries & Contract Salaries	1,099,255.87	809,745.00	1,095,731.00	1,127,293.00	1,156,442.00	31,562.00	0.03
OT Wages	499,902.60	361,778.00	379,705.00	425,346.00	435,490.00	45,641.00	0.12
Salaries - other divisions	968.43	0.00	0.00	0.00	0.00	0.00	0.00
Stand by salaries	54,431.56	46,680.00	46,669.00	52,652.00	54,231.00	5,983.00	0.13
Special allowances	4,299.92	48,713.00	16,042.00	10,410.00	10,618.00	-5,632.00	-0.35
Long Service allowance	156.58	2,000.00	2,000.00	2,000.00	2,040.00	0.00	0.00
Training wages	79,636.53	73,870.00	84,435.00	94,444.00	97,277.00	10,009.00	0.12
PT Fire calls	44,262.40	47,215.00	68,880.00	76,942.00	79,245.00	8,062.00	0.12
Honorariums	12,643.35	12,500.00	15,500.00	15,500.00	15,810.00	0.00	0.00
Uniforms	47,835.77	68,800.00	42,300.00	51,200.00	52,409.00	8,900.00	0.21
Clearing allowance	375.71	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
Benefits - Retirees	33,117.78	27,413.00	24,308.00	24,337.00	24,902.00	29.00	0.00
EHT	141,636.84	126,462.00	151,902.00	168,250.00	173,499.00	16,348.00	0.11
Source deductions	410,957.63	308,540.00	458,609.00	497,580.00	513,984.00	38,971.00	0.08
Other benefits	52,148.26	56,960.00	64,600.00	59,400.00	61,078.00	-5,200.00	-0.08
WSIB	251,568.26	192,901.00	247,250.00	260,986.00	269,223.00	13,736.00	0.06
Benefits - Manulife	504,291.73	468,739.00	581,111.00	665,794.00	683,778.00	84,683.00	0.15
OMERS	577,132.38	579,712.00	675,629.00	765,067.00	788,920.00	89,438.00	0.13
Employee Mental Health & Wellness	2,509.91	17,000.00	10,000.00	2,000.00	2,040.00	-8,000.00	-0.80
Employee Programs	2,705.97	4,500.00	8,167.00	3,425.00	3,493.00	-4,742.00	-0.58
Sick Fund Payout	0.00	14,000.00	14,000.00	14,000.00	14,280.00	0.00	0.00
Sick Leave Expense	79,127.16	0.00	0.00	0.00	0.00	0.00	0.00

Budget 2026 by Category

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	A BUDGET 2025	B PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	(B-A) VARIANCE	%
Total Salaries wages & benefits	**9,250,246.16**	**9,177,487.00**	**10,221,588.00**	**11,182,113.00**	**11,526,745.00**	**960,525.00**	**0.09**
Utilities & Insurance							
Utilities	618,134.31	698,610.00	696,765.00	674,886.00	688,056.00	-21,879.00	-0.03
Insurance	418,545.44	422,303.00	546,528.00	514,835.00	525,130.00	-31,693.00	-0.06
Telephone	59,984.45	51,345.00	56,270.00	52,840.00	53,898.00	-3,430.00	-0.06
Internet	59,621.11	75,010.00	82,266.00	76,532.00	78,063.00	-5,734.00	-0.07
Total Utilities & Insurance	**1,156,285.31**	**1,247,268.00**	**1,381,829.00**	**1,319,093.00**	**1,345,147.00**	**-62,736.00**	**-0.05**
Contracted services							
MPAC	71,390.80	73,380.00	73,380.00	74,850.00	76,347.00	1,470.00	0.02
Audit	47,491.68	45,660.00	46,716.00	57,660.00	58,777.00	10,944.00	0.23
Legal	53,635.28	68,300.00	88,300.00	230,300.00	234,906.00	142,000.00	1.61
Engineering & other services	1,989,104.49	1,597,127.00	1,677,043.00	1,786,359.00	1,798,754.00	109,316.00	0.07
IT contracted services	259,836.01	216,880.00	244,980.00	305,715.00	311,830.00	60,735.00	0.25
IT software as services	136,298.88	30,740.00	40,923.00	167,770.00	171,125.00	126,847.00	3.10
Total Contracted services	**2,557,757.14**	**2,032,087.00**	**2,171,342.00**	**2,622,654.00**	**2,651,739.00**	**451,312.00**	**0.21**
Materials & other expenditures							
Administrative	245,051.23	274,620.00	303,304.00	171,672.00	174,969.00	-131,632.00	-0.43
Meetings & conferences	199,641.55	223,235.00	215,670.00	271,920.00	277,317.00	56,250.00	0.26
Program expenditures	1,745,400.80	1,717,905.00	1,765,217.00	1,845,000.00	1,928,946.00	79,783.00	0.05
Equipment	411,683.20	349,980.00	340,662.00	385,550.00	392,974.00	44,888.00	0.13
Supplies	875,111.03	658,746.00	625,198.00	664,795.00	681,423.00	39,597.00	0.06
Materials	202,504.01	170,710.00	171,330.00	137,000.00	139,740.00	-34,330.00	-0.20
Committtees	142,089.28	241,925.00	244,610.00	207,662.50	215,275.50	-36,947.50	-0.15
Fuel	2,395.19	5,850.00	5,850.00	5,200.00	5,304.00	-650.00	-0.11
Cummunity Grants	81,366.46	85,000.00	85,000.00	46,500.00	46,500.00	-38,500.00	-0.45
Property rentals	246,374.73	236,890.00	270,750.00	268,556.00	273,688.00	-2,194.00	-0.01
Taxation	28,672.74	47,500.00	47,500.00	47,500.00	47,500.00	0.00	0.00
Maintenances	291,469.86	294,670.00	328,695.00	293,610.00	301,083.00	-35,085.00	-0.11
Total Materials & other expenditures	**4,471,760.08**	**4,307,031.00**	**4,403,786.00**	**4,344,965.50**	**4,484,719.50**	**-58,820.50**	**-0.01**
Financial expenses							
Prinicipal on Long-term debt	362,956.26	362,238.00	416,005.00	558,537.00	687,295.00	142,532.00	0.34
Interest on Long-term debt	170,137.36	178,159.00	195,830.00	406,297.00	636,223.00	210,467.00	1.07
Total Financial expenses	**533,093.62**	**540,397.00**	**611,835.00**	**964,834.00**	**1,323,518.00**	**352,999.00**	**0.58**
Transfer to other funds							
Transfer to reserves	2,498,718.27	2,120,358.00	2,242,964.00	2,132,018.00	2,189,250.00	-110,946.00	-0.05
Transfer to reserve funds	6,161,060.91	5,356,328.00	5,463,454.00	5,561,471.00	5,614,506.00	98,017.00	0.02
Total Transfer to other funds	**8,659,779.18**	**7,476,686.00**	**7,706,418.00**	**7,693,489.00**	**7,803,756.00**	**-12,929.00**	**0.00**

Budget 2026 by Category

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	A BUDGET 2025	B PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	(B-A) VARIANCE	%
Total EXPENDITURE	**26,628,921.49**	**24,780,956.00**	**26,496,798.00**	**28,127,148.50**	**29,135,624.50**	**1,630,350.50**	**0.06**
Total OPERATING	**10,348,269.48**	**10,565,200.00**	**11,513,210.00**	**12,542,509.00**	**13,122,579.00**	**1,029,299.00**	**0.09**

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

2026 Operating Budget - Utility

TOWN OF GANANOQUE

Budget 2026 Utility

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	A BUDGET 2025	B PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	(B-A) VARIANCE	%
REVENUE							
Wastewater base fees							
Base charges	-1,617,814.09	-1,426,010.00	-1,472,265.00	-2,349,800.00	-2,349,800.00	-877,535.00	0.60
Total Wastewater base fees	**-1,617,814.09**	**-1,426,010.00**	**-1,472,265.00**	**-2,349,800.00**	**-2,349,800.00**	**-877,535.00**	**0.60**
Wastewater metered fees							
Metered charges	-926,302.43	-978,310.00	-1,104,998.00	-1,176,987.00	-1,447,694.00	-71,989.00	0.07
Total Wastewater metered fees	**-926,302.43**	**-978,310.00**	**-1,104,998.00**	**-1,176,987.00**	**-1,447,694.00**	**-71,989.00**	**0.07**
Wastewater Penalities & other fees							
Penalities	-43,066.17	-17,440.00	-17,440.00	-17,440.00	-17,440.00	0.00	0.00
Other fees	-398,453.24	-153,880.00	-153,880.00	-153,880.00	-174,880.00	0.00	0.00
Total Wastewater Penalities & other fe	**-441,519.41**	**-171,320.00**	**-171,320.00**	**-171,320.00**	**-192,320.00**	**0.00**	**0.00**
Water base fees							
Base charges	-2,349,840.44	-2,070,515.00	-2,072,445.00	-1,620,000.00	-1,620,000.00	452,445.00	-0.22
Total Water base fees	**-2,349,840.44**	**-2,070,515.00**	**-2,072,445.00**	**-1,620,000.00**	**-1,620,000.00**	**452,445.00**	**-0.22**
Water metered fees							
Metered charges	-956,974.14	-1,026,355.00	-1,161,880.00	-926,300.00	-926,300.00	235,580.00	-0.20
Total Water metered fees	**-956,974.14**	**-1,026,355.00**	**-1,161,880.00**	**-926,300.00**	**-926,300.00**	**235,580.00**	**-0.20**
Water Penalities & other fees							
Penalities	0.00	-17,440.00	-17,440.00	-17,440.00	-17,700.00	0.00	0.00
Other	-292,787.71	-138,490.00	-138,490.00	-141,799.00	-178,244.00	-3,309.00	0.02
Total Water Penalities & other fees	**-292,787.71**	**-155,930.00**	**-155,930.00**	**-159,239.00**	**-195,944.00**	**-3,309.00**	**0.02**
Total REVENUE	**-6,585,238.22**	**-5,828,440.00**	**-6,138,838.00**	**-6,403,646.00**	**-6,732,058.00**	**-264,808.00**	**0.04**
EXPENDITURE							
Salaries & wages							
Wastewater Salaries & benefits	557,691.99	571,780.00	610,823.00	657,796.00	677,529.00	46,973.00	0.08
Water Salaries & benefits	583,290.66	585,310.00	640,537.00	658,696.00	678,457.00	18,159.00	0.03
Total Salaries & wages	**1,140,982.65**	**1,157,090.00**	**1,251,360.00**	**1,316,492.00**	**1,355,986.00**	**65,132.00**	**0.05**
Utilities							
Wastewater Utilities	54,730.44	72,785.00	74,521.00	65,816.00	67,132.00	-8,705.00	-0.12
Water Utilities	88,608.36	105,080.00	103,489.00	98,557.00	100,528.00	-4,932.00	-0.05
Total Utilities	**143,338.80**	**177,865.00**	**178,010.00**	**164,373.00**	**167,660.00**	**-13,637.00**	**-0.08**
Maintenance, supplies & repairs							
Wastewater maintenance & supplies	25,183.39	12,400.00	12,600.00	11,700.00	11,934.00	-900.00	-0.07
Water Maintenance & supplies	35,399.09	48,870.00	48,870.00	50,770.00	51,785.00	1,900.00	0.04

Budget 2026 Utility

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	A BUDGET 2025	B PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	(B-A) VARIANCE	%
Total Maintenance, supplies & repairs	**60,582.48**	**61,270.00**	**61,470.00**	**62,470.00**	**63,719.00**	**1,000.00**	**0.02**
Chemicals & treatment supplies							
Wastewater treatment supplies	145,375.73	104,700.00	104,700.00	70,000.00	71,400.00	-34,700.00	-0.33
Water treatement supplies	57,128.28	66,010.00	66,630.00	67,000.00	68,340.00	370.00	0.01
Total Chemicals & treatment supplies	**202,504.01**	**170,710.00**	**171,330.00**	**137,000.00**	**139,740.00**	**-34,330.00**	**-0.20**
Other operating expenses							
Administrative	148,693.14	75,345.00	86,486.00	93,406.00	95,275.00	6,920.00	0.08
Insurance	84,554.65	94,068.00	103,530.00	86,148.00	87,870.00	-17,382.00	-0.17
Audit	6,831.68	5,000.00	5,000.00	9,000.00	9,180.00	4,000.00	0.80
Legal	0.00	0.00	0.00	2,000.00	2,040.00	2,000.00	0.00
Fleet	42,455.71	70,995.00	71,495.00	59,000.00	60,180.00	-12,495.00	-0.17
Telephone & internet	33,041.55	40,020.00	46,900.00	52,700.00	53,755.00	5,800.00	0.12
Contracted	261,052.84	177,647.00	291,297.00	265,235.00	269,472.00	-26,062.00	-0.09
Total Other operating expenses	**576,629.57**	**463,075.00**	**604,708.00**	**567,489.00**	**577,772.00**	**-37,219.00**	**-0.06**
Long term debt							
Prinicipal	74,615.05	74,151.00	76,619.00	159,974.00	249,087.00	83,355.00	1.09
Interest	45,799.26	47,754.00	45,286.00	215,904.00	380,745.00	170,618.00	3.77
Total Long term debt	**120,414.31**	**121,905.00**	**121,905.00**	**375,878.00**	**629,832.00**	**253,973.00**	**2.08**
Transfers to reserves							
Wastewater transfers reserves	1,868,703.88	1,566,010.00	1,597,330.00	2,160,250.00	2,176,983.00	562,920.00	0.35
Water transfers to reserves	2,472,082.52	2,110,515.00	2,152,725.00	1,619,694.00	1,620,366.00	-533,031.00	-0.25
Total Transfers to reserves	**4,340,786.40**	**3,676,525.00**	**3,750,055.00**	**3,779,944.00**	**3,797,349.00**	**29,889.00**	**0.01**
Total EXPENDITURE	**6,585,238.22**	**5,828,440.00**	**6,138,838.00**	**6,403,646.00**	**6,732,058.00**	**264,808.00**	**0.04**
Total OPERATING	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

2026 Operating Budget - Police

TOWN OF GANANOQUE

Budget 2026 Police

For Period Ending 31-Dec-2026

OPERATING	ACTUAL 2024	BUDGET 2024	A BUDGET 2025	B PROVISIONAL 2026 BUDGET	PROVISIONAL 2027 BUDGET	(B-A) VARIANCE	%
REVENUE							
Ontario Grants							
Operations	-496,113.80	-309,789.00	-222,823.00	-232,801.00	-241,680.00	-9,978.00	0.04
Court Security	-52,828.00	-71,638.00	-62,233.00	-75,964.00	-77,483.00	-13,731.00	0.22
Community	-216,804.60	-171,651.00	-54,764.00	-23,464.00	-23,933.00	31,300.00	-0.57
Total Ontario Grants	**-765,746.40**	**-553,078.00**	**-339,820.00**	**-332,229.00**	**-343,096.00**	**7,591.00**	**-0.02**
Other Municipalities							
Operations	-20,000.00	-40,000.00	-40,000.00	-40,000.00	-40,800.00	0.00	0.00
Total Other Municipalities	**-20,000.00**	**-40,000.00**	**-40,000.00**	**-40,000.00**	**-40,800.00**	**0.00**	**0.00**
Investigatiive Services Revenue							
Investigative	-993,549.50	-685,000.00	-850,000.00	-900,000.00	-918,000.00	-50,000.00	0.06
Total Investigatiive Services Revenue	**-993,549.50**	**-685,000.00**	**-850,000.00**	**-900,000.00**	**-918,000.00**	**-50,000.00**	**0.06**
Rentals, Donations, & Other							
Rental Income	-7,200.00	-7,200.00	-7,200.00	-7,200.00	-7,344.00	0.00	0.00
Operations	-82,078.32	-10,000.00	-85,500.00	-10,000.00	-10,200.00	75,500.00	-0.88
Total Rentals, Donations, & Other	**-89,278.32**	**-17,200.00**	**-92,700.00**	**-17,200.00**	**-17,544.00**	**75,500.00**	**-0.81**
Total REVENUE	**-1,868,574.22**	**-1,295,278.00**	**-1,322,520.00**	**-1,289,429.00**	**-1,319,440.00**	**33,091.00**	**-0.03**
EXPENDITURE							
Salaries & Wages							
Operations	2,329,996.77	2,177,457.00	2,367,020.00	2,488,927.00	2,538,706.00	121,907.00	0.05
Investigative services	230,496.09	239,203.00	276,694.00	283,086.00	288,749.00	6,392.00	0.02
Dispatch/Communications	668,011.90	629,775.00	638,890.00	657,448.00	670,597.00	18,558.00	0.03
Court Security	72,621.53	48,404.00	96,362.00	89,675.00	91,468.00	-6,687.00	-0.07
Community	24,656.14	25,832.00	23,660.00	23,464.00	23,933.00	-196.00	-0.01
Administrative	345,424.71	385,186.00	452,691.00	417,140.00	429,622.00	-35,551.00	-0.08
Board	11,721.97	6,615.00	16,850.00	16,500.00	16,830.00	-350.00	-0.02
Total Salaries & Wages	**3,682,929.11**	**3,512,472.00**	**3,872,167.00**	**3,976,240.00**	**4,059,905.00**	**104,073.00**	**0.03**
Material & Supplies							
Operations	334,379.74	197,946.00	170,788.00	167,333.00	174,902.00	-3,455.00	-0.02
Investigative	746.21	1,000.00	1,000.00	1,000.00	1,020.00	0.00	0.00
Community	102,095.86	114,460.00	6,554.00	340.00	347.00	-6,214.00	-0.95
Administrative	661.72	2,750.00	2,750.00	2,750.00	2,805.00	0.00	0.00
Total Material & Supplies	**437,883.53**	**316,156.00**	**181,092.00**	**171,423.00**	**179,074.00**	**-9,669.00**	**-0.05**
Other operating expenses							
Administrative	64,039.31	119,500.00	93,200.00	106,500.00	108,630.00	13,300.00	0.14
Insurance	28,674.77	28,360.00	39,417.00	41,881.00	42,719.00	2,464.00	0.06

Budget 2026 Police

For Period Ending 31-Dec-2026

			A	B		(B-A)	
OPERATING	**ACTUAL 2024**	**BUDGET 2024**	**BUDGET 2025**	**PROVISIONAL 2026 BUDGET**	**PROVISIONAL 2027 BUDGET**	**VARIANCE**	**%**
Audit	4,500.00	4,500.00	4,500.00	4,500.00	4,590.00	0.00	0.00
Legal	2,996.21	3,800.00	8,800.00	8,800.00	8,976.00	0.00	0.00
Telephone & Internet	129,881.37	145,000.00	155,000.00	190,000.00	193,800.00	35,000.00	0.23
Contracted	37,821.07	37,400.00	44,900.00	32,464.00	33,113.00	-12,436.00	-0.28
Fleet	49,344.02	59,000.00	59,000.00	59,000.00	60,180.00	0.00	0.00
Total Other operating expenses	**317,256.75**	**397,560.00**	**404,817.00**	**443,145.00**	**452,008.00**	**38,328.00**	**0.09**
Transfers to reserves							
Operations	93,750.00	93,750.00	104,750.00	105,000.00	107,100.00	250.00	0.00
Total Transfers to reserves	**93,750.00**	**93,750.00**	**104,750.00**	**105,000.00**	**107,100.00**	**250.00**	**0.00**
Total EXPENDITURE	**4,531,819.39**	**4,319,938.00**	**4,562,826.00**	**4,695,808.00**	**4,798,087.00**	**132,982.00**	**0.03**
Total OPERATING	**2,663,245.17**	**3,024,660.00**	**3,240,306.00**	**3,406,379.00**	**3,478,647.00**	**166,073.00**	**0.05**

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

2026 Capital Budget 2026-2035

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

Capital Budgets 2026-2035

Capital Expenditures

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Generanal government	$104,118	$635,188	$414,331	$637,478	$608,725	$378,999	$707,892	$580,947	$424,540	$556,202	**$5,048,420**
Protective services	$193,434	$294,400	$264,400	$243,200	$1,001,554	$80,000	$191,800	$186,340	$171,500	$166,500	**$2,793,128**
Transportaion services	$4,763,600	$4,489,400	$7,132,100	$1,639,000	$2,251,800	$1,544,800	$1,977,200	$1,176,800	$2,039,800	$2,407,370	**$29,421,870**
Environmental services	$12,712,270	$11,096,900	$2,296,150	$2,134,350	$2,012,460	$594,150	$2,757,570	$586,500	$2,505,800	$220,000	**$36,916,150**
Recreational services	$714,512	$385,054	$246,368	$814,397	$233,035	$404,332	$208,243	$123,520	$187,446	$180,981	**$3,497,888**
Total	**$18,487,934**	**$16,900,943**	**$10,353,349**	**$5,468,425**	**$6,107,575**	**$3,002,280**	**$5,842,705**	**$2,654,107**	**$5,329,086**	**$3,531,052**	**$77,677,456**
					Funding						
Fire Capital Reserve	$88,434	$173,400	$173,400	$163,200	$221,554	$0	$91,800	$93,840	$76,500	$76,500	**$1,158,628**
Police Capital Reserve	$80,000	$96,000	$66,000	$55,000	$60,000	$55,000	$75,000	$67,500	$70,000	$65,000	**$689,500**
NG 911 Reserve	$25,000	$25,000	$25,000	$25,000	$720,000	$25,000	$25,000	$25,000	$25,000	$25,000	**$945,000**
Susan Push Reserve	$5,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	**$5,000**
Wastewater Reserve Fund	$5,822,284	$8,698,252	$2,004,300	$1,943,100	$1,074,060	$255,000	$1,783,470	$186,150	$1,306,620	$119,000	**$23,192,236**
Water Reserve Fund	$3,256,300	$1,532,850	$291,850	$191,250	$938,400	$339,150	$974,100	$400,350	$1,199,180	$101,000	**$9,224,430**
Capital Reserve Fund	$3,433,857	$3,580,644	$6,063,687	$911,033	$1,291,081	$354,354	$1,115,648	$188,303	$935,696	$1,484,127	**$19,358,430**
Casino Infrastuctiure Fund	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355	**$6,493,550**
Marina Capital Reserve	$0	$80,788	$101,100	$503,115	$108,738	$17,953	$0	$47,230	$5,347	$1,881	**$866,152**
Arena Capital Reserve	$588,032	$278,766	$58,568	$107,282	$124,297	$386,379	$208,243	$76,290	$141,299	$89,100	**$2,058,256**
OCIF Funds	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	**$5,533,980**
Canada Community Build Fund	$352,588	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691	**$3,652,810**
HEWSF Fund	$3,633,686	$865,798	$0	$0	$0	$0	$0	$0	$0	$0	**$4,499,484**
	$18,487,934	**$16,900,943**	**$10,353,349**	**$5,468,425**	**$6,107,575**	**$3,002,280**	**$5,842,705**	**$2,654,107**	**$5,329,086**	**$3,531,052**	**$77,677,456**

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

Annual Debt Repayment Limit

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Revenues (estimated)	$14,948,614	$15,383,018	$15,690,678	$16,004,492	$16,324,582	$16,651,073	$16,984,095	$17,323,777	$17,670,252	$18,023,657
Taxation (estimated)	$12,483,139	$13,023,389	$13,283,857	$13,549,534	$13,820,525	$14,096,935	$14,378,874	$14,666,451	$14,959,780	$15,258,976
Total Revenue	**$27,431,753**	**$28,406,407**	**$28,974,535**	**$29,554,026**	**$30,145,106**	**$30,748,008**	**$31,362,969**	**$31,990,228**	**$32,630,033**	**$33,282,633**
Less										
OMPF	($1,281,900)	($1,281,900)	($1,281,900)	($1,281,900)	($1,281,900)	($1,281,900)	($1,281,900)	($1,281,900)	($1,281,900)	($1,281,900)
OCIF	($614,887)	($553,398)	($553,398)	($553,398)	($553,398)	($553,398)	($553,398)	($553,398)	($553,398)	($553,398)
CCBF	($352,588)	($352,588)	($366,691)	($366,691)	($366,691)	($366,691)	($366,691)	($366,691)	($366,691)	($366,691)
HEWSF	($3,633,686)	($865,798)	$0	$0	$0	$0	$0	$0	$0	$0
Other Ontario grants	($358,526)	($365,697)	($373,010)	($380,471)	($388,080)	($395,842)	($403,759)	($411,834)	($420,070)	($428,472)
Other Federal grants	($900)	($918)	($936)	($955)	($974)	($994)	($1,014)	($1,034)	($1,054)	($1,076)
Revenue from other Municipalities	($218,410)	($222,779)	($227,235)	($231,779)	($236,415)	($241,143)	($245,966)	($250,885)	($255,903)	($261,021)
Subtotal	**$20,970,856**	**$24,763,330**	**$26,171,365**	**$26,738,831**	**$27,317,648**	**$27,908,041**	**$28,510,241**	**$29,124,486**	**$29,751,015**	**$30,390,075**
25% Net Revenue	$5,242,714	$6,190,832	$6,542,841	$6,684,708	$6,829,412	$6,977,010	$7,127,560	$7,281,121	$7,437,754	$7,597,519
Less existing Debts charges										
Principal	($651,493)	($615,729)	($579,972)	($579,972)	($579,972)	($579,972)	($579,972)	($579,972)	($579,972)	($579,971)
Interest	($449,758)	($429,348)	($408,048)	($422,544)	($437,557)	($453,108)	($469,215)	($485,898)	($503,178)	($521,077)
Less new debt Fire $2,100,000 - 20yrs										
Principal	($15,997)	($65,880)	($69,018)	($72,305)	($75,749)	($79,357)	($83,136)	($87,096)	($91,244)	($95,590)
Interest	($24,570)	($96,386)	($93,249)	($89,961)	($86,518)	($82,910)	($79,130)	($75,171)	($71,023)	($66,677)
Less new debt Wastewater $7,500,000 - 25 yrs										
Principal	($80,814)	($167,317)	($175,199)	($183,453)	($192,095)	($201,145)	($210,621)	($220,543)	($230,993)	($241,812)
Interest	($173,160)	($340,631)	($332,749)	($324,495)	($315,853)	($306,803)	($297,327)	($287,405)	($277,015)	($266,136)
Less new debt Arena Lift - $300,000 - 10 yrs										
Principal	($11,967)	($24,770)	($25,929)	($27,143)	($28,413)	($29,743)	($31,135)	($32,592)	($34,117)	($35,714)
Interest	($6,832)	($12,826)	($11,667)	($10,454)	($9,183)	($7,854)	($6,462)	($5,005)	($3,479)	($1,883)
Estimated Annual Repayment Limit	**$3,846,922**	**$4,475,541**	**$4,884,607**	**$5,011,977**	**$5,141,668**	**$5,273,716**	**$5,408,159**	**$5,545,037**	**$5,684,329**	**$5,826,256**

THE CORPORATION OF THE TOWN OF GANANOQUE
Canadian Gateway to the 1000 Islands

Capital Budgets 2026-2035

		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Arena Capital Projects												
Arena HVAC (D30) Renewals	252012	$67,000	$20,375	$0	$0	$42,000	$3,892	$1,985	$0	$0	$45,000	$180,252
Arena Electrical / Lighting Renewals - Building	252014	$99,623	$0	$4,768	$84,953	$0	$1,297	$132,326	$0	$0	$0	$322,967
Arena Plumbing Renewals - Building	252015	$26,967	$20,487	$0	$0	$0	$1,297	$0	$4,290	$52,315	$0	$105,356
Arena Interior Renewals - Building	252018	$88,317	$182,500	$43,600	$13,242	$10,000	$10,000	$10,000	$72,000	$27,512	$13,500	$470,671
Arena Elevator Replacement - Building	252021	$255,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$255,000
Arena Overhead Netting Replacement - Building	252022	$29,375	$0	$0	$0	$0	$0	$0	$0	$0	$0	$29,375
Arena Exterior Painting Renewals - Building	252023	$0	$51,000	$0	$0	$0	$0	$0	$0	$0	$0	$51,000
Arena Parking Lot & Sidewalk Renewals - Building	252025	$0	$0	$0	$0	$0	$0	$0	$0	$25,500	$30,600	$56,100
Arena Exterior Door Control Upgrades - Building	252026	$0	$0	$10,200	$0	$0	$0	$0	$0	$0	$0	$10,200
Arena Canteen & Kitchen Appliance Renewals - Building	252027	$0	$0	$0	$0	$65,000	$0	$0	$0	$0	$0	$65,000
Arena Outdoor Digital Sign Renewals - Building	252028	$0	$0	$0	$0	$0	$0	$0	$0	$15,300	$0	$15,300
Arena Shell (B) Renewals	262001	$10,000	$4,405	$0	$4,723	$7,297	$0	$55,000	$0	$13,172	$0	$94,597
Arena Fire, Security, Safety & Emergency Lighting (D40, D50 & F20) Renewals	262002	$11,750	$0	$0	$4,364	$0	$0	$8,932	$0	$0	$0	$25,046
Arena Outdoor Site (G20) Renewals	262003	$0	$0	$0	$0	$0	$3,892	$0	$0	$7,500	$0	$11,392
Arena Storage Garage Project (Facility Expansion)	262004	$0	$0	$0	$0	$0	$366,000	$0	$0	$0	$0	$366,000
Subtotal Arena Capital Projects	15	**$ 588,032**	**$ 278,766**	**$ 58,568**	**$ 107,282**	**$ 124,297**	**$ 386,379**	**$ 208,243**	**$ 76,290**	**$ 141,299**	**$ 89,100**	**$ 2,058,256**
Recreation Fleet Replacement												
Recreation Fleet Unit 302 Renewal (3/4 Ton Truck) - Vehicle	252001	$0	$0	$0	$0	$0	$0	$0	$0	$0	$90,000	$90,000
Recreation Fleet Unit 301 Renewal (1/2 Ton Truck) - Vehicle	252002	$86,700	$0	$0	$0	$0	$0	$0	$0	$0	$0	$86,700
Recreation Fleet Unit 303 Renewal (1/2 Ton Truck) - Vehicle	252003	$0	$0	$86,700	$0	$0	$0	$0	$0	$0	$0	$86,700
Recreation Fleet Unit 311 Renewal (Ride On Mower) - Equipment	252005	$32,640	$0	$0	$0	$0	$0	$0	$0	$0	$0	$32,640
Recreation Ice Edger Renewal	252006	$7,140	$0	$0	$0	$0	$0	$0	$0	$0	$0	$7,140
Recreation Fleet 316 Renewal (Side by Side) - Equipment	252008	$0	$25,500	$0	$0	$0	$0	$0	$0	$0	$0	$25,500
Recreation Zamboni Renewal (Unit 314)	252009	$0	$0	$0	$204,000	$0	$0	$0	$0	$0	$0	$204,000
Recreation Fleet Unit 313 Renewal (Utility Tractor/Mower) - Equipment	252010	$0	$0	$0	$0	$0	$0	$0	$0	$40,800	$0	$40,800
Subtotal Recreational Fleet Capital Replacements	8	**$ 126,480**	**$ 25,500**	**$ 86,700**	**$ 204,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,800**	**$ 90,000**	**$ 573,480**
Marina Capital Projects												
Marina Floating Dock Replacements - Docks	251002	$0	$0	$0	$495,465	$97,553	$0	$0	$0	$0	$0	$593,018
Marina Main Bldg Hot Water Tank Replacement - Building	251005	$0	$14,000	$0	$0	$0	$0	$0	$0	$0	$0	$14,000
Marina Sea-Doo Docks Addition - Docks	251008	$0	$0	$71,400	$0	$0	$0	$0	$0	$0	$0	$71,400
Marina Sump Pump Replacement - Building	251009	$0	$0	$0	$7,650	$0	$0	$0	$0	$0	$0	$7,650
Marina Main Bldg Electrical Renewals - Building	251010	$0	$0	$0	$0	$0	$13,320	$0	$10,500	$2,274	$0	$26,094
Marina Main Building Shell (B) Renewals	261001	$0	$2,000	$29,700	$0	$0	$0	$0	$36,730	$0	$0	$68,430
Marina Main Building Interior (C) Renewals	261002	$0	$24,538	$0	$0	$0	$0	$0	$0	$0	$0	$24,538
Marina Main Building Exterior Site (G) Renewals	261003	$0	$35,208	$0	$0	$2,839	$4,633	$0	$0	$3,073	$1,881	$47,634

THE CORPORATION OF THE TOWN OF GANANOQUE
Canadian Gateway to the 1000 Islands

Capital Budgets 2026-2035

		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Marina Satellite Building Interior (C) Renewals	261004	$0	$5,042	$0	$0	$8,346		$0	$0		$0	$13,388
Subtotal Marina Capital Projects	9	**$ -**	**$ 80,788**	**$ 101,100**	**$ 503,115**	**$ 108,738**	**$ 17,953**	**$ -**	**$ 47,230**	**$ 5,347**	**$ 1,881**	**$ 866,152**
Fire Capital Projects												
Fire Fleet Truck 3 (1/2 Ton Pickup) Renewal - Vehicle	253001							$91,800				$91,800
Fire Fleet Rescue 5 (3/4 Ton Pickup) Renewal - Vehicle	253002	$88,434							$93,840			$182,274
Fire Fleet Marine 6 (Boat) Renewal - Vehicle	253003			$173,400								$173,400
Fire Fleet Truck 1 (1/2 Ton Pickup) Renewal - Vehicle	253004				$86,700							$86,700
Fire Extrication Tool Renewals - Equipment	253005									$76,500		$76,500
Fire Air Supply Equipment Renewals - Equipment	253006				$76,500	$221,554					$76,500	$374,554
Fire Communications Renewals - Equipment	253007		$173,400									$173,400
Subtotal Fire Capital Projects	7	**$ 88,434**	**$ 173,400**	**$ 173,400**	**$ 163,200**	**$ 221,554**	**$ -**	**$ 91,800**	**$ 93,840**	**$ 76,500**	**$ 76,500**	**$ 1,158,628**
Police Capital Projects												
Police Fleet Unit 1752 (Patrol Unit) - Payment #2 - Vehicle	254001	$0	$0	$0	$0	$45,000	$25,000	$0	$0	$0	$0	$70,000
Police IT Renewals - Dispatch Equipment	254002	$5,000	$5,000	$5,000	$15,000	$5,000	$15,000	$5,000	$5,000	$5,000	$5,000	$70,000
Police Protect Vest Renewals - Body Armour	254004	$5,000	$0	$0	$0	$5,000	$10,000	$0	$0	$0	$10,000	$30,000
Police Intoxilyzer Renewal - Equipment	254005	$0	$0	$0	$0	$0	$0	$0	$12,500	$0	$0	$12,500
Police Fleet Unit 1751 (Patrol Unit) - Vehicle	254006	$35,000	$35,000	$0	$0	$0	$0	$45,000	$25,000	$0	$0	$140,000
Police Fleet Unit 1753 (Patrol Unit) - Vehicle	254007	$0	$0	$45,000	$25,000	$0	$0	$0	$0	$45,000	$25,000	$140,000
Police Fleet Unit 1754 Court/Course	254008	$0	$0	$0	$15,000	$0	$0	$0	$0	$15,000	$0	$30,000
Police server upgrades (OPTIC)	254009	$0	$11,000	$11,000	$0	$0	$0	$0	$25,000	$0	$0	$47,000
Police CEW (Tasers)	254010	$0	$20,000	$0	$0	$0	$0	$20,000	$0	$0	$0	$40,000
Police rapid deployment - Hard Armour	254011	$5,000	$0	$0	$0	$0	$5,000	$0	$0	$0	$0	$10,000
Police Speed detection devices - in vehicle & static	254012	$5,000	$0	$5,000	$0	$5,000	$0	$5,000	$0	$5,000	$0	$25,000
Polce Portable Radio Project	254013	$25,000	$25,000	$0	$0	$0	$0	$0	$0	$0	$25,000	$75,000
Subtotal Police Capital Projects	12	**$80,000**	**$96,000**	**$66,000**	**$55,000**	**$60,000**	**$55,000**	**$75,000**	**$67,500**	**$70,000**	**$65,000**	**$689,500**
Wastewater Capital Projects												
EEPS Upgrade Project (Chemical Building/Storage, 2nd Wet Well) - Sanitary Sewer Network	250029	$975,000										$975,000
EEPS Pump Renewals - Sanitary Sewer Network	250030						$66,300		$66,300			$132,600
Lagoon Forcemain Twinning Project - Sanitary Sewer Network	250031	$1,000,000	$8,500,000									$9,500,000
Lagoon Cell #1 Influent / Bypass Chamber Renewal - Sanitary Sewer Network	250032	$902,000										$902,000
Lagoon Cell #2 Berm Rehabilitation - Sanitary Sewer Network	250033		$153,000	$1,774,800								$1,927,800
Lagoon Cell #3 Berm Rehabilitation - Sanitary Sewer Network	250034			$153,000	$1,866,600							$2,019,600
Lagoon Sludge Removal - Sanitary Sewer Network	250035	$3,222,500	$15,300			$433,500		$969,000		$510,000		$5,150,300
WWC Arthur St (Charles St S to Deadend E of William St S) Sewermain Replacement - Sanitary Sewer Networ	250037	$812,120										$812,120
WWC Birch St (King St W to Second St) Sewermain Replacement - Sanitary Sewer Network	250038	$50,000	$730,000									$780,000

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

Capital Budgets 2026-2035

		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
WWC Wellington St (Stone St S to Charles St S) Sewermain Replacement - Sanitary Sewer Network	250039				$51,000	$579,360						$630,360
WWC Wellington St (Charles St S to William St S) Sewermain Replacement - Sanitary Sewer Network	250040						$51,000	$771,120				$822,120
WWC Tanner St / First St (King St W to River St) Sewermain Replacement - Sanitary Sewer Network	250041								$51,000	$771,120		$822,120
WWC Service Lateral Relining & Replacement / Manhole Reburbishment Program - Sanitary Sewer Network	250043	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$255,000
WWC Water Street PS#2 Pump Renewals - Sanitary Sewer Network	250044	$15,300		$15,300								$30,600
WWC Main Street PS#3 Pump Renewals - Sanitary Sewer Network	250045			$35,700		$35,700						$71,400
WWC SSPS Controls Renewal - Sanitary Sewer Network	250046						$51,000					$51,000
WWC SSPS Pump Renewals - Sanitary Sewer Network	250047	$17,850					$17,850	$17,850				$53,550
WWC Manhole #18 Renewals - Sanitary Sewer Network	250048	$35,700	$96,900									$132,600
PW Utilities Fleet Renewal (Mobile #4) - Sanitary Sewer Network	250049										$43,500	$43,500
PW Utilities Fleet Renewal (Mobile #1) - Sanitary Sewer Network	250050		$43,350									$43,350
PW Utilities Fleet Renewal (Mobile #3) - Sanitary Sewer Network	250051						$43,350					$43,350
PW Utilities Fleet Renewal (Mobile #2) - Sanitary Sewer Network	250052								$43,350			$43,350
Lagoon Cell #1 Liner Rehabilitation - Sanitary Sewer Network - Sanitary Sewer Network	260002	$2,250,000										$2,250,000
Lagoon Cell #2 Storm Drainage Repair - Sanitary Sewer Network	260003	$50,000										$50,000
WWC Sewer Camera - Sanitary Sewer Network	260004	$100,000										$100,000
Oak St (First St to Second St) Sewermain Replacement - Sanitary Sewer Network	260006										$50,000	$50,000
Subtotal Wastewater Projects	**26**	**$9,455,970**	**$9,564,050**	**$2,004,300**	**$1,943,100**	**$1,074,060**	**$255,000**	**$1,783,470**	**$186,150**	**$1,306,620**	**$119,000**	**$27,691,720**
Water Capital Projects												
WTP Garage Door Replacement - Water Network	250001	$0	$0	$45,900	$0	$0	$0	$0	$0	$0	$0	$0
WTP Interior Renewals - Water Network	250002	$0	$0		$0	$10,200	$0					$10,200
WTP HVAC Upgrades/Renewals - Water Network	250003	$175,000	$0		$0				$0	$50,000		$225,000
WTP Air Compressor Replacement - Water Network	250004		$0	$15,300	$0							$15,300
WTP SCADA Renewals - Water Network	250005	$18,000	$0		$0			$127,500				$145,500
WTP Chemical Treatment Renewals - Water Network	250006		$71,400		$0			$0		$75,000		$146,400
WTP Electrical/Instrumentation Renewals - Water Network	250007	$30,000	$81,600	$0	$0	$56,100	$45,900			$0		$213,600
WTP Low Lift Pump & Rapid Mixer Renewals - Water Network	250008	$40,000			$0	$25,500	$25,500	$35,700		$45,000		$171,700
WTP GAC Filter Media Renewals - Water Network	250009		$240,000					$0	$255,000			$495,000
WTP Backwash Renewals - Water Network	250010		$0	$58,650	$58,650					$0		$117,300
WTP Intake, Clearwell & Reservoir Cleaning / Inspection - Water Network	250011				$0	$25,500						$25,500
WTP High Lift Pump Renewals - Water Network	250012				$30,600			$30,600		$32,640		$93,840
WTP Wastewater Transfer Renewals - Water Network	250013	$40,000								$25,500		$65,500
WD Arthur St (Charles St S to sub - Arthur st) Watermain Replacement - Water Network	250015	$880,000										$880,000
WD Birch St (King St W to Second St) Watermain Replacement - Water Network	250016	$51,000	$969,000									$1,020,000
WD Wellington St (Stone St S to Charles St S) Watermain Replacement - Water Network	250017				$51,000	$739,500						$790,500
WD Wellington St (Charles St S to William St S) Watermain Replacement - Water Network	250018						$51,000	$703,800				$754,800
WD Tanner St / First St (King St W to River St) Water Feeder Main & Watermain Replacement - Water Network	250019								$51,000	$869,040		$920,040
WD Hydrant Replacement/Rebuild Program - Water Network	250021	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$255,000

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

Capital Budgets 2026-2035

		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
WD Valve Replacement Program - Water Network	250022	$25,500		$25,500		$25,500		$25,500		$25,500		$127,500
WD Bulk Fill Station Project (New) - Water Network	250024		$76,500	$0								$76,500
WD Water Tower Renewal - Water Network	250025	$905,000										$905,000
WD Lead Service Replacement Program - Water Network	250026	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$25,500	$255,000
WD Curbstop Replacement Program - Water Network	250028	$25,500		$25,500			$25,500			$25,500		$102,000
PW Utilities Fleet Renewal (Mobile #1) - Water Network	250050		$43,350									$43,350
PW Utilities Fleet Renewal (Mobile #3) - Water Network	250051						$43,350					$43,350
PW Utilities Fleet Renewal (Mobile #2) - Water Network	250052								$43,350			$43,350
PW Utilities Vaccum Valve Trailer Renewal - Water Network	250053						$96,900					$96,900
PW Utilities Equipment Renewals - Water Network	250054	$15,300				$5,100						$20,400
WD Watermain Relining Pilot Project	260001	$1,000,000										$1,000,000
Oak St (First St to Second St) Watermain Replacement - Water Network	260005										$50,000	$50,000
WTP Condition Assessment	260007			$70,000								$70,000
Subtotal Water Capital Projects	32	**$3,256,300**	**$1,532,850**	**$291,850**	**$191,250**	**$938,400**	**$339,150**	**$974,100**	**$400,350**	**$1,199,180**	**$101,000**	**$9,178,530**
Public Works Fleet Replacement												
PW Roads Unit 119 (1/2 ton to 1 ton Pickup) Replacement / Upgrade	255001	$0	$0	$0	$0	$0	$0	$0	$0	$0	$75,000	$75,000
PW Roads Unit 110 (1/2 ton Pickup) Replacement	255002	$0	$0	$0	$0	$0	$0	$75,000	$0	$0	$0	$75,000
Track Skid Steer w/ 6-way grader blade attachment & carbide tip Hartley rake	255003	$0	$0	$0	$0	$0	$0	$0	$0	$0	$190,000	$190,000
PW Roads Unit 131 (Backhoe) Replacement	255005	$340,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$340,000
Trailer-Mounted Asphalt Hot Box	255006	$0	$70,000	$0	$0	$0	$0	$0	$0	$0	$0	$70,000
13-ton Wheeled Excavator w/ tooth bucket, ditching bucket, trench bucket, quick coupler,mower head	255008	$0	$0	$0	$0		$400,000	$0	$0	$0	$0	$400,000
PW Roads Unit 118 (Vacuum Truck) Replacement	255009	$420,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$420,000
PW Roads Unit 102 (3/4-ton Pickup) Replacement	255010	$0	$75,000	$0	$0	$0	$0	$0	$0	$75,000	$0	$150,000
PW Roads Unit 112 (Dump Truck) Replacement	255011	$0	$0	$0	$380,000	$0	$0	$0	$0	$0	$0	$380,000
Hydraulic Winch for Bandit 200XP Wood Chipper	255012	$0	$15,000	$0	$0	$0	$0	$0	$0	$0	$0	$15,000
Mini Garbage Compactor Truck	255014	$0	$0	$0	$0	$0	$0	$150,000	$0	$0	$0	$150,000
PW Roads Unit 114 (Bucket Truck) Replacement	255015	$0	$0	$360,000	$0	$0	$0	$0	$0	$0	$0	$360,000
PW Roads Unit 136 (Culvert Steamer) Replacement	255016	$0	$0	$25,000	$0	$0	$0	$0	$0	$0	$0	$25,000
PW Roads Unit 115 (Plow Truck) Replacement	255017	$0	$380,000	$0	$0	$0	$0	$0	$0	$0	$0	$380,000
PW Roads Unit 134 (Trackless) Replacement	255018	$190,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$190,000
PW Roads Unit 135 (Wood Chipper) Replacement	255019	$0	$0	$0	$0	$0	$0	$0	$0	$55,000	$0	$55,000
PW Roads Unit 116 (Plow Truck) Replacement	255020	$0	$0	$0	$0	$410,000	$0	$0	$0	$0	$0	$410,000
PW Roads Unit 111 (1 ton Pickup) Replacement	255021	$0	$0	$0	$75,000	$0	$0	$0	$0	$0	$0	$75,000
PW Roads Unit 101 (1/2 ton Pickup) Replacement	255022	$0	$0	$0	$70,000	$0	$0	$0	$0	$0	$0	$70,000
PW Roads Unit 117 (1/2 ton Pickup) Replacement	255023	$0	$0	$0	$0	$70,000	$0	$0	$0	$0	$0	$70,000
PW Roads Unit 120 (Plow Truck) Replacement	255024	$0	$0	$0	$0	$0	$0	$0	$0	$380,000	$0	$380,000
PW Roads Unit 133 (Trackless) Replacement	265001	$0	$0	$0	$0	$0	$0	$0	$0	$0	$230,000	$230,000
Subtotal Public Works Fleet Capital Replacements	22	**$950,000**	**$540,000**	**$385,000**	**$525,000**	**$480,000**	**$400,000**	**$225,000**	**$0**	**$510,000**	**$495,000**	**$4,510,000**

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

Capital Budgets 2026-2035

		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Public Works Capital Projects												
PW Roads Annual ACMP (Asphalt, Concrete, Milling & Paving) Program	245901	$718,100	$732,400	$747,100	$762,000	$777,300	$792,800	$808,700	$824,800	$841,300	$858,100	$7,862,600
Rail-to-Trail Pedestrian Bridge Replacement	245904	$123,500	$0	$4,000,000	$0	$0	$0	$0	$0	$0	$0	$4,123,500
Storm Sewer Maintenance Program	245906	$350,000	$250,000	$0	$250,000		$250,000		$250,000		$250,000	$1,600,000
PW Roads Black Snappers Pedestrian Bridge Rehabilitation	255026	$100,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$100,000
PW Roads Water Street Swing Bridge Rehabilitation	255027	$60,000	$2,000,000	$0	$0	$0	$0	$0	$0	$0	$0	$2,060,000
PW Office Facility Capital Repairs & Maintenance	255028	$20,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$20,000
PW Garage Facility Capital Repairs & Maintenance	255029	$40,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$40,000
PW Yard Fueling Facility Upgrades / Renewals	265003	$25,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$25,000
Subtotal Public Works Capital Projects	8	**$1,436,600**	**$2,982,400**	**$4,747,100**	**$1,012,000**	**$777,300**	**$1,042,800**	**$808,700**	**$1,074,800**	**$841,300**	**$1,108,100**	**$15,831,100**
Public Works Road Projects												
Arthur St (Charles St S to end Arthur St) Road & Sidewalk Reconstruction	255031	$1,100,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$1,100,000
Arthur St (Charles St S to end Arthur St) Storm Sewer Replacement	255032	$1,100,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$1,100,000
Birch St (King St W to Second St) Road & Sidewalk Reconstruction	255033	$51,000	$663,000	$0	$0	$0	$0	$0	$0	$0	$0	$714,000
Birch St (King St W to Second St) Storm Sewer Replacement	255034	$51,000	$204,000	$0	$0	$0	$0	$0	$0	$0	$0	$255,000
Wellington St (Stone St S to Charles St S) Road & Sidewalk Reconstruction	255035	$0	$0	$0	$51,000	$306,000	$0	$0	$0	$0	$0	$357,000
Wellington St (Stone St S to Charles St S) Storm Sewer Replacement	255036	$0	$0	$0	$51,000	$688,500	$0	$0	$0	$0	$0	$739,500
Wellington St (Charles St S to William St S) Road & Sidewalk Reconstruction	255037	$0	$0	$0	$0	$0	$51,000	$255,000	$0	$0	$0	$306,000
William St S (Charles St S to William St S & Pine St to Wellington St) Storm Sewer Replacement	255038	$0	$0	$0	$0	$0	$51,000	$688,500	$0	$0	$0	$739,500
Tanner St / First St (King St W to River St) Road & Sidewalk Reconstruction	255039	$0	$0	$0	$0	$0	$0	$0	$51,000	$331,500	$338,130	$720,630
Tanner St / First St (King St W to River St) Storm Sewer Replacement	255040	$0	$0	$0	$0	$0	$0	$0	$51,000	$357,000	$364,140	$772,140
Elizabeth Street Parkette Stormwater Outfall Rehabilitation	255041	$75,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$75,000
King St E / Wilson Dr Intersection Re-alignment / Arena Parking Lot Reconstruction	265002	$0	$100,000	$2,000,000	$0	$0	$0	$0	$0	$0	$0	$2,100,000
Oak St (First St to Second St) Road & Sidewalk Reconstruction	265004	$0	$0	$0	$0	$0	$0	$0	$0	$0	$51,000	$51,000
Oak St (First St to Second St) Storm Sewer Replacement	265005	$0	$0	$0	$0	$0	$0	$0	$0	$0	$51,000	$51,000
Subtotal Road Reconstruction Projects	14	**$2,377,000**	**$967,000**	**$2,000,000**	**$102,000**	**$994,500**	**$102,000**	**$943,500**	**$102,000**	**$688,500**	**$804,270**	**$9,080,770**
Facilities												
Facilities 1000 Islands History Museum Substructure (A) Renewals	266001	$0	$10,000	$0	$0	$0	$0	$0	$0	$0	$0	$10,000
Facilities 1000 Islands History Museum Shell & Exterior (B & G20) Renewals	266002	$0	$13,500	$0	$0	$0	$0	$162,053	$0	$0	$0	$175,553
Facilities 1000 Islands History Museum Interior (C) Renewals	266003	$0	$18,500	$0	$0	$8,379	$0	$65,798	$5,928	$1,058	$3,212	$102,875
Facilities 1000 Islands History Museum Plumbing (D20) Renewals	266004	$0	$6,635	$0	$2,282	$0	$0	$0	$11,115	$0	$17,346	$37,378
Facilities 1000 Islands History Museum HVAC (D30) Renewals	266005	$0	$12,750	$0	$2,282	$6,983	$0	$0	$4,940	$0	$642	$27,597
Facilities 1000 Islands History Museum Fire Protection/Alarm, Security & Emergency Lighting (D40/50) Renev	266006	$0	$13,290	$29,362	$0	$0	$0	$0	$0	$0	$0	$42,652
Facilities 1000 Islands History Museum Electrical (D50 & G40) Renewals	266007	$0	$1,500	$11,353	$0	$6,983	$0	$0	$0	$0	$0	$19,836
Facilities 1000 Islands Boat Museum Building A HVAC (D30) Renewals	266008	$0	$548	$0	$0	$6,983	$0	$0	$6,175	$0	$0	$13,706

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

Capital Budgets 2026-2035

		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Facilities 1000 Islands Boat Museum Building B Shell & Exterior (B & G20) Renewals	266010	$0	$0	$0	$2,282	$5,819	$0	$0	$14,820	$0	$0	$22,920
Facilities 1000 Islands Boat Museum Building C Shell & Exterior (B & G20) Renewals	266012	$0	$0	$0	$0	$0	$211,954	$0	$0	$0	$0	$211,954
Facilities 1000 Islands Boat Museum Building C HVAC (D30) Renewals	266013	$0	$0	$0	$0	$0	$0	$0	$0	$0	$11,955	$11,955
Facilities 1000 Islands Boat Museum Building C Electrical (D50 & G40) Renewals	266014	$0	$2,443	$0	$0	$0	$29,620	$0	$0	$0	$0	$32,063
Facilities 1000 Islands Boat Museum Building D Interior (C) Renewals	266015	$0	$5,000	$0	$0	$15,711	$0	$0	$0	$0	$0	$20,711
Facilities 1000 Islands Boat Museum Building D Electrical (D50 & G40) Renewals	266016	$0	$0	$12,584	$0	$1,746	$0	$0	$0	$9,448	$0	$23,777
Facilities Town Park Bandshell Shell & Exterior (B & G20) Renewals	266017	$5,500	$0	$24,498	$0	$0	$0	$0	$60,649	$0	$0	$90,647
Facilities Clock Tower Shell (B) Renewals	256001	$0	$90,217	$0	$0	$0	$8,845	$0	$35,317	$0	$56,282	$190,661
Facilities Clock Tower Interior (C) Renewals	256002	$0	$64,248	$0	$0	$0	$10,989	$0	$0	$0	$0	$75,237
Facilities Customs Building Shell (B) Renewals	266018	$0	$13,821	$0	$0	$0	$0	$68,647	$0	$0	$0	$82,468
Facilities Customs Building Interior (C) Renewals	266019	$0	$0	$0	$0	$0	$0	$15,993	$0	$0	$0	$15,993
Facilities Customs Building HVAC (D30) Renewals	266021	$0	$0	$0	$0	$0	$10,304	$1,367	$0	$0	$0	$11,671
Facilities ES Building Shell & Exterior (B & G20) Renewals	266023	$1,500	$16,778	$0	$10,474	$0	$0	$268,456	$0	$9,637	$0	$306,844
Facilities ES Building Interior (C) Renewals	266024	$0	$0	$79,358	$1,455	$45,000	$61,674	$33,345	$0	$89,299	$0	$310,130
Facilities ES Building Plumbing (D20) Renewals	266025	$1,500	$0	$38,228	$0	$0	$0	$12,350	$14,262	$1,285	$0	$67,625
Facilities ES Building HVAC (D30) Renewals	266026	$1,927	$0	$5,819	$5,819	$0	$0	$0	$0	$964	$9,448	$23,976
Facilities ES Building Fire Alarm, Emergency Lighting/Equipment & Security (D40/50) Renewals	266027	$7,500	$210,626	$0	$0	$0	$0	$0	$0	$0	$0	$218,126
Facilities ES Building Electrical (D50 & G40) Renewals	266028	$3,162	$4,642	$79,703	$1,047	$0	$0	$0	$19,840	$0	$0	$108,395
Facilities ES Building Exterior Site (G20/40) Renewals	266030	$0	$62,899	$0	$0	$0	$0	$18,525	$0	$0	$0	$81,424
Facilities JSHP Washrooms Plumbing (D20) Renewals	266032	$1,500	$0	$0	$0	$0	$0	$0	$0	$13,213	$0	$14,713
Facilities JSHP Splashpad Equipment Renewals	266033	$0	$0	$0	$21,829	$0	$0	$0	$0	$0	$0	$21,829
Facilities Kinsmen Gazebo Removal	266034	$0	$0	$0	$10,000	$0	$0	$0	$0	$0	$0	$10,000
Facilities Little Pump House Shell (B) Renewals	256005	$11,425	$0	$0	$0	$0	$4,355	$0	$3,486	$0	$13,635	$32,901
Facilities Old Pumphouse Substructure (A) Renewals	266047	$0	$0	$0	$14,000	$0	$0	$0	$0	$0	$0	$14,000
Facilities Old Pumphouse Shell (B) Renewals	266048	$0	$0	$0	$130,800	$0	$2,399	$0	$0	$0	$0	$133,199
Facilities Old Pumphouse Interior (C) Renewals	266049	$0	$0	$0	$72,860	$0	$0	$0	$0	$23,617	$0	$96,477
Facilities Old Pumphouse Plumbing (D20) Renewals	266050	$0	$0	$0	$26,369	$0	$0	$0	$0	$5,000	$0	$31,369
Facilities Old Pumphouse HVAC (D30) Renewals	266051	$0	$0	$0	$10,114	$0	$0	$0	$0	$9,854	$410	$20,378
Facilities Old Pumphouse Exterior Site Renewals	266052	$0	$0	$0	$6,752	$0	$3,788	$0	$0	$0	$16,617	$27,157
Facilities Old Pumphouse Electrical (D50) Renewals	266106	$0	$0	$0	$9,228	$1,857	$0	$0	$0	$804	$0	$11,889
Facilities Town Hall Shell & Exterior (B & G20) Renewals	266053	$36,955	$0	$0	$0	$110,185	$12,061	$0	$0	$29,651	$0	$188,852
Facilities Town Hall Interior (C) Renewals	266054	$0	$0	$6,728	$0	$10,500	$0	$0	$0	$0	$81,807	$99,035
Facilities Town Hall HVAC (D30) Renewals	266055	$6,069	$0	$0	$0	$0	$0	$0	$0	$13,942	$0	$20,011
Facilities Town Hall Electrical (D50 & G40) Renewals	266056	$0	$22,400	$0	$0	$8,208	$3,864	$0	$0	$42,898	$5,802	$83,173
Facilities Town Hall Substructure (A) Repairs	266101	$13,500	$0	$0	$0	$0	$0	$0	$0	$0	$0	$13,500
Facilities Library & VC Substructure (A) Renewals	266058	$0	$0	$0	$50,460	$0	$0	$0	$0	$0	$0	$50,460
Facilities Library & VC Shell & Exterior (B & G20) Renewals	266059	$0	$0	$0	$52,940	$235,319	$0	$0	$0	$0	$0	$288,259

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

Capital Budgets 2026-2035

		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Facilities Library & VC Interior (C) Renewals	266060	$0	$0	$0	$0	$133,111	$0	$0	$256,644	$0	$0	$389,755
Facilities Library & VC Plumbing (D20) Renewals	266061	$0	$0	$37,198	$0	$0	$0	$3,220	$0	$0	$0	$40,418
Facilities Library & VC HVAC (D30) Renewals	266062	$6,440	$4,485	$0	$10,992	$0	$0	$0	$0	$10,310	$0	$32,228
Facilities Library & VC Electrical (D50 & G40) Renewals	266063	$0	$9,904	$0	$77,282	$0	$0	$0	$68,171	$0	$5,077	$160,434
Facilities Library & VC Exterior Paving & Concrete Renewals	266064	$0	$0	$0	$0	$0	$0	$0	$0	$88,100	$0	$88,100
Facilities Blinkbonnie Boathouse Shell (B) Renewals	266102	$0	$0	$0	$59,700	$0	$19,145	$0	$0	$0	$4,047	$82,892
Facilities Blinkbonnie Boathouse Interior (C) Renewals	266103	$0	$0	$0	$55,806	$0	$0	$0	$0	$0	$302,798	$358,604
Facilities Blinkbonnie Boathouse Electrical (D50 & G40) Renewals	266104	$0	$0	$7,959	$2,706	$4,803	$0	$0	$8,202	$0	$914	$24,584
Facilities Blinkbonnie Boathouse Exterior Sitework (G20) Renewals	266105	$0	$0	$3,000	$0	$0	$0	$0	0	$68,319	$26,208	$97,528
Subtotal Facilities Projects	54	**$96,978**	**$584,188**	**$335,791**	**$637,478**	**$601,585**	**$378,999**	**$649,752**	**$509,547**	**$417,400**	**$556,202**	**$4,767,920**
Other Capital Projects												
Building Conditional assessments	257004	$0	$0	$71,400	$0	$0	$0	$0	$71,400	$0	$0	$142,800
OSIM Inspection	257005	$7,140	$0	$7,140	$0	$7,140	$0	$7,140	$0	$7,140	$0	$35,700
Roads Need Study	257006	$0	$51,000	$0	$0	$0	$0	$51,000	$0	$0	$0	$102,000
NG 911	257009	$25,000	$25,000	$25,000	$25,000	$720,000	$25,000	$25,000	$25,000	$25,000	$25,000	$945,000
Subtotal Other Capital Projects	4	**$32,140**	**$76,000**	**$103,540**	**$25,000**	**$727,140**	**$25,000**	**$83,140**	**$96,400**	**$32,140**	**$25,000**	**$1,225,500**
Taxpayer Supported	144	$5,775,664	$5,723,255	$7,956,099	$2,830,960	$3,986,376	$2,390,177	$3,085,135	$2,020,377	$2,817,939	$3,309,172	$39,895,154
Ratepayer Supported	58	$12,712,270	$11,096,900	$2,296,150	$2,134,350	$2,012,460	$594,150	$2,757,570	$586,500	$2,505,800	$220,000	$36,916,150
User Supported	9	$0	$80,788	$101,100	$503,115	$108,738	$17,953	$0	$47,230	$5,347	$1,881	$866,152
	211	**$18,487,934**	**$16,900,943**	**$10,353,349**	**$5,468,425**	**$6,107,575**	**$3,002,280**	**$5,842,705**	**$2,654,107**	**$5,329,086**	**$3,531,052**	**$77,677,456**

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

Environmental Reserve Funds

Wastewater Reserve Fund	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Reserve Balance	**$9,023,511**	**$9,264,899**	**$7,162,084**	**$2,435,670**	**$2,651,893**	**$2,929,315**	**$4,075,778**	**$6,041,301**	**$6,478,353**	**$8,512,726**	**$9,426,629**
Transfers to Reserves	$1,597,330	$2,160,250	$2,176,983	$2,176,983	$2,176,983	$2,176,983	$2,176,983	$2,176,983	$2,176,983	$2,176,983	$2,176,983
OCIF	$0										
HEWSF	$1,272,500	$3,633,686	$865,798								
Interfund			$1,700,000								
Debentures		$7,500,000									
Total New Contribution	**$2,869,830**	**$13,293,936**	**$4,742,781**	**$2,176,983**	**$2,176,983**	**$2,176,983**	**$2,176,983**	**$2,176,983**	**$2,176,983**	**$2,176,983**	**$2,176,983**
Interest Rate (%)	3%	2%	2%	2%	2%	2%	2%	2%	2%	2%	2%
Interest Earned	$86,095	$265,879	$94,856	$43,540	$43,540	$43,540	$43,540	$43,540	$43,540	$43,540	$43,540
Available For Allocation	**$11,979,436**	**$22,824,714**	**$11,999,720**	**$4,656,193**	**$4,872,415**	**$5,149,838**	**$6,296,301**	**$8,261,823**	**$8,698,876**	**$10,733,249**	**$11,647,151**
Carry forward Projects		$6,206,660									
Allocated to Projects	$2,714,537	$9,455,970	$9,564,050	$2,004,300	$1,943,100	$1,074,060	$255,000	$1,783,470	$186,150	$1,306,620	$119,000
Closing Reserve Balance	**$9,264,899**	**$7,162,084**	**$2,435,670**	**$2,651,893**	**$2,929,315**	**$4,075,778**	**$6,041,301**	**$6,478,353**	**$8,512,726**	**$9,426,629**	**$11,528,151**

Water Reserve Fund	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Reserve Balance	**$5,167,849**	**$7,019,159**	**$4,681,942**	**$3,069,458**	**$4,430,381**	**$5,891,904**	**$6,606,278**	**$7,919,901**	**$8,598,574**	**$9,850,997**	**$10,304,591**
Transfers to Reserves	$2,152,725	$1,619,694	$1,620,366	$1,620,366	$1,620,366	$1,620,366	$1,620,366	$1,620,366	$1,620,366	$1,620,366	$1,620,366
Interfund			($1,700,000)								
OCIF											
Debentures											
Total New Contribution	**$2,152,725**	**$1,619,694**	**($79,634)**	**$1,620,366**	**$1,620,366**	**$1,620,366**	**$1,620,366**	**$1,620,366**	**$1,620,366**	**$1,620,366**	**$1,620,366**
Interest Rate (%)	3%	2%	2%	2%	2%	2%	2%	2%	2%	2%	2%
Interest Earned	$64,582	$32,394	$0	$32,407	$32,407	$32,407	$32,407	$32,407	$32,407	$32,407	$32,407
Available For Allocation	**$7,385,156**	**$8,671,247**	**$4,602,308**	**$4,722,231**	**$6,083,154**	**$7,544,678**	**$8,259,051**	**$9,572,674**	**$10,251,347**	**$11,503,771**	**$11,957,364**
Carry forward Projects		$733,005									
Allocated to Projects	$365,997	$3,256,300	$1,532,850	$291,850	$191,250	$938,400	$339,150	$974,100	$400,350	$1,199,180	$101,000
Closing Reserve Balance	**$7,019,159**	**$4,681,942**	**$3,069,458**	**$4,430,381**	**$5,891,904**	**$6,606,278**	**$7,919,901**	**$8,598,574**	**$9,850,997**	**$10,304,591**	**$11,856,364**

Environmental Reserves	**$16,284,057**	**$11,844,025**	**$5,505,128**	**$7,082,274**	**$8,821,220**	**$10,682,056**	**$13,961,202**	**$15,076,928**	**$18,363,724**	**$19,731,220**	**$23,384,516**

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

Recreational Reserves

Marina Capital Reserve	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Reserve Balance	**$5,983**	**$276,143**	**($0)**	**$355,773**	**$699,965**	**$651,048**	**$1,005,592**	**$1,460,187**	**$1,942,185**	**$2,386,594**	**$2,882,719**
Transfers to Reserves	$252,603	$428,001	$436,561	$445,292	$454,198	$463,282	$472,548	$481,999	$491,639	$501,471	$511,501
Interfund Loan											
Debentures	$1,300,000										
Total New Contribution	**$1,552,603**	**$428,001**	**$436,561**	**$445,292**	**$454,198**	**$463,282**	**$472,548**	**$481,999**	**$491,639**	**$501,471**	**$511,501**
Interest Rate (%)											
Interest Earned											
Available For Allocation	**$1,558,586**	**$704,144**	**$436,561**	**$801,065**	**$1,154,163**	**$1,114,330**	**$1,478,140**	**$1,942,185**	**$2,433,824**	**$2,888,065**	**$3,394,219**
Carry forward Projects		$704,144									
Allocated to Projects	$1,282,443	$0	$80,788	$101,100	$503,115	$108,738	$17,953	$0	$47,230	$5,347	$1,881
Closing Reserve Balance	**$276,143**	**($0)**	**$355,773**	**$699,965**	**$651,048**	**$1,005,592**	**$1,460,187**	**$1,942,185**	**$2,386,594**	**$2,882,719**	**$3,392,339**

Arena Capital Reserve	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Reserve Balance	**$297,456**	**$356,766**	**$105,244**	**$12,378**	**$158,300**	**$275,957**	**$381,098**	**$228,746**	**$259,210**	**$426,401**	**$533,453**
Transfers to Reserves	$119,320	$169,000	$185,900	$204,490	$224,939	$229,438	$234,027	$238,707	$243,481	$248,351	$253,318
Debentures		$300,000									
Total New Contribution	**$119,320**	**$469,000**	**$185,900**	**$204,490**	**$224,939**	**$229,438**	**$234,027**	**$238,707**	**$243,481**	**$248,351**	**$253,318**
Interest Rate (%)											
Interest Earned											
Available For Allocation	**$416,776**	**$825,766**	**$291,144**	**$216,868**	**$383,239**	**$505,395**	**$615,124**	**$467,453**	**$502,691**	**$674,752**	**$786,771**
Carry forward Projects		$132,490									
Allocated to Projects	$60,010	$588,032	$278,766	$58,568	$107,282	$124,297	$386,379	$208,243	$76,290	$141,299	$89,100
Closing Reserve Balance	**$356,766**	**$105,244**	**$12,378**	**$158,300**	**$275,957**	**$381,098**	**$228,746**	**$259,210**	**$426,401**	**$533,453**	**$697,671**

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

Recreational Reserves

Trail Capital Reserve	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Reserve Balance	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**
Transfers to Reserves	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Debentures											
Total New Contribution	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Interest Rate (%)											
Interest Earned											
Available For Allocation	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**
Carry forward Projects											
Allocated to Projects											
Closing Reserve Balance	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**	**$16,791**
Total Recreational Reserves	**$649,700**	**$122,035**	**$384,942**	**$875,056**	**$943,796**	**$1,403,481**	**$1,705,723**	**$2,218,186**	**$2,829,786**	**$3,432,962**	**$4,106,800**

THE CORPORATION OF THE TOWN OF GANANOQUE
Canadian Gateway to the 1000 Islands

Protective Service Reserves

Fire Capital Reserve	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Reserve Balance	**($1,620,819)**	**($1,636,901)**	**$373,271**	**$289,070**	**$211,113**	**$150,037**	**$97,756**	**$210,307**	**$234,434**	**$259,999**	**$306,487**
Transfers to Reserves	$84,079	$86,601	$89,199	$95,443	$102,124	$109,273	$112,551	$115,927	$119,405	$122,987	$126,677
Interfund Loan						$60,000					
Debentures		$2,100,000									
Total New Contribution	**$84,079**	**$2,186,601**	**$89,199**	**$95,443**	**$102,124**	**$169,273**	**$112,551**	**$115,927**	**$119,405**	**$122,987**	**$126,677**
Interest Rate (%)											
Interest Earned											
Available For Allocation	**($1,536,740)**	**$549,700**	**$462,470**	**$384,513**	**$313,237**	**$319,310**	**$210,307**	**$326,234**	**$353,839**	**$382,987**	**$433,164**
Interfund Loan											
Carry forward Projects		$87,995									
Allocated to Projects	$100,161	$88,434	$173,400	$173,400	$163,200	$221,554	$0	$91,800	$93,840	$76,500	$76,500
Closing Reserve Balance	**($1,636,901)**	**$373,271**	**$289,070**	**$211,113**	**$150,037**	**$97,756**	**$210,307**	**$234,434**	**$259,999**	**$306,487**	**$356,664**

Police Capital Reserve	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Reserve Balance	**$219,203**	**$216,036**	**$206,036**	**$192,136**	**$209,878**	**$240,295**	**$267,420**	**$301,287**	**$316,932**	**$341,890**	**$366,197**
Transfers to Reserves	$79,750	$80,000	$82,100	$83,742	$85,417	$87,125	$88,868	$90,645	$92,458	$94,307	$96,193
Debentures											
Total New Contribution	**$79,750**	**$80,000**	**$82,100**	**$83,742**	**$85,417**	**$87,125**	**$88,868**	**$90,645**	**$92,458**	**$94,307**	**$96,193**
Interest Rate (%)											
Interest Earned											
Available For Allocation	**$298,953**	**$296,036**	**$288,136**	**$275,878**	**$295,295**	**$327,420**	**$356,287**	**$391,932**	**$409,390**	**$436,197**	**$462,391**
Carry forward Projects		$10,000									
Allocated to Projects	$82,917	$80,000	$96,000	$66,000	$55,000	$60,000	$55,000	$75,000	$67,500	$70,000	$65,000
Closing Reserve Balance	**$216,036**	**$206,036**	**$192,136**	**$209,878**	**$240,295**	**$267,420**	**$301,287**	**$316,932**	**$341,890**	**$366,197**	**$397,391**

THE CORPORATION OF THE TOWN OF GANANOQUE
Canadian Gateway to the 1000 Islands

Protective Service Reserves

NG 911	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Reserve Balance	**$885,142**	**$851,111**	**$846,919**	**$843,143**	**$864,791**	**$921,873**	**$284,396**	**$342,369**	**$400,802**	**$459,704**	**$519,084**
Transfers to Reserves	$20,400	$20,808	$21,224	$46,648	$82,081	$82,523	$82,974	$83,433	$83,902	$84,380	$84,867
Grants											
Debentures											
Total New Contribution	**$20,400**	**$20,808**	**$21,224**	**$46,648**	**$82,081**	**$82,523**	**$82,974**	**$83,433**	**$83,902**	**$84,380**	**$84,867**
Interest Rate (%)											
Interest Earned											
Available For Allocation	**$905,542**	**$871,919**	**$868,143**	**$889,791**	**$946,873**	**$1,004,396**	**$367,369**	**$425,802**	**$484,704**	**$544,084**	**$603,951**
Carry forward Projects											
Allocated to Projects	$54,431	$25,000	$25,000	$25,000	$25,000	$720,000	$25,000	$25,000	$25,000	$25,000	$25,000
Closing Reserve Balance	**$851,111**	**$846,919**	**$843,143**	**$864,791**	**$921,873**	**$284,396**	**$342,369**	**$400,802**	**$459,704**	**$519,084**	**$578,951**
Total Protective Service Reserves	**($569,754)**	**$1,426,226**	**$1,324,349**	**$1,285,782**	**$1,312,205**	**$649,572**	**$853,964**	**$952,169**	**$1,061,594**	**$1,191,768**	**$1,333,005**

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

Infrasturcture Reseves

Capital Reserve	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Reserve Balance	**$8,590,758**	**$9,971,334**	**$5,630,753**	**$4,261,299**	**$519,363**	**$2,046,167**	**$3,314,816**	**$5,648,178**	**$7,354,632**	**$10,129,536**	**$12,216,311**
Transfers to Reserves	$2,081,877	$2,167,834	$2,211,191	$2,321,750	$2,437,838	$2,559,730	$2,687,716	$2,822,102	$2,963,207	$3,022,471	$3,082,921
Interfund Loan											
OCIF	$614,887	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398
CCBF	$352,588	$352,588	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691
Casno allocation	$585,085	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355
Debentures											
Total New Contribution	**$3,634,437**	**$3,723,175**	**$3,780,635**	**$3,891,194**	**$4,007,282**	**$4,129,174**	**$4,257,160**	**$4,391,546**	**$4,532,651**	**$4,591,916**	**$4,652,365**
Interest Rate (%)											
Interest Earned											
Available For Allocation	**$12,225,195**	**$13,694,509**	**$9,411,388**	**$8,152,493**	**$4,526,645**	**$6,175,341**	**$7,571,976**	**$10,039,724**	**$11,887,283**	**$14,721,451**	**$16,868,676**
Interfund loan											
Carry forward Projects		$3,074,558									
Allocated to Projects	$2,253,861	$4,989,198	$5,150,088	$7,633,131	$2,480,478	$2,860,525	$1,923,799	$2,685,092	$1,757,747	$2,505,140	$3,053,572
Closing Reserve Balance	**$9,971,334**	**$5,630,753**	**$4,261,299**	**$519,363**	**$2,046,167**	**$3,314,816**	**$5,648,178**	**$7,354,632**	**$10,129,536**	**$12,216,311**	**$13,815,104**

Casino	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Reserve Balance	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Transfers to Reserves	$726,230	$790,500	$790,500	$790,500	$790,500	$790,500	$790,500	$790,500	$790,500	$790,500	$790,500
Debentures											
Total New Contribution	**$726,230**	**$790,500**	**$790,500**	**$790,500**	**$790,500**	**$790,500**	**$790,500**	**$790,500**	**$790,500**	**$790,500**	**$790,500**
Interest Rate (%)											
Interest Earned											
Available For Allocation	**$726,230**	**$790,500**	**$790,500**	**$790,500**	**$790,500**	**$790,500**	**$790,500**	**$790,500**	**$790,500**	**$790,500**	**$790,500**
Carry forward Projects											
Town Hall- mortgage funding	$141,145	$141,145	$141,145	$141,145	$141,145	$141,145	$141,145	$141,145	$141,145	$141,145	$141,145
Allocated to Projects	$585,085	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355	$649,355
Closing Reserve Balance	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

THE CORPORATION OF THE TOWN OF GANANOQUE
Canadian Gateway to the 1000 Islands

Infrasturcture Reseves

Susan Push	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Reserve Balance	**$12,398**	**$12,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**
Transfers to Reserves			$0	$0	$0	$0	$0	$0	$0	$0	$0
Debentures											
Total New Contribution	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Interest Rate (%)											
Interest Earned											
Available For Allocation	**$12,398**	**$12,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**
Carry forward Projects											
Allocated to Projects	$0	$5,000									
Closing Reserve Balance	**$12,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**	**$7,398**

Nalon Rd Sidewalk	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Reserve Balance	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**
Transfers to Reserves			$0	$0	$0	$0	$0	$0	$0	$0	$0
Grants											
Debentures											
Total New Contribution	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Interest Rate (%)											
Interest Earned											
Available For Allocation	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**
Carry forward Projects											
Allocated to Projects											
Closing Reserve Balance	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**	**$40,000**

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

Infrasturcture Reseves

Parking Reserve	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Reserve Balance	**$134,294**	**$135,350**	**$136,427**	**$137,526**	**$138,647**	**$139,790**	**$140,956**	**$142,145**	**$143,358**	**$144,595**	**$145,857**
Transfers to Reserves	$1,056	$1,077	$1,099	$1,121	$1,143	$1,166	$1,189	$1,213	$1,237	$1,262	$1,287
Grants											
Debentures											
Total New Contribution	**$1,056**	**$1,077**	**$1,099**	**$1,121**	**$1,143**	**$1,166**	**$1,189**	**$1,213**	**$1,237**	**$1,262**	**$1,287**
Interest Rate (%)											
Interest Earned											
Available For Allocation	**$135,350**	**$136,427**	**$137,526**	**$138,647**	**$139,790**	**$140,956**	**$142,145**	**$143,358**	**$144,595**	**$145,857**	**$147,144**
Carry forward Projects											
Allocated to Projects											
Closing Reserve Balance	**$135,350**	**$136,427**	**$137,526**	**$138,647**	**$139,790**	**$140,956**	**$142,145**	**$143,358**	**$144,595**	**$145,857**	**$147,144**
Total Infrastucture Reserves	**$9,983,732**	**$5,638,151**	**$4,268,697**	**$526,760**	**$2,053,565**	**$3,322,214**	**$5,655,575**	**$7,362,029**	**$10,136,933**	**$12,223,709**	**$13,822,502**

THE CORPORATION OF THE TOWN OF GANANOQUE
Canadian Gateway to the 1000 Islands

Obligatory Reserves

OCIF Funds	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Opening Reserve Balance	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
OCIF Alloaction	$614,887	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398
Total New Contribution	**$614,887**	**$553,398**	**$553,398**	**$553,398**	**$553,398**	**$553,398**	**$553,398**	**$553,398**	**$553,398**	**$553,398**	**$553,398**
Interest Rate (%)											
Interest Earned											
Available For Allocation	**$614,887**	**$553,398**	**$553,398**	**$553,398**	**$553,398**	**$553,398**	**$553,398**	**$553,398**	**$553,398**	**$553,398**	**$553,398**
Allocated to Rate supported projects											
Allocated to Tax supported projects	$614,887	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398	$553,398
Closing Reserve Balance	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

Canada Community Build Fund	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2034
Opening Reserve Balance	**$0**	**$0**	**($0)**	**($0)**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
CCBF Allocation	$352,588	$352,588	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691
Total New Contribution	**$352,588**	**$352,588**	**$366,691**	**$366,691**	**$366,691**	**$366,691**	**$366,691**	**$366,691**	**$366,691**	**$366,691**	**$366,691**
Interest Rate (%)											
Interest Earned											
Available For Allocation	**$352,588**	**$352,588**	**$366,691**	**$366,691**	**$366,692**	**$366,692**	**$366,692**	**$366,692**	**$366,692**	**$366,692**	**$366,692**
Allocated to Rate supported projects											
Allocated to Tax supported projects	$352,588	$352,588	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691	$366,691
Closing Reserve Balance	**$0**	**($0)**	**($0)**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

Obligatory Reserves

Development Charges	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2034
Opening Reserve Balance	**$186,381**	**$237,267**	**$288,666**	**$341,094**	**$394,570**	**$449,115**	**$504,752**	**$561,501**	**$619,385**	**$678,427**	**$738,649**
DC Revenues	$49,404	$50,392	$51,399	$52,427	$53,476	$54,545	$55,636	$56,749	$57,884	$59,042	$60,223
Debentures											
Total New Contribution	**$49,404**	**$50,392**	**$51,399**	**$52,427**	**$53,476**	**$54,545**	**$55,636**	**$56,749**	**$57,884**	**$59,042**	**$60,223**
Interest Rate (%)	3%	2%	2%	2%	2%	2%	2%	2%	2%	2%	2%
Interest Earned	$1,482	$1,008	$1,028	$1,049	$1,070	$1,091	$1,113	$1,135	$1,158	$1,181	$1,204
Available For Allocation	**$237,267**	**$288,666**	**$341,094**	**$394,570**	**$449,115**	**$504,752**	**$561,501**	**$619,385**	**$678,427**	**$738,649**	**$800,076**
Allocated to Projects											
Closing Reserve Balance	**$237,267**	**$288,666**	**$341,094**	**$394,570**	**$449,115**	**$504,752**	**$561,501**	**$619,385**	**$678,427**	**$738,649**	**$800,076**
Total Obligatory Reserve Funds	**$237,267**	**$288,666**	**$341,094**	**$394,570**	**$449,116**	**$504,752**	**$561,501**	**$619,385**	**$678,427**	**$738,650**	**$800,077**

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

Council Report – FIN-2026-11

Date: May 6, 2026 ☐ **IN CAMERA**

Subject: 2025 Unaudited Financial Results

Author: John Morrison, Treasurer ☒ **OPEN SESSION**

RECOMMENDATION:
BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES THE 2025 UNAUDITED FINANCIAL RESULTS FOR INFORMATION, AS PRESENTED IN COUNCIL REPORT FIN-2026-11.

STRATEGIC PLAN COMMENTS:
Sector 3 – Financial Sustainability – Strategic Initiative #1 – Ensure that Gananoque is and remains an affordable place to do business and raise a family.

BACKGROUND:
The purpose of this report is to provide Council with the 2025 year-end financial results, including operating budget variances by service area, key expense category trends, financial health indicators, and the status of the 2025 Capital Program.

The Town's financial information is organized into service categories that closely follow provincial reporting guidelines used for municipal reporting obligations. Departmental roles and responsibilities have not changed; however, summarizing the financial data by service area provides Council with a clearer view of the Town's overall financial position and supports informed decision-making related to policy, service levels, resource allocation, and future budget strategy.

It is also important to clarify what a year-end municipal surplus or deficit means. Municipal operating budgets are prepared on a modified accrual basis, which differs from the full accrual basis used in the Town's audited financial statements. The modified accrual budget includes certain cash-based items, such as reserve transfers, debt principal payments, and transfers to capital, while excluding certain full accrual accounting items, such as amortization of tangible capital assets.

As a result, a municipal operating surplus or deficit should not be interpreted in the same way as private-sector profit or loss. A surplus generally means that revenues were higher than budgeted, expenditures were lower than budgeted, or both. A deficit generally means that revenues were lower than budgeted, expenditures were higher than budgeted, or both.

A surplus does not necessarily mean unrestricted cash is available for new spending, as some favourable variances may relate to timing, reserve transfers, deferred projects, or restricted revenues. Similarly, a deficit does not necessarily indicate financial distress. It identifies where actual results differed from the approved budget assumptions.

INFORMATION/DISCUSSION:
The Town ended 2025 with total operating actuals of $11,654,411.98, compared with a 2025 operating budget of $11,513,210.00, resulting in an overall unfavourable variance of $141,201.98, or approximately 1.2% over budget.

While the reported result is unfavourable, 2025 included significant one-time payroll retroactive adjustments totaling **$**179,041.04. These adjustments were related to CUPE and Non-Union job evaluations, the updated CUPE Collective Agreement, and corresponding Non-Union wage adjustments under HR Policy-700-14.

After isolating these one-time retroactive payroll adjustments, the Town's adjusted operating position would have been approximately $37,839.06 favourable.

Description	Amount
Reported 2025 Operating Variance	($141,201.98)
One-Time Retroactive Payroll Adjustments	$179,041.04
Adjusted Operating Position	$37,839.06 favourable

This adjusted figure does not replace the Town's official financial result. It is provided to give Council context on the underlying operating position after removing a significant one-time labour cost.

2025 Operating Summary by Service Area

Service Area	2025 Actual	2025 Budget	Variance	Result
General Government	$3,621,159	$3,348,280	($272,879)	Unfavorable
Protection to Persons & Property	$4,593,386	$4,948,410	$355,024	Favourable
Transportation Services	$2,256,766	$2,007,616	($249,150)	Unfavourable
Environmental Services	$174,785	$232,684	$57,899	Favourable
Recreation & Cultural Services	$686,708	$795,021	$108,313	Favourable
Planning & Development	$424,106	$437,411	$13,305	Favourable
Total Operating	$11,654,412	$11,513,210	($141,202)	Unfavourable

The largest unfavourable variances were in General Government and Transportation Services. These were partially offset by favourable results in Protection to Persons & Property, Recreation and Cultural Services, Environmental Services, and Planning and Development.

Payroll Retroactive Adjustment Note
Over the course of 2024 and 2025, several payroll-related changes and retroactive adjustments were issued. These changes had a direct effect on the 2025 year-end results and should be considered when assessing the Town's operating performance.

There were two separate job evaluation processes and an updated CUPE Collective Agreement. The first job evaluation was for all CUPE staff. It began in 2024 and concluded in 2025, resulting in a prior-year retroactive payment for the last six months of 2024.

Following the CUPE job evaluation, collective agreement bargaining commenced, as the CUPE Collective Agreement expired on December 31, 2024. The new terms of the Collective Agreement resulted in a 6.25% wage increase, which was applied to the adjusted wages from the completed CUPE job evaluation.

HR Policy-700-14 states that "Annual adjustments to Non-Union rates will mirror the percentage increase awarded to CUPE Local 1701 as per the current Collective Agreement." As a result, the 6.25% increase was also awarded to Non-Union employees.

A Non-Union job evaluation was completed mid-year with several updates. Once the new rates were confirmed, retroactive payments were issued back to January 1, 2025.

Retroactive Payroll Adjustment	Amount
CUPE Job Evaluation Retro	$60,293.85
Non-Union & CUPE Annual Increase	$74,159.98
Non-Union Job Evaluation Retro	$44,587.21
Total Retroactive Payroll Adjustments	$179,041.04

These retroactive payroll adjustments were largely non-recurring in nature and were not fully reflected in the original 2025 operating budget. Without these adjustments, the Town's year-end operating position would have been modestly favourable.

Revenue Analysis
The Town experienced mixed revenue results in 2025. Some revenues were below budget, while others exceeded expectations and helped offset operating pressures.

Casino Revenue
Casino revenue was materially below budget. Actual casino revenue was $886,731, compared with a budget of $1,200,000, resulting in a shortfall of $313,269. This was one of the largest revenue pressures in the year-end operating result.

Investment Income
Investment income was also below budget. Actual interest income was $327,754, compared with a budget of $500,000, resulting in a shortfall of $172,246. Investment income can fluctuate based on interest rates, cash-flow timing, reserve balances, and capital spending activity.

Rental and Other Income
Rental and other income was favourable overall, with actual revenue of $994,603 compared with a budget of $188,820. This was primarily due to miscellaneous revenue and the YMCA donations for the daycare center. The YMCA revenue is associated with a related transfers to capital activity and should not be interpreted entirely as recurring operating revenue.

Police Services Revenues
Police Services revenues were favourable, with actual revenues of **$**1,559,002 compared with a budget of $1,322,520, resulting in a favourable variance of $236,482. This helped offset expenditure pressures within Protection to Persons and Property.

Transportation Revenues
Transportation-related revenues were also favourable. User fees and service charges totalled $131,399, where no budget had been recorded, and parking-related revenues were $206,298, compared with a budget of $150,500. These revenues helped reduce the overall Transportation Services pressure but did not fully offset the expenditure-side variance.

Service Area Analysis

General Government
General Government ended the year at $3,621,159 actual, compared with a budget of $3,348,280, resulting in an unfavourable variance of $272,879.

The main pressures in this area included lower-than-budgeted casino revenue, lower-than-budgeted investment income, higher corporate expenditures, legal costs, IT-related costs, transfers to capital, and one-time or reserve-funded items.

Corporate expenditures were a significant pressure, with actual expenditures of **$**4,503,305, compared with a budget of $4,088,422, resulting in an unfavourable variance of $414,883. Council expenditures were also above budget, primarily due to legal services.

Protection to Persons and Property
Protection to Persons and Property ended the year favourably at $4,593,386 actual, compared with a budget of $4,948,410, resulting in a favourable variance of $355,024. This favourable result was largely due to revenues exceeding budget in Police Services and favourable expenditure results in several areas. Fire Services expenditures were below budget, and Police Services revenues more than offset the modest unfavourable variance in Police Services expenditures.

Transportation Services
Transportation Services ended the year at $2,256,766 actual, compared with a budget of $2,007,616, resulting in an unfavourable variance of $249,150.
Although transportation-related revenues and parking revenues exceeded budget, expenditure pressures were greater than the revenue offsets. Transportation should remain a key monitoring area in 2026, particularly for operating maintenance, fleet-related activity, lighting, contracted services, and reserve-funded work.

Environmental Services
Environmental Services ended the year favourably at $174,785 actual, compared with a budget of $232,684, resulting in a favourable variance of $57,899. This favourable result helped reduce the overall operating deficit.

Recreation and Cultural Services
Recreation and Cultural Services ended the year favourably at $686,708 actual, compared with a budget of $795,021, resulting in a favourable variance of $108,313. This favourable result was supported by lower-than-budgeted spending in several areas, including community grants.

Planning and Development
Planning and Development ended the year favourably at $424,106 actual, compared with a budget of $437,411, resulting in a favourable variance of $13,305. Municipal Accommodation Tax revenue was stronger than budget, which helped support the favourable result in this service area.

Expense Category Discussion
In addition to reviewing results by service area, staff reviewed selected expense categories to identify broader corporate-wide trends.

Utilities, Insurance, Telephone, and Internet

Expense Category	Actual	Budget	Variance
Utilities	$603,447.18	$696,765.00	($93,317.82)
Insurance	$478,001.51	$546,528.00	($68,526.49)
Telephone	$60,953.92	$56,270.00	$4,683.92
Internet	$84,452.15	$82,266.00	$2,186.15
Total	$1,226,854.76	$1,381,829.00	($154,974.24)

Overall, these categories were $154,974.24 favourable to budget. The favourable result was primarily driven by utilities and insurance. Telephone and internet costs were modestly over budget by a combined $6,870.07, but these variances were not material in isolation.

This category helped reduce the overall 2025 operating pressure and partially offset unfavourable variances in contracted services, legal costs, and technology-related expenditures.

Contracted Services

Contracted Services Category	Actual	Budget	Variance
MPAC	$72,972.00	$73,380.00	($408.00)
Audit	$53,830.27	$46,716.00	$7,114.27
Legal	$206,162.74	$88,300.00	$117,862.74
Engineering & Other Services	$1,948,239.59	$1,677,043.00	$271,196.59

IT Contracted Services	$336,614.78	$244,980.00	$91,634.78
IT Software as a Service	$138,384.21	$40,923.00	$97,461.21
Total Contracted Services	$2,756,203.59	$2,171,342.00	$584,861.59

Contracted services were a significant year-end pressure, with actual costs of $2,756,203.59, compared with a budget of $2,171,342.00, resulting in an unfavourable variance of $584,861.59.

The largest variance was in Engineering and Other Services, which was $271,196.59 over budget. Legal services were $117,862.74 over budget. Technology-related contracted costs were also materially above budget, with IT contracted services and Software as a Service combining for an unfavourable variance of $189,095.99. This indicates that the Town is increasingly reliant on external expertise, technology services, cybersecurity, software subscriptions, and specialized professional support. Staff should review whether these costs are temporary, project-specific, or part of a permanent change in the Town's operating cost structure

Materials and Other Expenditures

Materials and Other Expenditures	Actual	Budget	Variance
Administrative	$144,073.73	$303,304.00	($159,230.27)
Meeting & Conferences	$206,378.22	$215,670.00	($9,291.78)
Program Expenditures	$1,783,364.02	$1,765,217.00	$18,147.02
Equipment	$361,156.56	$340,662.00	$20,494.56
Materials & Supplies	$1,089,628.36	$625,198.00	$464,430.36
Reports, Studies & Plans	$96,384.47	$0.00	$96,384.47
Materials - Treatment	$161,444.83	$171,330.00	($9,885.17)
Committees	$229,657.43	$244,610.00	($14,952.57)
Fuel	$3,066.00	$5,850.00	($2,784.00)
Community Grants	$70,222.15	$85,000.00	($14,777.85)
Property Rental Expenses	$275,501.52	$270,750.00	$4,751.52
Taxation - Other Municipalities	$180,162.63	$47,500.00	$132,662.63

Vehicle Repairs & Maintenance	$320,406.30	$328,695.00	($8,288.70)
Asset Retirement & Demolition	$300,618.49	$0.00	$300,618.49
Total Materials and Other Expenditures	$5,222,064.71	$4,403,786.00	$818,278.71

Materials and Other Expenditures were $818,278.71 over budget, making this one of the most significant category-level pressures in 2025.
The largest unfavourable variance was in Materials & Supplies, which was $464,430.36 over budget.

A second major pressure was Asset Retirement & Demolition, with actual costs of $300,618.49 and no approved budget. This is a non-routine item related to the removal of the King Street Pedestrian bridge.

Taxation — Other Municipalities was also materially over budget, with actual costs of $180,162.63, compared with a budget of $47,500.00, resulting in an unfavourable variance of $132,662.63.

Reports, Studies & Plans had actual costs of $96,384.47 with no budget. This amount corresponds with reserve-funded activity in General Government, where the service-level report shows a transfer from reserves and a related expenditure for the reports, studies, and plans, as funded from the Capital program.
While this category is significantly over budget, the variance is not entirely reflective of routine operating pressure. A large portion relates to non-recurring, project-related, or separately funded items.

Financial Health Indicators
The review of the Town's balance sheet assists Council in evaluating the Town's overall financial stability and liquidity in addition to the annual operating variance. The attached unaudited Consolidated Balance Sheet for the year ended December 31, 2025, reports 2025 cash of $27.20 million, cash equivalents of $1.04 million, taxes receivable of $623,022, total financial assets of $31.66 million, and total financial liabilities of $15.43 million.

The 2025 audit may make further adjustments that could affect the Town's final financial position.

Cash Ratio
Cash and cash equivalents as a percentage of current liabilities
The cash ratio measures the Town's ability to meet short-term obligations using available cash and cash equivalents. For this report, current liabilities include accounts payable and accrued liabilities, other current liabilities, and deferred revenues.

Indicator	2024 Unaudited	2025 Unaudited
Cash and Cash Equivalents	$25,351,642.58	$28,241,175.10
Current Liabilities	$4,915,541.03	$6,722,940.13

Cash Ratio	515.8%	420.1%

The Town's unaudited 2025 cash ratio is approximately 420.1%. This is lower than 2024, primarily due to an increase in accounts payable and accrued liabilities at year-end. However, the ratio remains well above the Ministry of Municipal Affairs and Housing low-risk threshold of greater than 50%.

This indicates that the Town continues to maintain a strong liquidity position and has sufficient cash resources to meet short-term obligations.

Total Taxes Receivable as a Percentage of Total Taxes

Council may take particular interest in the improvement in taxes receivable. Total taxes receivable decreased from **$**832,790.82 in 2024 to $623,022.07 in 2025, an improvement of $209,768.75, or approximately 25.2% year over year. The unaudited Consolidated Balance Sheet also reports 2025 taxes receivable of $623,022.07.

Taxes Receivable Category	2024	2025	Change
Current Taxes	$533,886.63	$545,227.04	$11,340.41
Tax Arrears - Year 1	$149,844.00	$121,393.51	($28,450.49)
Tax Arrears - Year 2	$32,997.01	$21,425.61	($11,571.40)
Tax Arrears - Year 3	$128,206.06	$44,940.64	($83,265.42)
Current Penalty	$22,776.48	$23,144.95	$368.47
Penalty Arrears - Year 1	$28,493.22	$22,391.81	($6,101.41)
Penalty Arrears - Year 2	$12,607.76	$12,791.97	$184.21
Penalty Arrears - Year 3	$140,779.78	$48,506.66	($92,273.12)
Allowance	($216,800.12)	($216,800.12)	$0.00
Total Taxes Receivable	$832,790.82	$623,022.07	($209,768.75)

The most significant improvements were in older arrears categories. Tax arrears year 3 decreased by **$**83,265.42, and penalty arrears year 3 decreased by $92,273.12. Together, these older arrears categories improved by $175,538.54, representing the majority of the year-over-year reduction.

This is particularly positive because older arrears generally carry greater collection risk than current-year balances. A reduction in older arrears indicates progress in addressing long-standing outstanding accounts and strengthens the Town's receivable position.

The Ministry considers total taxes receivable below 10% of total taxes to be a low level of risk. The final 2025 ratio will be confirmed through the audit and FIR process, but the significant reduction in receivables indicates a positive trend and an improved year-end position.

Total Reserves and Discretionary Reserve Funds as a Percentage of Municipal Expenses

This indicator measures the Town's reserve strength relative to annual municipal expenses. It helps Council assess the Town's ability to respond to future capital requirements, unexpected operating pressures, asset replacement needs, and other financial risks.

The unaudited Consolidated Balance Sheet reports the following balances:

Reserve Category	2024	2025
Discretionary Reserve Funds	$14,423,772.17	$13,849,837.41
Reserves	$10,551,805.05	$11,253,681.09
Total Reserves and Discretionary Reserve Funds	$24,975,577.22	$25,103,518.50

Total reserves and discretionary reserve funds increased modestly by approximately $127,941 in 2025. This indicates that, despite the reported year-end operating deficit and one-time pressures, the Town maintained its reserve position.

The final MMAH indicator will be calculated as part of the audit and FIR process, as the denominator is based on total municipal expenses from financial statement reporting and may differ from the operating budget basis used in this report. The Ministry considers a value greater than 20% to be a low level of risk. The Town's 2024 unaudited ratio was previously reported at 93.8%, which was well within the low-risk range.

Using the 2025 operating actuals in this report as a local operating comparison only, reserves and discretionary reserve funds of $25.10 million represent approximately 215.4% of 2025 operating actuals of $11.65 million. This is not intended to replace the MMAH/FIR calculation, but it demonstrates that the Town's reserve position remains strong relative to annual operating activity.

Indicator	2024 Unaudited	2025 Unaudited	MMAH Low-Risk Benchmark	Comment
Cash Ratio	515.8%	420.1%	Greater than 50%	Low risk
Taxes Receivable	$832,790.82	$623,022.07	Less than 10% of total taxes	Improved year over year
Reserves and Discretionary Reserve Funds	$24,975,577.22	$25,103,518.50	Greater than 20% of municipal expenses	Strong reserve position

Financial Health Summary

The Town's financial health indicators remain strong. The reported operating deficit does not, on its own, indicate financial distress. The Town continues to maintain strong liquidity, improved tax receivables, and a stable reserve position.

2025 Capital Program Update

In addition to the operating year-end results, staff reviewed the status of the 2025 Capital Program, including projects carried forward from prior years, approved 2025 capital budget amounts, budget deviations, year-end expenditures, committed purchase orders, accruals, and ongoing work-in-progress.

At year-end, the capital program included 110 projects with total available capital authority of approximately $19.37 million. This consisted of $12.46 million in carry-forward funding, $6.15 million in approved 2025 budget, and $762,743 in net 2025 budget deviations.

Capital Program Summary	Amount
Carry Forward	$12,455,048
2025 Budget	$6,148,477
2025 Budget Deviations	$762,743
Total 2025 Work-in-Progress Budget	$19,366,268
2025 Expenditures	$10,640,291
Purchase Orders Committed	$1,373,310
Year-End Balance / Remaining WIP	$7,352,667

Based on 2025 expenditures of **$**10.64 million against total work-in-progress budget authority of $19.37 million, the capital program was approximately 54.9% complete on an expenditure basis at December 31, 2025.

When committed purchase orders of **$**1.37 million are included, total spent and committed activity was approximately $12.01 million, or 62.0**%** of the total capital program.

Completion Measure	Amount	% of Total WIP Budget
2025 Expenditures	$10,640,291	54.9%
Expenditures + Committed POs	$12,013,601	62.0%
Remaining Year-End WIP Balance	$7,352,667	38.0%

Capital Program by Service Area

Service Area	Projects	2025 WIP Budget	2025 Expenditures	Committed	Year-End Balance	Expenditure % Complete
General Government - Rental Properties	14	$924,065	$798,712	$0	$125,353	86.4%
General Government	14	$464,269	$223,788	$0	$240,481	48.2%
Protective Services	8	$291,462	$225,904	$0	$65,558	77.5%

Transportation Services	20	$5,277,149	$1,698,956	$19,485	$3,558,707	32.2%
Environmental Services	31	$9,995,502	$6,083,428	$1,353,825	$2,558,250	60.9%
Recreation & Cultural Services	4	$162,271	$144,055	$0	$18,216	88.8%
Recreation & Cultural Services - Marina	6	$1,987,050	$1,342,443	$0	$644,607	67.6%
Recreation & Cultural Services - Arena	11	$199,500	$114,199	$0	$85,301	57.2%
Planning & Development	2	$65,000	$8,806	$0	$56,194	13.5%
Total Capital Program	110	$19,366,268	$10,640,291	$1,373,310	$7,352,667	54.9%

Capital Accruals, Commitments, and Work-in-Progress

At year-end, staff reviewed capital expenditures, committed purchase orders, and ongoing project activity to determine appropriate accruals and carry-forward requirements.

The capital program included **$**1.37 million in committed purchase orders at year-end. These committed amounts represent goods, services, or construction activity that had been ordered or contracted but not fully processed as expenditures by December 31, 2025.

The majority of committed purchase orders related to Environmental Services, specifically the EEPS Upgrade Project, which had approximately $1.35 million in committed purchase orders. Transportation Services had a smaller committed amount of approximately $19,485, related to the Storm Sewer Maintenance Program.

The remaining year-end capital WIP balance of approximately $7.35 million does not represent a surplus available for reallocation without further review. These balances represent approved capital funding tied to specific projects, many of which are multi-year in nature or subject to construction timing, procurement, design, engineering, regulatory approvals, seasonal limitations, or contractor availability.

Major ongoing WIP balances include:

Project	Year-End Balance	Status
King Street Pedestrian Bridge Removal	$1,919,229	Substantial complete
EEPS Upgrade Project	$1,031,234	In progress
Lagoon Forcemain Twinning Project	$451,347	In progress
Elmwood Drive Watermain Replacement	$305,518	In progress
Public Works Equipment	$295,000	Tender issued

Marina Dock & Shoreline Rehabilitation	$294,525	Not started
Rail-to-Trail Pedestrian Bridge Replacement	$245,929	Not started
Pre-Construction Engineering - West End Subdivision	$238,799	Not started

Overall Year-End Discussion
The 2025 year-end results reflect a combination of operating pressures, favourable offsets, strong financial health indicators, and a significant capital program that remains partly in progress.

The reported operating deficit of $141,201.98 represents approximately 1.2% of the total operating budget. After isolating one-time payroll retroactive adjustments totaling $179,041.04, the Town's adjusted operating position would have been approximately $37,839.06 favourable. Similarly, the Council legal budget was $144,513.73 over budget.

The most significant operating pressures included contracted services, materials and supplies, legal costs, IT services, asset retirement and demolition, taxation adjustments, transportation costs, lower casino revenue, and lower investment income.
These were offset by favourable results in Protection to Persons and Property, Recreation and Cultural Services, Environmental Services, Planning and Development, utilities, insurance, and improved tax receivables.

The Town's financial health indicators remain positive. The cash ratio remains well above the MMAH low-risk threshold, taxes receivable improved significantly year over year, and reserves and discretionary reserve funds remained stable.

The capital program was active and significant in scale, with approximately 54.9% spent and 62.0% spent or committed at year-end. The remaining capital WIP balance reflects approved projects continuing into 2026 and should not be treated as general surplus funding.

APPLICABLE POLICY/LEGISLATION:
2025 Budget By-law No. 2025-001.

FINANCIAL CONSIDERATIONS:
The Town's 2025 operating results show a reported unfavourable variance of **$**141,201.98, or approximately 1.2% of the total operating budget. This result was materially affected by both a one-time retroactive payroll adjustments totaling $179,041.04 and Council legal fees of $149,513.73

After isolating these payroll adjustments, the Town's adjusted operating position would have been approximately $37,839.06 favourable, indicating that the underlying operating result was generally in line with the approved budget. Alternatively, without out the legal budget overage, the surplus would have been $3,311.02.

The Town's financial health indicators remain strong. The cash ratio remains well above the MMAH low-risk threshold, taxes receivable improved by approximately 25.2%, and reserves and discretionary reserve funds remained stable at approximately $25.1 million.

The 2025 Capital Program was also significant, with 110 projects, total work-in-progress budget authority of approximately $19.37 million, 2025 expenditures of $10.64 million, committed purchase orders of $1.37 million, and a remaining WIP balance of approximately $7.35 million. The program was approximately 54.9% complete on an expenditure basis and 62.0% spent or committed at year-end.

Overall, the Town remained close to budget in 2025 and continues to demonstrate strong financial stability. Staff will continue to refine budget forecasting, distinguish recurring pressures from one-time items, monitor capital work-in-progress, and provide Council with transparent variance reporting to support informed financial decision-making.

CONSULTATIONS:
Senior Management.

ATTACHMENTS:
1. 2025 – Budget variance by Service
2. 2025 – Budget variance by Category
3. 2025 – Consolidated Balance Sheet
4. 2025 – Utility
5. 2025 – Capital Matter Pending Fourth (4th) Quarter
6. Accounts Payable – October to December 2025

APPROVAL	_____ John Morrison, Treasurer Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions follow Council's own policies and guidelines and the *Municipal Act* and regulations. _____ Melanie Kirkby, CAO

TOWN OF GANANOQUE

BUDGET VARIANCE BY SERVICE

For Period Ending 31-Dec-2025

Report Council-FIN-2026-11, Attachment 1

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Net Taxation								
Supplemental & omitted assessment	-21,466.22	-25,000.00	-3,533.78	0.14	-80,483.33	-25,000.00	55,483.33	-2.22
PILs	-272,962.16	-259,397.00	13,565.16	-0.05	-290,572.55	-272,962.00	17,610.55	-0.06
MOS/357/358/ARB	28,672.74	47,500.00	18,827.26	0.40	180,162.63	47,500.00	-132,662.63	-2.79
Total Net Taxation	**-265,755.64**	**-236,897.00**	**28,858.64**	**-0.12**	**-190,893.25**	**-250,462.00**	**-59,568.75**	**0.24**
Unconditional Grants								
OMPF	-1,177,500.00	-1,177,500.00	0.00	0.00	-1,177,500.00	-1,177,500.00	0.00	0.00
Total Unconditional Grants	**-1,177,500.00**	**-1,177,500.00**	**0.00**	**0.00**	**-1,177,500.00**	**-1,177,500.00**	**0.00**	**0.00**
General government								
User fees and service charges	-57,341.84	-57,130.00	211.84	0.00	-59,749.75	-52,500.00	7,249.75	-0.14
Grants	0.00	0.00	0.00	0.00	-18,000.00	0.00	18,000.00	0.00
Casino Revenue	-961,005.00	-1,107,200.00	-146,195.00	0.13	-886,731.00	-1,200,000.00	-313,269.00	0.26
Investments	-651,776.99	-410,000.00	241,776.99	-0.59	-327,754.42	-500,000.00	-172,245.58	0.34
Penalities and interest on taxes	-128,540.92	-102,400.00	26,140.92	-0.26	-131,505.22	-120,000.00	11,505.22	-0.10
Rental & other income	-198,332.70	-224,115.00	-25,782.30	0.12	-994,602.66	-188,820.00	805,782.66	-4.27
Transfer from reserves & reserve funds	-141,145.00	-141,145.00	0.00	0.00	-96,384.47	-141,145.00	-44,760.53	0.32
Council expenditures	170,699.02	163,165.00	-7,534.02	-0.05	314,028.24	170,365.00	-143,663.24	-0.84
Corporate expenditures	3,642,043.53	3,817,529.00	175,485.47	0.05	4,503,304.96	4,088,422.00	-414,882.96	-0.10
Elections expenditures	10,397.35	13,680.00	3,282.65	0.24	7,188.66	13,780.00	6,591.34	0.48
IT expenditures	254,006.81	208,145.00	-45,861.81	-0.22	233,295.67	208,145.00	-25,150.67	-0.12
Town Hall expenditures	281,049.24	217,805.00	-63,244.24	-0.29	252,935.51	231,252.00	-21,683.51	-0.09
Buildings & other properties	691,502.13	670,100.00	-21,402.13	-0.03	752,161.72	765,401.00	13,239.28	0.02
MPAC	71,390.80	73,380.00	1,989.20	0.03	72,972.00	73,380.00	408.00	0.01
Total General government	**2,982,946.43**	**3,121,814.00**	**138,867.57**	**0.04**	**3,621,159.24**	**3,348,280.00**	**-272,879.24**	**-0.08**
Protection to Persons & Property								
Fire Services revenues	-516,181.12	-15,000.00	501,181.12	-33.41	-28,815.93	-14,500.00	14,315.93	-0.99
Police Services revenues	-1,868,574.22	-1,295,278.00	573,296.22	-0.44	-1,559,002.46	-1,322,520.00	236,482.46	-0.18
Building permits & inspections	-242,279.58	-115,100.00	127,179.58	-1.10	-213,361.34	-175,000.00	38,361.34	-0.22
Animal Control revenues	-7,965.00	-6,850.00	1,115.00	-0.16	-7,595.00	-8,350.00	-755.00	0.09
By-Law enforcement revenues	0.00	-2,000.00	-2,000.00	1.00	-6,471.31	-2,000.00	4,471.31	-2.24
Transfers from reserves & reserve fund	-34,625.08	0.00	34,625.08	0.00	0.00	0.00	0.00	0.00
Fire Services expenditures	1,455,491.07	944,440.00	-511,051.07	-0.54	1,004,250.78	1,034,962.00	30,711.22	0.03
EMS Builiding expenditures	295,761.80	306,710.00	10,948.20	0.04	315,775.53	314,090.00	-1,685.53	-0.01
Police Services expenditures	4,531,819.39	4,319,938.00	-211,881.39	-0.05	4,626,268.53	4,562,826.00	-63,442.53	-0.01
Building Inspections	242,279.58	202,100.00	-40,179.58	-0.20	234,991.51	308,452.00	73,460.49	0.24
Animal Control expenditures	21,460.17	23,600.00	2,139.83	0.09	23,772.02	27,300.00	3,527.98	0.13
ByLaw Enforcement expenditures	67,921.91	69,855.00	1,933.09	0.03	76,705.97	72,259.00	-4,446.97	-0.06
Crossing Guards expenditiures	41,818.64	50,335.00	8,516.36	0.17	41,269.25	50,306.00	9,036.75	0.18
Emergency Prepardness expenses	1,907.06	3,500.00	1,592.94	0.46	930.79	3,500.00	2,569.21	0.73
Conservation Authority	52,264.94	52,265.00	0.06	0.00	55,085.69	55,085.00	-0.69	0.00
Community Safety & Wellbeing	36,767.53	0.00	-36,767.53	0.00	29,582.09	42,000.00	12,417.91	0.30

BUDGET VARIANCE BY SERVICE

For Period Ending 31-Dec-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Total Protection to Persons & Property	**4,077,867.09**	**4,538,515.00**	**460,647.91**	**0.10**	**4,593,386.12**	**4,948,410.00**	**355,023.88**	**0.07**
Transportation services								
User fees & services charges	-13,382.78	0.00	13,382.78	0.00	-131,399.49	0.00	131,399.49	0.00
Transfer from reserves & internal chrg	0.00	-57,000.00	-57,000.00	1.00	-614,538.52	-161,529.00	453,009.52	-2.80
Parking Fines & other revenues	-167,489.94	-145,280.00	22,209.94	-0.15	-206,297.78	-150,500.00	55,797.78	-0.37
Transportation	230,557.62	222,862.00	-7,695.62	-0.03	266,926.25	239,226.00	-27,700.25	-0.12
Fleet & Equipment	204,108.48	179,920.00	-24,188.48	-0.13	199,424.18	186,300.00	-13,124.18	-0.07
Roadways	684,879.48	622,000.00	-62,879.48	-0.10	981,549.16	872,232.00	-109,317.16	-0.13
Bridges & culverts	32,699.79	12,448.00	-20,251.79	-1.63	367,356.38	7,529.00	-359,827.38	-47.79
Roadside maintenance	236,620.25	233,210.00	-3,410.25	-0.01	480,999.18	229,932.00	-251,067.18	-1.09
Hardtop	266,342.62	99,760.00	-166,582.62	-1.67	143,963.48	112,531.00	-31,432.48	-0.28
Gravel roads	17,562.21	26,605.00	9,042.79	0.34	27,402.49	25,560.00	-1,842.49	-0.07
Traffic operations	130,510.52	108,265.00	-22,245.52	-0.21	132,023.24	117,699.00	-14,324.24	-0.12
Winter Control	170,429.63	306,905.00	136,475.37	0.44	265,613.70	227,970.00	-37,643.70	-0.17
Parking	167,489.94	68,500.00	-98,989.94	-1.45	58,481.98	69,100.00	10,618.02	0.15
Steet Lighting	190,699.38	230,705.00	40,005.62	0.17	285,261.47	231,566.00	-53,695.47	-0.23
Total Transportation services	**2,151,027.20**	**1,908,900.00**	**-242,127.20**	**-0.13**	**2,256,765.72**	**2,007,616.00**	**-249,149.72**	**-0.12**
Environmental services								
Waste collection revenues	-239,820.00	-248,600.00	-8,780.00	0.04	-228,990.00	-248,600.00	-19,610.00	0.08
Recycling revenues	-61,565.44	-50,700.00	10,865.44	-0.21	-29,206.28	-14,752.00	14,454.28	-0.98
Wastewater revenues	-2,985,635.93	-2,575,640.00	409,995.93	-0.16	-3,003,112.76	-2,748,583.00	254,529.76	-0.09
Water revenues	-3,599,602.29	-3,252,800.00	346,802.29	-0.11	-3,736,958.03	-3,390,255.00	346,703.03	-0.10
Waste collection	344,864.85	355,545.00	10,680.15	0.03	385,183.94	351,142.00	-34,041.94	-0.10
Recycling	105,837.73	111,000.00	5,162.27	0.05	44,760.95	84,750.00	39,989.05	0.47
Storm Water	3,562.87	0.00	-3,562.87	0.00	3,036.53	60,144.00	57,107.47	0.95
Wastewater collection & treatment	2,944,616.90	2,534,718.00	-409,898.90	-0.16	2,919,326.73	2,717,740.00	-201,586.73	-0.07
Water distribution & treatment	3,526,424.68	3,163,315.00	-363,109.68	-0.11	3,654,214.10	3,290,191.00	-364,023.10	-0.11
Utility Fleet & Equipment	114,196.64	130,407.00	16,210.36	0.12	166,529.96	130,907.00	-35,622.96	-0.27
Total Environmental services	**152,880.01**	**167,245.00**	**14,364.99**	**0.09**	**174,785.14**	**232,684.00**	**57,898.86**	**0.25**
Health services								
Health Unit funding	-9,633.00	0.00	9,633.00	0.00	0.00	0.00	0.00	0.00
Physician recruitment funding	-54,858.29	-53,845.00	1,013.29	-0.02	-90,333.53	-136,500.00	-46,166.47	0.34
Joint Services allocation	-37,673.91	-31,350.00	6,323.91	-0.20	-11,367.09	-3,515.00	7,852.09	-2.23
Health Unit	107,403.57	85,720.00	-21,683.57	-0.25	108,081.21	91,720.00	-16,361.21	-0.18
Ambulance Services	475,672.30	506,740.00	31,067.70	0.06	552,827.56	521,614.00	-31,213.56	-0.06
Physician recruitment	154,405.66	171,495.00	17,089.34	0.10	187,470.28	190,530.00	3,059.72	0.02
Total Health services	**635,316.33**	**678,760.00**	**43,443.67**	**0.06**	**746,678.43**	**663,849.00**	**-82,829.43**	**-0.12**
Social & family services								
St Lawerance Lodge revenues	-17,728.71	-15,150.00	2,578.71	-0.17	-17,443.10	-15,150.00	2,293.10	-0.15
Child Care	43,563.42	38,200.00	-5,363.42	-0.14	38,615.22	43,221.00	4,605.78	0.11

TOWN OF GANANOQUE

BUDGET VARIANCE BY SERVICE

For Period Ending 31-Dec-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
St Lawerance Lodge	87,169.41	103,855.00	16,685.59	0.16	93,857.00	86,211.00	-7,646.00	-0.09
Social & family services	144,220.94	139,470.00	-4,750.94	-0.03	117,934.70	116,304.00	-1,630.70	-0.01
Total Social & family services	**257,225.06**	**266,375.00**	**9,149.94**	**0.03**	**232,963.82**	**230,586.00**	**-2,377.82**	**-0.01**
Social Housing								
Social Housing	329,576.77	271,040.00	-58,536.77	-0.22	286,252.70	277,315.00	-8,937.70	-0.03
Total Social Housing	**329,576.77**	**271,040.00**	**-58,536.77**	**-0.22**	**286,252.70**	**277,315.00**	**-8,937.70**	**-0.03**
Recreation & cultural services								
Donations, Rentals & other income	-28,826.18	-4,680.00	24,146.18	-5.16	-17,079.69	-13,180.00	3,899.69	-0.30
Park & playground income	-16,159.69	-17,000.00	-840.31	0.05	-26,389.24	-12,700.00	13,689.24	-1.08
Baseball & other field income	-7,493.57	-4,000.00	3,493.57	-0.87	-3,871.45	-4,400.00	-528.55	0.12
Arena Facility income	-464,156.25	-472,225.00	-8,068.75	0.02	-538,260.29	-477,495.00	60,765.29	-0.13
GBM Rink income	-3,650.00	-10,000.00	-6,350.00	0.64	-4,987.00	-6,000.00	-1,013.00	0.17
Marina Facility income	-1,170,990.18	-1,085,665.00	85,325.18	-0.08	-1,229,251.59	-1,180,238.00	49,013.59	-0.04
Cummunity Grant funding	-81,366.46	-85,000.00	-3,633.54	0.04	-70,222.15	-85,000.00	-14,777.85	0.17
Library funding	-273,113.93	-249,135.00	23,978.93	-0.10	-282,727.17	-278,518.00	4,209.17	-0.02
Recreation & Active Special Events	-30,383.43	-40,000.00	-9,616.57	0.24	-21,920.00	-40,000.00	-18,080.00	0.45
Recreation expenditures	58,914.65	54,200.00	-4,714.65	-0.09	80,091.16	67,084.00	-13,007.16	-0.19
Parks	497,683.97	456,590.00	-41,093.97	-0.09	485,870.64	507,121.00	21,250.36	0.04
Fleet & Equipment	41,197.61	31,000.00	-10,197.61	-0.33	30,253.18	42,500.00	12,246.82	0.29
Baseball Fields	11,029.22	11,590.00	560.78	0.05	2,466.74	7,665.00	5,198.26	0.68
Arena Facility	728,912.62	645,565.00	-83,347.62	-0.13	821,532.85	761,806.00	-59,726.85	-0.08
GBM Rink	43,708.06	62,535.00	18,826.94	0.30	45,388.38	47,195.00	1,806.62	0.04
Recreation & Active Speciial Events	69,988.06	85,335.00	15,346.94	0.18	71,715.98	85,335.00	13,619.02	0.16
Non Town Events	7,022.35	1,500.00	-5,522.35	-3.68	11,315.13	1,500.00	-9,815.13	-6.54
Trails	5,915.73	18,500.00	12,584.27	0.68	6,415.02	17,310.00	10,894.98	0.63
Marina	984,530.18	899,205.00	-85,325.18	-0.09	973,417.79	991,518.00	18,100.21	0.02
Library	273,113.93	249,135.00	-23,978.93	-0.10	282,727.17	278,518.00	-4,209.17	-0.02
Community Grants	81,366.46	85,000.00	3,633.54	0.04	70,222.15	85,000.00	14,777.85	0.17
Total Recreation & cultural services	**727,243.15**	**632,450.00**	**-94,793.15**	**-0.15**	**686,707.61**	**795,021.00**	**108,313.39**	**0.14**
Planning & development								
Planning & Zoning Fees	-62,064.38	-44,206.00	17,858.38	-0.40	-68,508.26	-44,056.00	24,452.26	-0.56
Committee of Adjustment funding	-1,000.00	-2,000.00	-1,000.00	0.50	-750.00	-2,000.00	-1,250.00	0.63
Economic development funding	-45,760.00	-42,140.00	3,620.00	-0.09	-17,112.56	-50,540.00	-33,427.44	0.66
Residential Development	-55,836.78	0.00	55,836.78	0.00	-61,977.47	0.00	61,977.47	0.00
Reforestation funding	0.00	-40,000.00	-40,000.00	1.00	-69,471.44	0.00	69,471.44	0.00
Municipal Accomodation Tax	-348,362.49	-415,000.00	-66,637.51	0.16	-459,136.64	-415,000.00	44,136.64	-0.11
Vistor Centre	-102,843.63	-170,875.00	-68,031.37	0.40	-125,196.71	-134,908.00	-9,711.29	0.07
Arts, Culture & Hertiage Special Event	-65,000.00	-40,000.00	25,000.00	-0.63	-67,128.78	-50,000.00	17,128.78	-0.34
RED Project/TLTI funding	-24,665.75	-30,000.00	-5,334.25	0.18	0.00	-30,000.00	-30,000.00	1.00
BIA Levy & other revenue	-62,186.25	-72,400.00	-10,213.75	0.14	-60,855.02	-77,070.00	-16,214.98	0.21
Tourism funding	-5,000.00	-10,000.00	-5,000.00	0.50	0.00	0.00	0.00	0.00

BUDGET VARIANCE BY SERVICE

For Period Ending 31-Dec-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Planning & Zoning	178,799.41	183,089.00	4,289.59	0.02	217,791.68	191,440.00	-26,351.68	-0.14
Committee of Adjustment	3,116.52	4,500.00	1,383.48	0.31	1,910.11	3,950.00	2,039.89	0.52
Economic Development	140,530.21	159,340.00	18,809.79	0.12	163,407.85	189,746.00	26,338.15	0.14
Residential Development	55,836.78	0.00	-55,836.78	0.00	61,977.47	0.00	-61,977.47	0.00
Rural Economic Development / TLTI	22,204.38	30,000.00	7,795.62	0.26	121.09	30,000.00	29,878.91	1.00
Tourism	14,171.82	27,315.00	13,143.18	0.48	205.84	0.00	-205.84	0.00
MAT Administration	348,362.49	415,000.00	66,637.51	0.16	459,136.64	415,000.00	-44,136.64	-0.11
Vistor Centre	238,885.07	254,715.00	15,829.93	0.06	255,402.58	237,429.00	-17,973.58	-0.08
Forestry progam	113,012.29	40,000.00	-73,012.29	-1.83	4,385.36	0.00	-4,385.36	0.00
Arts, Culture & Hertiage Special Event	79,490.39	74,760.00	-4,730.39	-0.06	129,049.69	96,350.00	-32,699.69	-0.34
BIA	62,186.25	72,400.00	10,213.75	0.14	60,855.02	77,070.00	16,214.98	0.21
Total Planning & development	**483,876.33**	**394,498.00**	**-89,378.33**	**-0.23**	**424,106.45**	**437,411.00**	**13,304.55**	**0.03**
Total OPERATING	**10,354,702.73**	**10,565,200.00**	**210,497.27**	**0.02**	**11,654,411.98**	**11,513,210.00**	**-141,201.98**	**-0.01**

TOWN OF GANANOQUE

BUDGET VARIANCE BY SERVICE

For Period Ending 31-Dec-2025

Report Council-FIN-2026-11, Attachment 2

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
REVENUE								
Net Taxation								
Supplemental & omitted assessment	-21,466.22	-25,000.00	-3,533.78	0.14	-80,483.33	-25,000.00	55,483.33	-2.22
PILs	-272,962.16	-259,397.00	13,565.16	-0.05	-290,572.55	-272,962.00	17,610.55	-0.06
Total Net Taxation	**-294,428.38**	**-284,397.00**	**10,031.38**	**-0.04**	**-371,055.88**	**-297,962.00**	**73,093.88**	**-0.25**
Unconditional Grants								
OMPF	-1,177,500.00	-1,177,500.00	0.00	0.00	-1,177,500.00	-1,177,500.00	0.00	0.00
Total Unconditional Grants	**-1,177,500.00**	**-1,177,500.00**	**0.00**	**0.00**	**-1,177,500.00**	**-1,177,500.00**	**0.00**	**0.00**
General government								
User fees and service charges	-57,341.84	-57,130.00	211.84	0.00	-59,749.75	-52,500.00	7,249.75	-0.14
Grants	0.00	0.00	0.00	0.00	-18,000.00	0.00	18,000.00	0.00
Casino Revenue	-961,005.00	-1,107,200.00	-146,195.00	0.13	-886,731.00	-1,200,000.00	-313,269.00	0.26
Investments	-651,776.99	-410,000.00	241,776.99	-0.59	-327,754.42	-500,000.00	-172,245.58	0.34
Penalities and interest on taxes	-128,540.92	-102,400.00	26,140.92	-0.26	-131,505.22	-120,000.00	11,505.22	-0.10
Rental & other income	-198,332.70	-224,115.00	-25,782.30	0.12	-994,602.66	-188,820.00	805,782.66	-4.27
Transfer from reserves & reserve funds	-141,145.00	-141,145.00	0.00	0.00	-96,384.47	-141,145.00	-44,760.53	0.32
Total General government	**-2,138,142.45**	**-2,041,990.00**	**96,152.45**	**-0.05**	**-2,514,727.52**	**-2,202,465.00**	**312,262.52**	**-0.14**
Protection to Persons & Property								
Fire Services revenues	-516,181.12	-15,000.00	501,181.12	-33.41	-28,815.93	-14,500.00	14,315.93	-0.99
Police Services revenues	-1,868,574.22	-1,295,278.00	573,296.22	-0.44	-1,559,002.46	-1,322,520.00	236,482.46	-0.18
Building permits & inspections	-242,279.58	-115,100.00	127,179.58	-1.10	-213,361.34	-175,000.00	38,361.34	-0.22
Animal Control revenues	-7,965.00	-6,850.00	1,115.00	-0.16	-7,595.00	-8,350.00	-755.00	0.09
By-Law enforcement revenues	0.00	-2,000.00	-2,000.00	1.00	-6,471.31	-2,000.00	4,471.31	-2.24
Transfers from reserves & reserve fund	-34,625.08	0.00	34,625.08	0.00	0.00	0.00	0.00	0.00
Total Protection to Persons & Property	**-2,669,625.00**	**-1,434,228.00**	**1,235,397.00**	**-0.86**	**-1,815,246.04**	**-1,522,370.00**	**292,876.04**	**-0.19**
Transportation services								
User fees & services charges	-13,382.78	0.00	13,382.78	0.00	-131,399.49	0.00	131,399.49	0.00
Transfer from reserves & internal chrg	0.00	-57,000.00	-57,000.00	1.00	-614,538.52	-161,529.00	453,009.52	-2.80
Parking Fines & other revenues	-167,489.94	-145,280.00	22,209.94	-0.15	-206,297.78	-150,500.00	55,797.78	-0.37
Total Transportation services	**-180,872.72**	**-202,280.00**	**-21,407.28**	**0.11**	**-952,235.79**	**-312,029.00**	**640,206.79**	**-2.05**
Environmental services								
Waste collection revenues	-239,820.00	-248,600.00	-8,780.00	0.04	-228,990.00	-248,600.00	-19,610.00	0.08
Recycling revenues	-61,565.44	-50,700.00	10,865.44	-0.21	-29,206.28	-14,752.00	14,454.28	-0.98
Wastewater revenues	-2,985,635.93	-2,575,640.00	409,995.93	-0.16	-3,003,112.76	-2,748,583.00	254,529.76	-0.09
Water revenues	-3,599,602.29	-3,252,800.00	346,802.29	-0.11	-3,736,958.03	-3,390,255.00	346,703.03	-0.10
Total Environmental services	**-6,886,623.66**	**-6,127,740.00**	**758,883.66**	**-0.12**	**-6,998,267.07**	**-6,402,190.00**	**596,077.07**	**-0.09**
Health services								

TOWN OF GANANOQUE

BUDGET VARIANCE BY SERVICE

For Period Ending 31-Dec-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Health Unit funding	-9,633.00	0.00	9,633.00	0.00	0.00	0.00	0.00	0.00
Physician recruitment funding	-54,858.29	-53,845.00	1,013.29	-0.02	-90,333.53	-136,500.00	-46,166.47	0.34
Joint Services allocation	-51,784.36	-44,300.00	7,484.36	-0.17	-24,719.83	-16,317.00	8,402.83	-0.51
Total Health services	**-116,275.65**	**-98,145.00**	**18,130.65**	**-0.18**	**-115,053.36**	**-152,817.00**	**-37,763.64**	**0.25**
Social & family services								
St Lawerance Lodge revenues	-17,728.71	-15,150.00	2,578.71	-0.17	-17,443.10	-15,150.00	2,293.10	-0.15
Total Social & family services	**-17,728.71**	**-15,150.00**	**2,578.71**	**-0.17**	**-17,443.10**	**-15,150.00**	**2,293.10**	**-0.15**
Recreation & cultural services								
Donations, Rentals & other income	-28,826.18	-4,680.00	24,146.18	-5.16	-17,079.69	-13,180.00	3,899.69	-0.30
Park & playground income	-16,159.69	-17,000.00	-840.31	0.05	-26,389.24	-12,700.00	13,689.24	-1.08
Baseball & other field income	-7,493.57	-4,000.00	3,493.57	-0.87	-3,871.45	-4,400.00	-528.55	0.12
Arena Facility income	-464,156.25	-472,225.00	-8,068.75	0.02	-538,260.29	-477,495.00	60,765.29	-0.13
GBM Rink income	-3,650.00	-10,000.00	-6,350.00	0.64	-4,987.00	-6,000.00	-1,013.00	0.17
Marina Facility income	-1,170,990.18	-1,085,665.00	85,325.18	-0.08	-1,229,251.59	-1,180,238.00	49,013.59	-0.04
Cummunity Grant funding	-81,366.46	-85,000.00	-3,633.54	0.04	-70,222.15	-85,000.00	-14,777.85	0.17
Library funding	-273,113.93	-249,135.00	23,978.93	-0.10	-282,727.17	-278,518.00	4,209.17	-0.02
Recreation & Active Special Events	-30,383.43	-40,000.00	-9,616.57	0.24	-21,920.00	-40,000.00	-18,080.00	0.45
Total Recreation & cultural services	**-2,076,139.69**	**-1,967,705.00**	**108,434.69**	**-0.06**	**-2,194,708.58**	**-2,097,531.00**	**97,177.58**	**-0.05**
Planning & development								
Planning & Zoning Fees	-62,064.38	-44,206.00	17,858.38	-0.40	-68,508.26	-44,056.00	24,452.26	-0.56
Committee of Adjustment funding	-1,000.00	-2,000.00	-1,000.00	0.50	-750.00	-2,000.00	-1,250.00	0.63
Economic development funding	-45,760.00	-42,140.00	3,620.00	-0.09	-17,112.56	-50,540.00	-33,427.44	0.66
Residential Development	-55,836.78	0.00	55,836.78	0.00	-61,977.47	0.00	61,977.47	0.00
Reforestation funding	0.00	-40,000.00	-40,000.00	1.00	-69,471.44	0.00	69,471.44	0.00
Municipal Accomodation Tax	-348,362.49	-415,000.00	-66,637.51	0.16	-459,136.64	-415,000.00	44,136.64	-0.11
Vistor Centre	-102,843.63	-170,875.00	-68,031.37	0.40	-125,196.71	-134,908.00	-9,711.29	0.07
Arts, Culture & Hertiage Special Event	-65,000.00	-40,000.00	25,000.00	-0.63	-67,128.78	-50,000.00	17,128.78	-0.34
RED Project/TLTI funding	-24,665.75	-30,000.00	-5,334.25	0.18	0.00	-30,000.00	-30,000.00	1.00
BIA Levy & other revenue	-62,186.25	-72,400.00	-10,213.75	0.14	-60,855.02	-77,070.00	-16,214.98	0.21
Tourism funding	-5,000.00	-10,000.00	-5,000.00	0.50	0.00	0.00	0.00	0.00
Total Planning & development	**-772,719.28**	**-866,621.00**	**-93,901.72**	**0.11**	**-930,136.88**	**-803,574.00**	**126,562.88**	**-0.16**
Total REVENUE	**-16,330,055.54**	**-14,215,756.00**	**2,114,299.54**	**-0.15**	**-17,086,374.22**	**-14,983,588.00**	**2,102,786.22**	**-0.14**
EXPENDITURE								
Net Taxation								
MOS/357/358/ARB	28,672.74	47,500.00	18,827.26	0.40	180,162.63	47,500.00	-132,662.63	-2.79
Total Net Taxation	**28,672.74**	**47,500.00**	**18,827.26**	**0.40**	**180,162.63**	**47,500.00**	**-132,662.63**	**-2.79**
General government								
Council expenditures	170,699.02	163,165.00	-7,534.02	-0.05	314,028.24	170,365.00	-143,663.24	-0.84

BUDGET VARIANCE BY SERVICE

For Period Ending 31-Dec-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Corporate expenditures	3,642,043.53	3,817,529.00	175,485.47	0.05	4,503,304.96	4,088,422.00	-414,882.96	-0.10
Elections expenditures	10,397.35	13,680.00	3,282.65	0.24	7,188.66	13,780.00	6,591.34	0.48
IT expenditures	254,006.81	208,145.00	-45,861.81	-0.22	233,295.67	208,145.00	-25,150.67	-0.12
Town Hall expenditures	281,049.24	217,805.00	-63,244.24	-0.29	252,935.51	231,252.00	-21,683.51	-0.09
Buildings & other properties	691,502.13	670,100.00	-21,402.13	-0.03	752,161.72	765,401.00	13,239.28	0.02
MPAC	71,390.80	73,380.00	1,989.20	0.03	72,972.00	73,380.00	408.00	0.01
Total General government	**5,121,088.88**	**5,163,804.00**	**42,715.12**	**0.01**	**6,135,886.76**	**5,550,745.00**	**-585,141.76**	**-0.11**
Protection to Persons & Property								
Fire Services expenditures	1,455,491.07	944,440.00	-511,051.07	-0.54	1,004,250.78	1,034,962.00	30,711.22	0.03
EMS Builiding expenditures	295,761.80	306,710.00	10,948.20	0.04	315,775.53	314,090.00	-1,685.53	-0.01
Police Services expenditures	4,531,819.39	4,319,938.00	-211,881.39	-0.05	4,626,268.53	4,562,826.00	-63,442.53	-0.01
Building Inspections	242,279.58	202,100.00	-40,179.58	-0.20	234,991.51	308,452.00	73,460.49	0.24
Animal Control expenditures	21,460.17	23,600.00	2,139.83	0.09	23,772.02	27,300.00	3,527.98	0.13
ByLaw Enforcement expenditures	67,921.91	69,855.00	1,933.09	0.03	76,705.97	72,259.00	-4,446.97	-0.06
Crossing Guards expenditiures	41,818.64	50,335.00	8,516.36	0.17	41,269.25	50,306.00	9,036.75	0.18
Emergency Prepardness expenses	1,907.06	3,500.00	1,592.94	0.46	930.79	3,500.00	2,569.21	0.73
Conservation Authority	52,264.94	52,265.00	0.06	0.00	55,085.69	55,085.00	-0.69	0.00
Community Safety & Wellbeing	36,767.53	0.00	-36,767.53	0.00	29,582.09	42,000.00	12,417.91	0.30
Total Protection to Persons & Property	**6,747,492.09**	**5,972,743.00**	**-774,749.09**	**-0.13**	**6,408,632.16**	**6,470,780.00**	**62,147.84**	**0.01**
Transportation services								
Transportation	230,557.62	222,862.00	-7,695.62	-0.03	266,926.25	239,226.00	-27,700.25	-0.12
Fleet & Equipment	204,108.48	179,920.00	-24,188.48	-0.13	199,424.18	186,300.00	-13,124.18	-0.07
Roadways	684,879.48	622,000.00	-62,879.48	-0.10	981,549.16	872,232.00	-109,317.16	-0.13
Bridges & culverts	32,699.79	12,448.00	-20,251.79	-1.63	367,356.38	7,529.00	-359,827.38	-47.79
Roadside maintenance	236,620.25	233,210.00	-3,410.25	-0.01	480,999.18	229,932.00	-251,067.18	-1.09
Hardtop	266,342.62	99,760.00	-166,582.62	-1.67	143,963.48	112,531.00	-31,432.48	-0.28
Gravel roads	17,562.21	26,605.00	9,042.79	0.34	27,402.49	25,560.00	-1,842.49	-0.07
Traffic operations	130,510.52	108,265.00	-22,245.52	-0.21	132,023.24	117,699.00	-14,324.24	-0.12
Winter Control	170,429.63	306,905.00	136,475.37	0.44	265,613.70	227,970.00	-37,643.70	-0.17
Parking	167,489.94	68,500.00	-98,989.94	-1.45	58,481.98	69,100.00	10,618.02	0.15
Steet Lighting	190,699.38	230,705.00	40,005.62	0.17	285,261.47	231,566.00	-53,695.47	-0.23
Total Transportation services	**2,331,899.92**	**2,111,180.00**	**-220,719.92**	**-0.10**	**3,209,001.51**	**2,319,645.00**	**-889,356.51**	**-0.38**
Environmental services								
Waste collection	344,864.85	355,545.00	10,680.15	0.03	385,183.94	351,142.00	-34,041.94	-0.10
Recycling	105,837.73	111,000.00	5,162.27	0.05	44,760.95	84,750.00	39,989.05	0.47
Storm Water	3,562.87	0.00	-3,562.87	0.00	3,036.53	60,144.00	57,107.47	0.95
Wastewater collection & treatment	2,944,616.90	2,534,718.00	-409,898.90	-0.16	2,919,326.73	2,717,740.00	-201,586.73	-0.07
Water distribution & treatment	3,526,424.68	3,163,315.00	-363,109.68	-0.11	3,654,214.10	3,290,191.00	-364,023.10	-0.11
Utility Fleet & Equipment	114,196.64	130,407.00	16,210.36	0.12	166,529.96	130,907.00	-35,622.96	-0.27
Total Environmental services	**7,039,503.67**	**6,294,985.00**	**-744,518.67**	**-0.12**	**7,173,052.21**	**6,634,874.00**	**-538,178.21**	**-0.08**

TOWN OF GANANOQUE

BUDGET VARIANCE BY SERVICE

For Period Ending 31-Dec-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Health services								
Joint Services allocation	14,110.45	12,950.00	-1,160.45	-0.09	13,352.74	12,802.00	-550.74	-0.04
Health Unit	107,403.57	85,720.00	-21,683.57	-0.25	108,081.21	91,720.00	-16,361.21	-0.18
Ambulance Services	475,672.30	506,740.00	31,067.70	0.06	552,827.56	521,614.00	-31,213.56	-0.06
Physician recruitment	154,405.66	171,495.00	17,089.34	0.10	187,470.28	190,530.00	3,059.72	0.02
Total Health services	**751,591.98**	**776,905.00**	**25,313.02**	**0.03**	**861,731.79**	**816,666.00**	**-45,065.79**	**-0.06**
Social & family services								
Child Care	43,563.42	38,200.00	-5,363.42	-0.14	38,615.22	43,221.00	4,605.78	0.11
St Lawerance Lodge	87,169.41	103,855.00	16,685.59	0.16	93,857.00	86,211.00	-7,646.00	-0.09
Social & family services	144,220.94	139,470.00	-4,750.94	-0.03	117,934.70	116,304.00	-1,630.70	-0.01
Total Social & family services	**274,953.77**	**281,525.00**	**6,571.23**	**0.02**	**250,406.92**	**245,736.00**	**-4,670.92**	**-0.02**
Social Housing								
Social Housing	329,576.77	271,040.00	-58,536.77	-0.22	286,252.70	277,315.00	-8,937.70	-0.03
Total Social Housing	**329,576.77**	**271,040.00**	**-58,536.77**	**-0.22**	**286,252.70**	**277,315.00**	**-8,937.70**	**-0.03**
Recreation & cultural services								
Recreation expenditures	58,914.65	54,200.00	-4,714.65	-0.09	80,091.16	67,084.00	-13,007.16	-0.19
Parks	497,683.97	456,590.00	-41,093.97	-0.09	485,870.64	507,121.00	21,250.36	0.04
Fleet & Equipment	41,197.61	31,000.00	-10,197.61	-0.33	30,253.18	42,500.00	12,246.82	0.29
Baseball Fields	11,029.22	11,590.00	560.78	0.05	2,466.74	7,665.00	5,198.26	0.68
Arena Facility	728,912.62	645,565.00	-83,347.62	-0.13	821,532.85	761,806.00	-59,726.85	-0.08
GBM Rink	43,708.06	62,535.00	18,826.94	0.30	45,388.38	47,195.00	1,806.62	0.04
Recreation & Active Speciial Events	69,988.06	85,335.00	15,346.94	0.18	71,715.98	85,335.00	13,619.02	0.16
Non Town Events	7,022.35	1,500.00	-5,522.35	-3.68	11,315.13	1,500.00	-9,815.13	-6.54
Trails	5,915.73	18,500.00	12,584.27	0.68	6,415.02	17,310.00	10,894.98	0.63
Marina	984,530.18	899,205.00	-85,325.18	-0.09	973,417.79	991,518.00	18,100.21	0.02
Library	273,113.93	249,135.00	-23,978.93	-0.10	282,727.17	278,518.00	-4,209.17	-0.02
Community Grants	81,366.46	85,000.00	3,633.54	0.04	70,222.15	85,000.00	14,777.85	0.17
Total Recreation & cultural services	**2,803,382.84**	**2,600,155.00**	**-203,227.84**	**-0.08**	**2,881,416.19**	**2,892,552.00**	**11,135.81**	**0.00**
Planning & development								
Planning & Zoning	178,799.41	183,089.00	4,289.59	0.02	217,791.68	191,440.00	-26,351.68	-0.14
Committee of Adjustment	3,116.52	4,500.00	1,383.48	0.31	1,910.11	3,950.00	2,039.89	0.52
Economic Development	140,530.21	159,340.00	18,809.79	0.12	163,407.85	189,746.00	26,338.15	0.14
Residential Development	55,836.78	0.00	-55,836.78	0.00	61,977.47	0.00	-61,977.47	0.00
Rural Economic Development / TLTI	22,204.38	30,000.00	7,795.62	0.26	121.09	30,000.00	29,878.91	1.00
Tourism	14,171.82	27,315.00	13,143.18	0.48	205.84	0.00	-205.84	0.00
MAT Administration	348,362.49	415,000.00	66,637.51	0.16	459,136.64	415,000.00	-44,136.64	-0.11
Vistor Centre	238,885.07	254,715.00	15,829.93	0.06	255,402.58	237,429.00	-17,973.58	-0.08
Forestry progam	113,012.29	40,000.00	-73,012.29	-1.83	4,385.36	0.00	-4,385.36	0.00
Arts, Culture & Hertiage Special Event	79,490.39	74,760.00	-4,730.39	-0.06	129,049.69	96,350.00	-32,699.69	-0.34
BIA	62,186.25	72,400.00	10,213.75	0.14	60,855.02	77,070.00	16,214.98	0.21

BUDGET VARIANCE BY SERVICE

For Period Ending 31-Dec-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Total Planning & development	1,256,595.61	1,261,119.00	4,523.39	0.00	1,354,243.33	1,240,985.00	-113,258.33	-0.09
Total EXPENDITURE	26,684,758.27	24,780,956.00	-1,903,802.27	-0.08	28,740,786.20	26,496,798.00	-2,243,988.20	-0.08
Total OPERATING	10,354,702.73	10,565,200.00	210,497.27	0.02	11,654,411.98	11,513,210.00	-141,201.98	-0.01

TOWN OF GANANOQUE

CONSOLIDATED BALANCE SHEET

For Period Ending 31-Dec-2025

	2024	2025
OPERATING		
Financial assets		
Cash	24,226,879.57	27,198,209.92
Cash Equivalents	1,124,763.01	1,042,965.18
Taxes receivable	832,790.82	623,022.07
Utility receivable	1,681,048.26	1,702,633.80
Accounts receivable	2,100,093.51	1,092,806.16
Total Financial assets	29,965,575.17	31,659,637.13
Financial liabilities		
Accounts Payable & Accrued Liablities	(4,623,825.44)	(6,278,108.33)
Other Current Liablities	(180,092.44)	(267,352.37)
Employee future benefit obligations	(1,300,694.00)	(1,353,044.00)
Asset retirement obligations	(1,661,254.33)	(1,330,482.46)
Deferred renenues	(111,623.15)	(177,479.43)
Long-term debts	(5,087,163.26)	(6,023,013.83)
Total Financial liabilities	(12,964,652.62)	(15,429,480.42)
Non Financial assets		
Tanagible Capital Assets	80,763,071.44	88,000,367.70
Inventories	79,146.55	97,867.85
Prepaid expenses	400,133.12	344,995.15
Total Non Financial assets	81,242,351.11	88,443,230.70
Accumulated Surplus		
Discreationary Reserve Funds	(14,423,772.17)	(13,849,837.41)
Obligatory Reserve Funds	(264,665.57)	(110,021.17)
Reserves	(10,551,805.05)	(11,253,681.09)
Amounts to be recovered in future year	7,969,965.04	8,608,672.44
Equity in tangible capital assets	(80,972,995.91)	(88,068,520.18)
Total Accumulated Surplus	(98,243,273.66)	(104,673,387.41)
Total OPERATING	0.00	0.00

TOWN OF GANANOQUE

UTILITY STATEMENT

For Period Ending 31-Dec-2025

Report Council-FIN-2026-11, Attachment 4

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
REVENUE								
Wastewater base fees								
Base charges	-1,617,814.09	-1,426,010.00	-191,804.09	0.13	-1,628,739.49	-1,426,010.00	-202,729.49	0.14
Total Wastewater base fees	**-1,617,814.09**	**-1,426,010.00**	**-191,804.09**	**0.13**	**-1,628,739.49**	**-1,426,010.00**	**-202,729.49**	**0.14**
Wastewater metered fees								
Metered charges	-926,302.43	-821,885.00	-104,417.43	0.13	-1,015,718.90	-978,310.00	-37,408.90	0.04
Total Wastewater metered fees	**-926,302.43**	**-821,885.00**	**-104,417.43**	**0.13**	**-1,015,718.90**	**-978,310.00**	**-37,408.90**	**0.04**
Wastewater Penalities & other fees								
Penalities	-43,066.17	-11,400.00	-31,666.17	2.78	-38,584.19	-17,440.00	-21,144.19	1.21
Other fees	-398,453.24	-74,420.00	-324,033.24	4.35	-320,070.18	-153,880.00	-166,190.18	1.08
Total Wastewater Penalities & other fe	**-441,519.41**	**-85,820.00**	**-355,699.41**	**4.14**	**-358,654.37**	**-171,320.00**	**-187,334.37**	**1.09**
Water base fees								
Base charges	-2,349,840.44	-1,670,515.00	-679,325.44	0.41	-2,379,010.00	-2,070,515.00	-308,495.00	0.15
Total Water base fees	**-2,349,840.44**	**-1,670,515.00**	**-679,325.44**	**0.41**	**-2,379,010.00**	**-2,070,515.00**	**-308,495.00**	**0.15**
Water metered fees								
Metered charges	-956,974.14	-950,340.00	-6,634.14	0.01	-1,044,725.66	-1,026,355.00	-18,370.66	0.02
Total Water metered fees	**-956,974.14**	**-950,340.00**	**-6,634.14**	**0.01**	**-1,044,725.66**	**-1,026,355.00**	**-18,370.66**	**0.02**
Water Penalities & other fees								
Penalities	0.00	-11,400.00	11,400.00	-1.00	0.00	-17,440.00	17,440.00	-1.00
Other	-292,787.71	-89,668.00	-203,119.71	2.27	-313,222.37	-138,490.00	-174,732.37	1.26
Total Water Penalities & other fees	**-292,787.71**	**-101,068.00**	**-191,719.71**	**1.90**	**-313,222.37**	**-155,930.00**	**-157,292.37**	**1.01**
Total REVENUE	**-6,585,238.22**	**-5,055,638.00**	**-1,529,600.22**	**0.30**	**-6,740,070.79**	**-5,828,440.00**	**-911,630.79**	**0.16**
EXPENDITURE								
Salaries & wages								
Wastewater Salaries & benefits	557,691.99	546,381.00	11,310.99	0.02	703,838.58	571,780.00	132,058.58	0.23
Water Salaries & benefits	583,290.66	548,948.00	34,342.66	0.06	710,960.88	585,310.00	125,650.88	0.21
Total Salaries & wages	**1,140,982.65**	**1,095,329.00**	**45,653.65**	**0.04**	**1,414,799.46**	**1,157,090.00**	**257,709.46**	**0.22**
Utilities								
Wastewater Utilities	54,730.44	44,205.00	10,525.44	0.24	56,056.40	72,785.00	-16,728.60	-0.23
Water Utilities	88,608.36	88,055.00	553.36	0.01	88,544.81	105,080.00	-16,535.19	-0.16
Total Utilities	**143,338.80**	**132,260.00**	**11,078.80**	**0.08**	**144,601.21**	**177,865.00**	**-33,263.79**	**-0.19**
Maintenance, supplies & repairs								
Wastewater maintenance & supplies	25,183.39	12,400.00	12,783.39	1.03	13,518.61	12,400.00	1,118.61	0.09
Water Maintenance & supplies	35,399.09	48,270.00	-12,870.91	-0.27	67,085.11	48,870.00	18,215.11	0.37

TOWN OF GANANOQUE

UTILITY STATEMENT

For Period Ending 31-Dec-2025

	ACTUAL 2024	BUDGET 2024	VARIANCE	%	ACTUAL 2025	BUDGET 2025	VARIANCE	%
OPERATING								
Total Maintenance, supplies & repairs	**60,582.48**	**60,670.00**	**-87.52**	**0.00**	**80,603.72**	**61,270.00**	**19,333.72**	**0.32**
Chemicals & treatment supplies								
Wastewater treatment supplies	145,375.73	71,600.00	73,775.73	1.03	96,158.06	104,700.00	-8,541.94	-0.08
Water treatement supplies	57,128.28	45,665.00	11,463.28	0.25	65,286.77	66,010.00	-723.23	-0.01
Total Chemicals & treatment supplies	**202,504.01**	**117,265.00**	**85,239.01**	**0.73**	**161,444.83**	**170,710.00**	**-9,265.17**	**-0.05**
Other operating expenses								
Administrative	148,693.14	69,750.00	78,943.14	1.13	92,594.19	75,345.00	17,249.19	0.23
Insurance	84,554.65	88,940.00	-4,385.35	-0.05	91,298.72	94,068.00	-2,769.28	-0.03
Audit	6,831.68	5,000.00	1,831.68	0.37	12,114.27	5,000.00	7,114.27	1.42
Legal	0.00	0.00	0.00	0.00	3,003.10	0.00	3,003.10	0.00
Fleet	42,455.71	64,898.00	-22,442.29	-0.35	74,761.40	70,995.00	3,766.40	0.05
Telephone & internet	33,041.55	37,570.00	-4,528.45	-0.12	52,395.87	40,020.00	12,375.87	0.31
Contracted	261,052.84	168,147.00	92,905.84	0.55	286,902.16	177,647.00	109,255.16	0.62
Total Other operating expenses	**576,629.57**	**434,305.00**	**142,324.57**	**0.33**	**613,069.71**	**463,075.00**	**149,994.71**	**0.32**
Long term debt								
Prinicipal	74,615.05	69,147.00	5,468.05	0.08	76,614.34	74,151.00	2,463.34	0.03
Interest	45,799.26	50,137.00	-4,337.74	-0.09	44,604.21	47,754.00	-3,149.79	-0.07
Total Long term debt	**120,414.31**	**119,284.00**	**1,130.31**	**0.01**	**121,218.55**	**121,905.00**	**-686.45**	**-0.01**
Transfers to reserves								
Wastewater transfers reserves	1,868,703.88	1,426,010.00	442,693.88	0.31	1,781,094.10	1,566,010.00	215,084.10	0.14
Water transfers to reserves	2,472,082.52	1,670,515.00	801,567.52	0.48	2,423,239.21	2,110,515.00	312,724.21	0.15
Total Transfers to reserves	**4,340,786.40**	**3,096,525.00**	**1,244,261.40**	**0.40**	**4,204,333.31**	**3,676,525.00**	**527,808.31**	**0.14**
Total EXPENDITURE	**6,585,238.22**	**5,055,638.00**	**1,529,600.22**	**0.30**	**6,740,070.79**	**5,828,440.00**	**911,630.79**	**0.16**
Total OPERATING	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**

THE CORPORATION OF THE TOWN OF GANANOQUE
Canadian Gateway to the 1000 Islands

	Project #	Carry forward	Budget 2025	2025 Budget Deviations	2025 WIP	2025 Expenidtures	POs Committted	Year-End Balance	Comments	Anticaped Completion Date
Dept 30298 General government - rental properties										
Facilities Kinsmen Renovation	240126	84,383.00	0.00	$819,085	$903,468	$798,712	$0	$104,756	In Progress	Phase 1 Complete
Facilities Kinsmen Hall Substructure (A) Renewals	266036	0.00	9,000.00	($9,000)	$0	$0	$0	$0		
Facilities Kinsmen Hall Shell (B) Renewals	266037	0.00	80,717.00	($80,717)	$0	$0	$0	$0		
Facilities Kinsmen Hall Interior (C) Renewals	266038	0.00	175,585.00	($175,585)	$0	$0	$0	$0		
Facilities Kinsmen Hall Plumbing (D20) Renewals	266039	0.00	37,253.00	($37,253)	$0	$0	$0	$0		
Facilities Kinsmen Hall HVAC (D30) Renewals	266040	0.00	53,227.00	($53,227)	$0	$0	$0	$0		
Facilities Kinsmen Hall Fire Alarm/Suppression, Emergency Lighting/Equipment & Security (D40/50)	266041	0.00	26,134.00	($26,134)	$0	$0	$0	$0		
Facilities Kinsmen Hall Electrical (D50 & G40) Renewals	266042	0.00	43,672.00	($43,672)	$0	$0	$0	$0		
Facilities Kinsmen Hall Kitchen Equipment Renewals	266043	0.00	16,047.00	($16,047)	$0	$0	$0	$0		
Facilities Kinsmen Hall Exterior Site (G20/40) Renewals	266044	0.00	66,557.00	($66,557)	$0	$0	$0	$0		
Facilities Little Pump House Substructure (A) Renewals	256004	0.00	4,000.00	$0		$0	$0	$0	Not Started	
Facilities Little Pump House Shell (B) Renewals	256005	$0	$8,000	$0	$8,000	$0	$0	$8,000	Not Started	
Facilities Little Pump House Electrical (D50 & G40) Renewals	266046	$0	$8,597	$0	$8,597	$0	$0	$8,597	Not Started	
	14	**$84,383**	**$528,789**	**$310,893**	**$920,065**	**$798,712**	**$0**	**$121,353**		
Dept 30299 General government										
Facilities Clock Tower Shell (B) Renewals	256001	$0	$99,770	$0	$99,770	$0	$0	$99,770	Not Started	
Facilities Clock Tower Interior (C) Renewals	256002	$0	$60,000	$0	$60,000	$0	$0	$60,000	Not Started	
Facilities Customs Building Electrical (D50 & G40) Renewals	256003	$0	$1,087	$0	$1,087	$0	$0	$1,087	Not Started	
Facilities Library & VC Umbrella Shelter	256006	$96,200	$0	$0	$96,200	$96,622	$0	($422)	Substantial complete	
Replace M370 Firewall at EMS building	257001	$0	$13,363	$0	$13,363	$17,452	$0	($4,089)	Substantial complete	
Arena Access Migration service & replacement	257002	$0	$3,168	$0	$3,168	$3,597	$0	($429)	Substantial complete	
Marina- Network separation & Firewall replacement	257003	$0	$9,759	$0	$9,759	$11,102	$0	($1,343)	Substantial complete	
Building Conditonal assessments	257004	$0	$3,500	$0	$3,500	$6,665	$0	($3,165)		
Susan Pust	257008	$0	$5,000	$0	$5,000	$0	$0	$5,000		
NG 911	257009	$0	$0	$0	$0	$42,931	$0	($42,931)		
Facilities ES Building HVAC (D30) Renewals	266026	$0	$0	$0	$0	$18,118	$0	($18,118)		
Facilities Town Hall Interior Renewals	266054	$172,422	$0	$0	$172,422	$22,566	$0	$149,856		
Facilities Town Hall Electrical renewals	266056	$0	$0	$0	$0	$1,221	$0	($1,221)		
Facilities Library & VC Substructure Renewals	266058	$0	$0	$0	$0	$3,513	$0	($3,513)		
Subtotal	14	**$268,622**	**$195,647**	**$0**	**$464,269**	**$223,788**	**$0**	**$240,481**		
Dept 30410 Protective services										
Fire Fleet Truck 3 (1/2 Ton Pickup) Renewal - Vehicle	253001	$0	$75,000	$0	$75,000	$71,556	$0	$3,444	In Progress	Aug-25
Fire Training Facility Upgrades - Building	253008	$21,112	$85,000	$0	$106,112	$59,016	$0	$47,096	In Progress	Jul-26
Fire Bunker Gear Dryer	253009	$0	$0	$11,850	$11,850	$12,415	$0	($565)	Substantial complete	Apr-25
Police Fleet Unit 1752 (Patrol Unit) - Payment #2 - Vehicle	254001	$0	$25,000	$0	$25,000	$18,480	$0	$6,520	In Progress	
Police IT Renewals - Dispatch Equipment	254002	$0	$15,000	$0	$15,000	$19,522	$0	($4,522)	Substantial complete	

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

	Project #	Carry forward	Budget 2025	2025 Budget Deviations	2025 WIP	2025 Expenidtures	POs Committted	Year-End Balance	Comments	Anticaped Completion Date
Police Finger Print Scanner Renewal - Equipment	254003	$18,750	$17,250	$0	$36,000	$34,175	$0	$1,825	Substantial complete	
Police Protect Vest Renewals - Body Armour	254004	$0	$10,000	$0	$10,000	$0	$0	$10,000	In Progress	
Police Intoxilyzer Renewal - Equipment	254005	$0	$12,500	$0	$12,500	$10,740	$0	$1,760	Substantial complete	
Subtotal	8	**$39,862**	**$239,750**	**$11,850**	**$291,462**	**$225,904**	**$0**	**$65,558**		
Dept 30611 Transporation services										
PW Roads Annual ACMP (Asphalt, Concrete, Milling & Paving) Program	245901	$169,176	$704,000	$0	$873,176	$722,864	$0	$150,312	In Progress	Winter 2025
New Salt Shed Construction	245902	$173,251	$0	$0	$173,251	$123,156	$0	$50,095	In Progress	Summer 2025
King Street Pedestrian Bridge Removal	245903	$2,219,847	$0	$0	$2,219,847	$300,618	$0	$1,919,229	Substantial complete	Fall 2025
Rail-to-Trail Pedestrian Bridge Replacement	245904	$124,788	$121,141	$0	$245,929	$0	$0	$245,929	Not Started	
Pre-Construction Project Engineering West End Subdivison	245905	$238,799	$0	$0	$238,799	$0	$0	$238,799	Not Started	
Storm Sewer Maintenance Program	245906	$200,000	$0	$0	$200,000	$134,866	$19,485	$45,649	In Progress	
Storm Sewer Master Plan Study	245907	$146,437	$0	$0	$146,437	$68,877	$0	$77,560	In Progress	
PW Roads Unit 119 (1/2 ton to 1 ton Pickup) Replacement / Upgrade	255001	$0	$75,000	$0	$75,000	$82,786	$0	($7,786)	Substantial complete	
PW Roads Unit 110 (1/2 ton Pickup) Replacement	255002	$0	$75,000	$0	$75,000	$62,864	$0	$12,136	Substantial complete	
PW Road Track Skid Steer w/ 6-way grader blade attachment & carbide tip Hartley rake	255003	$0		$295,000	$295,000	$0	$0	$295,000	Tender issued	
PW Fleet U#132 Tractor RLP Upgrade	255004	$0	$140,000	($140,000)	$0	$0	$0	$0	In Progress	Summer 2025
PW Roads Unit 131 (Backhoe) Replacement	255005	$0	$340,000	($340,000)	$0	$0	$0	$0	In Progress	
Town Gates Rehabilitation Project	255025	$0	$75,000	$0	$75,000	$0	$0	$75,000	Not Started	
PW Roads Black Snappers Pedestrian Bridge Rehabilitation	255026	$0	$100,000	$0	$100,000	$0	$0	$100,000	Not Started	
PW Roads Water Street Swing Bridge Rehabilitation	255027	$119,710	$60,000	$0	$179,710	$40,315	$0	$139,395	Not Started	
PW Office Facility Capital Repairs & Maintenance	255028	$0	$25,000	$0	$25,000	$0	$0	$25,000	Not Started	
PW Garage Facility Capital Repairs & Maintenance	255029	$0	$30,000	$0	$30,000	$0	$0	$30,000	Not Started	
Elmwood Dr (King St E to Pine St E) Stormwater Infrastructure Rough-In	255030	$0	$125,000	$0	$125,000	$0	$0	$125,000	Not Started	
Arthur St (Charles St S to end Arthur St) Road & Sidewalk Reconstruction	255031	$0	$100,000	$0	$100,000	$162,609	$0	($62,609)	Not Started	
Arthur St (Charles St S to end Arthur St) Storm Sewer Replacement	255032	$0	$100,000	$0	$100,000	$0	$0	$100,000	Not Started	
Subtotal	20	**$3,392,008**	**$2,070,141**	**($185,000)**	**$5,277,149**	**$1,698,956**	**$19,485**	**$3,558,707**		
Dept 30811 Environmental services										
Shoreline Erosion Mitigation Project	240100	$78,457	$0	$0	$78,457	$2,434	$0	$76,023	In Progress	
Water/Wastewater GIS Mapping	240901	$50,000	$0	$0	$50,000	$0	$0	$50,000	In Progress	Fall 2025
Wastewater Master Plan Study	240902	$121,275	$0	$0	$121,275	$0	$0	$121,275	In Progress	Dec-25
Utilities Storage Facility Project	240903	$28,045	$0	$0	$28,045	$4,190	$0	$23,855	In Progress	Dec-25
WTP Controls Renewals - Water Network	240904	$15,000	$0	$0	$15,000	$4,986	$0	$10,014	In Progress	Jun-25
WD Customer Water Meter Renewals - Water Network	240905	$3,451	$0	$0	$3,451	$1,284	$0	$2,167	In Progress	Dec-25
WD Hydraulic Modelling Study - Water Network	240906	$10,000	$0	$0	$10,000	$0	$0	$10,000	Not Started	Start Fall 2025
WTP HVAC Upgrades/Renewals - Water Network	250003	$0	$25,000	$0	$25,000	$0	$0	$25,000	In Progress	Dec-25
WTP SCADA Renewals - Water Network	250005	$256,029	$0	$0	$256,029	$258,924	$0	($2,895)	In Progress	Jun-25
WTP Electrical/Instrumentation Renewals - Water Network	250007	$7,691	$0	$0	$7,691	$53,375	$0	($45,684)	In Progress	Jun-25
WTP Low Lift Pump & Rapid Mixer Renewals - Water Network	250008	$35,000	$22,500	$0	$57,500	$50,028	$0	$7,472	In Progress	Jul-25
WTP Backwash Renewals - Water Network	250010	$17,500	$0	$0	$17,500	$87	$0	$17,413	In Progress	Sep-25
WTP High Lift Pump Renewals - Water Network	250012	$45,000	$0	$0	$45,000	$37,567	$0	$7,433	Substantial complete	
WT Backflow Renewals - Water Network	250014	$0	$10,000	$0	$10,000	$0	$0	$10,000	In Progress	Jul-25
WD Arthur St (Charles St S to sub - Arthur st) Watermain Replacement - Water Network	250015	$0	$137,500	$0	$137,500	$0	$0	$137,500	Not Started	

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

	Project #	Carry forward	Budget 2025	2025 Budget Deviations	2025 WIP	2025 Expenidtures	POs Committted	Year-End Balance	Comments	Anticaped Completion Date
WD Hydrant Replacement/Rebuild Program - Water Network	250021	$0	$25,000	$0	$25,000	$20,525	$0	$4,475	In Progress	Dec-25
WD Valve Replacement Program - Water Network	250022	$9,717	$0	$0	$9,717	$3,895	$0	$5,822	In Progress	Dec-25
WD Elmwood Dr (King St E to Pine St E) Watermain Replacement - Water Network	250023	$0	$325,000	$0	$325,000	$19,482	$0	$305,518	In Progress	Nov-25
WD Water Tower Interior Coating Renewal - Water Network	250025	$0	$50,000	$0	$50,000	$13,195	$0	$36,805	In Progress	Dec-25
WD Lead Service Replacement Program - Water Network	250026	$25,000	$0	$0	$25,000	$17,041	$0	$7,959	In Progress	Dec-25
Water/Wastewater Study	250027	$0	$30,000	$0	$30,000	$0	$0	$30,000	Not Started	Fall 2025
WD Curbstop Replacement Program - Water Network	250028	$0	$25,000	$0	$25,000	$4,118	$0	$20,882	In Progress	Dec-25
EEPS Upgrade Project (Chemical Building/Storage, 2nd Wet Well) - Sanitary Sewer Network	250029	$6,924,664	$575,000	$0	$7,499,664	$5,114,606	$1,353,825	$1,031,234	In Progress	May-26
Lagoon Forcemain Twinning Project - Sanitary Sewer Network	250031	$387,092	$400,000	$0	$787,092	$335,745	$0	$451,347	In Progress	Dec-25
Lagoon Cell #2 Berm Rehabilitation	250033	$0	$0	$0	$0	$35,089	$0	($35,089)	In Progress	TBD
Lagoon Sludge Removal - Sanitary Sewer Network	250035	$0	$15,000	$0	$15,000	$12,294	$0	$2,706	In Progress	Sep-25
Lagoon Antizyme Trial - Sanitary Sewer Network	250036	$0	$65,000	$0	$65,000	$0	$0	$65,000	Not Started	Pilot project on hold
WWC Arthur St (Charles St S to Deadend E of William St S) Sewermain Replacement - Sanitary Sewer Network	250037	$0	$125,000	$0	$125,000	$0	$0	$125,000	Not Started	
WWC Service Lateral Relining & Replacement / Manhole Reburbishment Program - Sanitary Sewer Network	250043	$31,581	$0	$0	$31,581	$33,957	$0	($2,376)	In Progress	Dec-25
WWC Main Street PS#3 Pump Renewals - Sanitary Sewer Network	250045	$0	$35,000	$0	$35,000	$0	$0	$35,000	In Progress	Sep-25
PW Utilities Fleet Renewal (Mobile #4)	250049	$0	$85,000	$0	$85,000	$60,606	$0	$24,394	Substantial complete	
Subtotal	31	**$8,045,502**	**$1,950,000**	**$0**	**$9,995,502**	**$6,083,428**	**$1,353,825**	**$2,558,250**		
Dept 31610 Recreation & cultural services										
Trail Signage	247003	$6,271	$0	$0	$6,271	$0	$0	$6,271	In Progress	TBD
Recreation Fleet Unit 302 Renewal (3/4 Ton Truck) - Vehicle	252001	$0	$90,000	$0	$90,000	$81,727	$0	$8,273	Substantial complete	
Recreation Fleet Unit 312 Renewal (Ride On Mower) - Equipment	252004	$0	$36,000	$0	$36,000	$31,164	$0	$4,836	Substantial complete	
Recreation Fleet Unit 310 Renewal (Ride On Mower) - Equipment	252007	$0	$30,000	$0	$30,000	$31,164	$0	($1,164)	Substantial complete	
Subtotal	4	**$6,271**	**$156,000**	**$0**	**$162,271**	**$144,055**	**$0**	**$18,216**		
Dept 31611 Recreation & cultural services - Marina										
Marina Main Fixed Dock Reconstruction - Docks	251001	$561,400	$0	$0	$561,400	$459,524	$0	$101,876	Substantial complete	
Marina Floating Dock Replacements - Docks	251002	$0	$676,650	$297,750	$974,400	$746,658	$0	$227,743	Substantial complete	
Marina Main Bldg Main Door Replacement - Building	251003	$0	$20,000	$0	$20,000	$0	$0	$20,000	Not Started	Mar-26
Marina Electric Transformer Upgrade - Building	251004	$0	$90,000	$0	$90,000	$103,536	$0	($13,536)	Substantial complete	
Marina Main Bldg Hot Water Tank Replacement - Building	251005	$0	$14,000	$0	$14,000	$0	$0	$14,000	In Progress	Aug-25
Marina Dock & Shoreline Rehabilitation	251006	$0	$0	$327,250	$327,250	$32,725	$0	$294,525	Not Started	Mar-26
Subtotal	**6**	**$561,400**	**$800,650**	**$625,000**	**$1,987,050**	**$1,342,443**	**$0**	**$644,607**		
Dept 31612 Recreation & cultural services - Arena										
Recreation Ice Edger Renewal - Equipment	252006	$0	$0	$0	$0	$0	$0	$0	Not Started	Winter 2025
Arena Boilers Replacements	242001	$7,000	$0	$0	$7,000	$0	$0	$7,000	In Progress	Aug-25
Arena Exterior Concrete Block Wall Repairs - Building	252011	$0	$25,000	$0	$25,000	$22,350	$0	$2,650	Not Started	Fall 2025
Arena HVAC Renewals - Building	252012	$0	$57,000	$0	$57,000	$32,443	$0	$24,557	In Progress	Jul-25
Arena HVAC Upgrades - Building	252013	$0	$20,000	$0	$20,000	$0	$0	$20,000	In Progress	Jul-25
Arena Electrical / Lighting Renewals - Building	252014	$0	$23,000	$0	$23,000	$17,027	$0	$5,973	In Progress	Sep-25
Arena Plumbing Renewals - Building	252015	$0	$7,000	$0	$7,000	$4,034	$0	$2,966	In Progress	Sep-25
Arena Exterior Door & Window Renewals - Building	252016	$0	$6,000	$0	$6,000	$2,178	$0	$3,822	In Progress	Sep-25
Arena Interior Upgrades - Building	252017	$0	$17,000	$0	$17,000	$16,130	$0	$870	In Progress	Sep-25
Arena Interior Renewals - Building	252018	$0	$30,000	$0	$30,000	$7,125	$0	$22,875	In Progress	Sep-25
Arena Ice Plant Renewals - Building	252019	$0	$7,500	$0	$7,500	$12,913	$0	($5,413)	In Progress	Aug-25
Subtotal	11	**$7,000**	**$192,500**	**$0**	**$199,500**	**$114,199**	**$0**	**$85,301**		

THE CORPORATION OF THE TOWN OF
GANANOQUE
Canadian Gateway to the 1000 Islands

	Project #	Carry forward	Budget 2025	2025 Budget Deviations	2025 WIP	2025 Expenidtures	POs	Committted	Year-End Balance	Comments	Anticaped Completion Date
Dept 31810 Planning & development											
Planning Development Permit By-law	247001	$50,000	$0	$0	$50,000	$0		$0	$50,000	Not Started	Winter 2026
Official Plan	257007	$0	$15,000	$0	$15,000	$8,806		$0	$6,194	In Progress	Fall 2025
Subtotal	2	**$50,000**	**$15,000**	**$0**	**$65,000**	**$8,806**		**$0**	**$56,194**		
Total	110	**$12,455,048**	**$6,148,477**	**$762,743**	**$19,362,268**	**$10,640,291**		**$1,373,310**	**$7,348,667**		

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Report Council-FIN-2026-11, Attachment 6

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
100001	**1000 ISLANDS FIRE & SECURITY**								
7343	125 WATER SPRINKLER BACK FLOW REPAIR	283	T	21-Sep-2025 21-Sep-2025	2,230.62	2,230.62	0.00	0.00	0.00
1000472952	**1000472952 ONTARIO INC**								
DP2021-22 REFU	DP2021-22 775 KING STREET EAST REFUND	268	T	29-Sep-2025 29-Sep-2025	209,579.59	209,579.59	0.00	0.00	0.00
1000925865	**PRO FLEET CARE1000925865 ONTARIO LTD.**								
1074	RUSTPROOFING TREATMENT	353	T	22-Nov-2025 22-Nov-2025	3,406.95	3,406.95	0.00	0.00	0.00
1000ISBAND	**1000 ISLANDS STEEL BAND**								
2025XMAS	ANNUAL 2025 XMAS PARADE	353	T	08-Dec-2025 08-Dec-2025	1,000.00	1,000.00	0.00	0.00	0.00
ABE01	**ABELL PEST CONTROL**								
A7323218	MONTHLY PEST CONTROL	281	T	01-Oct-2025 01-Oct-2025	125.69	125.69	0.00	0.00	0.00
A7419547	110 KATE ST PEST CONTROL CONTACT FOR NOV 2025	312	T	01-Nov-2025 01-Nov-2025	125.69	125.69	0.00	0.00	0.00
A7506702	PEST CONTROL DEC 2025	341	T	01-Dec-2025 01-Dec-2025	125.69	125.69	0.00	0.00	0.00
ACC06	**ACCENT BUILDING SCIENCES**								
026-1041	BUILDING CONDITIONAL ASS 200 ST LAWRENCE 30 KING BALL DIAM	283	T	14-Oct-2025 14-Oct-2025	7,401.50	7,401.50	0.00	0.00	0.00
ADGDBIEB	**ADAIR GOLDBLATT BIEBER LL P**								
01-5039	JUDICIAL REVIEW APPLICATION	294	T	14-Oct-2025 14-Oct-2025	2,887.15	2,887.15	0.00	0.00	0.00
INV01-5301	JUDICIAL REVIEW APPLICATION	325	T	14-Nov-2025 14-Nov-2025	1,559.40	1,559.40	0.00	0.00	0.00
AIR02	**AIRD & BERLIS LLP**								
1454414	JUDICIAL REVIEW APPLICATION	272	T	30-Sep-2025 30-Sep-2025	3,173.28	3,173.28	0.00	0.00	0.00
1454582	LEGAL OPINION ROLE OF COUNCILLORS	272	T	30-Sep-2025 30-Sep-2025	11,364.41	11,364.41	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
1457022	STRONG MAYOR POWEI TRAINING SESSION	294	T	16-Oct-2025 16-Oct-2025	11,227.68	11,227.68	0.00	0.00	0.00
1458922	jUDICIAL REVIEW APPLICATION	310	T	31-Oct-2025 31-Oct-2025	2,521.60	2,521.60	0.00	0.00	0.00
1458955	JUDICIAL REVIEW APPLICATION	310	T	31-Oct-2025 31-Oct-2025	7,650.67	7,650.67	0.00	0.00	0.00
1464822	JUDICAL REVIEW	339	T	30-Nov-2025 30-Nov-2025	24,280.31	24,280.31	0.00	0.00	0.00
AJS01	**A J STONE COMPANY LTD**								
194986	2025 ANNUAL FLOWTEST	281	T	08-Oct-2025 08-Oct-2025	2,447.98	2,447.98	0.00	0.00	0.00
196028	GI SCBA REPAIR	341	T	27-Nov-2025 27-Nov-2025	1,046.31	1,046.31	0.00	0.00	0.00
ALL03	**ALLIED MEDICAL INSTRUMENTS INC**								
142416	CREDITFOR ELECTRODES	587	U	19-Jan-2017 31-Dec-2017	-141.25	0.00	0.00	0.00	-141.25
	Supplier Totals :				-141.25	0.00	0.00	0.00	-141.25
ALL11	**ALLIANCE SECURITY TEAM**								
C2751-100125	VOICE/ANSWER LOGGE	281	T	01-Oct-2025 01-Oct-2025	259.41	259.41	0.00	0.00	0.00
C2751-110125	VOICE LOGGER / ANSWERING SERVICE	325	T	01-Nov-2025 01-Nov-2025	260.20	260.20	0.00	0.00	0.00
C2751-120125	VOICE / ANSWER SERVICE	353	T	01-Dec-2025 01-Dec-2025	262.35	262.35	0.00	0.00	0.00
YAL3390-12706-1	REPLACE BACKUP BATTERY	353	T	11-Dec-2025 11-Dec-2025	197.75	197.75	0.00	0.00	0.00
YAL4960-100125	ALARM MONITORING	281	T	01-Oct-2025 01-Oct-2025	250.86	250.86	0.00	0.00	0.00
YAL4960-12275-(	BATTERY	281	T	23-Sep-2025 23-Sep-2025	45.20	45.20	0.00	0.00	0.00
YAL4960-12619-1	SECURITY ALARM REPAIR	325	T	14-Nov-2025 14-Nov-2025	177.30	177.30	0.00	0.00	0.00
ALT01	**ALTEC INDUSTRIES LTD.**								
5998212	PTO COIL PLUG CORR	353	T	19-Nov-2025 19-Nov-2025	1,516.51	1,516.51	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
AMB001	**Ambeaut Cynthia**								
EXP-05/11/2025	Readings at Bar Petunia for Witches Night Out	330	T	05-Nov-2025 05-Nov-2025	125.00	125.00	0.00	0.00	0.00
ANGROB	**AMANDA ROBINSON**								
EXP-10/24/2025	OMERS CONFRENCE MILEAGE EXPENSE	305	T	24-Oct-2025 24-Oct-2025	201.60	201.60	0.00	0.00	0.00
EXP26112025	MILEAGE OMERS CONF	331	T	26-Nov-2025 26-Nov-2025	234.72	234.72	0.00	0.00	0.00
ANWE001	**ANWEILER ANGELA**								
EXP-01/11/2025	PARTICIPATION IN 2025 WITCHES NIGHT OUT	315	T	01-Nov-2025 01-Nov-2025	125.00	125.00	0.00	0.00	0.00
ASI01	**ASIA EMBROIDERY INC.**								
11501	POLO AND CRESTS	281	T	03-Oct-2025 03-Oct-2025	119.78	119.78	0.00	0.00	0.00
1151	GOLD FLASHED / WHITE MERROW EDGE SHOULDER FLASHES	331	T	20-Oct-2025 20-Oct-2025	3,265.70	3,265.70	0.00	0.00	0.00
AXO01	**AXON PUBLIC SAFETY CANANDA INC.**								
INCA005393	PRO LICENSE BUNDLE	331	T	08-Nov-2025 08-Nov-2025	885.00	885.00	0.00	0.00	0.00
BABINM	**BABIN MAIKA**								
EXP31102025	SPECIAL CONSTABLE TRAINING NOV 3-28	316	T	31-Oct-2025 31-Oct-2025	400.00	400.00	0.00	0.00	0.00
BAK04	**JENNIFER BAKER CONSULTING LTD.**								
2774	BUSINESS WORKSHOP	339	T	16-Oct-2025 16-Oct-2025	600.60	600.60	0.00	0.00	0.00
BAR11	**BARIL JENNIFER**								
EXP-30/10/2025	TIAO CONFRENCE EXPENCES OCTOBER 27-30 2025	310	T	30-Oct-2025 30-Oct-2025	1,517.43	1,517.43	0.00	0.00	0.00
EXPOCT92025	MILEAGE RTO9	283	T	09-Oct-2025 09-Oct-2025	73.44	73.44	0.00	0.00	0.00
BAT01	**BATTLEFIELD EQUIP RENTALS**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
24290114	EXCAVATOR	306	T	17-Oct-2025 17-Oct-2025	2,064.13	2,064.13	0.00	0.00	0.00
BED02	**BEDDOWS JOHN**								
EXPDEC32025	MILEAGE NOV 4 - DEC 3	339	T	03-Dec-2025 03-Dec-2025	682.56	682.56	0.00	0.00	0.00
EXPOCT92025	MILEAGE SEPT 9 - OCT 8	283	T	09-Oct-2025 09-Oct-2025	232.41	232.41	0.00	0.00	0.00
BEL04	**BELL MOBILITY INC**								
530782071 NOV2	NOV 2702025 530782071 EMPLOYEE	341	T	27-Nov-2025 27-Nov-2025	7,262.46	7,262.46	0.00	0.00	0.00
530782071 OCT2	530782071 OCT 27 2025 STMT	316	T	27-Oct-2025 27-Oct-2025	6,627.05	6,627.05	0.00	0.00	0.00
530782071 SEPT	EMPLOYEE 530782071 SEPT 27 2025	272	T	27-Sep-2025 27-Sep-2025	6,606.86	6,606.86	0.00	0.00	0.00
BEL08	**BELL CANADA**								
DEC PAP PMT	DEC 2025 PAP PMT	370	E	30-Dec-2025 30-Dec-2025	6,162.45	6,162.45	0.00	0.00	0.00
NOV 2025 PAP	NOV 2025 PAP PMTS	357	E	30-Nov-2025 30-Nov-2025	5,990.11	5,990.11	0.00	0.00	0.00
OCT 2025 PAP	OCT 2025 PAP PMTS	323	E	31-Oct-2025 31-Oct-2025	7,236.20	7,236.20	0.00	0.00	0.00
BELLASS	**BELL & ASS ARCHITECTURE INC**								
224-25-011	BYLAW 2024-062 DAYCARE	281	T	30-Sep-2025 30-Sep-2025	6,617.84	6,617.84	0.00	0.00	0.00
BLA03	**BLACK & MCDONALD LIMITED**								
70-1861844	110 KATE STREET - BYLAW 2023-027	316	T	31-Oct-2025 31-Oct-2025	37,096.74	37,096.74	0.00	0.00	0.00
70-1862495	110 KATE STREET - BYLAW 2023-027 - RELEASE OF HOLDBACK	316	T	31-Oct-2025 31-Oct-2025	72,573.32	72,573.32	0.00	0.00	0.00
BMO01	**BMO MASTERCARD**								
DEC272025MCS1	MASTERCARD STATEMENT DEC 27 2025	384	E	31-Dec-2025 31-Dec-2025	45,147.03	45,147.03	0.00	0.00	0.00
JAN272026MCS1	JAN 27 2026 MC STATEMENT (2025)	390	E	31-Dec-2025 31-Dec-2025	1,267.97	1,267.97	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
MCSEPT272025	BMO MC STMT SEPT 27 2025	302	E	27-Sep-2025 27-Sep-2025	30,899.79	30,899.79	0.00	0.00	0.00
NOV272025STM	BMO MASTERCARD NO\ 27 2025 STMT	377	E	27-Nov-2025 27-Nov-2025	40,820.69	40,820.69	0.00	0.00	0.00
OCT272025MCAI	ADJ TO MC STMT EFT 2701 PAP	380	E	30-Nov-2025 30-Nov-2025	29.70	29.70	0.00	0.00	0.00
OCT272025MCS	MASTERCARD OCT 27 2025	365	E	27-Oct-2025 27-Oct-2025	20,931.62	20,931.62	0.00	0.00	0.00
BON001	**BOND'S ENGRAVING**								
1661	MATERIALS & SUPPLIES - MEDALS FOR ADULT FUN RUN SR PROGRAMMING GRANT	294	T	20-Oct-2025 20-Oct-2025	508.50	508.50	0.00	0.00	0.00
BOYLESMIKE	**BOYLES MIKE**								
EXP-31/10/2025	PURCHASE OF CLOTHING CIB SNOOD	310	T	31-Oct-2025 31-Oct-2025	122.63	122.63	0.00	0.00	0.00
EXPDEC22025	CISO NOV3-5	339	T	02-Dec-2025 02-Dec-2025	628.34	628.34	0.00	0.00	0.00
EXPOCT92025	CLOTHING REIMB	283	T	09-Oct-2025 09-Oct-2025	157.07	157.07	0.00	0.00	0.00
BRA003	**BRACKEN CHRISTOPHER**								
EXP-24/10/2025	USE OF FORCE TRAINING - IRD/CARBINE SEPT 10 / OCT 8	312	T	24-Oct-2025 24-Oct-2025	40.00	40.00	0.00	0.00	0.00
BRE07	**BRENNTAG CANADA INC**								
47007718	CHLORINE / RETURNABLE CYLINDERS	281	T	15-Sep-2025 15-Sep-2025	9,368.12	9,368.12	0.00	0.00	0.00
47008000	RETURNABLE CYLINDERS	281	T	16-Sep-2025 16-Sep-2025	-3,729.00	-3,729.00	0.00	0.00	0.00
47011273	MISC CYLINDER CL2	281	T	24-Sep-2025 24-Sep-2025	1,695.00	1,695.00	0.00	0.00	0.00
47029494	CHLORINE / RETURNABLES	341	T	10-Nov-2025 10-Nov-2025	18,333.99	18,333.99	0.00	0.00	0.00
CR47037304	RETURNABLES	341	T	28-Nov-2025 28-Nov-2025	-3,729.00	-3,729.00	0.00	0.00	0.00
BRO01	**BROCKVILLE POLICE SERVICE**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
#25-16	MARCH 16 INV PREV AUTO THEFT GRANT	353	T	01-Oct-2025 01-Oct-2025	7,029.43	7,029.43	0.00	0.00	0.00
#25-30	PAT GRANT PREVENTING AUTO THEFTS GRANT	325	T	30-Oct-2025 30-Oct-2025	45,259.88	45,259.88	0.00	0.00	0.00
BRO29	**BROWN COLIN**								
EXPJUNE242025	SLL TRAVEL MILEAGE	331	T	01-Oct-2025 01-Oct-2025	67.20	67.20	0.00	0.00	0.00
BT01	**BRANDT TRACTOR**								
4512473	WATERPUMP	353	T	27-Nov-2025 27-Nov-2025	4,289.79	4,289.79	0.00	0.00	0.00
4512490	500 HR SERVICE	353	T	27-Nov-2025 27-Nov-2025	1,909.91	1,909.91	0.00	0.00	0.00
8069460	MIRROR	272	T	23-Sep-2025 23-Sep-2025	214.32	214.32	0.00	0.00	0.00
8070193	FREIGHTLINE SWEEPEF PART REPLACEMENT	310	T	20-Oct-2025 20-Oct-2025	268.40	268.40	0.00	0.00	0.00
CAD01	**CADUCEON ENVIRONMENTAL LABS**								
I25-016334	INT PLUMBING LEAD	325	T	05-Nov-2025 05-Nov-2025	78.28	78.28	0.00	0.00	0.00
I25-016669	SEWAGE SAMPLES	283	T	03-Oct-2025 03-Oct-2025	2,033.40	2,033.40	0.00	0.00	0.00
I25-016670	ECOLI	283	T	03-Oct-2025 03-Oct-2025	1,123.90	1,123.90	0.00	0.00	0.00
I25-017705	LEAD SAMPLING	283	T	03-Oct-2025 03-Oct-2025	44.12	44.12	0.00	0.00	0.00
I25-018333	COLIFORMS ECOLI	325	T	05-Nov-2025 05-Nov-2025	3,904.57	3,904.57	0.00	0.00	0.00
I25-021111	TESTING	341	T	01-Dec-2025 01-Dec-2025	1,939.95	1,939.95	0.00	0.00	0.00
I25-021112	TESTING	341	T	01-Dec-2025 01-Dec-2025	2,617.32	2,617.32	0.00	0.00	0.00
I25018699	SEWAGE SAMPLES	325	T	05-Nov-2025 05-Nov-2025	1,859.30	1,859.30	0.00	0.00	0.00
CALLASH	**CALLERY ASHLEY**								
EXPDEC022025	XMAS DECOR	339	T	02-Dec-2025 02-Dec-2025	47.18	47.18	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
CAM08	**CAMBIUM INC.**								
2025-56565	SOIL CHARACTORIZATION & COMPLIANCE ASSESSMENT 665 CHARLES ST N	294	T	30-Sep-2025 30-Sep-2025	1,130.00	1,130.00	0.00	0.00	0.00
2025-57228	ENV- SOIL ASSESSMENT & COMPLIANCE PLAN	315	T	24-Oct-2025 24-Oct-2025	16,893.50	16,893.50	0.00	0.00	0.00
CAN06	**CANTY AIDAN**								
5	OLG EVENT PHOTOGRAPHY	268	T	22-Sep-2025 22-Sep-2025	500.00	500.00	0.00	0.00	0.00
7	PHOTOGRAPHY SERVICES	288	T	23-Oct-2025 23-Oct-2025	2,000.00	2,000.00	0.00	0.00	0.00
8	EVENT PHOTOGRAPHY DECORATIVING SERVICES	339	T	26-Nov-2025 26-Nov-2025	1,092.00	1,092.00	0.00	0.00	0.00
CAN16	**CANADIAN NIAGARA POWER INC**								
DEC 2025 PAP P	DEC 2025 PAP PAYMENTS	370	E	31-Dec-2025 31-Dec-2025	27,554.16	27,554.16	0.00	0.00	0.00
FEB PAP PMT	FEB 2026 PAP PMT - DEC 2025 USAGE FORTIS	393	E	31-Dec-2025 31-Dec-2025	38,995.24	38,995.24	0.00	0.00	0.00
JAN2026PAP NO	JAN 2026 PAP NOV EXP	388	E	31-Dec-2025 31-Dec-2025	43,562.91	43,562.91	0.00	0.00	0.00
NOV 2025 PAP P	NOV 2025 PAP PMTS	357	E	30-Nov-2025 30-Nov-2025	37,052.13	37,052.13	0.00	0.00	0.00
OCT 2025 PAP P	OCT 2025 PAP PMT	323	E	31-Oct-2025 31-Oct-2025	37,897.56	37,897.56	0.00	0.00	0.00
CAR13	**CARRIER COMMERCIAL SERVICE**								
C021780	CREDIT BILLING #8 OF 13	936	U	17-Nov-2015 17-Dec-2015	-394.70	0.00	0.00	0.00	-394.70
	Supplier Totals :				-394.70	0.00	0.00	0.00	-394.70
CAT02	**CATHOLIC DISTRICT SCHOOL BOARD**								
2025 4TH QTR	4TH QTR 2025	341	T	09-Dec-2025 09-Dec-2025	69,840.02	69,840.02	0.00	0.00	0.00
CED01	**CEDAR SIGNS**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
2025/4665	ASSORTED ROAD SIGNS	310	T	29-Oct-2025 29-Oct-2025	3,912.61	3,912.61	0.00	0.00	0.00
CELLCOM	**8755477 CANADA INC.**								
485392-B1	IPHONE PRO MAX 256GB DESERT	288	T	15-Oct-2025 15-Oct-2025	670.30	670.30	0.00	0.00	0.00
489685-B1	IPHONE 17 256 BLACK OK	316	T	31-Oct-2025 31-Oct-2025	478.95	478.95	0.00	0.00	0.00
492288-B1	SAMSUNG GALAXY S25 FE 128GB	325	T	11-Nov-2025 11-Nov-2025	458.78	458.78	0.00	0.00	0.00
495064-B1	IPHONE 17 512GB MG	339	T	21-Nov-2025 21-Nov-2025	853.13	853.13	0.00	0.00	0.00
496306-B1	IPHONE17 512GB LD	339	T	24-Nov-2025 24-Nov-2025	599.98	599.98	0.00	0.00	0.00
496400-B1	IPHONE 17 512GB AD	339	T	24-Nov-2025 24-Nov-2025	601.11	601.11	0.00	0.00	0.00
496414-B1	IPHONE 16 125 GB CB	339	T	24-Nov-2025 24-Nov-2025	425.99	425.99	0.00	0.00	0.00
498096-B1	IPHONE 17 PRO 512GB RS	339	T	28-Nov-2025 28-Nov-2025	792.47	792.47	0.00	0.00	0.00
CR485392	CLEAR BALANCE	325	T	01-Nov-2025 01-Nov-2025	-10.73	-10.73	0.00	0.00	0.00
CEN04	**CENTRALSQUARE CANADA SOFTWARE INC.**								
447569	PROPERTY TAXES	283	T	29-Sep-2025 29-Sep-2025	572.06	572.06	0.00	0.00	0.00
447611	TAXES - UTILITIES	283	T	29-Sep-2025 29-Sep-2025	2,860.31	2,860.31	0.00	0.00	0.00
449919	PURCHASING	331	T	30-Oct-2025 30-Oct-2025	127.13	127.13	0.00	0.00	0.00
449920	SEPT 28-30 ADMIN	331	T	30-Oct-2025 30-Oct-2025	63.56	63.56	0.00	0.00	0.00
449921	TAXES UTILITY	331	T	30-Oct-2025 30-Oct-2025	317.81	317.81	0.00	0.00	0.00
449922	TAXES UTILITIES	331	T	30-Oct-2025 30-Oct-2025	444.94	444.94	0.00	0.00	0.00
450805	2026 ANNUAL MAINT PLAN	331	T	05-Nov-2025 05-Nov-2025	24,728.86	24,728.86	0.00	0.00	0.00
CHI05	**CHIASSON FORD**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
186670	2022 FORD HYBRID OIL CHANGE AND AIR FILTERS	281	T	02-Oct-2025 02-Oct-2025	301.21	301.21	0.00	0.00	0.00
186901	2022 F-150XTL MAINTENANCE & LIGHT REPLACEMENT	310	T	28-Oct-2025 28-Oct-2025	74.95	74.95	0.00	0.00	0.00
187099	MT BALANCE 4 TIRES	353	T	19-Nov-2025 19-Nov-2025	1,601.80	1,601.80	0.00	0.00	0.00
187232	OIL CHANGE FORD F150	353	T	03-Dec-2025 03-Dec-2025	249.93	249.93	0.00	0.00	0.00
37292	TRUCK COVER TONNEA	331	T	01-Oct-2025 01-Oct-2025	1,981.64	1,981.64	0.00	0.00	0.00
CIM01	**CIMCO REFRIGERATION**								
90984589	COMPRESSOR ROOM WATER TANK SUPPLY AND INSTALL	268	T	19-Aug-2025 19-Aug-2025	14,591.69	14,591.69	0.00	0.00	0.00
90992259	CONDENSOR	339	T	08-Oct-2025 08-Oct-2025	806.26	806.26	0.00	0.00	0.00
91000192	COMPRESSOR FAILURE ALARM	339	T	04-Dec-2025 04-Dec-2025	806.26	806.26	0.00	0.00	0.00
CIN01	**CINTAS CANADA LIMITED**								
4244784425	WEEKLY RUG ROTATION	268	T	29-Sep-2025 29-Sep-2025	50.85	50.85	0.00	0.00	0.00
4244784707	WEEKLY RUG ROTATION	268	T	29-Sep-2025 29-Sep-2025	66.90	66.90	0.00	0.00	0.00
4245521612	WKLY RUG ROTATION	281	T	06-Oct-2025 06-Oct-2025	50.85	50.85	0.00	0.00	0.00
4245521816	WKLY RUG ROTATION	281	T	06-Oct-2025 06-Oct-2025	74.35	74.35	0.00	0.00	0.00
4246375970	WKLY RUG ROTATION	283	T	14-Oct-2025 14-Oct-2025	50.85	50.85	0.00	0.00	0.00
4246376387	WKLY RUG ROTATION	283	T	14-Oct-2025 14-Oct-2025	74.35	74.35	0.00	0.00	0.00
4246986347	ROTATING RUG SERVICE	306	T	20-Oct-2025 20-Oct-2025	50.85	50.85	0.00	0.00	0.00
4246986814	ROTATING RUG SERVICE	306	T	20-Oct-2025 20-Oct-2025	74.35	74.35	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
4247739374	ROTATING RUG SERVICE	306	T	27-Oct-2025 27-Oct-2025	50.85	50.85	0.00	0.00	0.00
4247739610	ROTATING RUG SERVICE	306	T	27-Oct-2025 27-Oct-2025	74.35	74.35	0.00	0.00	0.00
4248507130	TH RUG ROTATION	325	T	03-Nov-2025 03-Nov-2025	50.85	50.85	0.00	0.00	0.00
4248507629	ARENA RUG ROTATION	325	T	03-Nov-2025 03-Nov-2025	74.35	74.35	0.00	0.00	0.00
4249225266	RUG ROTATION	331	T	10-Nov-2025 10-Nov-2025	50.85	50.85	0.00	0.00	0.00
4249225616	ARENA WKLY RUG ROTATION	325	T	10-Nov-2025 10-Nov-2025	74.35	74.35	0.00	0.00	0.00
4249997637	TH RUG ROTATION	325	T	17-Nov-2025 17-Nov-2025	50.85	50.85	0.00	0.00	0.00
4249998141	ARENA RUG ROTATION	331	T	17-Nov-2025 17-Nov-2025	74.35	74.35	0.00	0.00	0.00
4250863657	RUG ROTATION	331	T	24-Nov-2025 24-Nov-2025	50.85	50.85	0.00	0.00	0.00
4250863952	RUG ROTATION	331	T	24-Nov-2025 24-Nov-2025	74.35	74.35	0.00	0.00	0.00
4251513529	WKLY RUG ROTATION	339	T	01-Dec-2025 01-Dec-2025	50.85	50.85	0.00	0.00	0.00
4251513812	WKLY RUG ROTATION	339	T	01-Dec-2025 01-Dec-2025	74.35	74.35	0.00	0.00	0.00
4252203336	WKLY RUG ROTATION	341	T	08-Dec-2025 08-Dec-2025	50.85	50.85	0.00	0.00	0.00
4252203499	WKLY RUG ROTATION	341	T	08-Dec-2025 08-Dec-2025	74.35	74.35	0.00	0.00	0.00
CIRINN	**CIRCULAR INNOVATION COUNCIL**								
26818	DEC 1 - NOV 30 2026 MEMBERSHIP	325	T	03-Nov-2025 03-Nov-2025	240.00	240.00	0.00	0.00	0.00
CITYCRUISE	**CITY CRUISES GANANOQUE**								
6474114-653076[illegible]	TICKET SALES SEPT 16-SEPT 30 2025	272	T	01-Oct-2025 01-Oct-2025	2,574.03	2,574.03	0.00	0.00	0.00
6538814-658307[illegible]	TICKET SALES OCT 1 15	288	T	16-Oct-2025 16-Oct-2025	2,746.74	2,746.74	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
6595552-662864(	boat tickets for resale October 16 - 31 st	315	T	03-Nov-2025 03-Nov-2025	483.56	483.56	0.00	0.00	0.00
CLA04	**CLARKE & WRIGHT PROFESSIONAL CORPORATION**								
36474	DP-2025-08 POOL 90-96 KSE	315	T	28-Oct-2025 28-Oct-2025	423.23	423.23	0.00	0.00	0.00
36645	DP-202409 GOLDEN MILE CORP. 87-95 KSE PARK FOR 154 KSE	315	T	28-Oct-2025 28-Oct-2025	423.23	423.23	0.00	0.00	0.00
36646	DP-2024-09 GOLDEN MILE CORP. 154 KSE	315	T	28-Oct-2025 28-Oct-2025	423.23	423.23	0.00	0.00	0.00
36647	DP-2025-07 HOLBIK 250 WILSON DR	315	T	28-Oct-2025 28-Oct-2025	423.23	423.23	0.00	0.00	0.00
CLA07	**CLARK BUS AND MARINE LTD.**								
44454	SENIOR PROGRAMMINC GRANT 2025/2026 BUS TRANSPORTION TO SR SWIMS IN KINGSTON OK L HIGGS	294	T	20-Oct-2025 20-Oct-2025	2,373.00	2,373.00	0.00	0.00	0.00
COC02	**GIP PAVING INC.**								
1617218	GRANULAR A	353	T	27-Nov-2025 27-Nov-2025	2,920.13	2,920.13	0.00	0.00	0.00
COCHLANL	**COCHLAN LYNDEN**								
EXPNOV242025	FIRST AID COURSE MILEAGE	339	T	24-Nov-2025 24-Nov-2025	46.08	46.08	0.00	0.00	0.00
COG01	**COGECO CONNEXION INC.**								
DEC PAP PMTS	DEC 2025 PAP PMTS	370	E	31-Dec-2025 31-Dec-2025	5,170.16	5,170.16	0.00	0.00	0.00
NOV 2025 PAP P	NOV 2025 PAP PMT	357	E	30-Nov-2025 30-Nov-2025	451.76	451.76	0.00	0.00	0.00
OCT 2025 PAP P	OCT 2025 PAP PMT	323	E	31-Oct-2025 31-Oct-2025	5,042.56	5,042.56	0.00	0.00	0.00
COM01	**COMMERCIAL DOOR SYSTEMS LTD**								
491947989	SALLYPORT DOOR REPAIR	331	T	12-Nov-2025 12-Nov-2025	355.95	355.95	0.00	0.00	0.00
COM07	**COMPASS MINERALS CANADA**								
1564538	ROCK SALT	325	T	12-Nov-2025 12-Nov-2025	9,030.47	9,030.47	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
1565316	HWY DEICING ROCK SALT	325	T	13-Nov-2025 13-Nov-2025	9,086.77	9,086.77	0.00	0.00	0.00
1581608	HWY DEICING ROCK SALT	353	T	12-Oct-2025 12-Oct-2025	17,709.04	17,709.04	0.00	0.00	0.00
1583638	HWY DEICING ROCK SALT	353	T	12-Dec-2025 12-Dec-2025	9,992.28	9,992.28	0.00	0.00	0.00
1584972	HWY DEICING ROCK SALT	353	T	15-Dec-2025 15-Dec-2025	4,702.31	4,702.31	0.00	0.00	0.00
COMPETERS	**URBINT CANADA INC (PREVIOUSLY COMPETERS**								
10909	SERVICE FOR MONTH OF AUGUST 2025	306	T	15-Oct-2025 15-Oct-2025	339.00	339.00	0.00	0.00	0.00
10950	SERVICE FOR MONTH OF SEPTEMBER 2025	306	T	16-Oct-2025 16-Oct-2025	339.00	339.00	0.00	0.00	0.00
10991	SERVICE FOR MONTH OF OCTOBER 2025	306	T	17-Oct-2025 17-Oct-2025	339.00	339.00	0.00	0.00	0.00
11097	SOFTWARE SERVICE	341	T	24-Nov-2025 24-Nov-2025	339.00	339.00	0.00	0.00	0.00
11267	SOFTWARE SERVICE	353	T	11-Dec-2025 11-Dec-2025	339.00	339.00	0.00	0.00	0.00
CON01	**CONSEIL DE LES ECOLES PUBLIQUE**								
4TH QTR 3025	3RD QTR PMT	341	T	09-Dec-2025 09-Dec-2025	3,983.36	3,983.36	0.00	0.00	0.00
DEVELOPMENT	DEVELOPMENT CHARGE 2025	341	T	09-Dec-2025 09-Dec-2025	10,656.00	10,656.00	0.00	0.00	0.00
CON06	**CONSERVATION OF SCULPTURES MONUMENTS AND**								
5102/2025/10/10	CSMO PROPOSAL 5062 CONSERVATION TREATMENT OF LION SCULPTURE FROM GANANOQUE PUBLIC ART COLLECTIOI	306	T	10-Oct-2025 10-Oct-2025	7,853.50	7,853.50	0.00	0.00	0.00
CRISYS	**CRISYS LIMITED**								
4194	SYSTEM MAINTENACE NOV 2025-26	294	T	21-Oct-2025 21-Oct-2025	2,474.70	2,474.70	0.00	0.00	0.00
CSN01	**CSN Collision Centre e 2829158 ont**								
4720	CCURTIS 2016 CHEV 1500	341	T	22-Oct-2025 22-Oct-2025	2,609.48	2,609.48	0.00	0.00	0.00
CUN01	**CUNNINGHAM SWAN CARTY LITTLE & BONHAM LLP**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
204242	DESCRIPTION "CODE OF CONDUCT"	315	T	24-Jun-2025 24-Jun-2025	310.75	310.75	0.00	0.00	0.00
205881	AUG 25 INV APP FOR JUDICAL REVIEW	341	T	01-Oct-2025 01-Oct-2025	550.88	550.88	0.00	0.00	0.00
207190	DEBENTURE WITH INFRASTRUCTURE ONTARIO OILC	281	T	25-Sep-2025 25-Sep-2025	872.30	872.30	0.00	0.00	0.00
207390	HR MATTER	281	T	29-Sep-2025 29-Sep-2025	1,695.00	1,695.00	0.00	0.00	0.00
208165	HR MATTERS FILE 16418.0002	316	T	27-Oct-2025 27-Oct-2025	1,243.00	1,243.00	0.00	0.00	0.00
208207	CODE OF CONDUCT COMPLAINT	315	T	27-Oct-2025 27-Oct-2025	2,260.00	2,260.00	0.00	0.00	0.00
208313	TAX RATE BYLAW	315	T	27-Oct-2025 27-Oct-2025	197.75	197.75	0.00	0.00	0.00
208342	AUDIT LETTER	316	T	27-Oct-2025 27-Oct-2025	94.92	94.92	0.00	0.00	0.00
209392	GENERAL ADVICE FILE 16418.0138	341	T	18-Nov-2025 18-Nov-2025	706.25	706.25	0.00	0.00	0.00
209464	IC ADVISE	341	T	18-Nov-2025 18-Nov-2025	146.90	146.90	0.00	0.00	0.00
CUP01	**CANADIAN UNION OF PUBLIC EMPLOYEES**								
NOV2025DUES	NOV 2025 CUPE UNION DUES	339	T	07-Dec-2025 07-Dec-2025	1,454.01	1,454.01	0.00	0.00	0.00
SEPT 2025	SEPTEMBER CUPE UNION DUES	281	T	08-Oct-2025 08-Oct-2025	1,404.99	1,404.99	0.00	0.00	0.00
CUP02	**DAVID J. CUPIDO CONSTRUCTION LTD.**								
9776	BYLAW 2025-041 DAYCARE RENOVATIONS	272	T	25-Aug-2025 25-Aug-2025	29,123.59	29,123.59	0.00	0.00	0.00
9860	DRAW #4 - GANANOQUE DAYCARE CENTRE RENOVATION	306	T	25-Sep-2025 25-Sep-2025	25,927.40	25,927.40	0.00	0.00	0.00
DALLAIRE	**DALLAIRE TANYA R**								
EXPSEPT222025	MFOA CONFERENCE SEPT 2025	281	T	22-Sep-2025 22-Sep-2025	1,525.67	1,525.67	0.00	0.00	0.00
DAR03	**DARLINGTON DANA**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
EXPDEC112025	MHCR	353		11-Dec-2025	407.01	407.01	0.00	0.00	0.00
			T	11-Dec-2025					
EXPNOV252025	PANTS	331		25-Nov-2025	146.90	146.90	0.00	0.00	0.00
			T	25-Nov-2025					
EXPOCT162025	USE OF FORCE TRAINING - CARBINE/IRD SEPT 8-12 OCT6-10	288		16-Oct-2025	200.00	200.00	0.00	0.00	0.00
			T	16-Oct-2025					
DAV06	**DAVTECH**								
SI-176514	SUPPLIES	353		25-Nov-2025	44.05	44.05	0.00	0.00	0.00
			T	25-Nov-2025					
SI-176579	SEC BAGS	353		27-Nov-2025	64.12	64.12	0.00	0.00	0.00
			T	27-Nov-2025					
DCML	**DCML ENTERPRISES LTD**								
1132	CONSULTING SEPT 15 - SEPT 26	283		26-Sep-2025	6,667.49	6,667.49	0.00	0.00	0.00
			T	26-Sep-2025					
1133	CONSULTING SEVICES: WATER /WASTEWATER SEPT 29 - OCT 10	294		10-Oct-2025	6,927.87	6,927.87	0.00	0.00	0.00
			T	10-Oct-2025					
1134	CONSULTING OCT 13 -24TH	316		24-Oct-2025	6,700.69	6,700.69	0.00	0.00	0.00
			T	24-Oct-2025					
1135	CONSULTING OCT 27 - NOV 7TH	325		07-Nov-2025	6,493.78	6,493.78	0.00	0.00	0.00
			T	07-Nov-2025					
1136	CONSULTING SERVICES NOV 10-21	339		21-Nov-2025	6,580.49	6,580.49	0.00	0.00	0.00
			T	21-Nov-2025					
1137	CONSULTING NOV 24-DEC 5	353		05-Dec-2025	6,584.46	6,584.46	0.00	0.00	0.00
			T	05-Dec-2025					
DEBBMO	**MORRISON DEBBI BURNS**								
43	PUZZLES	339		20-Nov-2025	140.00	140.00	0.00	0.00	0.00
			T	20-Nov-2025					
DEDENV	**DEDICATED ENVIRONMENTAL SERVICES INC.**								
7421	815 KING ST E VAC/WAS SEWAGE FROM LIFT STATION	325		11-Nov-2025	5,103.79	5,103.79	0.00	0.00	0.00
			T	11-Nov-2025					
7519	CVAC FALVE BOXES	353		09-Dec-2025	1,478.19	1,478.19	0.00	0.00	0.00
			T	09-Dec-2025					
DEL04	**DELAGE LANDEN FINANCIAL SERVICES CANADA INC.**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
10444276	CONTRACT 001-0331240-000	288 T		16-Oct-2025 16-Oct-2025	380.18	380.18	0.00	0.00	0.00
10494550	IPHONES CONTACT 001-0331240-000	331 T		15-Nov-2025 15-Nov-2025	379.80	379.80	0.00	0.00	0.00
10544599	30 IPHONES	353 T		16-Dec-2025 16-Dec-2025	379.80	379.80	0.00	0.00	0.00
DENNMAT	**DENNISON MATTHEW C.J.**								
EXP-31/10/2025	2025 CANADA NICHE USER GROUP NOV 4-5	310 T		31-Oct-2025 31-Oct-2025	70.00	70.00	0.00	0.00	0.00
EXP-31/10/2025('	APCO CANADA 2025 CONFRENCE	312 T		31-Oct-2025 31-Oct-2025	220.00	220.00	0.00	0.00	0.00
EXPOCT82025	OPTIC EXPS OCT 7 -9	283 T		08-Oct-2025 08-Oct-2025	160.00	160.00	0.00	0.00	0.00
DIC01	**DICKSON ANDREW**								
EXPNOV212025	FIRE CHIEF AGM	331 T		21-Nov-2025 21-Nov-2025	107.00	107.00	0.00	0.00	0.00
EXPOCT82025	AIRBNB FDIC TRAINING 2026	281 T		08-Oct-2025 08-Oct-2025	3,622.19	3,622.19	0.00	0.00	0.00
DIG02	**QUADIENT LEASING**								
6326764	LEASE PAYMENT FOR LETTER FOLDER	294 T		01-Oct-2025 01-Oct-2025	203.08	203.08	0.00	0.00	0.00
6328203	LEASE PMT	325 T		01-Nov-2025 01-Nov-2025	203.08	203.08	0.00	0.00	0.00
DIR02	**FAMILY RESPONSIBILITY OFFICE**								
[redacted]		316 T		11-Nov-2025 11-Nov-2025	558.46	558.46	0.00	0.00	0.00
[redacted] PP24 2025		331 T		24-Nov-2025 24-Nov-2025	558.46	558.46	0.00	0.00	0.00
[redacted] 2025 PPD 26		353 T		16-Dec-2025 16-Dec-2025	558.46	558.46	0.00	0.00	0.00
[redacted] -2025		300 T		27-Oct-2025 27-Oct-2025	558.46	558.46	0.00	0.00	0.00
[redacted] PP21 2025		283 T		16-Oct-2025 16-Oct-2025	558.46	558.46	0.00	0.00	0.00
[redacted] PP25 2025		341 T		08-Dec-2025 08-Dec-2025	558.46	558.46	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
DMITCHELL	**DOUG MITCHELL C/O MITCHELL & SON CONTRA**								
20250036	REPAIRS & MAINTENECE AT LIGHTHOUSE AT GAN WATERFRONT	294	T	15-Oct-2025 15-Oct-2025	1,469.00	1,469.00	0.00	0.00	0.00
20250037	T BAR CEILING FIRE RATED MECHANICAL ROOM CLOSETS	288	T	15-Oct-2025 15-Oct-2025	9,379.00	9,379.00	0.00	0.00	0.00
20250041	INSTALL FIRE RETARDENT CEILINGS IN MECHANICAL ROOMS	315	T	04-Nov-2025 04-Nov-2025	8,847.90	8,847.90	0.00	0.00	0.00
DON08	**DONALDSON DEBRA**								
EXP-01/11/2025	WITCHES NIGHT OUT 2025	315	T	01-Nov-2025 01-Nov-2025	125.00	125.00	0.00	0.00	0.00
DRA05	**DRAPER DOORS**								
35326	SUPPLY & INSTALL OF LIFTMASTER JACK SHAFT	315	T	05-Nov-2025 05-Nov-2025	9,203.85	9,203.85	0.00	0.00	0.00
35818	SERVICE CALL	341	T	31-Oct-2025 31-Oct-2025	550.31	550.31	0.00	0.00	0.00
DRJRALEIGH	**DR JAMES RALEIGH**								
QTRLY REC	QTRLY PHYSICIAN RECRUITMENT	339	T	07-Dec-2025 07-Dec-2025	5,000.00	5,000.00	0.00	0.00	0.00
ENVCONT1	**ENVIRONMENTAL CONTRACTING SERVICES INC.**								
25112025-43	BYLAW 2025-094 STORM WATER INFRASTRUCTURE	339	T	25-Nov-2025 25-Nov-2025	112,948.45	112,948.45	0.00	0.00	0.00
EVANSNK	**EVANS NICK**								
EXP-31/10/2025	SPECIAL CONSTABLE TRAINING - KINGSTON POLICE NOV 3-28	312	T	31-Oct-2025 31-Oct-2025	400.00	400.00	0.00	0.00	0.00
EVO02	**EVOQUA WATER TECHNOLOGIES LTD.**								
907279158	CHORIATION WTP	325	T	30-Oct-2025 30-Oct-2025	5,964.61	5,964.61	0.00	0.00	0.00
EXCELPRO	**EXCELPRO AUTOMATION INC.**								
038096	SERVICE CALL FOR SPS2 PUMPS	310	T	17-Oct-2025 17-Oct-2025	172.89	172.89	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
	MALFUNCTION								
038503	WTP PROGRAMMER 202	341		27-Nov-2025	172.89	172.89	0.00	0.00	0.00
			T	27-Nov-2025					
FAM02	**FSEAP (FAMILY SERVICES EMPLOYEE ASSISTANCE**								
EAP-25 8471	EAP SERVICES FOR	306		01-Oct-2025	1,161.00	1,161.00	0.00	0.00	0.00
	OCT/NOV/DEC 2025		T	01-Oct-2025					
FAS02	**FASTENAL CANADA LTD.**								
ONBRC189870	VARIOUS SUPPLIES	306		22-Oct-2025	603.44	603.44	0.00	0.00	0.00
			T	22-Oct-2025					
ONBRC190767	SUPPLIES	353		12-Dec-2025	1,043.94	1,043.94	0.00	0.00	0.00
			T	12-Dec-2025					
FASTED	**FAST EDDIE'S AUTO RECYCLING**								
10846	BRUSH GRINGING AT	305		08-Oct-2025	5,650.00	5,650.00	0.00	0.00	0.00
	665 CHARLES ST N		T	08-Oct-2025					
11242	FLOAT / GRINDING	341		04-Dec-2025	8,085.15	8,085.15	0.00	0.00	0.00
			T	04-Dec-2025					
FED02	**FEDERATION OF CANADIAN MUNICIPALITIES**								
INV-47969-T7L2Y	2026-2027	339		10-Nov-2025	2,046.09	2,046.09	0.00	0.00	0.00
	MEMBERSHIP		T	10-Nov-2025					
FIR04	**FIRE MARSHAL'S PUBLIC FIRE SAFETY COUNCIL**								
IN169150	SHOE CHARMS	310		14-Aug-2025	48.37	48.37	0.00	0.00	0.00
			T	14-Aug-2025					
FIRECHEK	**FIRECHEK PROTECTION**								
14803	SUPPLIES AND	281		30-Sep-2025	1,534.19	1,534.19	0.00	0.00	0.00
	TESTING		T	30-Sep-2025					
FLA04	**FLAGS UNLIMITED**								
AR049834	180X 360 FLAG	316		07-Nov-2025	2,312.07	2,312.07	0.00	0.00	0.00
			T	07-Nov-2025					
FLU01	**FLUENT INFORMATION MANAGEMENT SYSTEMS INC**								
INV-10407	ANNUAL SUBSCRIPTION	331		15-Nov-2025	1,356.00	1,356.00	0.00	0.00	0.00
			T	15-Nov-2025					
FRO05	**FRONTENAC MUNICIPAL LAW ENFORCEMENT INC.**								
GAN-2025-DECE	ANIMAL CONTROL /	341		09-Dec-2025	8,250.63	8,250.63	0.00	0.00	0.00
	PARKING /BYLAW ENF		T	09-Dec-2025					

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
GAN-2025-NOVE	ANIMAL CONTROL \ PARKING \ BYLAW ENF	341	T	30-Nov-2025 30-Nov-2025	8,250.63	8,250.63	0.00	0.00	0.00
GAN-2025-OCTO	OCT ANNINAL CONTROL PARKING BYLAW ENF	325	T	31-Oct-2025 31-Oct-2025	8,250.63	8,250.63	0.00	0.00	0.00
GAN-2025-SEPTI	SEPT ANIMAL CONTROL PARKING BYLAW ENF	325	T	01-Oct-2025 01-Oct-2025	8,250.63	8,250.63	0.00	0.00	0.00
GAN-LANDFILL-2	NOV YARD WASTE ATT	341	T	30-Nov-2025 30-Nov-2025	1,129.74	1,129.74	0.00	0.00	0.00
GANLANDFILL-2(	OCT YARD ATT.	341	T	31-Oct-2025 31-Oct-2025	1,129.74	1,129.74	0.00	0.00	0.00
GANLANDFILL20	SEPT 2025 YARD WASTE ATT	341	T	01-Oct-2025 01-Oct-2025	1,129.74	1,129.74	0.00	0.00	0.00
FRO08	**FRONTLINE OUTFITTERS**								
IN2323721	SHIRTS / FLASH	281	T	21-Aug-2025 21-Aug-2025	256.00	256.00	0.00	0.00	0.00
IN2352246	SHIRTS AND PANTS	281	T	03-Oct-2025 03-Oct-2025	559.59	559.59	0.00	0.00	0.00
FRONTCOMM	**FRONTLINE COMMUNICATIONS**								
01092025-GANFI	SEPT 1 INV RADIO MAINT	325	T	01-Oct-2025 01-Oct-2025	800.42	800.42	0.00	0.00	0.00
01092025-GANPI	SEPT 1 INV RADIO MAINT	325	T	01-Oct-2025 01-Oct-2025	988.75	988.75	0.00	0.00	0.00
01102025-GANFI	RADIO MAINT	325	T	01-Oct-2025 01-Oct-2025	800.42	800.42	0.00	0.00	0.00
01102025-GANPI	RADIO MAINT	325	T	01-Oct-2025 01-Oct-2025	988.75	988.75	0.00	0.00	0.00
01112025-GANFI	RADIO MAINT	325	T	01-Nov-2025 01-Nov-2025	820.44	820.44	0.00	0.00	0.00
01112025-GANPI	RADIO MAINT	325	T	01-Nov-2025 01-Nov-2025	1,013.48	1,013.48	0.00	0.00	0.00
01122025-GANFI	RADIO MAINT SERVICES	353	T	01-Dec-2025 01-Dec-2025	820.44	820.44	0.00	0.00	0.00
FSET	**FSET INC.**								
7315	MONTHLY DESKTOP SERVICE	283	T	01-Sep-2025 01-Sep-2025	7,085.10	7,085.10	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
7402	DESKTOP	281		01-Oct-2025	7,723.55	7,723.55	0.00	0.00	0.00
			T	01-Oct-2025					
7465	3 NEW DESKTOPS	281		02-Oct-2025	4,262.25	4,262.25	0.00	0.00	0.00
			T	02-Oct-2025					
7477	ACROBAT PRO FOR TEAMS	283		07-Oct-2025	8,102.24	8,102.24	0.00	0.00	0.00
			T	07-Oct-2025					
7503	SERVER LICENSES	331		24-Oct-2025	2,934.69	2,934.69	0.00	0.00	0.00
			T	24-Oct-2025					
7535	DESKTOP SERVICE	325		01-Nov-2025	7,723.55	7,723.55	0.00	0.00	0.00
			T	01-Nov-2025					
7646	DESKTOP SERVICE	353		01-Dec-2025	8,152.95	8,152.95	0.00	0.00	0.00
			T	01-Dec-2025					
FUNNELL	**FUNNELL ELECTRICAL CONTRACTING INC.**								
1224	FIX SIGN / REPLACE 2 LED LIGHT	331		26-Nov-2025	418.10	418.10	0.00	0.00	0.00
			T	26-Nov-2025					
1241	NEW FIXTURES	353		11-Dec-2025	2,853.25	2,853.25	0.00	0.00	0.00
			T	11-Dec-2025					
GAN08	**GANANOQUE CHEVROLET BUICK GMC CADILLAC**								
20250718-1	JULY 18 INV VIN 1GC3KLE79SF329102 LICENCE FEE	316		01-Oct-2025	450.00	450.00	0.00	0.00	0.00
			T	01-Oct-2025					
20250718-2	JULY 18INV VIN 1GC3KSE79SF329059 LICENSE FEES	316		01-Oct-2025	450.00	450.00	0.00	0.00	0.00
			T	01-Oct-2025					
392052	CHEV COLOR 86133OIL CHANGE	283		10-Oct-2025	132.29	132.29	0.00	0.00	0.00
			T	10-Oct-2025					
392074	CHEV EQUINOX OIL CHANGE	283		10-Oct-2025	132.29	132.29	0.00	0.00	0.00
			T	10-Oct-2025					
392346	OIL LUBE AND FILTER + SES LIGHT ON	306		29-Oct-2025	254.00	254.00	0.00	0.00	0.00
			T	29-Oct-2025					
393165	FORD 2025 MOUNT & BALANCE 4 TIRES	331		20-Nov-2025	1,597.48	1,597.48	0.00	0.00	0.00
			T	20-Nov-2025					
393869	2016 CHEV TAHOE WINTER TIRES	325		17-Nov-2025	267.93	267.93	0.00	0.00	0.00
			T	17-Nov-2025					
393870	2020 TAHOE WINTER TIRES	325		17-Nov-2025	1,592.68	1,592.68	0.00	0.00	0.00
			T	17-Nov-2025					

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
394023	FORD 2022 INTERCEPTOR TIRES	331	T	19-Nov-2025 19-Nov-2025	1,592.95	1,592.95	0.00	0.00	0.00
394184	FORD EXPLORER 2020 MOUNT & BALANCE TIRES	331	T	21-Nov-2025 21-Nov-2025	233.07	233.07	0.00	0.00	0.00
394778	CHECK ENGINE LIGHT	339	T	02-Dec-2025 02-Dec-2025	550.46	550.46	0.00	0.00	0.00
394778BAL	BALANCE ON IN	341	T	02-Dec-2025 02-Dec-2025	79.23	79.23	0.00	0.00	0.00
395127	REPLACE BATTERY	353	T	09-Dec-2025 09-Dec-2025	432.01	432.01	0.00	0.00	0.00
484010	HARNESS	353	T	07-Nov-2025 07-Nov-2025	148.27	148.27	0.00	0.00	0.00
GAN18	**GANANOQUE & DISTRICT HUMANE SOCIETY**								
001	AFTERNOON TEA WITH AGNES MAUL MACHAR	339	T	26-Nov-2025 26-Nov-2025	30.00	30.00	0.00	0.00	0.00
GAN26	**GANANOQUE CURLING CLUB**								
920806	SEPT 24 INV SIGN RENTAL IN ICE DECALS	325	T	01-Oct-2025 01-Oct-2025	452.00	452.00	0.00	0.00	0.00
GAN28	**GANANOQUE POLICE ASSOCIATION**								
3RDQTR2025DU	3RD QTR DUES	281	T	08-Oct-2025 08-Oct-2025	5,367.50	5,367.50	0.00	0.00	0.00
GAN31	**GANANOQUE SKATING CLUB**								
1314	DEC 2025 ICE SHOW	339	T	11-Nov-2025 11-Nov-2025	500.00	500.00	0.00	0.00	0.00
GAN44	**GAN SIGN WORKS**								
1844	WITCHES NIGHT OUT BANNER	315	T	21-Oct-2025 21-Oct-2025	542.40	542.40	0.00	0.00	0.00
1852	SPLASHPAD WASHROOI SIGN "CLOSED FOR SEASON"	306	T	28-Oct-2025 28-Oct-2025	59.89	59.89	0.00	0.00	0.00
1856	ARENA SIGNS / DECALS	316	T	07-Nov-2025 07-Nov-2025	175.15	175.15	0.00	0.00	0.00
1875	SIGN NO TREE DISPOSAL	341	T	04-Dec-2025 04-Dec-2025	126.56	126.56	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
1877	SIDEWALK CLOSURE SIGN	353	T	11-Dec-2025 11-Dec-2025	146.90	146.90	0.00	0.00	0.00
GILLHEI	**GILLIGAM HEIDI**								
OCT222025	FARMERS MARKET OCT 2ND	281	T	02-Oct-2025 02-Oct-2025	200.00	200.00	0.00	0.00	0.00
GIN01	**GIN-COR INDUSTRIES INC.**								
95546	SUPPLIES	325	T	05-Nov-2025 05-Nov-2025	85.24	85.24	0.00	0.00	0.00
GMPAPPMT	**GM FINANCIAL**								
DEC 2025 PAP	DEC PAP PMTS	370	E	31-Dec-2025 31-Dec-2025	1,489.14	1,489.14	0.00	0.00	0.00
OCT 2025 PAP P	OCT 2025 PAP PMT	323	E	31-Oct-2025 31-Oct-2025	1,489.14	1,489.14	0.00	0.00	0.00
GOL01	**GOLDSMITH SAW TOOL & KNIFE**								
2000379	ZAMBONI BLADE SHARPENING	281	T	29-Sep-2025 29-Sep-2025	159.33	159.33	0.00	0.00	0.00
2000601	ZAMBONI BLADE SHARPENING	288	T	10-Oct-2025 10-Oct-2025	159.33	159.33	0.00	0.00	0.00
2000829	ZAMBONI BLADE SHARPENING	316	T	27-Oct-2025 27-Oct-2025	300.58	300.58	0.00	0.00	0.00
2001061	ZAMBONI BLADE SHARPENING	325	T	10-Nov-2025 10-Nov-2025	159.33	159.33	0.00	0.00	0.00
201316	ZAMBONIE BLADE SHARPENING	339	T	24-Nov-2025 24-Nov-2025	265.27	265.27	0.00	0.00	0.00
GOW01	**GOWLING WLG (CANADA) LLP**								
20588789	LEGAL IPG 53640-189373	283	T	30-Sep-2025 30-Sep-2025	4,197.95	4,197.95	0.00	0.00	0.00
GRA07	**TRUDY GRAVEL**								
EXP-10-23-2025	REMIBURSE RE SR MANAGEMENT STRAT REFRESH	300	T	23-Oct-2025 23-Oct-2025	236.44	236.44	0.00	0.00	0.00
GRA11	**MARK GRAHAM**								
EXPNOV282025	BOOTS	339	T	28-Nov-2025 28-Nov-2025	258.76	258.76	0.00	0.00	0.00
EXPOCT102025	USE OF FORCE SEPT 8 OCT 6	283	T	10-Oct-2025 10-Oct-2025	40.00	40.00	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
GRE13	**GREER GALLOWAY A DIVISION OF JP2G**								
46678	BYLAW 2024-079 & 25-2032A GAN WATER ST SWING BRIDGE	294	T	13-Oct-2025 13-Oct-2025	7,891.64	7,891.64	0.00	0.00	0.00
46681	BYLAW 2024-002 & 25-2030A GAN - KING ST PEDESTRIAN BRIDGE REMOVAL	294	T	13-Oct-2025 13-Oct-2025	3,347.63	3,347.63	0.00	0.00	0.00
46782	5 INSPECTIONS UMBRELLA ENGINEERING SERVICES	288	T	16-Oct-2025 16-Oct-2025	1,356.00	1,356.00	0.00	0.00	0.00
47097	KING ST PED BRIDGE REMOVAL	339	T	18-Nov-2025 18-Nov-2025	7,604.90	7,604.90	0.00	0.00	0.00
47181	VISITOR CENTER - UMBRELLA CAD DRAWING	331	T	19-Nov-2025 19-Nov-2025	721.31	721.31	0.00	0.00	0.00
47277	UMBRELLA SITE INSPECTION	331	T	20-Nov-2025 20-Nov-2025	678.00	678.00	0.00	0.00	0.00
47371	KINGST PEDESTRIAN BRIDGE BYLAW 2024-002	353	T	04-Dec-2025 04-Dec-2025	17,595.51	17,595.51	0.00	0.00	0.00
GREAT	**GIGPRINT**								
CT25092025E	NON-WINDOW ENVELOPES	288	T	17-Oct-2025 17-Oct-2025	1,379.73	1,379.73	0.00	0.00	0.00
SI-87675	GARB TAGS 538001 - 571400	316	T	07-Nov-2025 07-Nov-2025	4,881.80	4,881.80	0.00	0.00	0.00
GREENSUZ	**GREEN SUZANNE**								
EXP-01/11/2025	READINGS FOR WITCHES NIGHT OUT 2025	315	T	01-Nov-2025 01-Nov-2025	125.00	125.00	0.00	0.00	0.00
GREMAPLES	**GREEN MAPLES ENVIRONMENTA L INC**								
GME 7741	MONTHLY JANITORIAL SERVICES - 30 KING ST	305	T	22-Oct-2025 22-Oct-2025	1,615.90	1,615.90	0.00	0.00	0.00
GME 7739	MONTHLY JANITORIAL SERVICES - 340 HERBERT ST	305	T	22-Oct-2025 22-Oct-2025	2,879.24	2,879.24	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
GME 7740	MONTHLY JANITORIAL SERVICES - 665 CHARLES ST N	305	T	22-Oct-2025 22-Oct-2025	470.08	470.08	0.00	0.00	0.00
GME 7742	MONTHLY JANITORIAL SERVICES - 115 WATER ST	305	T	22-Oct-2025 22-Oct-2025	232.59	232.59	0.00	0.00	0.00
GME 7829	ES CLEANING	331	T	20-Nov-2025 20-Nov-2025	2,879.24	2,879.24	0.00	0.00	0.00
GME 7830	PW CLEANING	331	T	20-Nov-2025 20-Nov-2025	470.08	470.08	0.00	0.00	0.00
GME 7831	TH CLEANING	331	T	20-Nov-2025 20-Nov-2025	1,615.90	1,615.90	0.00	0.00	0.00
GME 7832	CUSTOMS BUILDING CLEANING	331	T	20-Nov-2025 20-Nov-2025	232.59	232.59	0.00	0.00	0.00
GUY01	**GUY BRENDA**								
EXPOCT92025	MILEAGE JUNE 6 - OCT 8	283	T	09-Oct-2025 09-Oct-2025	618.73	618.73	0.00	0.00	0.00
HAC01	**HACH COMPANY**								
401451	LAB ANALS SUPPLIES	341	T	02-Dec-2025 02-Dec-2025	2,878.81	2,878.81	0.00	0.00	0.00
401468	EQUIPMENT REPAIR	341	T	02-Dec-2025 02-Dec-2025	4,445.42	4,445.42	0.00	0.00	0.00
HALFHALL	**HALFWAY TO HALLOWEEN**								
MOTION 2025-28	TAP GRANTHALFWAY TO HALLOWEEN	353	T	20-Oct-2025 20-Oct-2025	17,170.48	17,170.48	0.00	0.00	0.00
HALLTIM	**HALLMAN TIM**								
NOV282025	1000 IS TRADING CO BIA	339	T	28-Nov-2025 28-Nov-2025	200.00	200.00	0.00	0.00	0.00
HAN01	**HANSLER SMITH LTD**								
5853083	ORANGE REFLECTIVE TAPE	272	T	26-Sep-2025 26-Sep-2025	271.70	271.70	0.00	0.00	0.00
5857501	PPE PURCHASE	310	T	29-Oct-2025 29-Oct-2025	25.99	25.99	0.00	0.00	0.00
5858424	16 OZ BOTTLES / ISOTONIC SOLTN	325	T	05-Nov-2025 05-Nov-2025	197.69	197.69	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
5859731	BOOTS	341		13-Nov-2025	217.33	217.33	0.00	0.00	0.00
			T	13-Nov-2025					
5860808	GLOVES	353		19-Nov-2025	19.59	19.59	0.00	0.00	0.00
			T	19-Nov-2025					
5861060	GLOVES	341		20-Nov-2025	116.82	116.82	0.00	0.00	0.00
			T	20-Nov-2025					
5861235	GLOVES	353		21-Nov-2025	173.40	173.40	0.00	0.00	0.00
			T	21-Nov-2025					
5861672	SAFETY GLASSES	341		24-Nov-2025	130.85	130.85	0.00	0.00	0.00
			T	24-Nov-2025					
5862516	GLOVES	353		27-Nov-2025	15.76	15.76	0.00	0.00	0.00
			T	27-Nov-2025					
5862517	GLOVES	353		27-Nov-2025	81.02	81.02	0.00	0.00	0.00
			T	27-Nov-2025					
5863425	WIPERS	341		02-Dec-2025	300.81	300.81	0.00	0.00	0.00
			T	02-Dec-2025					
HEA06	**HEAD KEVIN**								
NOV282025	ADORNED HOME & LIFE BIA	339		28-Nov-2025	200.00	200.00	0.00	0.00	0.00
			T	28-Nov-2025					
HEN04	**HENDERSON PRINTING INC.**								
83205	POETRY BOOKS	353		11-Dec-2025	496.09	496.09	0.00	0.00	0.00
			T	11-Dec-2025					
HER06	**HEROES 4 WILDLIFE RESCUE**								
COMMGRANT 20	WILD 4 CLIMATE CHANGE	316		20-Oct-2025	4,147.50	4,147.50	0.00	0.00	0.00
			T	20-Oct-2025					
HEW01	**HEWITT (BROCKVILLE) LTD.**								
27785	NEW PULLEYS FLOCK MIXER	341		28-Nov-2025	4,819.45	4,819.45	0.00	0.00	0.00
			T	28-Nov-2025					
HOP01	**HOPKINS CHITTY LAND SURVEYORS INC.**								
12133	FORCE MAIN EAST PROJECT-BOREHOLE STAKES	281		18-Sep-2025	2,248.70	2,248.70	0.00	0.00	0.00
			T	18-Sep-2025					
HUD01	**HUDSON PAMELA FORSYTH**								
EXPSEPT 22 202	RETIREMENT SUPPLIES	283		22-Sep-2025	145.45	145.45	0.00	0.00	0.00
			T	22-Sep-2025					
HUDSINCLLP	**HUDSON SINCLAIR LLP**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
4011	LEGAL SERVICES	283	T	06-Oct-2025 06-Oct-2025	312.45	312.45	0.00	0.00	0.00
4012	LEGAL SERVICES	283	T	06-Oct-2025 06-Oct-2025	757.67	757.67	0.00	0.00	0.00
4013	LEGAL SERVICES JC	283	T	06-Oct-2025 06-Oct-2025	81.36	81.36	0.00	0.00	0.00
HYDRASURV	**HYDRASURVEY LTD**								
2511-14	SLUDGE SURVEY	341	T	28-Nov-2025 28-Nov-2025	7,358.56	7,358.56	0.00	0.00	0.00
2511-15	SLUDGE SURVEY	341	T	28-Nov-2025 28-Nov-2025	6,293.87	6,293.87	0.00	0.00	0.00
IND02	**INDUSTRIAL ELECTRICAL CONTRACTORS LTD.**								
5962	EXHAUST FAN MOTORS	288	T	18-Jul-2025 18-Jul-2025	2,757.20	2,757.20	0.00	0.00	0.00
6045	ARENA EXTERIOR LIGHTING PROJECT	268	T	26-Aug-2025 26-Aug-2025	3,337.00	3,337.00	0.00	0.00	0.00
6128	REPLACE REAR EXHAUST FAN	281	T	03-Oct-2025 03-Oct-2025	508.50	508.50	0.00	0.00	0.00
6195	EMERGENCY LIGHTING	325	T	12-Nov-2025 12-Nov-2025	4,265.75	4,265.75	0.00	0.00	0.00
6199	EEPS TROUBLESHOOT	341	T	13-Nov-2025 13-Nov-2025	820.38	820.38	0.00	0.00	0.00
IRONMTN	**IRON MOUNTAIN**								
DEC 2025 PAP	DEC 2025 PAP PMT	370	E	31-Dec-2025 31-Dec-2025	934.04	934.04	0.00	0.00	0.00
NOV 2025 PAP	NOV PAP PMT	357	E	30-Nov-2025 30-Nov-2025	2,065.93	2,065.93	0.00	0.00	0.00
OCT 2025 PAP P	OCT 2025 PAP PMT	323	E	31-Oct-2025 31-Oct-2025	904.58	904.58	0.00	0.00	0.00
ITW01	**IRON TRADE WORKS INC.**								
2358	NFPA PUMP TEST	288	T	16-Oct-2025 16-Oct-2025	977.45	977.45	0.00	0.00	0.00
JET02	**JET ELECTRICAL CONTRACTORS**								
598.90	LOCATES - 105 GARFIELD, 375 WILLIAM, 279 NORTH	305	T	02-Oct-2025 02-Oct-2025	598.90	598.90	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
9016	MISSED MATERIAL INV 9012	272	T	23-Sep-2025 23-Sep-2025	5,812.50	5,812.50	0.00	0.00	0.00
9026	STREETLIGHTS	272	T	26-Sep-2025 26-Sep-2025	813.60	813.60	0.00	0.00	0.00
9044	SYDENHAM ST STREETLIGHTS	305	T	09-Oct-2025 09-Oct-2025	1,491.60	1,491.60	0.00	0.00	0.00
9047	EAST END PUMP STN	325	T	10-Oct-2025 10-Oct-2025	1,593.30	1,593.30	0.00	0.00	0.00
9048	VARIOUS LOCATES	305	T	09-Oct-2025 09-Oct-2025	3,051.00	3,051.00	0.00	0.00	0.00
9050	VARIOUS LOCATES	305	T	16-Oct-2025 16-Oct-2025	3,084.90	3,084.90	0.00	0.00	0.00
9051	STREETLIGHTS - DECO ON ELMWOOD	305	T	17-Oct-2025 17-Oct-2025	3,621.65	3,621.65	0.00	0.00	0.00
9053	STREETLIGHTS - REPLACED STREETLIGHT ON BRIDGE	305	T	15-Oct-2025 15-Oct-2025	2,090.50	2,090.50	0.00	0.00	0.00
9057	WTP DISCONNECTS	325	T	20-Oct-2025 20-Oct-2025	986.72	986.72	0.00	0.00	0.00
9059	STREETLIGHTS	310	T	24-Oct-2025 24-Oct-2025	1,282.55	1,282.55	0.00	0.00	0.00
9061	STONE & CHARLES - ADJUST HEAD	310	T	24-Oct-2025 24-Oct-2025	542.40	542.40	0.00	0.00	0.00
9062	LOCATES - FOURTH,CARMICHAEL, ARTHUR, & VICTORIA	310	T	24-Oct-2025 24-Oct-2025	711.90	711.90	0.00	0.00	0.00
9067	REPLACEMENT OF STREET LIGHTS	310	T	24-Oct-2025 24-Oct-2025	1,695.89	1,695.89	0.00	0.00	0.00
9072	LOCATES - GARFIELD	310	T	28-Oct-2025 28-Oct-2025	305.10	305.10	0.00	0.00	0.00
9078	LOCATES	325	T	31-Oct-2025 31-Oct-2025	847.50	847.50	0.00	0.00	0.00
9083	BAY RD EMERGENCY CALL	341	T	07-Nov-2025 07-Nov-2025	8,375.01	8,375.01	0.00	0.00	0.00
9084	LOCATES	325	T	07-Nov-2025 07-Nov-2025	1,186.50	1,186.50	0.00	0.00	0.00
9086	STREETLIGHTS ST LAWRENCE & MAIN	325	T	05-Nov-2025 05-Nov-2025	745.80	745.80	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
9087	TOWN HALL DECOS	325		05-Nov-2025	711.90	711.90	0.00	0.00	0.00
			T	05-Nov-2025					
9088	TH TWO STREETLIGHT SWAPS	325		06-Nov-2025	6,672.98	6,672.98	0.00	0.00	0.00
			T	06-Nov-2025					
9092	LOCATES	341		10-Nov-2025	508.50	508.50	0.00	0.00	0.00
			T	10-Nov-2025					
9093	KING & HERBERT FROZEN PED BUTTONS	341		14-Nov-2025	271.20	271.20	0.00	0.00	0.00
			T	14-Nov-2025					
9095	KING & ELIZABETH 3 PUSH BUTTONS	341		14-Nov-2025	1,152.60	1,152.60	0.00	0.00	0.00
			T	14-Nov-2025					
9096	PUMP STN 3 REMOVE PUMP FOR REPAIR	341		14-Nov-2025	367.25	367.25	0.00	0.00	0.00
			T	14-Nov-2025					
9097	STREETLIGHTS	341		14-Nov-2025	1,785.40	1,785.40	0.00	0.00	0.00
			T	14-Nov-2025					
9101	STREETLIGHTS	341		17-Nov-2025	2,861.16	2,861.16	0.00	0.00	0.00
			T	17-Nov-2025					
9102	STREETLIGHTS	341		18-Nov-2025	2,437.81	2,437.81	0.00	0.00	0.00
			T	18-Nov-2025					
9105	STREETLIGHTS	341		19-Nov-2025	2,005.64	2,005.64	0.00	0.00	0.00
			T	19-Nov-2025					
9106	STREETLIGHTS	341		17-Nov-2025	372.90	372.90	0.00	0.00	0.00
			T	17-Nov-2025					
9107	LOCATES	341		17-Nov-2025	1,695.00	1,695.00	0.00	0.00	0.00
			T	17-Nov-2025					
9113	GARAGE 347V PHOTOCELL	341		24-Nov-2025	474.60	474.60	0.00	0.00	0.00
			T	24-Nov-2025					
9114	LOCATES	341		24-Nov-2025	940.73	940.73	0.00	0.00	0.00
			T	24-Nov-2025					
9115	WTP SIEMENS CONTRO	341		26-Nov-2025	474.60	474.60	0.00	0.00	0.00
			T	26-Nov-2025					
9117	STREETLIGHTS	341		26-Nov-2025	372.90	372.90	0.00	0.00	0.00
			T	26-Nov-2025					
9118	INSTALLED 4 LIGHTS CHI ALLEY	341		26-Nov-2025	3,772.88	3,772.88	0.00	0.00	0.00
			T	26-Nov-2025					
9119	KING & CHARMICHAEL EMERG CALL	341		26-Nov-2025	339.00	339.00	0.00	0.00	0.00
			T	26-Nov-2025					
9123	EAST END PUMP STN - NO POWER	341		28-Nov-2025	406.80	406.80	0.00	0.00	0.00
			T	28-Nov-2025					

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
9127	STREETLIGHT SYDENHAM ST NEW POLE	341	T	03-Dec-2025 03-Dec-2025	4,856.74	4,856.74	0.00	0.00	0.00
9128	LOCATES	353	T	03-Dec-2025 03-Dec-2025	1,423.80	1,423.80	0.00	0.00	0.00
9134	STREETLIGHTS NORTH & HERBERT	353	T	10-Dec-2025 10-Dec-2025	1,195.54	1,195.54	0.00	0.00	0.00
JEW01	**JEWELL ENGINEERING INC.**								
00122396	145 RIVER ST SORMWATER MANAGEMENT REVIEW OPA 8/25 DP-2025-13	315	T	21-Oct-2025 21-Oct-2025	1,316.45	1,316.45	0.00	0.00	0.00
JJM01	**J J MACKAY LTD**								
1070650	GUARDIAN METER REPAIRS	305	T	21-Oct-2025 21-Oct-2025	881.78	881.78	0.00	0.00	0.00
JLR01	**J L RICHARDS & ASSOCIATES**								
129766	BYLAW 2017-093 EAST END FORCE MAIN TWIN EXPANSION	283	T	30-Sep-2025 30-Sep-2025	26,904.18	26,904.18	0.00	0.00	0.00
129816	BYLAW 2024-080 EEPS PH 2	283	T	30-Sep-2025 30-Sep-2025	21,438.19	21,438.19	0.00	0.00	0.00
129875	BYLAW 2024-068 STORMWATER MGT MASTER PLAN	288	T	30-Sep-2025 30-Sep-2025	8,592.95	8,592.95	0.00	0.00	0.00
129928	GAN KING ST WM EXT -ELMWOOD-KING WM REPLACEMENT	283	T	30-Sep-2025 30-Sep-2025	6,045.50	6,045.50	0.00	0.00	0.00
130623	OCT 2025 STORMWATEF MGT MASTER PLAN	339	T	07-Nov-2025 07-Nov-2025	12,170.10	12,170.10	0.00	0.00	0.00
130777	BYLAW 2017-093 OCT 2025 - EAST END FORCE MAIN EXP	325	T	10-Nov-2025 10-Nov-2025	53,159.37	53,159.37	0.00	0.00	0.00
131332	BYLAW2017-093 NOV 2025 EAST END FORCE MAIN TWIN EXP	353	T	04-Dec-2025 04-Dec-2025	30,479.70	30,479.70	0.00	0.00	0.00
131354	NOV 2025 STORMWATEF MGT MASTER PLAN	353	T	04-Dec-2025 04-Dec-2025	3,596.23	3,596.23	0.00	0.00	0.00
JOH02	**JOHNSON CONTROLS CANADA LP**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
1-136828970384	WTP KATE AUTOMATION REVIEW SERVICE AND MAINT	341	T	26-Nov-2025 26-Nov-2025	2,260.00	2,260.00	0.00	0.00	0.00
JOH07	**JOHNSTON JEFF W.**								
EXPNOV212025	MILEAGE PRO CONFERENCE	331	T	21-Nov-2025 21-Nov-2025	564.48	564.48	0.00	0.00	0.00
JUM01	**JUMPHOST INC.**								
20096621	2026 WEB HOSTING	353	T	01-Dec-2025 01-Dec-2025	4,034.10	4,034.10	0.00	0.00	0.00
KEL05	**KELLY PENNY-LOU**								
EXPSEPT242025	MILEAGE	283	T	24-Sep-2025 24-Sep-2025	70.00	70.00	0.00	0.00	0.00
KELLYN	**KELLY NEIL**								
21	TRAP MINK MARINA	281	T	09-Oct-2025 09-Oct-2025	250.00	250.00	0.00	0.00	0.00
KEM01	**KEMIRA WATER SOLUTION CANADA INC.**								
9019267386	CORR ACID	325	T	31-Oct-2025 31-Oct-2025	10,992.64	10,992.64	0.00	0.00	0.00
KEN15	**KENNEDY ROBERT J.**								
EXP- 10-24-2025	EXP- WORK BOOTS OCT 24 2025	300	T	24-Oct-2025 24-Oct-2025	451.94	451.94	0.00	0.00	0.00
KET03	**KETCHUM MANUFACTURING INC.**								
453411	PET TAGS 1 - 700	341	T	27-Nov-2025 27-Nov-2025	256.89	256.89	0.00	0.00	0.00
KEY04	**KEYES BLAKE**								
EXPOCT72025	REIMB FUEL	281	T	07-Oct-2025 07-Oct-2025	89.30	89.30	0.00	0.00	0.00
KFER	**KIM FERGUSON LEVEL4 NCCP FIGURE SKATING**								
391927	ADULT LEARN TO SKATE	341	T	29-Oct-2025 29-Oct-2025	367.25	367.25	0.00	0.00	0.00
KIN08	**KINGSTON HUMANE SOCIETY**								
811187	MONTHLY POUND SERVICE	288	T	31-Jul-2025 31-Jul-2025	500.00	500.00	0.00	0.00	0.00
811258	POUND SERVICES	281	T	30-Sep-2025 30-Sep-2025	500.00	500.00	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
81130	MONTHLY FEE	341	T	30-Nov-2025 30-Nov-2025	500.00	500.00	0.00	0.00	0.00
KINGCOLL	**KINGSTON COLLISION CENTRE INC**								
14318	2017 WH FORD TRANSIT	353	T	02-Dec-2025 02-Dec-2025	6,761.47	6,761.47	0.00	0.00	0.00
KINGDOM	**KINGDOM CONSTRUCTION LTD**								
11	EAST END PUMPING STATION - BYLAW 2024-80	316	T	16-Oct-2025 07-Nov-2025	1,132,344.92	1,132,344.92	0.00	0.00	0.00
CERT#12 OCT 2(	BYLAW 2024-08 EAST END PUMP STATION OCT 2025	341	T	18-Nov-2025 18-Nov-2025	546,092.66	546,092.66	0.00	0.00	0.00
KINGLISA	**KING LISA**								
EXP-01/11/2025	2025 WITCHES NIGHT OUT	315	T	05-Nov-2025 05-Nov-2025	125.00	125.00	0.00	0.00	0.00
KINSEAMEAV	**KINGSTON SEAMLESS EAVESTR OUGH 548332 ONTARIO LTD**								
5246	EAVES TROUGHING REPLACEMENT 10 KING ST	310	T	29-Oct-2025 29-Oct-2025	6,498.74	6,498.74	0.00	0.00	0.00
KIRKKIM	**KIRKLAND KIM**								
EXP-OCT 17 202	COFFEE SUPPLIES	294	T	17-Oct-2025 17-Oct-2025	21.16	21.16	0.00	0.00	0.00
KOINA001	**KOINER ANNE MARIE**								
EXP 2025-09-29	AM KOINER EXPENSE CLAIM - AMO CONFERENCE MILEAGE	268	T	29-Sep-2025 29-Sep-2025	239.04	239.04	0.00	0.00	0.00
EXP- JULY 25-SE	KOINER - MILEAGE EXPENSE REIMBURSMENT JUNE 2025 - SEPT 2025	294	T	25-Sep-2025 25-Sep-2025	218.88	218.88	0.00	0.00	0.00
KPMG	**KPMG**								
8006414318	AUDIT DEC 31 2024	353	T	08-Dec-2025 08-Dec-2025	19,040.50	19,040.50	0.00	0.00	0.00
KRO01	**KROWN RUST CONTROL SYSTEM**								
146-235323	KROWN RUST PROTECTION	281	T	15-Sep-2025 15-Sep-2025	169.44	169.44	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
146-235324	KROWN RUST PROTECTION	281	T	15-Sep-2025 15-Sep-2025	169.44	169.44	0.00	0.00	0.00
146-235325	KROWN RUST PROTECTION	281	T	15-Sep-2025 15-Sep-2025	169.44	169.44	0.00	0.00	0.00
146-235329	KROWN RUST PROTECTION	281	T	15-Sep-2025 15-Sep-2025	158.14	158.14	0.00	0.00	0.00
146-235360	KROWN RUST PROTECTION	281	T	15-Sep-2025 15-Sep-2025	169.44	169.44	0.00	0.00	0.00
LEAMONC	**LEAMON CAROLYN**								
EXPOCT152025	LEARN CONF OCT 20-21	283	T	15-Oct-2025 15-Oct-2025	110.00	110.00	0.00	0.00	0.00
LEE02	**LEEDS GRENVILLE & LANARK DISTRICT HEALTH UNIT**								
MUNICIPAL 2025	LEEDS, GRENVILLE & LANARK DISTRICT HEALTH UNIT- MUNICIPAL LEVY 2025	269	T	01-Oct-2025 01-Oct-2025	8,909.43	8,909.43	0.00	0.00	0.00
MUNICIPAL 2025	LEEDS, GRENVILLE & LANARK DISTRICT HEALTH UNIT- MUNICIPAL LEVY 2025	326	T	01-Nov-2025 01-Nov-2025	8,909.43	8,909.43	0.00	0.00	0.00
MUNICIPAL 2025	LEEDS, GRENVILLE & LANARK DISTRICT HEALTH UNIT- MUNICIPAL LEVY 2025	342	T	01-Dec-2025 01-Dec-2025	8,909.43	8,909.43	0.00	0.00	0.00
LENNOX	**LENNOX FENCE INC**								
1768	SEPT 5 INV 400 STONE PLAYGROUND FENCING	316	T	01-Oct-2025 01-Oct-2025	8,249.00	8,249.00	0.00	0.00	0.00
LEPAGENB	**LEPAGE NORBERT**								
LIVEMUSIC	BIA LIVE MUSIC PISTACHIO'S	353	T	28-Nov-2025 28-Nov-2025	200.00	200.00	0.00	0.00	0.00
LIFERIVER	**LIFE ON THE RIVER CO**								
3610	CREWNECK SWEATSHIRTS / GAN T SHIRTS	316	T	20-Oct-2025 20-Oct-2025	3,610.00	3,610.00	0.00	0.00	0.00
LLOYDBMLLP	**LLOYD BURNS MCINNIS LLP BARRISTERS & SOLICITORS**								
26263	MARCH 8 INV INSURANCE DEDUCTIBLE IHC	341	T	01-Oct-2025 01-Oct-2025	5,603.53	5,603.53	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
LONGVAN	**LONGUL VANESSA**								
EXP-01/11/2025	2025 WITCHES NIGHT OUT VENDOR	315	T	01-Nov-2025 01-Nov-2025	125.00	125.00	0.00	0.00	0.00
M&L01	**M & L SUPPLY FIRE & SAFETY**								
028663	PREMIER FOGGER & SMOKE FLUID	305	T	21-Oct-2025 21-Oct-2025	4,390.05	4,390.05	0.00	0.00	0.00
MAC04	**MACEWEN PETROLEUM INC**								
20940	DYED DIESEL	353	T	11-Nov-2025 11-Nov-2025	2,331.62	2,331.62	0.00	0.00	0.00
20941	CLEAR DIESEL	353	T	11-Nov-2025 11-Nov-2025	3,522.35	3,522.35	0.00	0.00	0.00
53103	DYED DIESEL	325	T	06-Oct-2025 06-Oct-2025	709.43	709.43	0.00	0.00	0.00
53104	CLEAR DIESEL - 665 CHARLES ST N	305	T	06-Oct-2025 06-Oct-2025	677.65	677.65	0.00	0.00	0.00
85257	DYED DIESEL	353	T	12-Dec-2025 12-Dec-2025	2,714.70	2,714.70	0.00	0.00	0.00
85258	CLEAR DIESEL	353	T	12-Dec-2025 12-Dec-2025	1,828.57	1,828.57	0.00	0.00	0.00
MAC23	**MACEY CONSTRUCTION**								
A0775	INSTALL 800 SQ FT OF PT AND DECKING IN FIRE TRAINING FACILITY	294	T	07-Jul-2025 07-Jul-2025	8,970.18	8,970.18	0.00	0.00	0.00
MAPART	**MAPART PUBLISHING CORP.**								
53046853	FEB 10 INV MAPS	272	T	01-Jul-2025 01-Jul-2025	464.77	464.77	0.00	0.00	0.00
MAR19	**MARIANNE LOVE CONSULTING SERVICES**								
#250.25	MOTION IC-2025-20 SALARY GRID EVALUATION AND MARKET REVIEW	281	T	05-Oct-2025 05-Oct-2025	35,256.00	35,256.00	0.00	0.00	0.00
#259.25	FEB - OCT 31 REVIEWS	316	T	05-Nov-2025 05-Nov-2025	678.00	678.00	0.00	0.00	0.00
MCC05	**ZUFELT LYNSEY**								
EXPSEPT302025	MILEAGE CLERKS MEETING / CUNNINGHAM SWAN	272	T	30-Sep-2025 30-Sep-2025	103.10	103.10	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
MCKAYJ	**MCKAY JUDY**								
EXP-01/11/2025	2025 WITCHES NIGHT OUT	315	T	05-Nov-2025 05-Nov-2025	125.00	125.00	0.00	0.00	0.00
MDC02	**MDC LAW ENFORCEMENT & MILITARY EQUIPMENT DIST**								
4079735	HANDCUFF KEYES	325	T	06-Nov-2025 06-Nov-2025	116.75	116.75	0.00	0.00	0.00
4085023	HANDCUFF KEYS / BELT KEEPERS	331	T	12-Nov-2025 12-Nov-2025	103.43	103.43	0.00	0.00	0.00
MEDBLESS	**MEDIUMBLESSINGS**								
31OCT	WITCHES NIGHT OUT 2025 VENDOR	315	T	29-Oct-2025 29-Oct-2025	125.00	125.00	0.00	0.00	0.00
MENSEN	**MENSEN JOSHUA**								
OCT92025	FARMERS MARKET OCT 9	281	T	07-Oct-2025 07-Oct-2025	200.00	200.00	0.00	0.00	0.00
MES01	**MESSER CANADA INC. 15687**								
2109530785	LEASE CHARGES	316	T	30-Oct-2025 30-Oct-2025	1,106.85	1,106.85	0.00	0.00	0.00
MIL12	**MILKS CHRISTINE**								
EXPNOV272025	OAPSB LABOUR CONF NOV 25-26	339	T	27-Nov-2025 27-Nov-2025	1,100.11	1,100.11	0.00	0.00	0.00
MIN12	**MINISTER OF FINANCE**								
34240925103601	OPTIC FY25-26 JULY-SEPT OPTIC QTRLY	288	T	24-Sep-2025 24-Sep-2025	6,077.89	6,077.89	0.00	0.00	0.00
42051225091905	PROG REGISTRATION JULY-SEPT2025	353	T	05-Dec-2025 05-Dec-2025	260.00	260.00	0.00	0.00	0.00
MJONES	**MICHELLE JONES**								
EXPDEC152025	2025 MILEAGE	353	T	15-Dec-2025 15-Dec-2025	54.60	54.60	0.00	0.00	0.00
MOREY	**MOREY CONSTRUCTION LTD**								
INV-0590	ARENA EXTERIOR BLOCK REPAIR	315	T	18-Oct-2025 18-Oct-2025	25,255.50	25,255.50	0.00	0.00	0.00
MORRJN	**MORRISON JOHN**								
EXPSEPT232025	MFOA / UCLG MILEAGE	283	T	23-Sep-2025 23-Sep-2025	685.44	685.44	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
MPA02	**MUNICIPAL PROPERTY ASSESSMENT CORPORATION**								
1800039163	QTRLY RECOVERY PROPERTY ASS & SERVICES SUPPORT	278	E	01-Oct-2025 01-Oct-2025	18,243.00	18,243.00	0.00	0.00	0.00
MUMFJS	**MUMFORD JOSH**								
EXP10312025	SPECIAL CONSTABLE TRAINING NOV 3 - 28	316	T	31-Oct-2025 31-Oct-2025	400.00	400.00	0.00	0.00	0.00
MUNWATSOL	**MUNICIPAL WATER SOLUTIONS**								
00224	BYLAW 2024-094 MANUALS NOV 2025	341	T	01-Dec-2025 01-Dec-2025	5,551.13	5,551.13	0.00	0.00	0.00
218	AUG-OCT CONS SERV STORMWATER & WASTEWATER OPERATIONS & MAINT MANUAL DEV	353	T	03-Nov-2025 03-Nov-2025	2,373.00	2,373.00	0.00	0.00	0.00
MYFM01	**MYFM**								
INV-407929	GAN MINUTES	272	T	30-Sep-2025 30-Sep-2025	649.75	649.75	0.00	0.00	0.00
INV-411810	CHRISTMAS GREETING 2025	316	T	26-Oct-2025 26-Oct-2025	202.27	202.27	0.00	0.00	0.00
NDT01	**NDT GROUP INC.**								
TOG01-2025	ANNUAL INSPECTION	325	T	23-Oct-2025 23-Oct-2025	5,852.91	5,852.91	0.00	0.00	0.00
NGUYDAL	**NGUYEN DALENA**								
0650515651	ART & FESTIVAL PROMATION	339	T	26-Nov-2025 26-Nov-2025	1,092.00	1,092.00	0.00	0.00	0.00
NHT01	**NHT EXCAVATIONS LTD.**								
2063	TOPSOIL	325	T	09-Nov-2025 09-Nov-2025	2,766.24	2,766.24	0.00	0.00	0.00
NIWOCK	**NIWOC INNOVATIVE PRODUCTS INC**								
217	HYDRANT AND MARKER	325	T	04-Nov-2025 04-Nov-2025	2,870.15	2,870.15	0.00	0.00	0.00
NOR07	**NORTRAX CANADA INC.**								
1324258 CREDIT	WORKS VEHICLE PARTS CREDIT	7	U	01-Jan-2020 01-Jan-2020	-416.31	0.00	0.00	0.00	-416.31

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
	Supplier Totals :				-416.31	0.00	0.00	0.00	-416.31
NORTHFIRE	**NORTHFIRE CIRCUS**								
251207	SNOW PRINCESS	339	T	27-Nov-2025 27-Nov-2025	734.50	734.50	0.00	0.00	0.00
OFF04	**OFFORD PLUMBING**								
2438	REPLACE TOILET AND TAPES	281	T	03-Oct-2025 03-Oct-2025	1,182.55	1,182.55	0.00	0.00	0.00
2442	UNCLOG DRAIN AT SPLASHPAD WASHROO	294	T	21-Oct-2025 21-Oct-2025	282.06	282.06	0.00	0.00	0.00
2444	ANNUAL BOILER MAINTENANCE FLUSHED BOILERS - ARENA	305	T	21-Oct-2025 21-Oct-2025	744.46	744.46	0.00	0.00	0.00
2468	WINTERIZATION	341	T	08-Dec-2025 08-Dec-2025	607.38	607.38	0.00	0.00	0.00
2469	ZAMBONI HIGH WATER TEMP	341	T	08-Dec-2025 08-Dec-2025	121.48	121.48	0.00	0.00	0.00
2470	WTP RAW WATER SAMPLING PUMP	353	T	08-Dec-2025 08-Dec-2025	1,174.47	1,174.47	0.00	0.00	0.00
2471	TH LEAKING TOILET	341	T	08-Dec-2025 08-Dec-2025	114.41	114.41	0.00	0.00	0.00
2472	WINTERIZE CUSTOMS BUILDING	341	T	08-Dec-2025 08-Dec-2025	190.69	190.69	0.00	0.00	0.00
2473	MOBILE BACKFLOW PREVENTION EQUP	353	T	08-Dec-2025 08-Dec-2025	529.69	529.69	0.00	0.00	0.00
2474	WATER METER REMOVA GTWY	353	T	08-Dec-2025 08-Dec-2025	76.28	76.28	0.00	0.00	0.00
OGI01	**OGILVIE SHERRI**								
EXPDEC162025	MILEAGE COURTHOUSE	353	T	16-Dec-2025 16-Dec-2025	74.30	74.30	0.00	0.00	0.00
OME01	**OMERS**								
CONTOCT2025	CONTRIBUTIONS OCT 2025	331	T	01-Nov-2025 01-Nov-2025	123,055.12	123,055.12	0.00	0.00	0.00
NOV 2025 CONT	OMERS CONTRIBUTIONS NOVEMBER 2025	339	T	07-Dec-2025 07-Dec-2025	108,917.16	108,917.16	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
SEPT2025	SEPT 2025 CONTRIBUTIONS	281	T	09-Oct-2025 09-Oct-2025	101,394.42	101,394.42	0.00	0.00	0.00
ONT16	**ONTARIO ONE CALL**								
2025090144	NOTIFICATION SERVICE	281	T	30-Sep-2025 30-Sep-2025	289.91	289.91	0.00	0.00	0.00
2025100144	NOTIFICATION SERVICE	325	T	31-Oct-2025 31-Oct-2025	289.91	289.91	0.00	0.00	0.00
2025110144	NOTIFICATION SERVICE	341	T	30-Nov-2025 30-Nov-2025	289.91	289.91	0.00	0.00	0.00
ONT59	**ONTARIO HOSE SPECIALTIES LTD.**								
6030860	HOSES	353	T	08-Dec-2025 08-Dec-2025	1,591.78	1,591.78	0.00	0.00	0.00
OST001	**OSTLER VIRGINIA**								
EXP-31/10/2025	WITCHES NIGHT OUT 2025	315	T	31-Oct-2025 31-Oct-2025	125.00	125.00	0.00	0.00	0.00
P38	**P38 BUDGET PROPANE`**								
00801-615915	FUEL FOR ZAMBONIE	331	T	20-Nov-2025 20-Nov-2025	49.90	49.90	0.00	0.00	0.00
S070169	FUEL ZAMBONI	272	T	30-Sep-2025 30-Sep-2025	82.07	82.07	0.00	0.00	0.00
S070178	FUEL FOR ZAMBONI	281	T	07-Oct-2025 07-Oct-2025	88.11	88.11	0.00	0.00	0.00
S070197	FUEL FOR ZAMBONI F31420	294	T	21-Oct-2025 21-Oct-2025	247.32	247.32	0.00	0.00	0.00
S070732	PROPANE FUEL ZAMBONI	316	T	05-Nov-2025 05-Nov-2025	247.32	247.32	0.00	0.00	0.00
S070748	ZAMBONI FUEL	331	T	18-Nov-2025 18-Nov-2025	247.32	247.32	0.00	0.00	0.00
PAC01	**PACIFIC SAFETY PRODUCTS INC**								
IN022-000012377	SAFETY EQUIPMENT	353	T	26-Nov-2025 26-Nov-2025	4,820.07	4,820.07	0.00	0.00	0.00
PAL01	**PALADIN SECURITY GROUP LTD**								
1154511	JUNE AND JULY CREDIT	281	T	01-Aug-2025 01-Aug-2025	-714.73	-714.73	0.00	0.00	0.00
1164468	SEPT 2025 SECURITY	281	T	30-Sep-2025 30-Sep-2025	7,100.64	7,100.64	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
PAT01	**PATHWAYS HEALTH PROMOTION**								
INVOICE	INVOICE	151	U	03-May-2007 03-May-2007	1,000.00	1,000.00	0.00	0.00	0.00
PAT02	**PAT'S RADIATOR SERVICE LTD.**								
165117	RADIATOR GASKET MISC	325	T	03-Nov-2025 03-Nov-2025	186.45	186.45	0.00	0.00	0.00
165141	KIT-PIN SPRINT KICKSTD RT3	325	T	05-Nov-2025 05-Nov-2025	56.31	56.31	0.00	0.00	0.00
PEC01	**PECK'S MARINA 1001122790 ONTARIO INC.**								
51284	WINTERIZE SHRINK WRAP STRAIGHTEN PROP SHAFT	353	T	15-Dec-2025 15-Dec-2025	1,724.86	1,724.86	0.00	0.00	0.00
PEDHOL	**PEDHERNEY HOLISTIC**								
EXP-01/11/2025	WITCHES NIGHT OUT 2025	315	T	01-Nov-2025 01-Nov-2025	125.00	125.00	0.00	0.00	0.00
PIN02	**PINCHIN LTD.**								
1675888	INDOOR AIR QUALITY ASS	325	T	31-Oct-2025 31-Oct-2025	3,839.74	3,839.74	0.00	0.00	0.00
PIO01	**PIONEER ENERGY A DIVISION OF PARKLAND INDUSTRIES**								
DEC 2025 STMT	DEC 2025 PIONEER STMT	374	E	31-Dec-2025 31-Dec-2025	6,431.44	6,431.44	0.00	0.00	0.00
NOV2025 STMT	NOV 2025 STATEMENT	372	E	30-Nov-2025 30-Nov-2025	6,044.55	6,044.55	0.00	0.00	0.00
OCT2025 PAP	PIONEER OCT 2025 PAP INVS	336	E	31-Oct-2025 31-Oct-2025	7,193.93	7,193.93	0.00	0.00	0.00
SEPTSTATEMEN	SEPT 2025 PIONEER STATEMENT	284	E	30-Sep-2025 30-Sep-2025	5,970.79	5,970.79	0.00	0.00	0.00
PIT01	**PITNEY BOWES**								
NOV 2025 PAP	NOV PAP PMT	357	E	30-Nov-2025 30-Nov-2025	1,468.51	1,468.51	0.00	0.00	0.00
POS02	**POSTMEDIA NETWORKS INC.**								
IN336067	LGGE23-09 PTO CLASSIFIED	325	T	31-Oct-2025 31-Oct-2025	552.32	552.32	0.00	0.00	0.00
IN349854	LGGE23-09 GAN REPORTER	341	T	30-Nov-2025 30-Nov-2025	233.72	233.72	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
PPE	**PPE SOLUTIONS INC**								
PPE13291	SEPT 5 INV 16"ppv SHORE POWER	331	T	01-Oct-2025 01-Oct-2025	6,806.95	6,806.95	0.00	0.00	0.00
PRA01	**PRACTICA LTD.**								
47692	DOG SCOOP BAGS DOG PARK & MARINA	331	T	21-Nov-2025 21-Nov-2025	1,207.61	1,207.61	0.00	0.00	0.00
PRIT001	**PRITCHARD COLLEEN**								
EXP-10/11/2025	TAROT READINGS FOR 2025 WITCHES NIGHT OUT	315	T	10-Nov-2025 10-Nov-2025	125.00	125.00	0.00	0.00	0.00
PRO05	**PROTECH TRAINING SERVICES INC.**								
3136	BOOK 7 TRAINING 3 PARTICIPANTS	325	T	14-Nov-2025 14-Nov-2025	576.30	576.30	0.00	0.00	0.00
PRO13	**PRO-TECH TRAINING SERVICES INC.**								
3089	SIDEWALK PLOW TRAINING	305	T	15-Oct-2025 15-Oct-2025	302.68	302.68	0.00	0.00	0.00
PROAQUA	**PRO AQUA INC**								
2026-098	FILTER KIT	325	T	05-Nov-2025 05-Nov-2025	1,073.42	1,073.42	0.00	0.00	0.00
PT00000177	**PAJUNEN SHARON**								
PTREF OCT0625	Refund on PT Account 000 - 02030505.0000	276	T	06-Oct-2025 06-Oct-2025	462.56	462.56	0.00	0.00	0.00
PT00000178	**STEWART JOHN**								
PTREF OCT0725	Refund on PT Account 000 - 02000449.0000	277	T	07-Oct-2025 07-Oct-2025	1,372.89	1,372.89	0.00	0.00	0.00
PT00000179	**VANDERWOUDE WILLIAM CORNELUS**								
PTREF OCT0725	Refund on PT Account 000 - 02000402.0000	280	T	07-Oct-2025 07-Oct-2025	1,522.86	1,522.86	0.00	0.00	0.00
PT00000180	**BROWN WINSTON LESLIE**								
PTREF OCT1525	Refund on PT Account 000 - 02000407.0000	286	T	15-Oct-2025 15-Oct-2025	1,625.27	1,625.27	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
PT00000181	**MUNNINGS PAUL ANDREW**								
PTREF OCT2025	Refund on PT Account 000 - 02000427.0000	289	T	20-Oct-2025 20-Oct-2025	2,019.75	2,019.75	0.00	0.00	0.00
PT00000182	**STEVENS LOUISE MARIE**								
PTREF OCT2025	Refund on PT Account 000 - 01039302.0000	290	T	20-Oct-2025 20-Oct-2025	4,780.43	4,780.43	0.00	0.00	0.00
PT00000183	**KEMP JOHN ORMOND**								
PTREF OCT2325	Refund on PT Account 000 - 02000441.0000	295	T	23-Oct-2025 23-Oct-2025	1,625.27	1,625.27	0.00	0.00	0.00
PT00000184	**KEMP JOHN ORMOND**								
PTREF OCT2325	Refund on PT Account 000 - 02000463.0000	296	T	23-Oct-2025 23-Oct-2025	2,140.16	2,140.16	0.00	0.00	0.00
PT00000185	**ASHE SANTIN TANIA MARY**								
PTREF OCT2725	Refund on PT Account 000 - 02000406.0000	298	T	27-Oct-2025 27-Oct-2025	4,052.54	4,052.54	0.00	0.00	0.00
PT00000186	**WARMAN SHELDON**								
PTREF OCT2725	Refund on PT Account 000 - 02000426.0000	299	T	27-Oct-2025 27-Oct-2025	1,183.57	1,183.57	0.00	0.00	0.00
PT00000187	**RENZ SHARON MARGARET**								
PTREF DEC0425	Refund on PT Account 000 - 02000436.0000	338	T	04-Dec-2025 04-Dec-2025	2,732.34	2,732.34	0.00	0.00	0.00
PUB05	**PSD CITYWIDE INC.**								
25043	NOV 2025 - OCT 2025 PROTECTION & MAINT	283	T	15-Oct-2025 15-Oct-2025	24,608.47	24,608.47	0.00	0.00	0.00
25170	TRAINING IMPLENTATION NEEDS ANALYSIS	281	T	30-Sep-2025 30-Sep-2025	3,051.00	3,051.00	0.00	0.00	0.00
QUI04	**QUINTE SEWER SERVICE**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
13634	FLUSHER VACUUM CLEAN CULVER MCDONALD ST	272 T		24-Sep-2025 24-Sep-2025	1,779.75	1,779.75	0.00	0.00	0.00
13655	HERBERT ST CAMERA & LOCATE	283 T		07-Oct-2025 07-Oct-2025	1,356.00	1,356.00	0.00	0.00	0.00
13708	ARTHUR FIRST AND QUEEN WASTE WATER	325 T		04-Nov-2025 04-Nov-2025	4,847.70	4,847.70	0.00	0.00	0.00
RAC02	**RACKAIR**								
103828	REPLACE HEATER UNIT	283 T		30-Sep-2025 30-Sep-2025	7,339.35	7,339.35	0.00	0.00	0.00
103872.-PM	LIBRARY PM OCT 2025 - PREVENTITIVE MAINTENANCE	305 T		20-Oct-2025 20-Oct-2025	522.63	522.63	0.00	0.00	0.00
103873-PM	VISITOR CENTRE (10 KING) PM OCT 2025- PREVENTITIVE MAINTENANCE	305 T		20-Oct-2025 20-Oct-2025	339.00	339.00	0.00	0.00	0.00
103874-PM	PUBLIC WORKS PM OCT 2025 - PREVENTITIVE MAINTENANCE	305 T		20-Oct-2025 20-Oct-2025	663.88	663.88	0.00	0.00	0.00
103875-PM	MUSEUM PM OCT 2025 - PREVENTATIVE MAINTENANCE	305 T		20-Oct-2025 20-Oct-2025	614.44	614.44	0.00	0.00	0.00
103876-PM	1000 ISLAND KAYAK - HVAC PM OCT 2025 - PREVENTITIVE MAINTENANCE	305 T		20-Oct-2025 20-Oct-2025	550.88	550.88	0.00	0.00	0.00
103877-PM	ARENA HVAC PM OCT 2025 - PREVENTATIVE MAINTENANCE	305 T		20-Oct-2025 20-Oct-2025	932.25	932.25	0.00	0.00	0.00
103945	REPAIR HEAT EMERG SERVICES BUILDING	325 T		31-Oct-2025 31-Oct-2025	1,083.94	1,083.94	0.00	0.00	0.00
103990-PM	PREVENTATIVE MAINT	325 T		17-Nov-2025 17-Nov-2025	1,172.38	1,172.38	0.00	0.00	0.00
RAM03	**RAMPART**								
R2025_45762	GLOCKS	331 T		10-Oct-2025 10-Oct-2025	1,935.10	1,935.10	0.00	0.00	0.00
R2025_46127	SUPPLIES	325 T		13-Nov-2025 13-Nov-2025	1,138.61	1,138.61	0.00	0.00	0.00
RDC02	**RDC GROUP**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
25522	VEST / HARD HAT	341	T	17-Nov-2025 17-Nov-2025	83.54	83.54	0.00	0.00	0.00
REA01	**REALTAX INC.**								
109414	LGGE23-09	341	T	27-Nov-2025 27-Nov-2025	536.75	536.75	0.00	0.00	0.00
109610	479HENRIETTA - PROCEED W/ TAX SALE	312	T	08-Oct-2025 08-Oct-2025	1,695.00	1,695.00	0.00	0.00	0.00
109737	755 KSW FINAL NOTICE	312	T	15-Oct-2025 15-Oct-2025	1,310.80	1,310.80	0.00	0.00	0.00
REI06	**REIFY SOLUTIONS**								
#RSI-3019	EVALUATION COMMUNITY & SAFETY AND POLICING GRANT	331	T	17-Oct-2025 17-Oct-2025	1,582.00	1,582.00	0.00	0.00	0.00
RSI-3026	GPS MOBILE CRISIS RESPONSE GRANT EVALUATION	353	T	08-Dec-2025 08-Dec-2025	1,695.00	1,695.00	0.00	0.00	0.00
REL01	**RELIANCE COMMERCIAL SOLUTIONS**								
DEC 2025 PAP	DEC 2025 PAP PMT	370	E	31-Dec-2025 31-Dec-2025	29.06	29.06	0.00	0.00	0.00
NOV 2025 PAP	NOV PAP PMT	357	E	30-Nov-2025 30-Nov-2025	29.06	29.06	0.00	0.00	0.00
OCT 2025 PAP P	OCT 2025 PAP PMT	323	E	31-Oct-2025 31-Oct-2025	29.06	29.06	0.00	0.00	0.00
RES07	**RESOLVE COUNSELLING SERVICES CANADA**								
IN00015718	FEB 3 IINV FSEAP KINGSTON SERVICES	331	T	01-Oct-2025 01-Oct-2025	656.01	656.01	0.00	0.00	0.00
IN00015870	JUNE 12 INV FSEAP KINGSTON SERVICES	331	T	01-Oct-2025 01-Oct-2025	656.01	656.01	0.00	0.00	0.00
RICOH	**RICOH CANADA INC.**								
SCN99904075	COPY & LEASE	325	T	06-Nov-2025 06-Nov-2025	-49.46	-49.46	0.00	0.00	0.00
SCN99904076	COPY & LEASE	325	T	06-Nov-2025 06-Nov-2025	-68.58	-68.58	0.00	0.00	0.00
SCN99904077	COPY & LEASE	325	T	06-Nov-2025 06-Nov-2025	-111.87	-111.87	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
SCN99904079	COPY & LEAE	325		06-Nov-2025	-141.28	-141.28	0.00	0.00	0.00
			T	06-Nov-2025					
SCN99904080	COPY & LEASE	325		06-Nov-2025	-763.25	-763.25	0.00	0.00	0.00
			T	06-Nov-2025					
SCO94997669	LEASE AND COPY CHG	281		28-Aug-2025	284.26	284.26	0.00	0.00	0.00
			T	28-Aug-2025					
SCO95031997	COPY & LEASE CHARGES	331		01-Oct-2025	290.75	290.75	0.00	0.00	0.00
			T	01-Oct-2025					
SCO95064836	COPY & LEASE CHGS	325		30-Oct-2025	49.48	49.48	0.00	0.00	0.00
			T	30-Oct-2025					
SCO95064837	COPY & LEASE	325		30-Oct-2025	68.58	68.58	0.00	0.00	0.00
			T	30-Oct-2025					
SCO95064838	COPY AND LEASE	325		30-Oct-2025	111.89	111.89	0.00	0.00	0.00
			T	30-Oct-2025					
SCO95064840	COPY & LEASE	325		30-Oct-2025	141.30	141.30	0.00	0.00	0.00
			T	30-Oct-2025					
SCO95064841	COPY CHG	325		30-Oct-2025	763.25	763.25	0.00	0.00	0.00
			T	30-Oct-2025					
SCO95077430	COPY & LEASE	325		10-Nov-2025	48.85	48.85	0.00	0.00	0.00
			T	10-Nov-2025					
SCO95077431	COPY & LEASE	325		10-Nov-2025	67.80	67.80	0.00	0.00	0.00
			T	10-Nov-2025					
SCO95077432	COPY & LLEASE	325		10-Nov-2025	110.17	110.17	0.00	0.00	0.00
			T	10-Nov-2025					
SCO95077433	COPY & LEASE	325		10-Nov-2025	859.37	859.37	0.00	0.00	0.00
			T	10-Nov-2025					
SCO95077434	COPY & LEASE	325		10-Nov-2025	105.18	105.18	0.00	0.00	0.00
			T	10-Nov-2025					
SCO95077435	COPY CHG	325		10-Nov-2025	750.14	750.14	0.00	0.00	0.00
			T	10-Nov-2025					
SCO95077451	LEASSE & COPY CHG	325		10-Nov-2025	268.37	268.37	0.00	0.00	0.00
			T	10-Nov-2025					
SCO95100850	REMOTE COMM GATE	341		27-Nov-2025	156.73	156.73	0.00	0.00	0.00
			T	27-Nov-2025					
SCO95100851	COPY & LEASE CHG	341		27-Nov-2025	36.12	36.12	0.00	0.00	0.00
			T	27-Nov-2025					
SCO95100852	LEASE AND COPY CHG	341		27-Nov-2025	138.38	138.38	0.00	0.00	0.00
			T	27-Nov-2025					

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
SCO95100853	LEASE AND COPY CHG	341		27-Nov-2025	96.68	96.68	0.00	0.00	0.00
			T	27-Nov-2025					
SCO95100854	LEASE AND COPY CHG	341		27-Nov-2025	820.00	820.00	0.00	0.00	0.00
			T	27-Nov-2025					
SCO95100855	COPY AND LEASE CHG	341		27-Nov-2025	122.85	122.85	0.00	0.00	0.00
			T	27-Nov-2025					
SCO95100876	LEASE & COPY CHG	353		27-Nov-2025	319.10	319.10	0.00	0.00	0.00
			T	27-Nov-2025					
RIV14	**RIVERSTONE JANITORIAL**								
3351	MONTHLY CLEANING WTP	288		23-Sep-2025	641.84	641.84	0.00	0.00	0.00
			T	23-Sep-2025					
3359	OCTOBER 2025 JANITOARIAL SERVICES WTP	310		25-Oct-2025	641.84	641.84	0.00	0.00	0.00
			T	25-Oct-2025					
3368	WTP CLEANING	341		24-Nov-2025	641.84	641.84	0.00	0.00	0.00
			T	24-Nov-2025					
RNJ01	**RNJ YOUTH SERVICES**								
2023-148	GAN YOUTH DROP IN	283		10-Oct-2025	6,175.00	6,175.00	0.00	0.00	0.00
			T	10-Oct-2025					
ROB01	**ROBESON RHONDA**								
EXPOCT152025	LEARN CONF OCT 20-21	283		15-Oct-2025	110.00	110.00	0.00	0.00	0.00
			T	15-Oct-2025					
ROB09	**ROBERT NASH EXCAVATING INC.**								
318 NORTH REF	REFUND DEPOSIT 318 NORTH ST	341		08-Dec-2025	200.00	200.00	0.00	0.00	0.00
			T	08-Dec-2025					
414764	STREAM GAUGE UPGRADE	341		31-Oct-2025	6,588.30	6,588.30	0.00	0.00	0.00
			T	31-Oct-2025					
9688	SYDENHAM ST WATER SERVICES	341		27-Nov-2025	2,245.88	2,245.88	0.00	0.00	0.00
			T	27-Nov-2025					
ROY05	**THE COMMISSIONER ROYAL CANADIAN MOUNTED POLICE**								
1800023456	FINGERPRINT SEARCH	281		01-Oct-2025	25.00	25.00	0.00	0.00	0.00
			T	01-Oct-2025					
1800023984	FINGERPRINT SEARCHES	331		01-Nov-2025	50.00	50.00	0.00	0.00	0.00
			T	01-Nov-2025					
76954	PRINTS	353		01-Dec-2025	25.00	25.00	0.00	0.00	0.00
			T	01-Dec-2025					

Vendor : 1 To ZYCOM
Batch : All
Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
RUSH01	**RUSH TRUCK CENTRES OF CANADA LTD.**								
3043308800	CLAMP	272	T	22-Sep-2025 22-Sep-2025	118.65	118.65	0.00	0.00	0.00
3043310351	CLAMP V	281	T	22-Sep-2025 22-Sep-2025	118.65	118.65	0.00	0.00	0.00
SAM01	**SAM CHEMICAL SPECIALTIES**								
107325	HYDRANTS	281	T	16-Sep-2025 16-Sep-2025	411.32	411.32	0.00	0.00	0.00
107361	SUPPLIES	341	T	25-Nov-2025 25-Nov-2025	1,257.81	1,257.81	0.00	0.00	0.00
SANSELL	**SHARON ANSELL**								
2020.00	ANSELL FEES FOR SERVICE AND MISCELLANIOUS EXPENSES	330	T	20-Nov-2025 20-Nov-2025	2,020.00	2,020.00	0.00	0.00	0.00
8	BIA SERVICES SEPT 24 - OCT 24 2025	300	T	25-Oct-2025 25-Oct-2025	2,020.00	2,020.00	0.00	0.00	0.00
EXP-02/11/2025	WITCHES NIGHT OUT 2025 EXPENSES	315	T	08-Nov-2025 08-Nov-2025	110.83	110.83	0.00	0.00	0.00
EXPNOV172025	CANDY CANE DECORATIONS	339	T	17-Nov-2025 17-Nov-2025	79.10	79.10	0.00	0.00	0.00
EXPNOV302025	VARIOUS EXPENSES JINGLE BELL WALK	339	T	30-Nov-2025 30-Nov-2025	88.38	88.38	0.00	0.00	0.00
SCE001	**SCEVIOUR ELIZABETH**								
EXP-30/10/2025	WITCHES NIGHT OUT NOV 5 2025	315	T	01-Nov-2025 01-Nov-2025	125.00	125.00	0.00	0.00	0.00
SELLECK	**SELLECT TRUCK & TRAILER REPAIR**								
138854	2016 INT DURASTAR YRLY MAINT	341	T	01-Oct-2025 01-Oct-2025	2,459.32	2,459.32	0.00	0.00	0.00
139436	2024 WESTERN STAR ANNUAL INSPECTION	341	T	30-Nov-2025 30-Nov-2025	1,561.85	1,561.85	0.00	0.00	0.00
139482	2016 CHEV SILV	353	T	30-Nov-2025 30-Nov-2025	1,448.25	1,448.25	0.00	0.00	0.00
139483	2019 INT'L TIRES	353	T	30-Nov-2025 30-Nov-2025	275.34	275.34	0.00	0.00	0.00
SENECOL	**SENECAL OLIVIA**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
WRITINGAPP	WRITING APPLICATION QUESTIONS HOME TOWN TAKEOVER	283	T	07-Oct-2025 07-Oct-2025	100.00	100.00	0.00	0.00	0.00
SHANMAR	**SHANNON MARILYN**								
EXP-01/11/2025	3HRS OF READINGS AT WITCHES NIGHT OUT 2025	315	T	05-Nov-2025 05-Nov-2025	125.00	125.00	0.00	0.00	0.00
SHNIXON	**SHARON NIXON**								
EXP-SR SKATE 2	55+ LEARN TO SKATE SR PROGRAM - HEAD & ASSISTANT INSTRUCTOR FEES	305	T	01-Oct-2025 01-Oct-2025	825.00	825.00	0.00	0.00	0.00
SOL01	**SOLIDCAD**								
91607215	CIVIL 3D GOVERNMENT SINGLE-U	325	T	22-Oct-2025 22-Oct-2025	3,909.34	3,909.34	0.00	0.00	0.00
SOU03	**SOUTHEASTERN TELECOMMUNICATION**								
54046	WT OFFICE MOVE	353	T	27-Nov-2025 27-Nov-2025	154.81	154.81	0.00	0.00	0.00
54063	CAMERA ISSUE	353	T	28-Nov-2025 28-Nov-2025	383.07	383.07	0.00	0.00	0.00
SOUALLEY	**SOUTH ALLEY HOLIDAYMARKET**								
MOTION 2025-23	TAP GRANT SOUTH ALLEY HOLIDAY MARKET 2025	325	T	20-Oct-2025 20-Oct-2025	1,151.74	1,151.74	0.00	0.00	0.00
STA02	**STANTEC CONSULTING LTD. (SCL)**								
2060012	REHAB ARTHUR ST BYLAW 2024-169	353	T	28-Nov-2025 28-Nov-2025	22,071.16	22,071.16	0.00	0.00	0.00
STE01	**STEACY CAROLE**								
EXP-31/10/2025	APCO CANADA 2025 CONFRENCE NOV 10-13	312	T	31-Oct-2025 31-Oct-2025	220.00	220.00	0.00	0.00	0.00
STJ04	**ST. JOHN AMBULANCE**								
I-SJEOR-038249	FALL FUN RUN & WALK SR PROGRAMING MEDICAL STATION	316	T	11-Nov-2025 11-Nov-2025	500.00	500.00	0.00	0.00	0.00
STL01	**ST LAWRENCE LODGE**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
2025-Q4	QIARTERLY LEVY OCT - DEC 2025	341	T	09-Dec-2025 09-Dec-2025	14,792.25	14,792.25	0.00	0.00	0.00
STL06	**ST. LAWRENCE WILDLIFE & PEST CONTROL SERVICES**								
253541	MONTHLY PEST CONTROL 10 KING ST OCT 2025	310	T	30-Oct-2025 30-Oct-2025	50.85	50.85	0.00	0.00	0.00
253542	MONTHLY PAST CONTROL TH OCT 2025	310	T	30-Oct-2025 30-Oct-2025	67.80	67.80	0.00	0.00	0.00
253543	MONTHLY PEST CONTROL PW OCT 2025 665 CHARLES	310	T	30-Oct-2025 30-Oct-2025	67.80	67.80	0.00	0.00	0.00
253545	MONTHLY PEST CONTROL ES BUILDING OCT 2025	310	T	30-Oct-2025 30-Oct-2025	56.50	56.50	0.00	0.00	0.00
253546	MONTHLY PEST CONTROL ARENA - OCT 2025	310	T	30-Oct-2025 30-Oct-2025	67.80	67.80	0.00	0.00	0.00
253548	MONTHLY PEST CONTROL 110 KATE ST OCT 2025	310	T	30-Oct-2025 30-Oct-2025	67.80	67.80	0.00	0.00	0.00
253852	MONTHLY PEST CONTROL	325	T	18-Nov-2025 18-Nov-2025	67.80	67.80	0.00	0.00	0.00
253853	PEST CONTROL	325	T	18-Nov-2025 18-Nov-2025	50.85	50.85	0.00	0.00	0.00
253854	PEST CONTROL	325	T	18-Nov-2025 18-Nov-2025	67.80	67.80	0.00	0.00	0.00
253858	PEST CONTROL	325	T	18-Nov-2025 18-Nov-2025	56.50	56.50	0.00	0.00	0.00
253859	PEST CONTROL	325	T	18-Nov-2025 18-Nov-2025	67.80	67.80	0.00	0.00	0.00
253860	PEST CONTROL	325	T	18-Nov-2025 18-Nov-2025	67.80	67.80	0.00	0.00	0.00
STMP000599	**DERYAW JANICE**								
UBREFOCT2825	Refund on account 010-00302263-011.	304	T	28-Oct-2025 28-Oct-2025	253.03	253.03	0.00	0.00	0.00
STMP000601	**PARKER KATHERINE ANNE MARIE**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
UBREFNOV1425	Refund on account 003-00102271-003.	320	T	14-Nov-2025 14-Nov-2025	1,856.92	1,856.92	0.00	0.00	0.00
STMP000602	**ROUSSEAU LIZABETH**								
UBREFNOV1425	Refund on account 005-00200143-006.	321	T	14-Nov-2025 14-Nov-2025	2,328.03	2,328.03	0.00	0.00	0.00
STMP000603	**STEVENS LOUISE MARIE**								
UBREFNOV1725	Refund on account 004-00102318-004.	328	T	17-Nov-2025 17-Nov-2025	264.63	264.63	0.00	0.00	0.00
STMP000604	**MACDONALD BEVERLIE ANN**								
UBREFDEC0825	Refund on account 010-00301841-002.	344	T	08-Dec-2025 08-Dec-2025	66.77	66.77	0.00	0.00	0.00
STO03	**STONE'S MILL INVESTMENTS LTD**								
RENT- 20251039	STONE'S MILLS INVESTMENTS- 2025 RENT	269	T	01-Oct-2025 01-Oct-2025	5,165.82	5,165.82	0.00	0.00	0.00
RENT- 20251044	STONE'S MILLS INVESTMENTS- 2025 RENT	326	T	01-Nov-2025 01-Nov-2025	5,165.82	5,165.82	0.00	0.00	0.00
RENT- 20251046	STONE'S MILLS INVESTMENTS- 2025 RENT	342	T	01-Dec-2025 01-Dec-2025	5,165.82	5,165.82	0.00	0.00	0.00
STRONGBR1	**STRONG BROS GENERAL CONTRACTING LTD**								
2570	OCT 2025 KING ST BRIDGE	339	T	11-Nov-2025 11-Nov-2025	29,493.00	29,493.00	0.00	0.00	0.00
2580	NOV 2025 KING ST BRIDGE	339	T	02-Dec-2025 02-Dec-2025	147,515.85	147,515.85	0.00	0.00	0.00
SUEGIBASS	**SUZANNE GIBSON & ASS**								
2025028	STRATEGIC PLANNING CONSULTATION SUPPORT HOTEL AND GAS EXPENSES	305	T	28-Oct-2025 28-Oct-2025	7,014.21	7,014.21	0.00	0.00	0.00
SUP03	**SUPREME CLEANING**								
345316	LIBRARY CLEANING COST AUG 2025	315	T	31-Aug-2025 31-Aug-2025	565.00	565.00	0.00	0.00	0.00
345320	LIBRARY CLEANING COSTS FOR SEPT 2025	315	T	30-Sep-2025 30-Sep-2025	565.00	565.00	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
SWA01	**SWANN RICHARD**								
EXPDEC112025	INDIGENOUS SYMPOSIUM & OPTIC AGM	353	T	11-Dec-2025 11-Dec-2025	508.30	508.30	0.00	0.00	0.00
SWE01	**SWEET'S SAND & GRAVEL**								
S-0093453	ASPHALT 363.82 TONNE	305	T	27-Oct-2025 27-Oct-2025	3,598.04	3,598.04	0.00	0.00	0.00
S-0093508	ASPHALT	325	T	03-Nov-2025 03-Nov-2025	1,422.56	1,422.56	0.00	0.00	0.00
S-0093719	ASPHALT	325	T	17-Nov-2025 17-Nov-2025	1,461.09	1,461.09	0.00	0.00	0.00
SWEEPER	**SWEEPER PART SALES**								
42781	SWEEPER PARTS REPLACEMENT - VALVE, CONNECTOR & HEX NUT	305	T	15-Oct-2025 15-Oct-2025	310.07	310.07	0.00	0.00	0.00
SWI01	**SWISH MAINTENANCE LIMITED**								
K745763	MARINA SUPPLIES	281	T	06-Oct-2025 06-Oct-2025	332.56	332.56	0.00	0.00	0.00
K745765	CLEANING SUPPLIES	281	T	06-Oct-2025 06-Oct-2025	1,253.60	1,253.60	0.00	0.00	0.00
K745960	FLOOR SCRUBBER	283	T	09-Oct-2025 09-Oct-2025	220.35	220.35	0.00	0.00	0.00
K746794	SWISH SUPPLY DELIVERY	305	T	27-Oct-2025 27-Oct-2025	654.81	654.81	0.00	0.00	0.00
K746952	CLEANING SUPPLIES TOWNHALL	310	T	29-Oct-2025 29-Oct-2025	323.13	323.13	0.00	0.00	0.00
K746953	CLEANING SUPPLIES & GARBAGE BAGS AREN/	310	T	29-Oct-2025 29-Oct-2025	369.17	369.17	0.00	0.00	0.00
K747366	MINI FLOOR SCRUBBER	316	T	06-Nov-2025 06-Nov-2025	2,552.67	2,552.67	0.00	0.00	0.00
K747929	CLEANING SUPPLIES GARB BAGS ICE MELT	325	T	17-Nov-2025 17-Nov-2025	813.94	813.94	0.00	0.00	0.00
K748292	SUPPLIES	339	T	24-Nov-2025 24-Nov-2025	177.82	177.82	0.00	0.00	0.00
K748293	DISINFECTANT CLEANER	331	T	24-Nov-2025 24-Nov-2025	238.23	238.23	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
K748384	DISINFECTANT CLEANER	339	T	26-Nov-2025 26-Nov-2025	157.17	157.17	0.00	0.00	0.00
K9287544	RETURN	339	T	01-Dec-2025 01-Dec-2025	-157.17	-157.17	0.00	0.00	0.00
TARPATH	**TAROT-PATHWAYS**								
EXP-01/11/2025	WITCHES NIGHT OUT 2025	315	T	01-Nov-2025 01-Nov-2025	125.00	125.00	0.00	0.00	0.00
TEA01	**TEAM SOLUTIONS**								
J042640	MARINA SEPTIC TANK CLEANING (ANNUAL) MARINA/UNTILITIES	310	T	15-Oct-2025 15-Oct-2025	1,830.06	1,830.06	0.00	0.00	0.00
J042641	VACUUM & WASH LIFT STATIONS - OCT 6	310	T	15-Oct-2025 15-Oct-2025	4,881.42	4,881.42	0.00	0.00	0.00
TEATAROT	**TEA & TAROT WITH ELIZABETH**								
102	BIA WITCHES EVENT - ENTERTAINMENT	315	T	01-Nov-2025 01-Nov-2025	125.00	125.00	0.00	0.00	0.00
TEL03	**TELIZON INC.**								
DEC 2025 PAP	DEC PAP PMT	370	E	31-Dec-2025 31-Dec-2025	2,161.05	2,161.05	0.00	0.00	0.00
NOV 2025 PAP	NOV PAP PMT	357	E	30-Nov-2025 30-Nov-2025	2,211.58	2,211.58	0.00	0.00	0.00
OCT 2025 PAP P	OCT 2025 PAP PMT	323	E	31-Oct-2025 31-Oct-2025	2,408.17	2,408.17	0.00	0.00	0.00
TEN01	**TENNANT'S WELDING**								
55620	SEPT 13 INV DRAIN COVER ELMWOOD DR	341	T	01-Oct-2025 01-Oct-2025	479.37	479.37	0.00	0.00	0.00
55753	FIRE TRAINING CENTRE - SEACONTAINER RAILING & PAINT	310	T	17-Oct-2025 17-Oct-2025	6,475.63	6,475.63	0.00	0.00	0.00
55754	WELDERS TO CUT MAN HOLES IN SEA CONT., IN-SHOP WORK, 4X8X1/8 PLATE	294	T	17-Oct-2025 17-Oct-2025	4,857.54	4,857.54	0.00	0.00	0.00
55764	MURRY / PICKERTON SIGN INSTAL TREES & TRAILS	353	T	21-Oct-2025 21-Oct-2025	2,512.41	2,512.41	0.00	0.00	0.00
55789	REEPLACE FLOOR PANS BOTH SIDES	325	T	27-Oct-2025 27-Oct-2025	1,633.73	1,633.73	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
55813	INSTALL BOLLARD ROTARY BEACH	316	T	03-Nov-2025 03-Nov-2025	1,412.50	1,412.50	0.00	0.00	0.00
55814	REMOVE ANGLE IRON JOEL STONE SIGN	316	T	03-Nov-2025 03-Nov-2025	367.25	367.25	0.00	0.00	0.00
55840	HVAC LADDER FOR ROOF ACCESS	325	T	07-Nov-2025 07-Nov-2025	8,903.10	8,903.10	0.00	0.00	0.00
55873	PUC SIGN ALTERATIONS	341	T	20-Nov-2025 20-Nov-2025	517.99	517.99	0.00	0.00	0.00
55874	FABRICATION SEA CONTAINERS	331	T	17-Nov-2025 17-Nov-2025	9,774.84	9,774.84	0.00	0.00	0.00
55915	PUBLIC WORK BUILDING STAIRS	341	T	04-Dec-2025 04-Dec-2025	6,328.00	6,328.00	0.00	0.00	0.00
THE06	**THE SHOE NETWORK INC.**								
26161	BOOTS	353	T	11-Nov-2025 11-Nov-2025	875.75	875.75	0.00	0.00	0.00
THE40	**THE HYBRID CONSTRUCTION GROUP LTD.**								
12460	WATER SERVICE REPAIR MILL ST	281	T	17-Sep-2025 17-Sep-2025	1,446.40	1,446.40	0.00	0.00	0.00
12570	PAVING STONES FOR MILL & MARKET ST	310	T	24-Oct-2025 24-Oct-2025	762.75	762.75	0.00	0.00	0.00
THEHGHB	**THE HUNGRY HERBIVORE**								
10	OLG COMMUNITY RECOGNITION EVENT	272	T	18-Sep-2025 18-Sep-2025	1,101.75	1,101.75	0.00	0.00	0.00
THIESSENW	**THIESSEN WILLIAM**								
EXP-17/11/2025	THIESSEN MILLAGE EXPENSES FOR JUNE 18 2025 - NOV 17 2025 (65.5KM@$0.72)	330	T	17-Nov-2025 17-Nov-2025	47.16	47.16	0.00	0.00	0.00
THO09	**THOMSON REUTERS CANADA**								
852549295	MARTINS ANN CRIMINAL CODE	281	T	02-Oct-2025 02-Oct-2025	620.55	620.55	0.00	0.00	0.00
TIA02	**TIAO - TOURISM INDUSTRY ASSOCIATION OF ONTARIO**								
217659	2026 MEMBERSHIP	325	T	13-Nov-2025 13-Nov-2025	565.00	565.00	0.00	0.00	0.00
TICDRAGON	**THE ICONIC DRAGON**								
EXP-01/11/2025	BIA WITCHES EVENT AT THE VISITOR	315	T	01-Nov-2025 01-Nov-2025	125.00	125.00	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
	CENTRE								
TIM02	**TIMBER TREE SERVICE**								
2025-126	400 STONE ST TREE REMOVAL	272	T	30-Sep-2025 30-Sep-2025	7,853.50	7,853.50	0.00	0.00	0.00
2025-147	TREE REMOVAL TRIMMING AND STUMP GRINDING VARIOUS LOCATIONS	341	T	28-Nov-2025 28-Nov-2025	14,348.18	14,348.18	0.00	0.00	0.00
TKE01	**TK ELEVATOR (CANADA) LIMITED**								
2823239	MONTHLY ELEVATOR MAINT	272	T	01-Oct-2025 01-Oct-2025	520.81	520.81	0.00	0.00	0.00
2858723	ELEVATOR MAINT	339	T	01-Dec-2025 01-Dec-2025	556.74	556.74	0.00	0.00	0.00
TLT02	**T.L.T.I.**								
2025-162	NFPA 1002 APPARATUS EQIPPED FIRE PUMP 3 PART.	339	T	13-Nov-2025 13-Nov-2025	1,170.00	1,170.00	0.00	0.00	0.00
TNP01	**TEAM NELSON PROMOTIONS INC.**								
107785	HATS AND TOQUES FOR RESALE IN VISITOR CENTRE	312	T	01-Nov-2025 01-Nov-2025	2,339.23	2,339.23	0.00	0.00	0.00
TOW04	**TOWN OF GANANOQUE**								
NOV 2025 PAP P	NOV 2025 PAP PMTS	357	E	30-Nov-2025 30-Nov-2025	51,878.08	51,878.08	0.00	0.00	0.00
OCT 2025 PAP P	OCT 2025 PAP PMTS	323	E	31-Oct-2025 31-Oct-2025	16,972.45	16,972.45	0.00	0.00	0.00
TOW14	**TOWNSHIP OF FRONTENAC ISLANDS**								
EXP-06/11/2025	TWONSHIP OFI TAX PMT MADE TO GANANOQUE IN ERROR	312	T	06-Nov-2025 06-Nov-2025	22,900.00	22,900.00	0.00	0.00	0.00
REFUND PMT	PMT ERROR ROLL 1[redacted] BAJURNY	288	T	23-Oct-2025 23-Oct-2025	6,000.00	6,000.00	0.00	0.00	0.00
TRA05	**TRAFFORD AMANDA**								
EP-20/10/2025	EC. DEV. - HALLOWEEN AND WITCHES NIGHT OUT REIMBURSEMENT	310	T	20-Oct-2025 20-Oct-2025	1,743.05	1,743.05	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
EXPDEC12025	REIMBURSE FOR EXPENSES	339	T	01-Dec-2025 01-Dec-2025	950.33	950.33	0.00	0.00	0.00
EXPNOV272025	CANDY CANES & BIN F OF LIGHTS	339	T	27-Nov-2025 27-Nov-2025	17.52	17.52	0.00	0.00	0.00
TRA08	**TRACKMATICS INC.**								
44071	MONTHLY MONITORING AND DATA	281	T	05-Oct-2025 05-Oct-2025	498.33	498.33	0.00	0.00	0.00
44203	MONTHLY MONITORING AND DATA	341	T	05-Nov-2025 05-Nov-2025	498.33	498.33	0.00	0.00	0.00
44368	MONTHLY MONITORING AND DATA	341	T	05-Dec-2025 05-Dec-2025	498.33	498.33	0.00	0.00	0.00
TRINMGT	**TRAFFIC INCIDENT MANAGEMENT**								
10DEC2025	TRAFFIC INCIDENT MANAGEMENT	353	T	10-Dec-2025 10-Dec-2025	521.48	521.48	0.00	0.00	0.00
TRTOWING	**TR TOWING**								
2135201	CHEV TRUCK	325	T	21-Oct-2025 21-Oct-2025	113.00	113.00	0.00	0.00	0.00
TSI	**TOWARDS SUSTAINABLE INFRA STRUCTURE (TSI) INC**								
TSI24079-1(FINA	BYLAW 2024-001 OSIM REPORT 2024	283	T	10-Oct-2025 10-Oct-2025	8,972.20	8,972.20	0.00	0.00	0.00
TWO03	**TWO RIVER SERVICES**								
42	DUDA SITE HOSTING	353	T	01-Dec-2025 01-Dec-2025	509.76	509.76	0.00	0.00	0.00
UCOSDG	**UNITED COUNTIES OF STORMO NT DUNDAS & GLENGARRY**								
8857	REPLACEMENT COST	331	T	18-Nov-2025 18-Nov-2025	24.99	24.99	0.00	0.00	0.00
UNI02	**ENBRIDGE GAS (UNION GAS)**								
DEC 2025 PAP P	DEC 2025 PAP PMTS	370	E	31-Dec-2025 31-Dec-2025	4,651.23	4,651.23	0.00	0.00	0.00
JAN26PAP DECE	JAN 2026 PAP PMT DEC EXP	388	E	31-Dec-2025 31-Dec-2025	8,895.44	8,895.44	0.00	0.00	0.00
NOV 2025 PAP P	NOV 2025 PAP PMT	357	E	30-Nov-2025 30-Nov-2025	2,215.21	2,215.21	0.00	0.00	0.00
OCT 2025 PAP P	OCT 2025 PAP PMTS	323	E	31-Oct-2025 31-Oct-2025	899.81	899.81	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
UNI03	**UNITED COUNTIES OF LEEDS AND GRENVILLE**								
INV00000000021	DEC 31 2024 INV HHW COLLECTION VEHICLE COUNTS 5 YR AVG	283	T	01-Jul-2025 01-Jul-2025	8,077.80	8,077.80	0.00	0.00	0.00
INV00000000021	MAY 13 INV APRIL 2025 HEALTH WORKFORCE INNOVATION	283	T	01-Jul-2025 01-Jul-2025	818.29	818.29	0.00	0.00	0.00
INV00000000021	JUNE 18 INV HEALTH WORKFORCE MAY 2025	283	T	01-Jul-2025 01-Jul-2025	818.29	818.29	0.00	0.00	0.00
INV00000000021	SEPT 30 INV PHYSICIAN RECRUITMENT	325	T	01-Oct-2025 01-Oct-2025	818.29	818.29	0.00	0.00	0.00
INV00000000211	JULY 14 INV JUNE PHYSICIAN RECRUITMENT	325	T	01-Oct-2025 01-Oct-2025	818.29	818.29	0.00	0.00	0.00
INV00000000212	OCT 2025 PHYSICIAN RECRUITMENT	325	T	31-Oct-2025 31-Oct-2025	818.29	818.29	0.00	0.00	0.00
INV202510395	MONTHLY 2025	269	T	02-Oct-2025 02-Oct-2025	79,987.01	79,987.01	0.00	0.00	0.00
INV202510443	MONTHLY 2025	326	T	12-Nov-2025 12-Nov-2025	79,987.01	79,987.01	0.00	0.00	0.00
INV202510462	MONTHLY 2025	342	T	08-Dec-2025 08-Dec-2025	79,987.01	79,987.01	0.00	0.00	0.00
UNI16	**UNIVERSAL SUPPLY GROUP**								
107-253781	SEPT 26 INV REFLECTOR	325	T	01-Oct-2025 01-Oct-2025	13.83	13.83	0.00	0.00	0.00
107-254186	NEEDLE NOZZ;E	325	T	02-Oct-2025 02-Oct-2025	14.68	14.68	0.00	0.00	0.00
107-255087	CABLE TIES AND HITCH PIN REPLACEMENT FOR 2023 GMC SIERRA	312	T	15-Oct-2025 15-Oct-2025	45.83	45.83	0.00	0.00	0.00
107-255181	BATTERY AIR COMP	325	T	16-Oct-2025 16-Oct-2025	258.63	258.63	0.00	0.00	0.00
107-255225	CORR DEP	325	T	17-Oct-2025 17-Oct-2025	-30.00	-30.00	0.00	0.00	0.00
107-256212	1995 FORD DUMP TRUCK - LED LAMP REPLACEMENT	315	T	31-Oct-2025 31-Oct-2025	20.84	20.84	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
107-256218	1995 FORD DUMP TRUCK - CLR MKR LAMP RED	315	T	31-Oct-2025 31-Oct-2025	16.87	16.87	0.00	0.00	0.00
107-256220	STRIPPING CRIMPING FOR PW SHOP	315	T	31-Oct-2025 31-Oct-2025	34.32	34.32	0.00	0.00	0.00
107-256318	7 WAY RV BLD CONN SOC/PLG	325	T	03-Nov-2025 03-Nov-2025	24.67	24.67	0.00	0.00	0.00
107-256358	SLIM LED WORK LAMP	325	T	03-Nov-2025 03-Nov-2025	49.44	49.44	0.00	0.00	0.00
107-256631	CABLE TIE	325	T	06-Nov-2025 06-Nov-2025	17.65	17.65	0.00	0.00	0.00
107-256753	LONG STROKE	353	T	07-Nov-2025 07-Nov-2025	66.00	66.00	0.00	0.00	0.00
107-256847	2014 CHEV 3500 PSSG SIDE	325	T	11-Oct-2025 11-Oct-2025	25.44	25.44	0.00	0.00	0.00
107-256849	CLEVIS KIT GUN T	325	T	10-Nov-2025 10-Nov-2025	79.33	79.33	0.00	0.00	0.00
107-256863	WIPER BLADES	341	T	10-Nov-2025 10-Nov-2025	25.44	25.44	0.00	0.00	0.00
107-257350	SEPT 22 INV RETURN CLAMP	325	T	01-Oct-2025 01-Oct-2025	-47.45	-47.45	0.00	0.00	0.00
107-257958	BRAKE PTS	341	T	26-Nov-2025 26-Nov-2025	86.90	86.90	0.00	0.00	0.00
107-258083	OIL FILTER	341	T	28-Nov-2025 28-Nov-2025	48.58	48.58	0.00	0.00	0.00
107-258092	ADHBACK MOUNT	341	T	28-Nov-2025 28-Nov-2025	21.48	21.48	0.00	0.00	0.00
107-258244	CABLE TIES	341	T	01-Dec-2025 01-Dec-2025	73.76	73.76	0.00	0.00	0.00
107-258738	SUPPLIES	353	T	09-Dec-2025 09-Dec-2025	46.58	46.58	0.00	0.00	0.00
107-259123	GROTE LIGHT	353	T	12-Dec-2025 12-Dec-2025	226.00	226.00	0.00	0.00	0.00
107-259212	SUPPLIES	353	T	15-Dec-2025 15-Dec-2025	245.64	245.64	0.00	0.00	0.00
107-259255	COUPLING HOSE CRIMPE	353	T	15-Dec-2025 15-Dec-2025	103.76	103.76	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
11171	CLEAR OLD CR	325		01-Oct-2025	-17.23	-17.23	0.00	0.00	0.00
			T	01-Oct-2025					
UI-107-233306=0	CLEAR CR	325		01-Oct-2025	-17.16	-17.16	0.00	0.00	0.00
			T	01-Oct-2025					
UNI20	**UNISYNC GROUP LTD**								
11436143	UNIFORM AQUISITION	310		23-Oct-2025	128.03	128.03	0.00	0.00	0.00
			T	23-Oct-2025					
11436144	UNIFORM AQUISITION	310		23-Oct-2025	90.74	90.74	0.00	0.00	0.00
			T	23-Oct-2025					
11436206	UNIFORM AQUISITION	310		23-Oct-2025	128.03	128.03	0.00	0.00	0.00
			T	23-Oct-2025					
11436207	UNIFORM AQUISITION	310		23-Oct-2025	128.03	128.03	0.00	0.00	0.00
			T	23-Oct-2025					
11436238	UNIFORM AQUISITION	310		23-Oct-2025	128.03	128.03	0.00	0.00	0.00
			T	23-Oct-2025					
11436239	UNIFORM AQUISITION	310		23-Oct-2025	90.74	90.74	0.00	0.00	0.00
			T	23-Oct-2025					
11446235	PANTS	325		11-Nov-2025	106.55	106.55	0.00	0.00	0.00
			T	11-Nov-2025					
11446236	PANT	325		11-Nov-2025	106.55	106.55	0.00	0.00	0.00
			T	11-Nov-2025					
11446237	PANT	325		11-Nov-2025	106.55	106.55	0.00	0.00	0.00
			T	11-Nov-2025					
11446238	PANT	325		11-Nov-2025	106.55	106.55	0.00	0.00	0.00
			T	11-Nov-2025					
11449583	SHIRT PANT	325		14-Nov-2025	143.84	143.84	0.00	0.00	0.00
			T	14-Nov-2025					
11449584	SHIRT PANTS	325		14-Nov-2025	143.84	143.84	0.00	0.00	0.00
			T	14-Nov-2025					
UPP01	**UPPER CANADA DISTRICT SCHOOL BOARD**								
2025 4TH QTR	4TH QTR 2025	341		09-Dec-2025	302,624.99	302,624.99	0.00	0.00	0.00
			T	09-Dec-2025					
UPP02	**UPPER CANADA OFFICE SYSTEMS**								
456259	LIBRARY PRINTER USAGE EXPENSE - COPY CHARGE	294	T	27-Aug-2025 26-Sep-2025	93.62	93.62	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
457903	COPY CHARGE	283		22-Sep-2025	104.14	104.14	0.00	0.00	0.00
			T	22-Sep-2025					
459628	IT SERVICES FOR GANANOQUE LIBRARY	305		22-Oct-2025	108.15	108.15	0.00	0.00	0.00
			T	22-Oct-2025					
461778	COPY CHG	339		24-Nov-2025	141.47	141.47	0.00	0.00	0.00
			T	24-Nov-2025					
UPP04	**UPPER CANADA ELEVATORS**								
33963	ARENA ELEVATOR MAINTENANCE 9-17-2025	305		01-Oct-2025	298.75	298.75	0.00	0.00	0.00
			T	01-Oct-2025					
34580	LOW OIL	331		22-Nov-2025	1,140.00	1,140.00	0.00	0.00	0.00
			T	22-Nov-2025					
UPP06	**UPPER CANADA FAMILY HEALTH TEAM**								
25MILLLEASE10:	MONTHLY LEASE 25 MILL STREET	269		01-Oct-2025	93.96	93.96	0.00	0.00	0.00
			T	01-Oct-2025					
25MILLLEASE10-	MONTHLY LEASE 25 MILL STREET	326		01-Nov-2025	93.96	93.96	0.00	0.00	0.00
			T	01-Nov-2025					
25MILLLEASE10-	MONTHLY LEASE 25 MILL STREET	342		01-Dec-2025	93.96	93.96	0.00	0.00	0.00
			T	01-Dec-2025					
UXB01	**UXBRIDGE NURSERIES LTD.**								
108143	17 RED MAPLE REPLACEMENTS	305		07-Oct-2025	3,734.65	3,734.65	0.00	0.00	0.00
			T	07-Oct-2025					
VALLJ	**VALLIER JARETH**								
EXPNOV42025	CRIMINAL RECORDS CHECK	316		04-Nov-2025	40.00	40.00	0.00	0.00	0.00
			T	04-Nov-2025					
VAN02	**VANDUSEN TRACI W.**								
EXP-2025-11-03	COFFEE SUPPLIES	316		03-Nov-2025	110.95	110.95	0.00	0.00	0.00
			T	03-Nov-2025					
EXPNOV282025	LUNCH FOR FRIDAY WORK STAFF	339		28-Nov-2025	85.82	85.82	0.00	0.00	0.00
			T	28-Nov-2025					
VERI02	**VERITEXT CANADA**								
8741074	RMP CONSTRUCTION	312		30-Oct-2025	689.30	689.30	0.00	0.00	0.00
			T	30-Oct-2025					
8763503	RMP CONSTRUCTION	315		04-Nov-2025	793.26	793.26	0.00	0.00	0.00
			T	04-Nov-2025					
VICE01	**VICE & HUNTER LLP**								

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
457	RMP CONSTRUCTION	294	T	15-Oct-2025 15-Oct-2025	11,651.07	11,651.07	0.00	0.00	0.00
733	IHC	353	T	12-Dec-2025 12-Dec-2025	85.88	85.88	0.00	0.00	0.00
742	IHC	353	T	12-Dec-2025 12-Dec-2025	2,046.72	2,046.72	0.00	0.00	0.00
WAL03	**WALKERTON CLEAN WATER CENTRE**								
2023	MARCH 10&11 2026 CERT RENEWAL COURSE	353	T	03-Dec-2025 03-Dec-2025	330.00	330.00	0.00	0.00	0.00
2024	MARCH 10 11 2026 CERT RENEWAL COURSE	353	T	03-Dec-2025 03-Dec-2025	330.00	330.00	0.00	0.00	0.00
WAS01	**WASTE CONNECTIONS OF CANADA INC.**								
7150-000047999	SEPT 2025 WASTE	281	T	30-Sep-2025 30-Sep-2025	31,399.51	31,399.51	0.00	0.00	0.00
7150-000048227	OCTOBER 2025 WASTE	325	T	31-Oct-2025 31-Oct-2025	29,803.57	29,803.57	0.00	0.00	0.00
WAT09	**CURTIS WATSON**								
EXP-24/10/2025	USE OF FORCE TRAINING SEPT 10 / OCT 9	310	T	24-Oct-2025 24-Oct-2025	40.00	40.00	0.00	0.00	0.00
WAT13	**WATSON & ASSOCIATES**								
251674	MOTION #25-112 POPULATION PROJECTION - GANANAOQUE 2025 GROWTH FORECAST UPDATE	305	T	17-Oct-2025 17-Oct-2025	4,505.88	4,505.88	0.00	0.00	0.00
251774	MOTION 25-11 2025 GROWTH FORECAST UPDATE	331	T	14-Nov-2025 14-Nov-2025	19,687.14	19,687.14	0.00	0.00	0.00
WEB010	**WEBBER MELISSA**								
EXP-05/11/2025	2025 WITCHES NIGHT OUT VENDOR	315	T	05-Nov-2025 05-Nov-2025	125.00	125.00	0.00	0.00	0.00
WEEKC	**WEEKES CAROL**								
EXP-01/11/2025	2 HRS OF MUSIC FOR WITCHES NIGHT OUT 2025	315	T	05-Nov-2025 05-Nov-2025	400.00	400.00	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
WESHARE	**WE SHARE SUPPLY INC.**								
108159	AUG 11 INV BANDAGES FOR FIRST AID KITS	331	T	01-Oct-2025 01-Oct-2025	142.96	142.96	0.00	0.00	0.00
108175	SAFETY GLASSES	353	T	01-Oct-2025 01-Oct-2025	11.64	11.64	0.00	0.00	0.00
108396	SEPT 26 INV NITRILE GLOVES	331	T	01-Oct-2025 01-Oct-2025	47.74	47.74	0.00	0.00	0.00
108405	SEPT 18 INV BLOCKS	341	T	01-Oct-2025 01-Oct-2025	21.10	21.10	0.00	0.00	0.00
108415	SUPPLIES	283	T	02-Oct-2025 02-Oct-2025	208.64	208.64	0.00	0.00	0.00
108464	NITRIL GLOVES	331	T	16-Oct-2025 16-Oct-2025	95.49	95.49	0.00	0.00	0.00
108505	PPE AQUISITION - EAR PROTECTION	310	T	27-Oct-2025 27-Oct-2025	49.00	49.00	0.00	0.00	0.00
108679	GLOVES	353	T	10-Dec-2025 10-Dec-2025	9.61	9.61	0.00	0.00	0.00
WG001	**WATSON-GRAHAM TRACIE**								
EXP-01/11/2025	READINGS FOR WITCHES NIGHT OUT	330	T	01-Nov-2025 01-Nov-2025	125.00	125.00	0.00	0.00	0.00
WHI03	**WHITEHOTS INC.**								
3594667	AUG 13 INV BOOKS	325	T	01-Oct-2025 01-Oct-2025	176.28	176.28	0.00	0.00	0.00
3594939	AUG 15 INV BOOKS	325	T	01-Oct-2025 01-Oct-2025	386.65	386.65	0.00	0.00	0.00
3595894	AUG 21 INV BOOKS	353	T	01-Oct-2025 01-Oct-2025	50.11	50.11	0.00	0.00	0.00
3596773	AUG 28 INV BOOKS	325	T	01-Oct-2025 01-Oct-2025	353.05	353.05	0.00	0.00	0.00
3600539	BOOKS	283	T	24-Sep-2025 24-Sep-2025	245.40	245.40	0.00	0.00	0.00
3600673	BOOKS	283	T	25-Sep-2025 25-Sep-2025	74.19	74.19	0.00	0.00	0.00
3601405	BOOKS	283	T	30-Sep-2025 30-Sep-2025	1,122.10	1,122.10	0.00	0.00	0.00
3604521	BOOKS FOR GANANOQU LIBRARY	305	T	23-Oct-2025 23-Oct-2025	417.09	417.09	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
3605668	BOOKS	325	T	30-Oct-2025 30-Oct-2025	179.66	179.66	0.00	0.00	0.00
3606849	BOOKS	325	T	07-Nov-2025 07-Nov-2025	433.46	433.46	0.00	0.00	0.00
3607847	BOOKS	325	T	13-Nov-2025 13-Nov-2025	646.14	646.14	0.00	0.00	0.00
3609018	BOOKS	339	T	21-Nov-2025 21-Nov-2025	787.29	787.29	0.00	0.00	0.00
3610430	BOOKS	339	T	28-Nov-2025 28-Nov-2025	338.69	338.69	0.00	0.00	0.00
3611446	BOOKS	353	T	05-Dec-2025 05-Dec-2025	729.26	729.26	0.00	0.00	0.00
3612700	BOOKS	353	T	12-Dec-2025 12-Dec-2025	67.67	67.67	0.00	0.00	0.00
WILLAUR	**WILFRID LAURIER UNIVERSIT**								
69729	COURCE 0563 TRAIN THE TRAINER DEC 2025	331	T	16-Oct-2025 16-Oct-2025	1,500.00	1,500.00	0.00	0.00	0.00
WOL01	**WOLSELEY MECHANICAL GROUP -WATERWORKS GROUP**								
6213228	SUPPLY PURCHASE - ECONO GUAGE	310	T	02-Oct-2025 02-Oct-2025	171.60	171.60	0.00	0.00	0.00
6273689	LAGOON TEST STATION PURCHASE	310	T	20-Oct-2025 20-Oct-2025	408.63	408.63	0.00	0.00	0.00
WRB01	**W. R. BRIGHTMAN & SONS LTD**								
23098	REKEY DOOR LOCKS FOR ARENA AND NEW SIDE DOORS	268	T	26-Sep-2025 26-Sep-2025	358.91	358.91	0.00	0.00	0.00
53099	400 STONE ST REKEYING DEADBOLTS AND DOOR LOCKS	268	T	26-Sep-2025 26-Sep-2025	308.38	308.38	0.00	0.00	0.00
WYSEWW	**WYSE WOMAN WORDS**								
EXP-01/11/2025	READINGS FOR WITCHES NIGHT OUT 2025	315	T	01-Nov-2025 01-Nov-2025	125.00	125.00	0.00	0.00	0.00
XYL01	**XYLEM CANADA COMPANY**								
3558432158	SERVICE CALL	325	T	03-Nov-2025 03-Nov-2025	6,265.58	6,265.58	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor / Invoice	Vendor Name / Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
3558432672	EEPS PUMP	341	T	14-Nov-2025 14-Nov-2025	4,460.11	4,460.11	0.00	0.00	0.00
YOU03	**YOUNG SIGNS**								
5323	BRONZE TREE PLAQUE FAARTHING	331	T	24-Nov-2025 24-Nov-2025	1,421.54	1,421.54	0.00	0.00	0.00
ZAM01	**ZAMBONI COMPANY LTD**								
125789	REPLACE WATER TANK ZAMBONI	283	T	22-Jul-2025 22-Jul-2025	2,904.86	2,904.86	0.00	0.00	0.00
126704	THROTTLE CABLE	281	T	02-Oct-2025 02-Oct-2025	71.76	71.76	0.00	0.00	0.00
127554	RAD REPAIRS	339	T	28-Nov-2025 28-Nov-2025	498.23	498.23	0.00	0.00	0.00
ZYCOM	**ITI - ZYCOM TECHNOLOGY INC.**								
FCDN -008259	AZURE PLAN - USAGE	294	T	15-Oct-2025 15-Oct-2025	9.58	9.58	0.00	0.00	0.00
FCDN-007796	NUTANIX REFRESH AND SERVER OS UPGRADES	294	T	31-Aug-2025 31-Aug-2025	11,300.00	11,300.00	0.00	0.00	0.00
FCDN-008127	HCIPLATFORM MGT / ITM WORKFORCE	281	T	01-Oct-2025 01-Oct-2025	6,497.50	6,497.50	0.00	0.00	0.00
FCDN-008258	MIC 365 AND EXCHANGE ONLINE AND PROJECT PLAN 3	294	T	15-Oct-2025 15-Oct-2025	2,327.80	2,327.80	0.00	0.00	0.00
FCDN-008329	IT SERVICES 01/09/2025 - 31/10/2025	305	T	23-Oct-2025 23-Oct-2025	3,115.45	3,115.45	0.00	0.00	0.00
FCDN-008363	LAPTOP AND SETUP	310	T	28-Oct-2025 28-Oct-2025	1,320.12	1,320.12	0.00	0.00	0.00
FCDN-008364	NEW DEVICES AND IT SETUP SERVICES	310	T	28-Oct-2025 28-Oct-2025	5,279.08	5,279.08	0.00	0.00	0.00
FCDN-008428	HP PROBOOK AC	331	T	06-Nov-2025 06-Nov-2025	1,642.51	1,642.51	0.00	0.00	0.00
FCDN-008443	HCI PLATFORM MGT / ITM WORKFORCE MGT	316	T	01-Nov-2025 01-Nov-2025	6,497.50	6,497.50	0.00	0.00	0.00
FCDN-008550	EXCH ONLINE MICROSOFT 365	331	T	15-Nov-2025 15-Nov-2025	2,327.80	2,327.80	0.00	0.00	0.00
FCDN-008551	AZURE PLAN USAGE	331	T	15-Nov-2025 15-Nov-2025	10.49	10.49	0.00	0.00	0.00

Vendor : 1 To ZYCOM
Batch : All

Cash Requirement Date : Dec 31, 2025
Bank : 0099 To 07

Vendor Invoice	Vendor Name Description	Batch/ Medium	Pay Code	Invoice Date/ Due Date	Invoice Amount	Paid Amount	Discount Amount	Released Amount	Payable Amount
FCDN-008756	VEEAM / DYNAMIC CLOUD BACKUP STORAGE	341	T	30-Nov-2025 30-Nov-2025	3,568.61	3,568.61	0.00	0.00	0.00
FCDN-008810	HCIPLATEFORM ITM WORKFORCE	353	T	01-Dec-2025 01-Dec-2025	6,497.50	6,497.50	0.00	0.00	0.00
		Totals :			**5,575,199.79**	**5,576,152.05**	**0.00**	**0.00**	**-952.26**

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

Council Report – FIN-2026-12

Date: May 6, 2026 ☐ **IN CAMERA**

Subject: 2025 Long-Term Debt Schedule

Author: John Morrison Treasurer ☒ **OPEN SESSION**

RECOMMENDATION:
BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES FOR INFORMATION THE 2025 LONG TERM DEBT SCHEDULE, AS PRESENTED IN COUNCIL REPORT FIN-2026-12.

STRATEGIC PLAN COMMENTS:
Sector 3 – Financial Sustainability – Strategic Initiative #1 – Ensure that Gananoque is and remains an affordable place to do business and raise a family.

BACKGROUND:
This report provides Council with a comprehensive overview of the Town's long-term debt position, explains the significance of the Province's Annual Repayment Limit (ARL), and evaluates the financial impact of anticipated new borrowing in 2026. The intent is to support informed decision-making regarding capital financing and long-term fiscal sustainability.

INFORMATION/DISCUSSION:
Municipal borrowing in Ontario is governed by Ontario Regulation 403/02, which establishes the Annual Repayment Limit (ARL**)** as a safeguard against excessive debt. The ARL represents the maximum amount a municipality can allocate annually toward debt servicing (principal and interest), based on its financial capacity.

For 2026, the Province has calculated Gananoque's:

- Annual Repayment Limit: $5,317,427

This limit is derived from the Town's net revenues and reflects a standardized affordability threshold across municipalities.

Current Long-Term Debt Position

The Town's total long-term debt has increased moderately:

- 2024: $5.09 million
- 2025: $6.02 million

This increase is primarily attributable to recent capital investments, including marina-related infrastructure.

Debt Portfolio Characteristics

The Town's debt portfolio includes:

- Fixed-rate debentures issued through Infrastructure Ontario (OILC)
- A mix of tax-supported debt (funded through general revenues) and rate-supported debt (funded through water and sewer rates)

This diversified structure provides flexibility but also requires careful monitoring of impacts on both the tax levy and user rates.

Current Debt Servicing Costs

For 2026, the Town's annual debt servicing obligations are:

- Principal: $449,758
- Interest: $201,735

Total Debt Charges: $651,493

These costs represent the annual financial commitment required to service existing debt and are a key metric in assessing affordability.

Understanding the Annual Repayment Limit (ARL)

The ARL functions as a financial ceiling on debt servicing and is calculated as:

- 25% of net municipal revenues, less existing debt charges

What the ARL Means for Council

It is not a borrowing limit in total dollars, but rather a limit on annual repayment capacity
It ensures that debt remains affordable relative to municipal revenues
It protects long-term financial sustainability and creditworthiness

Current Utilization

- Current debt charges: $651,493
- ARL: $5,317,427

The Town is currently using approximately 12% of its allowable capacity.

Analysis of Debt Capacity

The Town's low utilization of the ARL indicates:

- Significant capacity to support future capital investments through debt financing
- Strong financial flexibility compared to many municipalities
- Ability to respond to infrastructure needs without immediate financial strain

The Province's illustrative calculations suggest that, depending on term and interest rates, the Town could theoretically support tens of millions in additional borrowing within the ARL framework

However, it is important to emphasize that:
- The ARL represents a maximum threshold, not a target
- Prudent financial management requires maintaining a buffer below the limit

Future Debt Commitments
The Town's current debt of approximately $6.0 million is scheduled for repayment over an extended period:
- 2026–2030: ~$2.15 million
- 2031–2035: ~$2.43 million
- 2036 and beyond: ~$1.45 million

This repayment structure is considered stable and manageable, as it:
- Avoids significant year-to-year fluctuations'
- Distributes financial obligations over time
- Supports long-term budget predictability

Anticipated 2026 Borrowing
The Town is planning to issue approximately:
- $5.9 million in new debt
- At an estimated interest rate of 4.6%

Estimated Financial Impact
Based on standard municipal financing assumptions (e.g., 20-year amortization):
Estimated annual debt servicing cost: $450,000–$460,000

Projected Total Debt Charges
Existing: $651,493
New: ~$455,000
Total: ~$1,106,493 annually

Revised ARL Utilization
~$1,106,493÷ $5,317,427 ≈ 20%

Financial Implications and Risks

Positive Indicators
- The Town will remain well within the ARL limit after new borrowing
- Debt levels will continue to be manageable and sustainable
- Borrowing supports necessary infrastructure investment without immediate tax spikes

Key Considerations

- Increasing reliance on tax-supported debt may place upward pressure on the tax levy over time
- Interest rate fluctuations could impact future borrowing costs
- Long-term affordability must consider:
  - Operating cost increases
  - Asset lifecycle replacement needs
  - Revenue growth constraints

Strategic Consideration

Maintaining a conservative approach to debt ensures:

- Flexibility for future unforeseen capital needs
- Protection against economic uncertainty
- Continued alignment with asset management planning

Long-Term Debt Schedule

		2024	2025
1-2-00024-2421	OILC 2421 Garden Street @2.84%	$ 1,234,831	$ 1,196,142
1-2-00024-2423	OILC 2423 Town Hall @3.62%	$ 1,542,231	$ 1,455,891
1-2-00024-2426	St Lawrence Lodge @5.606%	$ 34,133	$ -
1-2-00024-2428	OILC 2428 Marina Breakwater @3.41%	$ 701,344	$ 655,490
1-2-00024-2429	OILC 2429 Victoria Ave @3.41%	$ 1,402,688	$ 1,310,980
1-2-00024-2431	OILC 2431 Streetlights @2.6%	$ 171,936	$ 104,512
1-2-00024-2432	OILC 2432 Marina Docks @3.81%		$ 1,300,000
		$ 5,087,163	**$ 6,023,014**

Prinicple Payments Falling Due

	Water & sewer rates	General revenues	Total
2026	79,160	370,599	449,758
2027	81,790	347,559	429,348
2028	84,508	323,541	408,048
2029	87,317	335,227	422,544
2030	90,219	347,338	437,557
2031-2035	498,144	1,930,583	2,428,728
2036 and thereafter	431,306	1,015,724	1,447,030
	1,352,443	**4,670,571**	**6,023,014**

APPLICABLE POLICY/LEGISLATION:

Debt Management Policy - adopted October 7th, 2025
Ontario Regulation 403/02

FINANCIAL CONSIDERATIONS

The Town of Gananoque is in a strong financial position with respect to long-term debt. Current debt levels are low relative to the Province's ARL, and the Town retains substantial borrowing capacity.

The planned issuance of **$**5.9 million in new debt in 2026 will increase annual debt servicing costs but will remain well within provincially prescribed limits. Even after this borrowing, the Town is expected to utilize 20% of its allowable debt capacity, indicating continued financial flexibility.

The ARL should continue to guide Council's borrowing decisions as a key measure of affordability, ensuring that infrastructure investments are balanced with long-term fiscal responsibility.

CONSULTATIONS:
None

ATTACHMENTS:
2026 Annual Repayment Limit (ARL) – O. Reg. 403/02

APPROVAL	_____ John Morrison, Treasurer Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions follow Council's own policies and guidelines and the *Municipal Act* and regulations. _____ Melanie Kirkby, CAO

Ontario

Ministry of Municipal Affairs and Housing
777 Bay Street,
Toronto, Ontario M5G 2E5

Ministère des affaires municipales et du logement
777 rue Bay,
Toronto (Ontario) M5G 2E5

2026 ANNUAL REPAYMENT LIMIT

(UNDER ONTARIO REGULATION 403 / 02)

MMAH CODE:	**56301**		
MUNID:	**07024**		
MUNICIPALITY:	**Gananoque ST**		
UPPER TIER:			
REPAYMENT LIMIT:		**$**	**5,317,427**

FOR ILLUSTRATION PURPOSES ONLY,

The additional long-term borrowing which a municipality could undertake over a 5-year, a 10-year, a 15-year and a 20-year period is shown.

If the municipalities could borrow at 5% or 7% annually, the annual repayment limits shown above would allow it to undertake additional long-term borrowing as follows:

5% Interest Rate			
(a)	20 years @ 5% p.a.	$	66,266,897
(a)	15 years @ 5% p.a.	$	55,193,076
(a)	10 years @ 5% p.a.	$	41,059,764
(a)	05 years @ 5% p.a.	$	23,021,677

7% Interest Rate			
(a)	20 years @ 7% p.a.	$	56,332,900
(a)	15 years @ 7% p.a.	$	48,430,670
(a)	10 years @ 7% p.a.	$	37,347,384
(a)	05 years @ 7% p.a.	$	21,802,502

DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT

(UNDER ONTARIO REGULATION 403/02)

MUNICIPALITY: Gananoque ST MMAH CODE: 56301

			1 $
	Debt Charges for the Current Year		
0210	Principal (SLC 74 3099 01)		362,957
0220	Interest (SLC 74 3099 02)		170,137
0299		**Subtotal**	533,094
0610	Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 6010 01)		0
9910		**Total Debt Charges**	533,094

			1 $
	Amounts Recovered from Unconsolidated Entities		
1010	Electricity - Principal (SLC 74 3030 01)		0
1020	Electricity - Interest (SLC 74 3030 02)		0
1030	Gas - Principal (SLC 74 3040 01)		0
1040	Gas - Interest (SLC 74 3040 02)		0
1050	Telephone - Principal (SLC 74 3050 01)		0
1060	Telephone - Interest (SLC 74 3050 02)		0
1099		**Subtotal**	0
1410	Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02)		0
1411	Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02)		0
1412	Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02)		0
1420		**Total Debt Charges to be Excluded**	0
9920		**Net Debt Charges**	533,094

			1 $
1610	Total Revenue (SLC 10 9910 01)		30,145,141
	Excluded Revenue Amounts		
2010	Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04)		0
2210	Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC10 0815 01)		5,045,327
2220	Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01)		1,041,861
2225	Deferred revenue earned (Provincial Gas Tax) (SLC 10 830 01)		0
2226	Deferred revenue earned (Canada Gas Tax) (SLC 10 831 01)		0
2230	Revenue from other municipalities including revenue for Tangible Capital Assets (SLC 10 1098 01 + SLC 10 1099 01)		193,428
2240	Gain/Loss on sale of land & capital assets (SLC 10 1811 01)		0
2250	Deferred revenue earned (Development Charges) (SLC 10 1812 01)		0
2251	Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01)		0
2256	Deferred revenue earned (Community Benefits) (SLC 10 1815 01)		0
2252	Donated Tangible Capital Assets (SLC 53 0610 01)		462,440
2253	Other Deferred revenue earned (SLC 10 1814 01)		0
2254	Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01)		0
2255	Other Revenue (SLC 10 1890 01 + SLC 10 1891 01 + SLC 10 1892 01 + SLC 10 1893 01 + SLC 10 1894 01 + SLC 10 1895 01 + SLC 10 1896 01 + SLC 10 1897 01 + SLC 10 1898 01)		0
2299		**Subtotal**	6,743,056
2410	Fees and Revenue for Joint Local Boards for Homes for the Aged		0
2610		**Net Revenues**	23,402,085
2620		**25% of Net Revenues**	5,850,521
9930		**ESTIMATED ANNUAL REPAYMENT LIMIT** (25% of Net Revenues less Net Debt Charges)	5,317,427

* SLC denotes Schedule, Line Column.

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

Report Council – FIN-2026-13

Date: May 6, 2026 ☐ **IN CAMERA**

Subject: 2025 Reserve Schedule

Author: John Morrison Treasurer ☒ **OPEN SESSION**

RECOMMENDATION:
BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES FOR INFORMATION THE 2025 RESERVE SCHEDULE, AS PRESENTED IN REPORT COUNCIL FIN-2026-13.

STRATEGIC PLAN COMMENTS:
Sector 3 – Financial Sustainability – Strategic Initiative #1 – Ensure that Gananoque is and remains an affordable place to do business and raise a family.

BACKGROUND:
The Town's reserves and reserve funds remained relatively stable in 2025, with overall balances holding consistent despite significant use of funds to support capital projects. The total opening balance was approximately $25.24 million. During the year, contributions of $9.25 million were made, while withdrawals totaled $9.28 million, resulting in a slight net decrease of approximately $27,000. The year-end balance is projected at $25.21 million.

Reserve funds experienced a net decline in 2025, primarily due to substantial infrastructure-related expenditures. Contributions totaled $4.27 million, while withdrawals reached $5.00 million, reducing the balance to $13.96 million. This decrease is largely attributable to significant drawdowns in the wastewater reserve, where over $4.28 million was utilized for capital works. The water reserve remained strong, with contributions exceeding withdrawals and ending the year at approximately $7.10 million. Other discretionary funds, such as BIA and library reserves, saw only minor activity.

Obligatory reserve funds also declined overall. While development charges and parkland reserves received modest contributions, these were offset by draws, including the full use of the building permit reserve. As a result, obligatory reserves decreased to approximately $110,000 by year-end.

Reserves showed balanced activity, with contributions of $4.98 million and withdrawals of $4.28 million, resulting in a net increase to $11.25 million. The Capital Reserve continues to be the primary funding source for projects, with over $2.08 million contributed and $1.67 million withdrawn, maintaining growth. The Marina Capital Reserve saw significant investment, with over $1.34 million in expenditures, partially offset by new contributions, increasing its balance to $301,000.

Casino-related reserves again functioned largely as flow-through accounts, with infrastructure funds fully allocated within the year and community grants fully drawn down. The NG 911 reserve experienced moderate use, while still maintaining a strong balance.

The Fire Capital Reserve remains in a deficit position and declined further to approximately negative $1.68 million, indicating continued reliance on future funding to address fire-related capital needs.

Overall, 2025 reflects a year of active use of reserves to fund major capital and infrastructure priorities, particularly in wastewater and marina projects. While total reserves remain stable, the year demonstrates a shift from accumulation to utilization, reinforcing the importance of continued contributions to maintain long-term financial sustainability.

INFORMATION/DISCUSSION:

Reserves & Reserve Funds – Key Discussion Points

Overall Financial Position
- Opening balance of $25.24M decreased slightly to $25.21M
- Contributions ($9.25M) were essentially offset by withdrawals ($9.28M)
- Overall position remains stable, with a slight net draw of ~$27K

Reserve Funds (Net Decrease)
- Total withdrawals ($5.00M) exceeded contributions ($4.27M)
- Balance declined to $13.96M

Key drives:
- Wastewater Reserve
  - Major draw of $4.28M
  - Largest single use of reserves in 2025
- Water Reserve
  - Strong contributions ($2.42M) exceeded withdrawals
  - Balance increased to $7.10M
- BIA & Library Reserves
  - Minor withdrawals, limited activity
- Parking Development
  - Minimal growth, no withdrawals

Obligatory Reserve Funds (Decline)
- Net decrease driven by $219K in withdrawals vs $64K contributions
- Ending balance reduced to $110K

Notable items:
- Building Permit Reserve fully drawn down to $0
- Development Charges
  - Contributions (~$62K) offset by similar level of use

- Parkland Reserve
    - Small increase, minimal activity

Reserves (Net Increase)
- Contributions ($4.98M) exceeded withdrawals ($4.28M)
- Balance increased to $11.25M

Key activity:
- Capital Reserve
    - Significant contributions ($2.08M)
    - Continued use for capital ($1.67M)
    - Balance increased to $9.00M
- Marina Capital
    - Large investment ($1.34M withdrawal)
    - Offset by $1.64M contribution
    - Balance increased to $301K
- Casino Reserves
    - Infrastructure fund flowed through (in = out, ending at $0)
    - Community Grants fully utilized
- NG 911
    - Moderate withdrawals, remains well funded
- Police & Arena Reserves
    - Ongoing use with stable balances

Areas of Attention
- Fire Capital Reserve
    - Deficit worsened to ($1.68M)
    - Continued reliance on future funding required
- Heavy reliance on Wastewater Reserve
    - Significant drawdown may require future replenishment strategy
- Obligatory reserves declining
    - Limited balances may constrain future growth-related funding

Key Takeaway
- 2025 reflects a transition year from reserve growth to active utilization, particularly for infrastructure.
- Despite high spending, overall reserve levels remain stable, supported by continued contributions.

APPLICABLE POLICY/LEGISLATION:
By-law No. 2025-092 – Reserve and Reserve Fund Policy

FINANCIAL CONSIDERATIONS
As described

CONSULTATIONS:
None

ATTACHMENTS:
Town of Gananoque Reserve Schedule

APPROVAL	_____ John Morrison, Treasurer Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions follow Council's own policies and guidelines and the *Municipal Act* and regulations. _____ Melanie Kirkby, CAO

Town of Gananoque Reserve Schedule

2025 RESERVES AND RESERVE FUNDS		2024 Year End	2025 to Reserves	2025 From Reserves	2025 Year End
RESERVE FUNDS - discretionary					
1-3-00034-3421	BIA Reserve	$28,927.98	$0.00	($4,295.07)	**$24,632.91**
1-3-00034-3461	Parking Development	$134,294.22	$1,077.00	$0.00	**$135,371.22**
1-3-00034-3481	Wastewater	$9,023,510.88	$1,781,094.10	($4,281,204.30)	**$6,523,400.68**
1-3-00034-3483	Water	$5,167,848.93	$2,423,239.21	($491,307.10)	**$7,099,781.04**
1-3-00034-3487	Library	$69,190.16	$0.00	($2,538.60)	**$66,651.56**
SUBTOTAL		**$14,423,772.17**	**$4,205,410.31**	**($4,779,345.07)**	**$13,849,837.41**
Reserve Funds - Obligarory (deferred revenue)					
1-3-00034-3418	Building Permit Reserv	$32,462.87	$0.00	($32,462.87)	**$0.00**
1-3-00034-3480	Development Charges	$186,381.37	$61,977.47	($186,489.00)	**$61,869.84**
1-3-00034-3486	Parkland Reserve Fund	$45,821.33	$2,330.00	$0.00	**$48,151.33**
SUBTOTAL		**$264,665.57**	**$64,307.47**	**($218,951.87)**	**$110,021.17**
RESERVES					
1-3-00035-3501	400 Stone St N	$23,873.40	$0.00	$0.00	**$23,873.40**
1-3-00035-3505	MAT	$303,641.86	$40,333.64	$0.00	**$343,975.50**
1-3-00035-3506	Visitor Centre	$7,704.28	$0.00	$0.00	**$7,704.28**
1-3-00035-3507	Susan Push Engine	$12,397.86	$0.00	($4,501.75)	**$7,896.11**
1-3-00035-3510	Working Capital	$647,809.00	$0.00	$0.00	**$647,809.00**
1-3-00035-3552	Police Post Retirement Benefits	$75,000.00	$25,000.00	$0.00	**$100,000.00**
1-3-00035-3553	Fire Capital Reserve	($1,620,818.73)	$84,079.00	($142,987.29)	**($1,679,727.02)**
1-3-00035-3554	NG 911	$885,141.89	$20,400.01	($57,649.02)	**$847,892.88**
1-3-00035-3571	Casino Capital Infrastructure	$0.00	$753,721.35	($753,721.35)	**$0.00**
1-3-00035-3574	Casino Community Grants	$65,977.57	$44,336.55	($110,314.12)	**$0.00**
1-3-00035-3575	Casino Economic Development	$258,661.58	$44,336.55	$0.00	**$302,998.13**
1-3-00035-3576	Casino Contingency	$323,818.65	$44,336.55	$0.00	**$368,155.20**
1-3-00035-3581	Capital Reserve	$8,590,758.07	$2,084,457.00	($1,671,741.94)	**$9,003,473.13**
1-3-00035-3582	Police Contingency /Capital	$219,202.73	$79,750.00	($82,916.72)	**$216,036.01**
1-3-00035-3583	Nalon Rd Sidewalk	$40,000.00	$0.00	$0.00	**$40,000.00**
1-3-00035-3584	Marina - Capital	$5,982.87	$1,637,500.00	($1,342,443.13)	**$301,039.74**
1-3-00035-3585	Election	$19,176.32	$5,100.00	$0.00	**$24,276.32**
1-3-00035-3587	Trails	$16,790.90	$0.00	$0.00	**$16,790.90**
1-3-00035-3589	Tax Rate Stabilization	$136,830.58	$0.00	$0.00	**$136,830.58**
1-3-00035-3590	Winter Control Reserve	$242,400.00	$0.00	$0.00	**$242,400.00**
1-3-00035-3591	Arena Capital Reserve	$297,456.22	$119,000.00	($114,199.28)	**$302,256.94**
SUBTOTAL		**$10,551,805.05**	**$4,982,350.65**	**($4,280,474.60)**	**$11,253,681.10**
TOTAL		**$25,240,242.79**	**$9,252,068.43**	**($9,278,771.54)**	**$25,213,539.68**
	Reserve Funds	$14,688,387.74	$4,269,717.78	($4,998,296.94)	$13,959,858.58
	Reserves	$10,551,805.05	$4,982,350.65	($4,280,474.60)	$11,253,681.10
	Grand Total	$25,240,192.79	$9,252,068.43	($9,278,771.54)	$25,213,539.68

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

Report Council – FIN-2026-14

Date: May 6, 2026 ☐ **IN CAMERA**

Subject: 2025 Community Grants Program

Author: John Morrison, Treasurer ☒ **OPEN SESSION**

RECOMMENDATION:

BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES FOR INFORMATION THE STATUS OF THE COMMUNITY GRANT PROGRAM FOR 2025, AS PRESENTED IN REPORT COUNCIL FIN-2026-14.

STRATEGIC PLAN COMMENTS:

Sector 3 – Financial Sustainability – Strategic Initiative #1 – Ensure that Gananoque is and remains an affordable place to do business and raise a family.

BACKGROUND:

The intent of this report is to provide Council a final quarterly status report of the Community Grant Program for 2025.

INFORMATION/DISCUSSION:

In 2025, the Community Grant Program received 18 applications and granted $70,222.15 in funding.

ORGANIZATION	PURPOSE	FUNDING REQUEST AMOUNT	Approved Funding	Applicant
University of kingston Hospital Foundation	UKHF annual fundraising	75,000.00	5,000.00	Motion 25-027
Wheels of Care	2025 programing/ maintenace	5,000.00	5,000.00	Dan Horton
Thousand Island Association	Shoreline Shoul marker Replacement	4,012.50	4,012.50	Peter Finton
Gananoque Horticultural Society	Annual town beautification program and 2025 May plant sale	1,753.60	1,500.00	Penny Stewart
Gananoque Horticultural Society	Annual town beautification program and 2025 May plant sale		253.60	In-Kind Room Rental
Gananoque Curling club	2025 Youth and Senior annual programs	5,000.00	5,000.00	Jayne Curtis
Gananoque Foodbank Charity Concert	Charity Concert Series	5,000.00	4,500.00	Ken Sherwood
Girls Incorporated of Upper Canada	2025 Summer Camp and 2025 Grocery Assistance Program	6,000.00	5,000.00	Lesley Hubbard
Ontario Guild of Town Criers	2025 Ontario Guild of Town Criers Annual Competition	5,000.00	1,386.03	Motion 25-07
Gananoque Arts Network	2025 Arts Programing - annual program	5,000.00	2,500.00	Angela Rea-Mahoney
Gananoque Arts Network	2025 Arts Programing - Free Programming	5,000.00	10,000.00	Motion 25-005
Leeds and Grenville Interval House	Transportation costs for clients and staff to and from Gananoque	3,500.00	3,500.00	Melissa Leveck
Gananoque Lions Club	Pump-Gan-Fest	2,450.00	500.00	Joanne Chitty
Todd Bickerton	youth dances rental location	1,230.00	922.52	Todd Bickerton
Frontenac Arch Biosphere Network	Nature Camp Summer Program	4,000.00	4,000.00	Shannon Lem
First Peoples Performing Arts Festival	2025 FPPAF - Oct 3-5	5,000.00	5,000.00	Shannon Olivier
Gananoque Seniors Association	2025 annual programing	5,000.00	5,000.00	ted lajko
Gananoque Canoe Club	national comp. travel expense	3,000.00	3,000.00	joanne carswell
Heroes 4 Wildlife Rescue	Program expenses	5,000.00	4,147.50	Stefanie Macewan
		$ 145,946.10	**$ 70,222.15**	

APPLICABLE POLICY/LEGISLATION:
None

FINANCIAL CONSIDERATIONS:
The Community Grant Program budgeted $85,000 for 2025. In 2025, the Community Grant Program funded 25 applications and spent $70.222.15

CONSULTATIONS:
None

ATTACHMENTS:
None.

APPROVAL	_____ John Morrison, Treasurer Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions follow Council's own policies and guidelines and the *Municipal Act* and regulations. _____ Melanie Kirkby, CAO

THE CORPORATION OF THE TOWN OF

GANANOQUE

Canadian Gateway to the 1000 Islands

Report Council – REC-2026-06

Date: May 6, 2026 ☐ **IN CAMERA**

Subject: Seniors Community Grant Summary Report

Author: Jeff Johnston, Manager of Parks, Recreation & Facilities ☒ **OPEN SESSION**

RECOMMENDATION:
BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE RECEIVES THE SENIORS COMMUNITY GRANT SUMMARY REPORT FOR INFORMATION PURPOSES, AS PRESENTED IN COUNCIL REPORT REC-2026-06.

STRATEGIC PLAN COMMENTS:
Sector 8 – Governance – Strategic Initiative #4 – Town Council will ensure openness and transparency in its operations.

BACKGROUND:
In June 2025 the Town received confirmation from the Minister of Seniors and Accessibility with the province that the Town was successful in receiving the 2025-26 Seniors Community Grant (SCG) for Recreation and Wellness Programming.

Town staff met with key community stakeholders and determined that offering recreation programming in alignment with the skillset and operational capacity of Town staff would be most beneficial in utilizing the grant. Thus, staff began preparations for a Fall Adult Fun Run and Walk in the Town of Gananoque, a Learn to Skate program for 55+ at the Lou Jeffries Arena, and a Senior Swim program at Artillery Park in Kingston. In identifying these areas, staff felt it would enhance the aging population in Gananoque and the surrounding area with their physical, mental and social health.

INFORMATION/DISCUSSION:
Program #1: The Gananoque Fall Fun Adult Run and Walk (3km 5km)
Date: November 15th, 2025.

This was an open walk/run for ages 40+ with the main focus of the event being the 55+ age group. The Town partnered with the Running Room out of Kingston for the operations, administration and marketing of the event and it was a great success.

This Gan Fall Fun Run & Walk gave participants a feel for what it is like to run or walk in a real race. The start/finish line featured an official race gantry provided by the Running Room. The Town Crier commenced the race with a welcome and official ringing of the bell. The local radio station (99.9MYFM was live on location before the race with live feeds and played music for participants while waiting). Runners and Walkers were directed by volunteers throughout the scenic Town of Gananoque to ensure safety and assistance to all. Participants could choose from a 3km walk, 5km walk, 3km run or 5km run.

The 3kms was a relaxed, age-and fitness-friendly option while the 5km was great for those wanting a bit more distance. A clock was located at the end of the race for those wanting to check times. Participants were also given an official race bib and a finisher medal for participating. Healthy refreshments including fruit, granola bars and water were provided complimentary.

Members from the Kingston Running Room were on site and helped with the setup of the gantry and organization on race day. St John's Ambulance was also hired to ensure there was a medical station on-site. The Town offered a special 55+ reduced fee to encourage more participation by the aging population genre. The 1000 Islands Visitor's Centre was used as a warming area for participants as well as access to washrooms. Town Staff were utilized to help set up the course due to regulated certifications needed for the setting up of the barricades along the route, as well as staff the Visitor's Centre to provide information and registration.

There were 47 participants in total. Some travelled from as far away as Ottawa, Kingston, and Brockville but the majority of the participants were from the local area. There was definite interest from participants in continuing this event in the years to come as 100% of the participants said the event met their expectations as indicated on the feedback forms received. Other positive messages received were:

- "Very well organized, beautiful route, friendly. Volunteers along the route were helpful and supportive."
- "The healthy vibe, met new people plus Gan is beautiful"
- "I've never run a race before and I felt there was no pressure"
- "This was great to have in our community and the volunteers were great"
- "Excellent event, great price which was a major incentive to drive 3 hours from Ottawa. We filled up our car with gas, bought groceries while in Town and had lunch at one of the local pubs"

Program #2: Senior Swim Times, 6-week program located at Artillery Park in Kingston

First Session - November & December 2025; Second Session - February & March 2026

Another great 55+ program that residents of the Town of Gananoque & area were able to take advantage of. Offering designated free Senior Swim Times for registrants aged 55+. Participants enjoyed 1 hour of pool time a week, free of charge. Transportation to and from the pool by bus was offered with possible winter weather and limited parking, to ease stress on the participants. Lifeguards were also hired to have on duty to offer a safe environment. Hand weights and bands were offered in the leisure pool for added exercises if wanted.

Participants were able to register in advance for either the Lane Swimming Pool or the Leisure Pool as there was a maximum of 43 spaces that sold out very quickly for both sessions. The second session was offered to new participants to maximize the number of individuals that were able to take advantage of this program.

This program was very well received and appreciated by all participants. The age range of participants was from 55 years old to a participant who was 91. 100% of the participants responded 'Yes' that this program met their expectations. Other positive messages received were:

- "The swimming was great and the bus service provided was appreciated"
- "It was great meeting new people, being able to swim in the winter and the ease of getting from Gananoque to the pool in Kingston"
- "This was a fantastic program! I gained fitness and rediscovered my love of swimming. I will continue going to the pool on my own/with a friend even if this program cannot continue or if its full. THANK YOU!"
- "Thank you for adding swimming to the Seniors programs, it is very important for quality of life at our age. Please consider adding aquafit classes"
- "Please bring this program back in the fall and wintertime. I would be willing to pay a small fee for this program but I would prefer it was free as a perk for being a senior."
- "Kudos to Lori Higgs for organizing this for us. It got many seniors out of the house and getting non-weight bearing exercise-easier on aging joints."

Program #3: Learn to Skate, 5-week program located at the Lou Jeffries Arena
First Session - November & December 2025; Second Session - February & March 2026

Session #1 (November)
This program started out as a Learn to Skate for Beginners with Certified Skating Instructors through Skate Canada. This free Adult Co-ed Learn to Skate Program was designed for beginners and experienced skaters aged 55+ and focused on improving skills, fitness and the enjoyment of skating. This program maxed out with participants at 21 people. We capped the number of participants to ensure we offered as much assistance as possible to make the participants comfortable and feel safe. We found some participants were a bit more confident and advanced for this program.

Session #2 (February)
We offered 2 programs in this session based on feedback received from session 1 and discussion with the lead skating coach.

Learn to Skate for Beginners was for participants with minimal experience. This program focused again on improving skills, fitness and the enjoyment of skating. It was opened up to new participants that did not take part in the first session. (13 participants)

Learn to Skate for Intermediates was created for participants with some experience, or a graduate of the first session. This program introduced more essential skills and technique development. The Programs were again led by Certified Skating Instructors. (11 participants)

The age range of participants varied from 55 to 79 years old. 100% of respondents stated the program met their expectation. Some other positive messages included:

- "The teachers were excellent, they were so knowledgeable and patient"
- "Everyone was excited to be there and it was great seeing everyone slowly and steadily gain a little more confidence"
- "Thank you, great idea to improve the physical and social health of the senior community"
- "I loved the opportunity to use the ice with other adults to learn and practice skills (not just going in circles like public skating). Would have loved a longer session"
- "I enjoyed the program. I wish I had known about it earlier in the year. I'm looking forward to being on the ice more often next winter."

APPLICABLE POLICY/LEGISLATION:
N/A

FINANCIAL CONSIDERATIONS/GRANT OPPORTUNITIES:
The grant received for the seniors recreation programming was $25,000 and was to be spent by March 31, 2026. All funds were utilized through these three programs.

CONSULTATIONS:
Melanie Kirkby, CAO
Lori Higgs, Superintendent of the Marina and Recreation

ATTACHMENTS:
N/A

APPROVAL	
	_____ Jeff Johnston, Manager of Parks, Recreation & Facilities _____ Melanie Kirkby, CAO Certifies that unless otherwise provided for in this report the funds are contained within the approved Budgets and that the financial transactions are in compliance with Council's own policies and guidelines and the *Municipal Act* and regulations.

The Corporation of Town of

GANANOQUE

MOTION / RESOLUTION OF COUNCIL

Date: May 6, 2026	**Motion #26 –**
Subject: Public Information Centre (PIC) – Pedestrian Bridge Material – Direction to Staff	
Moved by:	Councillor Koiner
Seconded by:	

WHEREAS IT IS COUNCIL'S INTENTION TO ENGAGE THE COMMUNITY IN COMMEMORATING THE HISTORY OF THE PEDESTRIAN BRIDGE;

AND WHEREAS THE TOWN OF GANANOQUE HAS RETAINED SOME SMALL SECTIONS OF THE BRIDGE FOR THE MONUMENT / PLAQUE TO BE INSTALLED ON THE SOUTH SIDE;

AND WHEREAS A VIEWING PLATFORM IS BEING BUILT ON THE NORTH SIDE OF THE SITE;

AND WHEREAS THE TOWN OF GANANOQUE HAS AN ACTIVE ARTISTIC COMMUNITY AND A SCULPTURE PARK.

NOW THEREFORE, BE IT RESOLVED THAT THE COUNCIL OF THE TOWN OF GANANOQUE DIRECTS STAFF TO HOLD A PUBLIC INFORMATION CENTRE (PIC) TO SEEK SUGGESTIONS AND FEEDBACK FROM THE PUBLIC ON HOW TO UTILIZE THE KEPT MATERIAL FROM THE STRUCTURE AND HOW TO ESTABLISH IT AT THE SITE;

AND FURTHER DIRECTS STAFF TO PROVIDE OPTIONS FOR THE PUBLIC TO CONSIDER AS TO THE TYPE OF MONUMENT AND PLACEMENT;

AND FURTHER BRING BACK A COUNCIL REPORT WITH FEEDBACK RECEIVED FOLLOWING THE PUBLIC INFORMATION CENTRE (PIC), FOR COUNCIL'S CONSIDERATION.

Ayes _____ **Nays** _____

Carried: _____

Defeated: _____

Tabled/Postponed: _____

_____

John S. Beddows, Mayor

MA s. 246 - When a recorded vote is requested, the Clerk will call for each Councillors vote (Aye or Nay), mark the recorded vote as indicated by the member, and announce whether the motion is carried or defeated. The Mayor will then sign the motion.

RECORDED VOTE:	Aye	Nay
Brown, Colin		
Harper, Matt		
Kirkby, Patrick		
Koiner, Anne-Marie		
Leakey, Vicki		
Osmond, David		
Beddows, John		
TOTALS		

From: Peter Fitton
Sent: April 21, 2026 11:02 AM
To: John Beddows <jbeddows@gananoque.ca>; Penny Kelly <clerk@gananoque.ca>
Cc: Dan Baldock; James Cote **Subject:** Thousand Islands Association Submission - Council Report FIN-2026-09 - OLG 2026 Funding Allocations

Subject: 2026 Community Grants – Request for Balanced Consideration and Continued Support

Dear Mayor Beddows and Members of Council,

In response to the attached Town of Gananoque Council Report - FIN-2026-09, and on behalf of the Thousand Islands Association (TIA), I am writing to respectfully acknowledge the significant fiscal pressures currently facing the Town of Gananoque as you work to balance the 2026 operating budget amid declining casino revenue contributions. We recognize the difficult choices before Council, including competing priorities such as Physician Recruitment and Locum funding, alongside the longstanding Community Grants program that supports many local not-for-profit organizations.

TIA is deeply appreciative of the Town's past support through Community Grants in 2023, 2024, and 2025. These contributions have directly enabled us to sustain and enhance our River Safety mission—most notably, the maintaining of marking of rock shoal hazards in Gananoque's greater waterfront area.

For 2026, TIA has submitted a modest Community Grant request of $2,860, representing 50% of the capital cost to replace ten (10) critical hazard buoys within the approximately 110 markers we maintain in the immediate Gananoque waterfront. This request is strictly for capital replacement and does not include any operational funding.

We respectfully submit that TIA's rock shoal marking program has evolved into an essential service for the region. It plays a vital role in:

- Protecting public safety for recreational and commercial boaters
- Supporting emergency response and rescue operations
- Sustaining the tourism economy, which depends heavily on safe navigation of the St. Lawrence River

These markers are not discretionary enhancements; they are fundamental navigational aids that help prevent accidents, property damage, and potential loss of life. In this way, TIA's volunteer-driven work complements municipal services while delivering substantial value at relatively low cost.

We fully appreciate the financial constraints facing the Town and the importance of maintaining a balanced and responsible budget. At the same time, we respectfully encourage Council to consider the broader community impact of Community Grants. These modest investments enable not-for-profit organizations to deliver essential services, leverage volunteer capacity, and contribute meaningfully to the social, economic, and safety fabric of Gananoque.

In that context, we ask Council to consider maintaining a balanced approach—one that continues to support Community Grants at a sustainable level alongside other critical priorities. Even partial funding continuity can ensure that essential community services, such as TIA's rock shoal marking program, remain uninterrupted.

TIA remains committed to working collaboratively with the Town and other stakeholders to support river safety, environmental stewardship, and community well-being. We welcome the opportunity to contribute value in partnership with the Town.
Thank you for your leadership and thoughtful consideration during this challenging budget cycle.
Respectfully submitted,

Peter Fitton
TIA President
pmfitton@rogers.com
Cell 519-500-2953
www.thousandislandsassociation.com

April 28, 2026

Mayor and Council
This letter is in support of a letter from Marian Burdsall, received at the April. 22 meeting of Council. She wrote requesting that Council revisit the animal control by-law to include control of cats.

Over the years many Councils have considered this request. Staff reports have been received and concerns have been expressed but no action has been taken.

As with Ms. Burdsall I am deeply concerned about the impact of "hunter" cats on the bird population. We can all attest to the fact that many of the songbirds that used to be here are now either gone completely or greatly diminished in numbers.

" On average, cats kill more than 100 million birds each year in Canada. Domestic cats are not native to any ecosystem, and allowing them to roam outdoors has a negative impact not only on birds, but other native wildlife populations as well." *Birds Canada*

"While cats provide an important source of companionship for many Canadians, they are also estimated to be one of the single largest sources of human-related bird mortality.
Domestic cats are a threat to wild birds due to the common practice of allowing cats to roam outside unsupervised and the increase in feral cat populations in urban and rural areas. Behavioural change among pet owners has the potential to mitigate this human- related wildlife impact."
Report was produced by the Stewardship Centre for British Columbia for the Government of Canada

Not to diminish the impact on birds, which clearly is significant, there is a health and safety aspect to the "free roaming" cat situation.

In our block there is a "hunter" cat which regularly kills birds. However it also defecates in my garden which I often discover while weeding and tending to it. It spays (marks) on my barbeque cover. It hangs out on my deck so that often when I take the dog out it will jump out and startle him, which could result in a serious fall. This cat is not only not wanted, but is a menace to me and my neighbours.

Cats that free roam outside are not pets. Pets are animals that are cared for and tended to by their owners, not those that are turned loose on others.

It is long past time to require cats to be licensed and controlled as we do with dogs. Those that run loose should be caught and dealt with in a humane manner.

Thank you for your consideration of this matter.

Lynda Garrah
456 Garden St., Gananoque

For immediate release
April 17, 2026

OLG ISSUES FOURTH QUARTER GAMING REVENUE PAYMENT TO LEEDS AND THE THOUSAND ISLANDS AND GANANOQUE

SAULT STE. MARIE, ON – Ontario Lottery and Gaming Corporation (OLG) is pleased to make a fourth quarter (January 1 – March 31) payment of $185,356 each to the Township of Leeds and the Thousand Islands and the Town of Gananoque for hosting Shorelines Casino Thousand Islands.

During OLG's fiscal year (April 1, 2025 to March 31, 2026), the Township of Leeds and the Thousand Islands and the Town of Gananoque have each received $873,544. Since the gaming site opened in June 2002, the Township of Leeds and the Thousand Islands and the Town of Gananoque have each received $34,459,793.

These payments to host communities are based on a formula consistently applied across all gaming sites in Ontario using a graduated scale of gaming revenue at the hosted site.

"OLG shares revenues with host gaming municipalities to help them invest in local priorities, including community services and infrastructure," said Steve Clark, Member of Provincial Parliament for Leeds–Grenville–Thousand Islands and Rideau Lakes. "These payments generated at Shorelines Casino Thousand Islands are part of our government's commitment to support municipalities and to protect what matters most – those critical services families rely on."

Since 1994, host communities have received almost $2.4 billion in non-tax gaming revenue.

OLG is proud to share proceeds of casino gaming with local communities, contributing to economic development including infrastructure and job creation. Payments to host communities are part of OLG's commitment to Ontario, which includes reinvesting 100 per cent of OLG's profits back into the province.

Over the past nine years, service providers have invested more than $2.9 billion in private sector capital investment across the province. These investments have led to the development and opening of seven new casinos, two large-scale resort developments and expansions, many gaming floor expansions and new non-gaming amenities.

OLG is a crown agency that contributes to a better Ontario by delivering great entertainment experiences for our customers. Acting in a socially responsible way, OLG conducts and manages land-based gaming facilities; the sale of province-wide lottery games; Internet gaming; and the delivery of bingo and other electronic gaming products at Charitable Gaming Centres. OLG is also helping support the horse racing industry in Ontario. OLG has been giving back to Ontario since 1975, generating approximately $64 billion for the people and the Province to support key government priorities like health care; the treatment and

prevention of problem gambling; and support for amateur athletes. Each year profits from OLG's operations also support host communities, Ontario First Nations, lottery retailers and local charities across the province.

Play for Ontario - 100 per cent of OLG's profits are invested in Ontario

OLG.ca
Follow on X @OLG_ca
Find us on Facebook/Instagram @OLG.ca

PlaySmart.ca
Knowledge you can bet on.
ConnexOntario – Problem Gambling Support: 1-866-531-2600
Disponible en français

CONTACT:
OLG MEDIA RELATIONS
1-888-946-6716

Shorelines Casino Thousand Islands
Municipality Contribution Statement
for the Quarter Ended March 31, 2026
Unaudited results, subject to final reconciliation

Municipality Contribution - Q1		492,032
Municipality Contribution - Q2		490,778
Municipality Contribution - Q3		393,566
Municipality Contribution - Q4		370,712
Total Municipality Contribution - Year to Date		**1,747,088**
Township of Leeds and Thousand Islands	**185,356**	**370,712**
Town of Gananoque	**185,356**	
Total Municipality Contribution - Quarterly Payment to the Township of Leeds and the Thousand Islands & Town of Gananoque		**370,712**
Net to be transferred		**370,712**

Transferred via EFT

Numbers have been rounded, consequently certain amounts may not add or cross tabulate.

Prepared by OLG Corporate Accounting & Reporting

City of Peterborough

Office of the City Clerk, City Hall
500 George Street North
Peterborough, Ontario
K9H 3R9

April 24, 2026

The Right Honourable Mark Carney, Prime Minister of Canada;
Honourable Patty Hajdu, Minister of Jobs and Families and Minister responsible for the Federal Economic Development Agency for Northern Ontario;
MP Emma Harrison;
Paul Thompson, Deputy Minister of Employment and Social Development;
Rob Wright, Deputy Minister of Labour and Associate Deputy Minister of Employment and Social Development;
Cliff Groen, Associate Deputy Minister of Employment and Social Development;
Honourable Doug Ford, Premier of Ontario;
Honourable Michael Parsa, Minister of Children, Community and Social Services;
MPP Dave Smith;
Daniele Zanotti, Deputy Minister of the Ministry of Children, Community, and Social Services;
Cordelia Clarke Julien, Assistant Deputy Minister Social Assistance Program Branch;
Federation of Canadian Municipalities (FCM);
Association of Municipalities of Ontario (AMO); and
All Ontario Municipalities

Subject: Guaranteed Basic Income Resolution

The following resolution, adopted by City Council at its meeting held on March 30, 2026, is forwarded for your consideration.

WHEREAS:
1. Poverty and income insecurity continue to negatively impact the health and well-being of residents in Peterborough and across Ontario;
2. Municipal governments bear significant costs from the downstream effects of poverty, including increased demand for social services, emergency shelters, and community programs;
3. Evidence from the Ontario Basic Income Pilot (2017–2019) and comparable programs demonstrated meaningful improvements in health, housing stability, and food security among participants;

City of Peterborough

4. A Guaranteed Basic Income (GBI) requires collaboration between the Government of Ontario and the Government of Canada to design, fund, and implement effectively; and
5. Municipalities, as the order of government closest to residents, are well-positioned to advocate for income security policies that reflect local needs.

THEREFORE BE IT RESOLVED THAT:
1. Council urges the Government of Ontario and the Government of Canada to collaborate on the design, funding, and implementation of a Guaranteed Basic Income for all Canadian residents;
2. Council calls upon the Province of Ontario to reinstate a basic income pilot with a view to province-wide implementation; and
3. The Clerk be directed to forward a certified copy of this resolution to the Premier of Ontario, the Prime Minister of Canada, our local MPP and MP, relevant federal and provincial Ministers, AMO and FCM, and to share it with all Ontario municipalities for endorsement.

Sincerely,

John Kennedy
City Clerk

United Counties of
Stormont, Dundas & Glengarry

RESOLUTION

MOVED BY Councillor Guindon **RESOLUTION NO 2026-**69

SECONDED BY Councillor St. Pierre **DATE** April 20, 2026

WHEREAS housing affordability remains a critical issue in Ontario and across Canada, with the national average home sale price at approximately $675,000, making homeownership increasingly difficult for first-time buyers; and

WHEREAS under the current Ontario *Land Transfer Tax* regime, first-time home buyers may receive a rebate of up to $4,000 toward provincial land transfer tax, which fully offsets the tax only on homes valued up to approximately $368,000, a level substantially below the current average home price; and

WHEREAS at a home purchase price of $675,000, the provincial land transfer tax before any rebate can exceed $8,000, meaning that even with the current maximum $4,000 rebate first-time buyers must pay a significant tax burden at closing that undermines housing affordability; and

WHEREAS the United Counties of Stormont, Dundas and Glengarry acknowledges and applauds recent efforts by the Province of Ontario and the Government of Canada to improve housing affordability, including measures to reduce or rebate GST/HST on new housing construction and purchases; and

WHEREAS the majority of first-time homebuyers in Ontario purchase resale homes rather than newly constructed units; and

WHEREAS the vast majority of residential real estate transactions in Ontario, including both resale and new homes, are subject to provincial Land Transfer Tax, meaning that enhancements to the Land Transfer Tax rebate would provide broader and more immediate financial relief to first-time homebuyers;

NOW THEREFORE BE IT RESOLVED THAT the Council of the United Counties of Stormont, Dundas and Glengarry formally requests that the Province of Ontario consider amending the *Land Transfer Tax Act* to:

1. Increase the value threshold at which the first-time home buyer rebate fully offsets provincial Land Transfer Tax to a level that reflects current housing market realities (for example, to no less than $675,000, aligning with the 2025 national average home price); and

2. Increase the maximum rebate amount available to first time home buyers accordingly (such as to a minimum of $8,000, or a proportional figure tied to the new threshold) to meaningfully reduce upfront tax costs for first-time purchasers.

BE IT FURTHER RESOLVED THAT such amendments be designed to enhance housing affordability and access to homeownership for first-time buyers in urban, suburban, and rural communities alike; and

BE IT FURTHER RESOLVED THAT a copy of this resolution be forwarded to the Premier of Ontario, the Minister of Finance, the Minister of Municipal Affairs and Housing, the local Member of Provincial Parliament, all Ontario municipalities, and the Association of Municipalities of Ontario (AMO) for consideration and advocacy.

☒ CARRIED ☐ DEFEATED ☐ DEFERRED

WARDEN

Recorded Vote:	
Councillor Bergeron	___
Councillor Broad	___
Councillor Densham	___
Councillor Fraser	___
Councillor Guindon	___
Councillor Lang	___
Councillor MacDonald	___
Councillor McDonald	___
Councillor McGillis	___
Councillor St. Pierre	___
Councillor Williams	___
Warden Landry	___

25 Central Ave. W., Suite 100
Brockville, ON K6V 4N6
T 613-342-3840
800-770-2170
F 613-342-2101
www.leedsgrenville.com

MEDIA RELEASE

FOR IMMEDIATE RELEASE
April 24, 2026

United Counties of Leeds and Grenville Continue Ongoing Homelessness Supports

Brockville, ON – The United Counties of Leeds and Grenville is advising the community that the seasonal warming centre in Brockville, ON, will close on April 30, as planned, following the end of the winter season.

The warming centre operated as a temporary response during the coldest months of the year, providing a safe and warm overnight space for individuals experiencing homelessness. Throughout the season, anyone accessing the warming centre has been offered intensive case management services aimed at identifying barriers to housing, connecting individuals to supports, and working toward longer-term housing solutions.

"As a County Council, we are encouraged by the progress being made and proud of the collaborative efforts underway to support individuals experiencing homelessness across Leeds and Grenville," said Corinna Smith-Gatcke, Warden of the United Counties of Leeds and Grenville. "While the seasonal warming centre is closing as planned, our commitment to supporting people in need remains ongoing. Through coordinated outreach, partnerships, and a strong focus on housing and support services, we continue to work toward meaningful, long-term solutions for our community."

Counties outreach staff, in partnership with the Leeds Grenville Paramedic Service SUMMIT team, provide weekly outreach to encampments across the region, with a focus on safety, engagement, and connecting individuals to services. Supports include basic needs assistance, access to medical care through community paramedics, and referrals to community services. When an encampment closure is required by a municipal or private landowner, outreach staff work directly with residents to provide support and help identify housing options, including reconnection with family or friends.

Encampment tracking has been in place across Leeds and Grenville since June 2024. The highest recorded number of individuals residing in encampments was more than 80 individuals. As of March 2026, the number has declined to approximately 27 individuals, the lowest level since tracking began. This progress reflects active outreach, intensive case management, the addition of 49 supportive housing units in 2025, and continued collaboration with municipal partners, property owners, emergency services, and community organizations.

The Counties also tracks homelessness through its By-Name List, used to coordinate housing and supports across service providers. The By-Name List is a real time list of every person experiencing homelessness in a community, including individuals accessing emergency shelters services. In October 2025, the list identified 165 individuals. Today, that number has declined to 113 individuals, reflecting the collective efforts of community partners and service providers working together to address homelessness across Leeds and Grenville.

The United Counties of Leeds and Grenville remain committed to compassionate, coordinated, and housing-focused approaches, and to continuing work with community partners to support residents in need.

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MEDIA RELEASE

FOR IMMEDIATE RELEASE
April 24, 2026

New Francophone Child Care Spaces Now Open in North Grenville

Kemptville, ON – The United Counties of Leeds and Grenville, in partnership with the Municipality of North Grenville, the Conseil des écoles catholiques du Centre-Est (CECCE), and Centre éducatif Cœur des Jeunes Notre Dame, are pleased to celebrate the expansion of francophone child care spaces in Kemptville through the Canada-Wide Early Learning and Child Care (CWELCC) initiative.

As part of the Leeds and Grenville CWELCC Directed Growth Strategy, 23 new affordable, high-quality licensed francophone child care spaces have been added at the existing Centre éducatif Cœur des Jeunes Notre Dame site. These spaces were created following Cœur des Jeunes assuming operation of the program in September 2025, previously operated by CECCE. All newly created spaces will transition to the new CECCE elementary school currently under construction in Kemptville.

This expansion is the result of a strong collaborative partnership between the United Counties of Leeds and Grenville, the Municipality of North Grenville, CECCE, and Centre éducatif Cœur des Jeunes Notre Dame, with joint funding from the federal and provincial governments. It represents a significant investment in both economic and social development for the region, while strengthening access to francophone child care services.

The 23 new CWELCC spaces include 10 infant spaces, 5 toddler spaces and 8 preschool spaces. In total, 105 child care spaces, both CWELCC and non-CWELCC, are currently operated at this site, further supporting families with affordable and flexible child care options.

This expansion aligns with the Leeds and Grenville CWELCC Directed Growth Strategy, which aims to create 685 new affordable, licensed child care spaces across Leeds and Grenville by the end of 2026. Since 2022, the United Counties has successfully led the creation of 370 new CWELCC-directed spaces, increasing access to quality early learning environments across both urban and rural communities.

The United Counties of Leeds and Grenville, the Municipality of North Grenville, CECCE, and Centre éducatif Cœur des Jeunes Notre Dame remain committed to supporting inclusive, affordable, and high-quality child care. By expanding francophone early learning options, this project provides families with greater choice and confidence, while giving children the strongest possible start in life.

Quotes

"Congratulations to everyone involved in the opening of Centre éducatif Coeur des Jeunes Notre Dame. I'm proud that our government is supporting the addition of 23 new spaces under the Canada-Wide Early Learning and Child Care program," said Steve Clark, MPP for Leeds-Grenville-Thousand Islands and Rideau Lakes. "As MPP, I've been proud to deliver hundreds of new childcare spaces locally and remain committed to working with the United Counties and its partners to continue expanding access to affordable childcare opportunities for families."
– Steve Clark, MPP for Leeds-Grenville-Thousand Islands and Rideau Lakes

"Early learning and child care is not just a service; it is essential community infrastructure. It supports parents and caregivers, strengthens the local workforce, and lays the foundation for children's lifelong learning. Today's expansion reflects a shared understanding of how critical access to child care is for families and for the health of our region," said Corinna Smith-Gatcke, Warden, United Counties of Leeds and Grenville. "Congratulations to everyone involved, and thank you for helping build a stronger future for our community, one child at a time."
– Corinna Smith-Gatcke, Warden, United Counties of Leeds and Grenville]

"From a municipal perspective, this kind of investment strengthens North Grenville as a whole. It supports our workforce, our local economy, and our schools. Most importantly, it helps ensure that families can put down roots here with confidence, knowing their children are supported from the very beginning," said Nancy Peckford, Mayor of the Municipality of North Grenville. "Today is a moment to celebrate, but it's also part of a bigger picture, a picture of a growing, inclusive, and forward-looking community. I'm proud of the role North Grenville has played in this project, and I'm grateful to everyone who helped make it happen."
– Nancy Peckford , Mayor of the Municipality of North Grenville]

"L'ouverture de 23 nouvelles places dans le cadre du SPAGJE nous touche profondément, car elle représente bien plus qu'un projet ou une expansion de services. C'est une réponse concrète aux besoins des familles francophones, un geste d'amour et de solidarité envers notre communauté.

Derrière chaque place, il y a un enfant qui pourra grandir, s'épanouir et découvrir le monde dans un milieu sécurisant et chaleureux, et des parents qui pourront avancer avec un peu plus de confiance et de sérénité. Nous sommes fieres et reconnaissantes de participer à cette belle avancée collective, portée par la conviction que chaque enfant mérite un départ de qualité. Ces 23 places incarnent l'espoir, l'engagement et la promesse d'un avenir plus accessible, plus humain et profondément tourné vers le bien-être des familles."
– Johanne Lafleur, Executive Director, Centre éducatif Coeur des Jeunes Notre Dame

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